

CITY OF PHILADELPHIA



FY2020 - FY2024 FIVE YEAR FINANCIAL PLAN

PER COUNCIL APPROVED BUDGET

JUNE 2019

JAMES F. KENNEY
MAYOR

City of Philadelphia As Adopted Five Year Financial Plan FY2020-2024				SUMMARY OF OPERATIONS FISCAL YEARS 2018 TO 2024 (Amounts in Thousands)				
FUND								
General								
NO.	ITEM	FY 2018 Actual	FY 2019 Estimate	FY 2020 Budget	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
OPERATIONS OF FISCAL YEAR								
REVENUES								
1	Taxes	3,401,829	3,552,256	3,636,492	3,766,841	3,877,365	3,985,106	4,077,837
2	Locally Generated Non-Tax Revenues	320,643	325,585	353,328	314,947	316,376	326,371	319,587
3	Revenue from Other Governments	323,948	316,701	347,882	347,914	349,787	350,880	352,869
4	Other Govts. - PICA City Account (1)	454,205	474,651	499,290	529,225	549,602	584,546	628,074
5	Sub-Total Other Governments	778,153	791,352	847,172	877,139	899,389	935,426	980,943
6	Revenue from Other Funds of City	55,437	72,916	81,011	63,879	65,410	65,883	66,264
7	Total - Revenue	4,556,062	4,742,109	4,918,003	5,022,806	5,158,540	5,312,786	5,444,631
8	Other	0	0	0	0	0	0	0
9	Total Revenue and Other Sources	4,556,062	4,742,109	4,918,003	5,022,806	5,158,540	5,312,786	5,444,631
OBLIGATIONS/APPROPRIATIONS								
10	Personal Services	1,690,081	1,771,525	1,820,084	1,827,596	1,833,217	1,839,141	1,841,407
11	Personal Services-Pensions	718,035	671,496	695,122	706,362	716,708	729,828	740,140
12	Personal Services-Pensions - Sales Tax	24,202	47,578	53,929	59,372	64,771	70,258	74,974
13	Personal Services-Other Employee Benefits	571,784	658,891	662,912	671,446	703,275	733,750	766,132
14	Sub-Total Employee Compensation	3,004,102	3,149,490	3,232,047	3,264,776	3,317,971	3,372,977	3,422,653
15	Purchase of Services	891,074	955,793	1,001,325	998,411	1,015,784	1,036,563	1,041,707
16	Materials, Supplies and Equipment	102,191	123,211	123,682	118,173	113,115	112,483	112,495
17	Contributions, Indemnities, and Taxes	195,197	286,985	322,432	350,139	363,564	367,147	370,787
18	Debt Service	148,795	169,496	187,483	189,461	214,845	228,965	253,787
19	Payments to Other Funds	61,495	94,178	68,913	63,510	55,426	59,833	68,998
20	Advances & Misc. Pmts. Incl. Labor Reserve	0	0	0	20,000	30,000	40,000	50,000
21	Adv & Misc. Pmts. / Federal Funding Reserve	0	53,573	55,108	56,705	58,356	58,356	58,356
22	Sub-Total	4,402,854	4,832,726	4,990,990	5,061,175	5,169,061	5,276,324	5,378,783
23	Payment to Budget Stabilization Reserve Fund	0	0	34,276	35,062	36,066	37,214	38,188
24	Total - Obligations	4,402,854	4,832,726	5,025,266	5,096,237	5,205,127	5,313,538	5,416,971
25	Oper. Surplus (Deficit) for Fiscal Year	153,208	(90,617)	(107,263)	(73,431)	(46,587)	(752)	27,660
Prior Year Adjustments:								
26	Revenue Adjustments	0	0	0	0	0	0	0
27	Other Adjustments	26,331	19,500	19,500	19,500	19,500	19,500	19,500
28	Total Prior Year Adjustments	26,331	19,500	19,500	19,500	19,500	19,500	19,500
29	Adjusted Oper. Surplus/ (Deficit)	179,539	(71,117)	(87,763)	(53,931)	(27,087)	18,748	47,160
OPERATIONS IN RESPECT TO								
PRIOR FISCAL YEARS								
30	Fund Balance Available for Appropriation June 30 of Prior Fiscal Year	189,244	368,783	297,666	209,903	155,972	128,885	147,633
31	Fund Balance Available for Appropriation June 30	368,783	297,666	209,903	155,972	128,885	147,633	194,793

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2020-2024		FISCAL YEARS 2018 TO 2024						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Taxes								
NO.	AGENCY AND REVENUE SOURCE	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	A. Real Property							
1	1. Current	611,346	651,115	653,359	693,363	718,509	745,204	775,508
2	2. Prior	39,090	38,332	37,565	36,814	36,078	35,356	34,649
3	Subtotal	650,436	689,447	690,924	730,177	754,587	780,560	810,157
	B. Wage and Earnings							
4	1. Current	1,536,868	1,566,260	1,628,251	1,687,337	1,746,375	1,807,301	1,866,744
5	2. Prior	5,389	0	5,400	5,400	5,400	5,400	5,400
6	Subtotal	1,542,257	1,566,260	1,633,651	1,692,737	1,751,775	1,812,701	1,872,144
	C. Business Taxes							
7	1. Business Income & Receipts	446,071	503,293	497,317	512,344	512,353	507,130	516,378
	2. Net Profits							
8	a. Current	27,608	31,869	33,544	33,648	33,530	33,269	33,063
9	b. Prior	4,689	4,700	4,700	4,700	4,700	4,700	4,700
10	Subtotal	32,297	36,569	38,244	38,348	38,230	37,969	37,763
11	Total, Business Taxes	478,368	539,862	535,561	550,692	550,583	545,099	554,141
	D. Other Taxes							
12	1. Sales	159,203	167,578	173,928	179,372	184,770	190,257	194,974
13	2. Sales (Pension)	24,202	47,578	53,928	59,372	64,770	70,257	74,974
14	3. Sales (Debt Service)	15,000	0	0	0	0	0	0
15	4. Amusement	22,970	27,895	28,919	29,865	30,797	31,730	32,717
16	5. Real Property Transfer	331,517	317,788	322,373	326,207	340,480	353,703	336,692
17	6. Real Property Transfer (SDP Homestead)	0	16,898	16,898	16,898	16,898	16,898	16,898
18	7. Parking	96,472	98,141	100,192	102,116	104,005	105,898	107,825
19	8. Smokeless Tobacco	976	981	986	991	996	1,001	1,006
20	9. Philadelphia Beverage	77,421	76,647	75,881	75,122	74,371	73,627	72,891
21	10. Other	3,007	3,181	3,251	3,292	3,333	3,375	3,418
22	Subtotal	730,768	756,687	776,356	793,235	820,420	846,746	841,395
23	Total Taxes	3,401,829	3,552,256	3,636,492	3,766,841	3,877,365	3,985,106	4,077,837

City of Philadelphia			SUPPORTING REVENUE SCHEDULES					
Five Year Financial Plan FY2020-2024			FISCAL YEARS 2018 TO 2024					
			(Amounts in Thousands)					
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Office of Innovation & Technology</u>								
1	Cable Franchise Fees	23,068	21,941	22,160	22,382	22,606	22,832	23,060
2	Telephone Commissions	213	0	0	0	0	0	0
3	Other	134	235	235	235	235	235	235
4	Subtotal	23,415	22,176	22,395	22,617	22,841	23,067	23,295
<u>Mavor</u>								
5	Other	133	130	130	130	130	130	130
<u>Managing Director</u>								
6	Other	901	1,612	1,567	1,592	1,617	1,642	1,667
<u>Police</u>								
7	Prior Year Reimb.- Special Services	4,260	4,750	4,000	4,000	4,000	4,000	4,000
8	Carry Arms Fees	228	215	150	150	150	150	150
9	Witness & Jury Fees	62	70	70	70	70	70	70
10	Other	2,224	2,550	2,050	2,050	2,050	2,050	2,050
11	Subtotal	6,774	7,585	6,270	6,270	6,270	6,270	6,270
<u>Streets</u>								
12	Survey Charges	861	875	1,659	1,659	1,659	1,659	1,659
13	Streets Issued Permits	4,560	5,250	5,250	5,250	5,250	5,250	5,250
14	Prior Year Reimbursements	39	25	25	25	25	25	25
15	Collection Fee - Housing Authority	1,077	1,100	1,100	1,100	1,100	1,100	1,100
16	Disposal of Salvage (Recyclables)	46	10	10	10	10	10	10
17	Right of Way Fees	997	1,960	2,000	2,135	2,270	2,405	2,540
18	Commercial Property Collection Fee	13,895	14,120	14,120	14,120	14,120	14,120	14,120
19	Other	443	800	800	800	800	800	800
20	Subtotal	21,918	24,140	24,964	25,099	25,234	25,369	25,504
<u>Fire</u>								
21	Emergency Medical Services	41,423	39,000	40,000	40,000	41,000	41,000	41,000
22	Other	1,253	950	950	950	950	950	950
23	Subtotal	42,676	39,950	40,950	40,950	41,950	41,950	41,950
<u>Public Health</u>								
24	Payments for Patient Care (HC's)	16,762	20,500	18,145	18,145	18,145	19,445	19,445
25	Pharmacy Fees	3,223	3,350	3,350	3,350	3,350	3,350	3,350
26	Environment User Fees	3,646	4,125	4,365	4,340	4,260	4,205	4,105
27	Other	875	500	500	500	500	500	500
28	Subtotal	24,506	28,475	26,360	26,335	26,255	27,500	27,400

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
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FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Parks & Recreation</u>							
29	Other Leases	0	60	60	60	60	60	60
30	Rent from Land, Real Estate	82	80	80	80	80	80	80
31	Permits	1,210	1,254	1,254	1,254	1,254	1,254	1,254
32	Other	2,223	575	575	575	575	575	575
33	Subtotal	3,515	1,969	1,969	1,969	1,969	1,969	1,969
	<u>Public Property</u>							
34	Rent from Real Estate	510	650	650	650	650	650	650
35	Sale/Lease of Capital Assets	553	0	34,750	1,250	1,250	6,950	1,250
36	Commission from Other Leases	2,515	2,800	3,000	3,000	3,000	3,000	3,000
37	Prior Year Refunds & Reimbursements	699	1,600	1,600	1,600	1,600	1,600	1,600
38	Other	26	50	50	50	50	50	50
39	Subtotal	4,303	5,100	40,050	6,550	6,550	12,250	6,550
	<u>Human Services</u>							
40	Payments for Child Care - S.S.I.	2,623	2,500	2,500	2,500	2,500	2,500	2,500
41	Other	222	100	100	100	100	100	100
42	Subtotal	2,845	2,600	2,600	2,600	2,600	2,600	2,600
	<u>Philadelphia Prisons</u>							
43	Telephone Commissions	161	1,475	1,400	1,400	1,400	1,400	1,400
44	Work Release	18	50	50	50	50	50	50
45	Inmate Account Fees	258	125	125	125	125	125	125
46	Other	29	25	25	25	25	25	25
47	Subtotal	466	1,675	1,600	1,600	1,600	1,600	1,600
	<u>Office of Homeless Services</u>							
48	Payments for Patient Care	598	600	600	600	600	600	600
49	Other	161	20	20	20	20	20	20
50	Subtotal	759	620	620	620	620	620	620
	<u>Fleet Management</u>							
51	Sale of Vehicles	884	1,234	500	500	500	500	500
52	Fuel and Warranty Reimbursements	2,020	2,250	2,250	2,250	2,250	2,250	2,250
53	Other	501	550	300	300	300	300	300
54	Subtotal	3,405	4,034	3,050	3,050	3,050	3,050	3,050

City of Philadelphia			SUPPORTING REVENUE SCHEDULES					
Five Year Financial Plan FY2020-2024			FISCAL YEARS 2018 TO 2024					
			(Amounts in Thousands)					
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<u>Licenses and Inspections</u>								
55	Amusement	30	25	25	25	25	25	25
56	Health and Sanitation	18,592	19,000	18,250	17,500	17,500	17,500	17,500
57	Police and Fire Protection	589	875	875	875	875	875	875
58	Street Use	3,235	2,900	2,900	2,900	2,900	2,900	2,900
59	Professional & Occupational	1,240	800	800	800	800	800	800
60	Building Structure & Equipment	31,341	36,908	34,851	31,351	34,486	34,486	34,486
61	Business	43	200	200	200	200	200	200
62	Other Licenses & Permits	81	175	175	175	175	175	175
63	Code Violation Fines	1,701	2,625	1,875	1,125	1,125	1,125	1,125
64	Other	9,353	9,680	8,725	7,725	5,725	5,725	5,725
65	Subtotal	66,205	73,188	68,676	62,676	63,811	63,811	63,811
<u>Records</u>								
66	Recording of Legal Instrument Fees	12,575	12,575	12,950	12,950	12,950	12,950	12,950
67	Preparation of Records	220	275	400	400	400	400	400
68	Commission on Tax Stamps	1,019	1,000	1,000	1,000	1,000	1,000	1,000
69	Accident Investigation Reports	1,092	1,200	1,200	1,200	1,200	1,200	1,200
70	Document Technology Fee	2,342	2,450	2,450	2,450	2,450	2,450	2,450
71	Other	777	750	750	750	750	750	750
72	Subtotal	18,025	18,250	18,750	18,750	18,750	18,750	18,750
<u>Director of Finance</u>								
73	Prior Year Refunds	8	200	200	200	200	200	200
74	SWEEP Fines	39	0	0	0	0	0	0
75	Burglar Alarm Licenses	20	0	0	0	0	0	0
76	False Alarm Fines	12	0	0	0	0	0	0
77	Reimbursements - Other	7,641	5,800	5,800	5,800	5,000	5,800	5,800
78	Reimbursement - Prescription Program	8,260	6,250	6,250	6,250	6,250	6,250	6,250
79	Health Benefit Charges	1,427	1,450	1,500	1,500	1,500	1,500	1,500
80	Other	524	10	10	10	10	10	10
81	Subtotal	17,931	13,710	13,760	13,760	12,960	13,760	13,760
<u>Revenue</u>								
82	Miscellaneous Fines	474	75	75	75	75	75	75
83	Non-Profit Org. Voluntary Payments	2,918	3,650	3,740	3,740	3,740	3,740	3,740
84	Casino Settlement Payments	614	2,060	2,350	5,243	3,910	3,910	0
85	Other	555	1,010	1,010	1,010	1,010	1,010	1,010
86	Subtotal	4,561	6,795	7,175	10,068	8,735	8,735	4,825

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
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FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Procurement</u>							
87	Performance Bonds	1	15	15	15	15	15	15
88	Master Performance Bonds	15	30	30	30	30	30	30
89	Bid Application Fees etc.	176	175	175	175	175	175	175
90	Other	148	135	135	135	135	135	135
91	Subtotal	340	355	355	355	355	355	355
	<u>City Treasurer</u>							
92	Interest Earnings	10,979	8,972	7,733	8,702	8,910	9,974	12,112
93	Other	375	600	600	600	600	600	600
94	Subtotal	11,354	9,572	8,333	9,302	9,510	10,574	12,712
	<u>Law</u>							
95	Legal Fees & Charges	239	250	250	250	250	250	250
96	Court Awarded Damages	505	500	500	500	500	500	500
97	Other	77	50	50	50	50	50	50
98	Subtotal	821	800	800	800	800	800	800
	<u>Board of Ethics</u>							
99	Other	117	155	90	90	90	90	90
	<u>Inspector General</u>							
100	Other	80	0	0	0	0	0	0
	<u>Office of Sustainability</u>							
101	Other	0	0	3,700	0	0	0	0
	<u>Free Library</u>							
102	Library Fees & Fines	299	277	277	277	277	277	277
103	Other	759	775	775	775	890	890	890
104	Subtotal	1,058	1,052	1,052	1,052	1,167	1,167	1,167
	<u>Personnel</u>							
105	Other	1	2	2	2	2	2	2
	<u>Office of Property Assessment</u>							
106	Other	0	2	2	2	2	2	2
	<u>Board of Revision of Taxes</u>							
107	Other	0	1	1	1	1	1	1

City of Philadelphia			SUPPORTING REVENUE SCHEDULES					
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General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Chief Administrator's Office</u>							
108	SWEEP Fines	4,803	5,375	5,375	5,375	5,375	5,375	5,375
109	Burglar Alarm Licenses	2,799	2,965	2,965	2,965	2,965	2,965	2,965
110	False Alarm Fines	1,692	1,910	1,910	1,910	1,910	1,910	1,910
111	Reimbursements - Other	1,260	70	70	70	70	70	70
112	Subtotal	10,554	10,320	10,320	10,320	10,320	10,320	10,320
	<u>Register of Wills</u>							
113	Court Costs, Fees & Charges	837	700	700	700	700	700	700
114	Recording Fees	2,673	5,610	2,365	2,365	2,365	2,365	2,365
115	Other	710	885	885	885	885	885	885
116	Subtotal	4,220	7,195	3,950	3,950	3,950	3,950	3,950
	<u>District Attorney</u>							
117	Other	40	30	30	30	30	30	30
	<u>Sheriff</u>							
118	Sheriff Fees	7,576	6,000	6,000	6,000	6,000	6,000	6,000
119	Commission Fees	5,196	5,246	5,246	5,246	5,246	5,246	5,246
120	Other	2,584	50	50	50	50	50	50
121	Subtotal	15,356	11,296	11,296	11,296	11,296	11,296	11,296
	<u>Planning & Development</u>							
122	Zoning Permits	406	415	350	350	350	350	350
123	Accelerated Review Fees	300	280	260	260	260	260	260
124	Other	254	1	1	1	1	1	1
125	Subtotal	960	696	611	611	611	611	611
	<u>City Commissioners</u>							
126	Other	2	25	25	25	25	25	25
	<u>1st Judicial District - Clerk of Courts</u>							
127	Other Fines	143	350	350	350	350	350	350
128	Court Costs, Fees & Charges	1,754	1,750	1,750	1,750	1,750	1,750	1,750
129	Bail Forfeited	448	0	0	0	0	0	0
130	Cash Bail Fees	2,979	1,000	0	0	0	0	0
131	Other	0	125	125	125	125	125	125
132	Subtotal	5,324	3,225	2,225	2,225	2,225	2,225	2,225
	<u>1st Judicial District - Traffic Court</u>							
133	Traffic Court Fines	4,969	5,000	5,800	6,400	7,200	8,000	8,400

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2020-2024

FISCAL YEARS 2018 TO 2024

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	1st Judicial District - CP & Mun. Court							
134	Court Costs, Fees & Charges	20,069	20,000	20,000	20,000	20,000	20,000	20,000
135	Other Fines	836	1,500	1,500	1,500	1,500	1,500	1,500
136	Other	1,996	2,350	2,350	2,350	2,350	2,350	2,350
137	Subtotal	22,901	23,850	23,850	23,850	23,850	23,850	23,850
138	Other Adjustments	208	0	0	0	0	0	0
139	Total Locally Generated Non-Tax	320,643	325,585	353,328	314,947	316,376	326,371	319,587

City of Philadelphia			SUPPORTING REVENUE SCHEDULES					
Five Year Financial Plan FY2020-2024			FISCAL YEARS 2018 TO 2024					
			(Amounts in Thousands)					
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Managing Director</u>							
	Federal:							
1	Emergency Management	100	115	115	115	115	115	115
	<u>Police</u>							
	State:							
2	Police Training - Reimbursement	2,490	3,200	3,200	2,200	2,200	2,200	2,200
	<u>Streets</u>							
	Federal:							
3	Highways	151	350	350	350	350	350	350
4	Bridge Design	264	215	215	215	215	215	215
5	Delaware Valley Reg. Planning Comm.	185	185	185	185	185	185	185
	State:							
6	Snow Removal	2,500	2,500	2,500	2,500	2,500	2,500	2,500
7	PennDot Bridge Design	57	50	50	50	50	50	50
8	PennDot Highways	0	25	25	25	25	25	25
9	Subtotal	3,157	3,325	3,325	3,325	3,325	3,325	3,325
	<u>Public Health</u>							
	Federal:							
10	Medicare - Outpatient / HC's	2,060	2,791	2,791	2,791	2,791	2,791	2,791
11	Medicare - PNH	893	1,476	1,476	1,476	1,476	1,476	1,476
12	Medical Assistance - Outpatient / HC's	2,050	4,048	17,065	17,065	17,065	17,065	17,065
13	Medical Assistance - PNH	23,649	22,775	22,775	22,775	22,775	22,775	22,775
14	Summer Food Inspection	59	60	60	60	60	60	60
	State:							
15	County Health	12,796	9,706	9,706	9,706	9,706	9,706	9,706
16	Medical Assistance - Outpatient / HC's	1,677	3,329	13,916	13,916	13,916	13,916	13,916
17	Medical Assistance - PNH	19,326	18,607	18,607	18,607	18,607	18,607	18,607
18	Subtotal	62,510	62,792	86,396	86,396	86,396	86,396	86,396
	<u>Public Property</u>							
	Other Governments:							
19	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000
	<u>Human Services</u>							
	Federal:							
20	Title IV-E Adoption Services	1,457	0	0	0	0	0	0

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2020-2024		FISCAL YEARS 2018 TO 2024						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Philadelphia Prisons</u>							
	Federal:							
21	SSA Prisoner Incentive Payments	295	220	220	220	220	220	220
	<u>Director of Finance</u>							
	Federal:							
22	Medicare Part D-Retirees	33	200	200	200	200	200	200
	State:							
23	Pension Aid - State Act 205	73,360	74,810	74,810	74,810	74,810	74,810	74,810
24	Juror Fee Reimbursement	407	500	500	500	500	500	500
25	State Police Fines (Phila. County)	647	700	700	700	700	700	700
26	Wage Tax Relief Funding	86,278	86,278	86,278	86,278	86,278	86,278	86,278
27	Gaming - Local Share Assessment	7,979	5,400	5,450	5,500	5,550	5,600	5,650
	Other Governments:							
28	PATCO Community Impact Fund	75	75	75	75	75	75	75
29	PAID - Parametric Garage	474	500	500	500	500	500	500
30	Subtotal	169,253	168,463	168,513	168,563	168,613	168,663	168,713
	<u>Revenue</u>							
	Federal:							
31	Reimb. - PILOT	0	3	3	3	3	3	3
32	Tinicum Wildlife Preserve	4	2	2	2	2	2	2
	Other Governments:							
33	PPA - Parking/Violations/Fines (on St.)	41,284	41,832	45,840	46,822	48,645	49,688	51,627
34	Burlington County Bridge Comm.	14	7	7	7	7	7	7
35	Subtotal	41,302	41,844	45,852	46,834	48,657	49,700	51,639
	<u>City Treasurer</u>							
	State:							
36	Retail Liquor License	1,175	1,100	1,100	1,100	1,100	1,100	1,100
37	Public Utility Tax Refund	3,571	3,678	3,678	3,678	3,678	3,678	3,678
38	Subtotal	4,746	4,778	4,778	4,778	4,778	4,778	4,778
	<u>Commission on Human Relations</u>							
	Federal:							
39	Deferred EEOC Cases	107	125	125	125	125	125	125
	<u>District Attorney</u>							
	State:							
40	Reimbursement - DA Salary	12	119	119	119	119	119	119

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2020-2024		FISCAL YEARS 2018 TO 2024						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>1st Judicial District</u>							
	Federal:							
41	Title IV-E	39	200	200	200	200	200	200
	State:							
42	Intensive Probation - Adult	3,983	3,650	3,650	3,650	3,650	3,650	3,650
43	Intensive Probation - Juvenile	1,232	1,232	1,232	1,232	1,232	1,232	1,232
44	Reimbursement - Court Costs	6,634	6,556	10,075	10,075	10,075	10,075	10,075
45	Reimbursement - Attorney Fees	328	82	82	82	82	82	82
46	Subtotal	12,216	11,720	15,239	15,239	15,239	15,239	15,239
47	PICA City Account	454,205	474,651	499,290	529,225	549,602	584,546	628,074
	<u>Totals</u>							
48	Federal	31,346	32,765	45,782	45,782	45,782	45,782	45,782
49	State	224,452	221,522	235,678	234,728	234,778	234,828	234,878
50	Other Governments	59,847	60,414	64,422	65,404	67,227	68,270	70,209
51	PICA Funding	454,205	474,651	499,290	529,225	549,602	584,546	628,074
52	Other Authorized Adjustments	8,303	2,000	2,000	2,000	2,000	2,000	2,000
53	Total, Revenue From Other Govts.	778,153	791,352	847,172	877,139	899,389	935,426	980,943

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2020-2024		FISCAL YEARS 2018 TO 2024						
		(Amounts in Thousands)						
General								
REVENUE								
Revenue from Other Funds								
No.	Agency and Revenue Source	FY 2018 Actual	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Water Fund</u>							
1	Services performed & costs borne by General Fund	7,319	7,491	12,662	13,091	13,543	14,016	14,517
2	Excess interest on Sinking Fund reserve	1,628	1,500	1,500	1,500	1,500	1,500	1,500
3	Sub-total	8,947	8,991	14,162	14,591	15,043	15,516	16,017
	<u>Aviation Fund</u>							
4	Services performed & costs borne by General Fund	3,265	3,110	3,110	3,110	3,110	3,110	2,990
	<u>Grants Revenue Fund</u>							
5	Services performed & costs borne by General Fund	109	750	750	750	750	750	750
6	911 Surcharge	37,831	55,165	59,089	41,528	42,607	42,607	42,607
7	Sub-total	37,940	55,915	59,839	42,278	43,357	43,357	43,357
	<u>Other Funds</u>							
8	Services performed & costs borne by General Fund	5,285	4,900	3,900	3,900	3,900	3,900	3,900
9	Total Revenue from Other Funds	55,437	72,916	81,011	63,879	65,410	65,883	66,264

**City of Philadelphia
General Fund
FY 2020- 2024 Five Year Financial Plan
Summary by Class**

<u>Expenditure Class</u>	<u>FY 18 Actual</u>	<u>FY 19 Budget</u>	<u>FY 19 Estimate</u>	<u>FY 20 Budget</u>	<u>FY 21 Estimate</u>	<u>FY 22 Estimate</u>	<u>FY 23 Estimate</u>	<u>FY 24 Estimate</u>
Class 100 - Wages	1,690,080,953	1,738,440,262	1,771,524,860	1,820,084,499	1,827,596,120	1,833,217,514	1,839,141,221	1,841,406,813
Class 100 - Benefits	1,314,021,386	1,360,238,207	1,377,964,739	1,411,963,002	1,437,179,783	1,484,753,943	1,533,835,869	1,581,245,546
Class 200 - Contracts / Leases	891,073,171	951,665,336	955,792,944	1,001,324,495	998,411,245	1,015,783,670	1,036,562,583	1,041,706,682
Class 300/400 - Supplies, Equipment	102,191,249	114,356,297	123,211,426	123,681,775	118,172,828	113,114,754	112,482,505	112,495,505
Class 500 - Indemnities / Contributions	195,196,948	282,184,841	286,984,841	322,432,210	350,139,358	363,564,001	367,147,390	370,786,621
Class 700 - Debt Service	148,795,403	169,496,126	169,496,126	187,482,819	189,460,472	214,844,846	228,964,828	253,787,321
Class 800 - Payments to Other Funds	61,494,747	38,095,798	94,178,098	103,189,100	98,572,100	91,492,100	97,047,100	107,186,100
Class 900 - Advances / Misc. Payments	0	71,020,472	53,573,100	55,108,100	76,705,100	88,356,100	98,356,100	108,356,100
Total	4,402,853,857	4,725,497,339	4,832,726,134	5,025,266,000	5,096,237,006	5,205,126,928	5,313,537,596	5,416,970,688

City of Philadelphia
FY 2020 - 2024 Five Year Financial Plan
General Fund
Summary by Department

Department	FY 18 Actual	FY 19 Budget	FY 19 Estimate	FY 20 Budget	FY 21 Estimate	FY 22 Estimate	FY 23 Estimate	FY 24 Estimate
Art Museum	2,550,500	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000
Atwater Kent Museum	306,771	250,000	250,000	0	0	0	0	0
Auditing	8,762,254	8,893,008	9,209,745	9,384,550	9,384,550	9,384,550	9,384,550	9,384,550
Board of Ethics	974,344	1,074,792	1,098,971	1,101,630	1,101,630	1,101,630	1,101,630	1,101,630
Board of Revision of Taxes	952,531	1,046,903	1,071,422	1,060,791	1,060,791	1,060,791	1,060,791	1,060,791
City Commissioners	10,124,526	10,351,881	15,928,677	12,216,911	11,195,911	11,014,911	11,014,911	11,150,911
City Council	16,959,076	17,225,693	17,807,973	17,927,973	17,927,973	17,927,973	17,927,973	17,927,973
City Representative	1,116,837	1,158,249	1,223,288	1,249,695	1,249,695	1,249,695	1,249,695	1,249,695
City Treasurer	1,177,474	1,692,315	1,725,724	1,483,167	1,408,167	1,408,167	1,408,167	1,408,167
Civil Service Commission	193,463	198,056	201,591	204,935	204,935	204,935	204,935	204,935
Civil Service Comm - Provision for Future Labor Obligations	0	16,447,372	0	0	20,000,000	30,000,000	40,000,000	50,000,000
Commerce	5,581,442	6,013,658	7,415,783	9,851,361	7,459,767	7,468,383	7,477,214	7,486,267
Commerce - Convention Center Subsidy	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Commerce - Economic Stimulus	2,854,448	2,397,004	1,242,883	7,671,624	1,171,624	1,171,624	1,171,624	1,171,624
District Attorney	35,520,200	41,792,293	41,832,195	38,908,536	38,908,536	38,908,536	38,908,536	38,908,536
Finance	44,263,571	24,790,260	71,892,419	45,227,334	36,870,334	28,887,334	31,749,334	38,685,334
Finance-Reg #32	2,556,892	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000
Finance-Budget Stabilization	0	0	0	34,276,000	35,062,000	36,066,000	37,214,000	38,188,000
Finance - Provision for Grant Loss Funding	0	53,573,000	53,573,000	55,108,000	56,705,000	58,356,000	58,356,000	58,356,000
Finance - Community College Subsidy	30,409,207	32,409,207	32,409,207	33,759,207	33,759,207	33,759,207	33,759,207	33,759,207
Finance - Employee Benefits	1,314,021,386	1,360,238,207	1,377,964,739	1,411,963,002	1,437,179,783	1,484,753,943	1,533,835,869	1,581,245,546
Finance - Hero Awards	2,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Finance - Indemnities	0	48,780,000	48,780,000	49,246,000	49,246,000	49,246,000	48,780,000	48,780,000
Finance - Refunds	10,202	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Finance - School District Contribution	104,348,281	180,870,541	185,770,541	222,456,410	252,578,558	266,953,201	270,052,590	273,191,821
Finance - Witness Fees	86,141	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Fire	268,563,285	277,613,180	306,185,387	298,549,278	300,358,856	306,587,229	312,497,063	315,485,155
First Judicial District	114,171,926	109,556,573	112,731,854	115,503,975	115,503,975	115,503,975	115,503,975	115,503,975
Fleet Management	45,083,004	49,062,057	49,827,789	50,114,034	51,341,478	51,389,478	51,437,478	51,437,478
Fleet Management - Vehicle Lease/Purchases	19,340,817	14,797,739	14,797,739	17,286,549	14,797,739	14,797,739	14,797,739	14,797,739
Free Library	41,794,729	41,286,517	42,265,871	45,760,383	48,060,383	48,060,383	48,060,383	48,060,383
Human Relations Commission	2,079,631	2,202,336	2,297,418	2,386,402	2,386,402	2,386,402	2,386,402	2,386,402
Human Services	108,622,882	112,073,598	112,073,598	118,965,013	119,648,349	120,210,008	119,161,669	119,161,669
Labor	1,445,501	1,746,946	2,014,103	2,454,828	2,397,828	2,297,828	2,397,828	2,397,828
Law	14,800,512	15,835,164	16,066,096	16,085,045	16,035,045	16,185,045	16,235,045	16,285,045
Licenses & Inspections	35,400,379	37,507,876	37,979,690	41,282,551	41,442,043	41,050,744	40,394,494	40,394,494
L&I: Board of Building Standards	67,339	75,419	78,574	80,366	80,366	80,366	80,366	80,366
L&I: Board of L+I Review	153,135	172,720	172,720	173,870	173,870	173,870	173,870	173,870
Managing Director	43,263,090	46,633,137	50,840,245	55,779,720	54,160,046	55,560,762	55,583,264	55,404,278
Managing Director - Legal Services	48,824,041	50,375,841	51,574,391	50,439,541	50,439,541	50,439,541	50,439,541	50,439,541
Mayor	4,097,960	5,316,168	5,528,157	6,113,633	6,086,633	6,086,633	6,086,633	6,086,633
Mayor - Scholarships	170,500	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Mayor - Office of Chief Administrative Officer	5,894,030	6,619,329	6,548,985	7,438,265	6,894,015	6,834,015	6,774,015	6,774,015

City of Philadelphia
FY 2020 - 2024 Five Year Financial Plan
General Fund
Summary by Department

Department	FY 18 Actual	FY 19 Budget	FY 19 Estimate	FY 20 Budget	FY 21 Estimate	FY 22 Estimate	FY 23 Estimate	FY 24 Estimate
Mayor - Office of Education	23,073,129	24,949,452	29,510,497	45,350,014	56,845,964	63,433,271	68,683,368	67,219,358
Mayor's Office of Community Empowerment and Opportunity	2,146,763	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Mural Arts Program	1,921,140	2,034,016	2,084,602	2,499,602	2,349,602	2,349,602	2,349,602	2,349,602
Office of Arts and Culture and the Creative Economy	4,132,910	4,172,855	4,335,840	4,098,002	4,098,002	4,098,002	4,098,002	4,098,002
Office of Behavioral Health and Intellectual disAbilities	14,683,674	14,202,289	17,131,339	15,895,444	15,465,360	15,465,360	15,465,360	15,465,360
Office of Homeless Services	48,016,836	52,761,498	56,816,894	59,945,719	58,233,112	56,771,738	57,439,011	57,439,011
Office of Human Resources	5,626,437	6,343,869	6,535,350	6,874,287	6,784,287	6,784,287	6,784,287	6,864,287
Office of Innovation and Technology	61,598,068	65,491,927	66,497,367	71,198,539	80,440,845	73,121,998	77,328,479	77,328,479
Office of Innovation and Technology - 911	14,748,137	35,380,008	35,478,870	41,235,086	23,564,955	24,643,267	24,643,267	24,643,267
Office of Inspector General	1,487,259	1,636,311	1,680,441	1,680,441	1,680,441	1,680,441	1,680,441	1,680,441
Office of Property Assessment	13,434,758	14,216,425	14,714,490	17,318,408	16,993,408	16,993,408	16,993,408	16,993,408
Office of Sustainability	908,498	949,327	963,258	1,213,258	1,213,258	1,213,258	1,213,258	1,213,258
Parks and Recreation	64,066,064	66,062,181	67,198,713	65,058,055	64,823,438	65,124,821	65,754,945	65,614,945
Planning & Development	8,216,495	12,811,669	12,973,533	11,810,746	8,785,746	8,785,746	8,785,746	8,785,746
Police	712,744,848	709,492,944	711,140,370	741,165,097	739,245,083	739,245,083	739,245,083	739,245,083
Prisons	258,968,396	249,371,806	250,152,237	238,183,523	238,183,523	238,183,523	238,183,523	238,183,523
Procurement	4,789,509	4,938,442	5,014,187	5,674,563	5,074,563	5,074,563	5,074,563	5,074,563
Public Health	135,237,848	156,633,875	140,042,886	160,572,140	161,753,789	159,415,538	159,265,538	159,265,538
Public Property	63,077,078	67,881,546	68,581,774	68,691,597	73,594,737	75,827,411	78,071,025	80,018,025
Public Property - SEPTA Subsidy	81,946,000	84,608,000	84,608,000	87,556,000	91,025,000	94,259,000	98,004,000	101,901,000
Public Property - Space Rentals	21,553,679	22,457,948	22,457,948	26,278,677	26,113,076	25,677,141	25,601,607	26,316,824
Public Property - Utilities	24,580,646	25,008,269	25,008,269	27,393,339	25,055,344	25,898,337	26,820,921	27,723,386
Records	4,429,732	4,768,507	4,826,755	4,910,278	4,910,278	4,910,278	4,910,278	4,910,278
Register of Wills	4,126,862	4,438,881	4,438,881	4,551,645	4,551,645	4,551,645	4,551,645	4,551,645
Revenue	29,308,141	30,707,541	31,251,491	32,879,233	32,477,233	32,477,233	32,477,233	32,477,233
Sheriff	28,432,276	26,150,422	26,212,604	27,046,961	27,046,961	27,046,961	27,046,961	27,046,961
Sinking Fund Commission (Debt Service)	265,503,720	295,032,504	295,032,504	296,705,317	305,791,529	336,107,169	355,333,697	379,655,714
Streets	152,550,647	141,981,270	146,719,741	157,032,932	156,918,279	158,484,431	160,129,039	161,839,375
Total	4,402,853,857	4,725,497,339	4,832,726,134	5,025,266,000	5,096,237,006	5,205,126,928	5,313,537,596	5,416,970,688

City of Philadelphia
General Fund
FY 2020 - 2024 Five Year Financial Plan
Estimated Fringe Benefit Allocation

<u>Expenditure Category</u>	FY 18 Actual	FY 19 Budget	FY 19 Estimate	FY 20 Budget	FY 21 Estimate	FY 22 Estimate	FY 23 Estimate	FY 24 Estimate
Unemployment Comp.	3,492,886	4,080,260	4,080,260	4,080,260	4,080,260	4,080,260	4,080,260	4,080,260
Employee Disability	56,011,219	61,799,849	61,799,849	69,844,607	72,809,986	75,901,266	79,123,792	82,483,137
Pension	607,875,436	561,418,620	561,418,620	584,663,838	595,903,869	606,249,336	619,369,608	629,681,943
Pension Obligation Bonds	110,159,328	110,077,649	110,077,649	110,158,479	110,158,479	110,158,479	110,158,479	110,158,479
FICA	80,441,125	78,631,100	78,631,100	84,546,988	84,608,478	84,633,502	84,664,314	84,664,314
Health / Medical	418,230,169	481,764,702	500,175,375	489,978,550	495,485,260	524,199,261	551,420,554	580,441,819
Group Life	7,782,681	8,407,794	8,407,794	8,465,202	8,465,202	8,465,202	8,465,202	8,465,202
Group Legal	4,769,947	4,849,842	4,849,842	5,049,842	5,049,842	5,049,842	5,049,842	5,049,842
Tool Allowance	209,050	146,267	146,267	146,267	146,267	146,267	146,267	146,267
Flex Cash Payments	645,989	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Pension Relief - Sales Tax	24,202,319	48,262,124	47,577,983	53,928,969	59,372,140	64,770,528	70,257,551	74,974,283
Pension - Plan 10	201,237	0	-	300,000	300,000	300,000	300,000	300,000
Total	1,314,021,386	1,360,238,207	1,377,964,739	1,411,963,002	1,437,179,783	1,484,753,943	1,533,835,869	1,581,245,546

CASH FLOW PROJECTIONS
GENERAL FUND - FY2020

OFFICE OF THE DIRECTOR OF FINANCE

Amounts in Millions

Projection	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 29	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
REVENUES																
Real Estate Tax	10.5	9.7	8.7	8.7	8.1	19.2	57.2	364.5	147.5	31.6	16.2	9.2	690.9			690.9
Total Wage, Earnings, Net Profits	143.0	127.0	123.2	145.3	131.4	121.5	170.1	131.2	148.0	169.9	138.2	123.1	1671.9			1671.9
Realty Transfer Tax	33.7	28.9	26.4	27.2	25.7	26.9	28.5	21.7	28.7	28.7	31.0	33.5	339.3			339.3
Sales Tax	25.9	27.8	16.1	13.9	15.4	13.9	13.4	16.5	13.5	11.8	29.6	28.4	225.9	1.9		227.9
Business Income & Receipts Tax	5.0	5.1	17.6	16.4	1.7	8.6	17.6	5.0	56.4	277.8	76.7	9.4	497.3			497.3
Beverage Tax	7.0	6.4	6.5	6.5	7.0	5.6	6.1	5.9	6.6	6.6	6.3	6.4	75.9			75.9
Other Taxes	10.9	13.4	11.0	10.5	10.8	10.4	10.4	10.9	10.1	13.9	10.9	10.1	133.3			133.3
Locally Generated Non-tax	30.0	30.5	28.2	28.2	27.2	26.5	30.7	28.0	30.9	31.4	30.1	31.5	353.3			353.3
Total Other Governments	4.5	71.2	90.6	61.5	28.2	8.2	9.3	14.5	15.1	13.3	14.0	17.4	347.9			347.9
Total PCA Other Governments	33.8	37.9	39.3	30.5	45.3	30.8	47.0	45.2	47.8	50.2	61.3	30.2	499.3			499.3
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	25.5	25.5			81.0
Total Current Revenue	304.1	357.8	367.6	348.7	300.8	271.6	390.4	643.5	502.0	635.2	414.2	324.6	4860.6	1.9	55.5	4918.0
Collection of prior year(s) revenue	24.7	8.7	2.4	9.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	44.8			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	328.8	366.5	370.0	357.8	300.8	271.6	390.4	643.5	502.0	635.2	414.2	324.6	4905.4			

EXPENSES AND OBLIGATIONS	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 29	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Estimated Obligations
Payroll	90.1	196.4	140.9	136.5	149.6	136.5	199.6	135.8	136.5	136.5	149.6	140.9	1748.7	67.2	4.2	1820.1
Employee Benefits	33.3	72.7	52.2	50.5	55.4	50.5	72.7	50.3	50.5	50.5	55.4	52.2	646.3	16.1	0.5	662.9
Pension	3.7	(5.7)	4.2	69.6	(5.5)	(2.3)	(5.3)	(2.7)	632.8	(3.0)	(2.2)	(1.8)	681.8	67.2		749.1
Purchase of Services	41.6	43.6	76.3	105.4	60.0	78.7	56.4	58.0	82.6	79.8	89.5	71.1	843.1	26.4	131.8	1001.3
Materials, Equipment	4.4	5.5	12.1	10.4	7.7	8.4	8.4	7.6	9.8	8.7	8.1	11.0	102.3	3.0	18.4	123.7
Contributions, Indemnities	15.5	68.8	11.1	9.5	12.6	58.9	6.0	11.6	56.6	5.0	2.6	64.1	322.4			322.4
Debt Service-Short Term	0.0	0.0	0.1	0.0	0.0	0.0	0.1	0.0	0.0	0.0	0.0	5.8	6.1			6.1
Debt Service-Long Term	39.9	93.8	10.6	0.2	0.2	0.2	7.1	28.5	0.4	0.2	0.2	0.2	181.4			181.4
Interfund Charges	37.5	15.5	0.0	0.0	0.0	13.3	0.2	3.2	0.0	4.2	0.5	6.8	81.2	22.0		103.2
Advances & Misc. Pmts. / Labor Obligations	4.6	4.6	4.6	4.6	4.6	4.6	4.6	4.6	4.6	4.6	4.6	4.6	55.1			55.1
Current Year Appropriation	270.6	495.2	312.0	386.8	284.6	348.9	349.8	296.9	973.9	286.5	308.3	354.8	4668.4	201.9	155.0	5025.3
Prior Yr. Expenditures against Encumbrances	63.0	36.0	23.7	14.0	7.7	4.9	11.0	7.1	4.6	4.1	1.7	1.8	179.6			
Prior Yr. Salaries & Vouchers Payable	126.1	26.3	0.0	110.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	262.7			
TOTAL DISBURSEMENTS	459.7	557.4	335.7	511.1	292.3	353.8	360.9	304.0	978.5	290.6	310.1	356.7	5110.7			
Excess (Def) of Receipts over Disbursements	(130.9)	(191.0)	34.3	(153.3)	8.5	(82.1)	29.5	339.6	(476.5)	344.6	104.1	(32.0)				
Opening Balance	840.3	709.4	518.5	552.7	399.4	407.9	475.8	505.3	844.8	368.3	712.9	667.0				
TRAN	0.0	0.0	0.0	0.0	0.0	150.0	0.0	0.0	0.0	0.0	(150.0)	0.0				
CLOSING BALANCE	709.4	518.5	552.7	399.4	407.9	475.8	505.3	844.8	368.3	712.9	667.0	635.0				

CASH FLOW PROJECTIONS
 CONSOLIDATED CASH - ALL FUNDS - FY2020

OFFICE OF THE DIRECTOR OF FINANCE

Projection	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 29	March 31	April 30	May 31	June 30
General	709.4	518.5	552.7	399.4	407.9	475.8	505.3	844.8	368.3	712.9	667.0	635.0
Grants Revenue	(90.2)	(19.0)	(42.0)	(98.3)	(149.0)	(212.2)	(138.9)	(184.1)	(210.1)	(202.6)	(184.7)	(125.7)
Community Development	(7.6)	(7.1)	(5.6)	(3.8)	(4.3)	(4.8)	(6.5)	(5.2)	(4.7)	(1.0)	(0.4)	(6.5)
Vehicle Rental Tax	6.6	7.2	2.0	2.4	2.9	3.3	3.7	4.1	4.4	4.9	5.3	5.8
Hospital Assessment Fund	12.1	14.5	24.6	11.6	11.4	20.1	12.2	11.2	20.1	11.6	31.4	13.8
Housing Trust Fund	37.8	38.3	38.9	38.3	39.9	54.3	53.2	53.4	53.3	53.2	53.5	52.7
Budget Stabilization Fund	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3	34.3
Other Funds	8.5	9.4	8.8	8.6	8.9	8.7	8.9	8.2	7.7	7.8	7.8	7.5
TOTAL OPERATING FUNDS	710.8	596.2	613.6	392.5	352.1	379.7	472.3	766.7	273.2	621.0	614.2	616.8
Capital Improvement	28.1	383.0	367.1	351.2	335.3	323.8	312.3	300.8	289.3	277.8	266.3	254.8
Industrial & Commercial Dev.	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
TOTAL CAPITAL FUNDS	38.1	393.0	377.1	361.2	345.3	333.8	322.3	310.8	299.3	287.8	276.3	264.8
TOTAL FUND EQUITY	748.9	989.2	990.7	753.7	697.4	713.5	794.6	1077.5	572.6	908.8	890.5	881.7

City of Philadelphia
Fiscal Year 2020 Operating Budget
FY 2020-2024 Five Year Plan
General Fund Full-Time Positions

Department	Filled Positions 6/30/18	FY 2019 Adopted Budget	November 2018 Increment	FY 2020 Adopted Budget	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
Atwater Kent Museum	4	0	0	0	0	0	0	0
Auditing	116	134	127	135	135	135	135	135
Board of Ethics	10	12	9	12	12	12	12	12
Board of Revision of Taxes	11	15	14	15	15	15	15	15
City Commissioners	100	105	98	105	105	105	105	105
City Council	192	195	191	208	208	208	208	208
City Representative	9	9	9	10	10	10	10	10
City Treasurer	15	16	15	18	18	18	18	18
Civil Service Commission	2	2	2	2	2	2	2	2
Commerce	31	32	49	55	55	55	55	55
<i>District Attorney Civilian</i>	416	470	456	470	470	470	470	470
<i>District Attorney Uniform</i>	39	43	38	43	43	43	43	43
District Attorney - Total	455	513	494	513	513	513	513	513
Finance	115	123	114	124	124	124	124	124
<i>Fire Civilian</i>	119	141	111	170	170	170	170	170
<i>Fire Uniform</i>	2,392	2,531	2,434	2,534	2,534	2,654	2,654	2,654
Fire - Total	2,511	2,672	2,545	2,704	2,704	2,824	2,824	2,824
First Judicial District	1,867	1,841	1,850	1,850	1,850	1,850	1,850	1,850
Fleet Management	281	306	286	310	310	310	310	310
Free Library	649	692	637	737	737	737	737	737
Human Relations Commission	32	34	31	35	35	35	35	35
Human Services	517	460	395	437	437	437	437	437
Labor	20	23	21	30	30	30	30	30
Law	121	129	118	133	133	133	133	133
Licenses & Inspections	396	429	376	466	466	466	454	454
L&I-Board of Building Standards	1	1	1	1	1	1	1	1
L&I-Board of L & I Review	2	2	2	2	2	2	2	2
Managing Director	307	312	302	344	344	344	344	344
Mayor	41	53	50	60	60	60	60	60
Mayor - Office of the Chief Administrative Officer	58	64	58	74	74	74	74	74
Mayor - Office of Education	33	36	28	47	50	50	50	50
Mayor's Office of Community Empowerment and Opportunity	2	0	0	0	0	0	0	0
Mural Arts Program	11	12	11	12	12	12	12	12
Office of Arts and Culture	5	5	8	8	8	8	8	8
Office of Behavioral Health and Intellectual disAbility	16	16	15	23	23	23	23	23
Office of Human Resources	78	85	79	88	88	88	88	88
Office of Innovation & Technology	284	293	271	316	316	316	316	316
Office of Inspector General	19	21	19	21	21	21	21	21
Office of Property Assessment	193	225	194	251	251	251	251	251
Office of Homeless Services	150	157	148	160	160	160	160	160
Office of Sustainability	9	8	10	9	9	9	9	9
Parks & Recreation	629	750	636	759	759	759	759	759
Planning & Development	49	58	56	62	62	62	62	62
<i>Police Civilian</i>	776	846	807	868	868	868	868	868
<i>Police Uniform</i>	6,396	6,525	6,460	6,575	6,575	6,575	6,575	6,575
Police - Total	7,172	7,371	7,267	7,443	7,443	7,443	7,443	7,443
Prisons	2,177	2,325	2,160	2,160	2,160	2,160	2,160	2,160
Procurement	46	50	44	50	50	50	50	50
Public Health	711	834	738	839	839	839	839	839
Public Property	135	150	139	149	164	164	164	164
Records	57	59	57	59	59	59	59	59
Register of Wills	71	70	70	70	70	70	70	70
Revenue	414	437	405	458	458	458	458	458
Sheriff	364	410	359	428	428	428	428	428
Streets	1,738	1,912	1,772	1,982	1,982	1,982	1,982	1,982
TOTAL GENERAL FUND	22,226	23,458	22,280	23,774	23,792	23,912	23,900	23,900

Note: The Adopted and Proposed Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year.