

Habiba

KENYA

Many women who suffer from fistula live in the shadows, hiding their condition out of shame, perhaps not even knowing treatment is available. But Habiba Corodhia Mohamed always finds a way to bring the condition, and these women, into the light.

Habiba is the founder of WADADIA, a community-based organization in western Kenya that provides psycho-social support, economic empowerment and reproductive health to women in need. She also serves as outreach manager for Fistula Foundation's Action on Fistula program, educating communities and helping find and refer patients for treatment.

Her support for patients doesn't stop once they get treatment. The "Habibathananga" fistula reintegration model she created is used for every patient, providing post-surgical counseling and structured therapy sessions for the fistula client and her family.

Habiba's innovative and holistic approach is working, and more and more women are stepping out of the shadows to seek treatment as a result.

[&]quot;Whenever I meet one woman and she's looking at me and telling me about the kind of impact I've had in her life, and the impact that has in turn had on the community, that gives me all the reasons to keep trying."



Dear Friends and Partners,

2014 was a game-changing year for Fistula Foundation. By the close of the year, we had supported a record new number of surgeries, helping more women regain their lives. We also launched a new and innovative program in Kenya, with critical support from pharmaceutical leader Astellas Pharma EMEA to build the world's first fistula treatment network. In addition, we strengthened our partnership with FIGO (International Federation of Gynecology and Obstetrics) to train more fistula surgeons than ever before.

Obstetric fistula is a childbirth injury affecting a million of the poorest and most vulnerable women in the world. We are in business to help end the needless suffering. We aspire to help create a world where no woman will live in misery simply for trying to bring a child into the world.

Fistula Foundation was honored to be selected through a rigorous and competitive process by Astellas leadership to develop an ambitious new program, called "Action on Fistula." This nearly \$2 million program over three years is deeply innovative, and enables us to tackle fistula from every angle: expanding the pool of trained fistula surgeons, engaging communities, and expanding the network of hospitals in Kenya providing high quality fistula surgery. One year in, we already see the potential to replicate this strategy for comprehensive fistula treatment in other countries and regions.

We remain committed to removing one of the key bottlenecks to treatment: scarcity of surgeons trained to treat fistula. Through our four year partnership with FIGO, we are helping train several new surgeons. Long-term partner Johnson & Johnson continues to be a critical supporter of Foundation work, helping us support new facilities through their innovative small grants program.

As you read through this report, we hope you will be inspired by the stories we've collected from the field, from dedicated surgeons, creative outreach works and brave women who have come forward for treatment after having endured so much.

With warm regards and deepest gratitude,

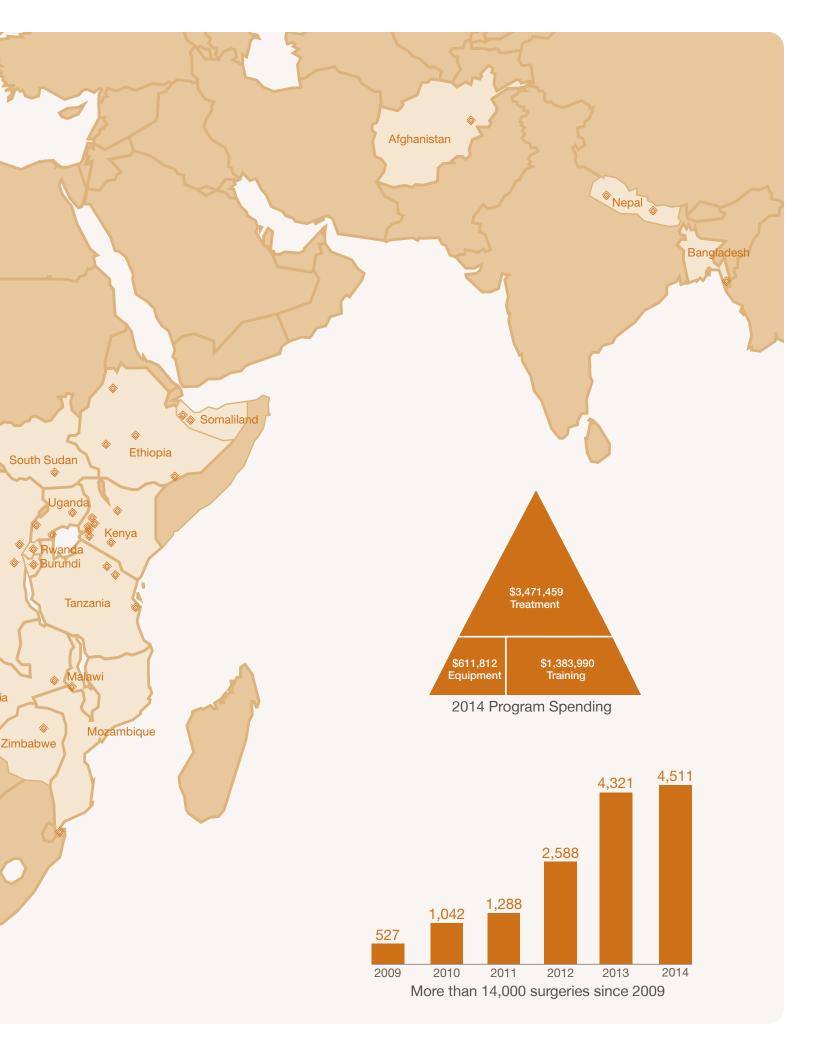


Dr. Sohier Elneil Board Chair



Kate Grant
Chief Executive Officer





The Treatment Triangle

To successfully treat fistula, three elements are needed: a patient, a trained surgeon and a properly equipped facility.

Yet, each of these elements are deceptively simple. Patients often hide their condition out of shame or don't know that their injury is treatable, making them difficult to find. There are not enough surgeons available to treat the growing backlog of patients, and other types of fistula care providers are also in need of more extensive, specialized training. Many facilities lack even the most basic equipment.

There is much work to be done, and Fistula Foundation is committed to helping our partners treat fistula from every angle.



Patients

Too often women with fistula suffer needlessly. Because fistula is most common in women living in remote rural areas, treatment can be challenging for them to access. Sometimes a woman does not know that her injury is treatable. Other times she may not have the means to get from her village to a hospital for treatment, or she may be afraid to travel to a distant city where surgery is possible. A successful fistula treatment program must incorporate a patient outreach component that helps educate and persuade women to receive treatment.



Celina, age 30, delivered a stillborn baby after two days of labor and developed fistula. It was years before she met an outreach worker who referred her for successful treatment.

Surgeon Training

Trained fistula surgeons are in short supply, limiting fistula treatment capacity. Fistula Foundation is partnering with FIGO (the International Federation of Gynecology and Obstetrics) to support surgeon training at approved fistula training centers. Johnson & Johnson helps to support the FIGO fistula training program, which provides training and mentorship to qualified surgeons from countries with a high prevalence of fistula. Training is based on FIGO's Global Competency-Based Surgery Training Manual, a pathbreaking manual authored by Fistula Foundation Board Chair, Dr. Sohier Elneil.



Fistula Foundation Board Chair Dr. Sohier Elneil (far right) visits Comprehensive Community Based Rehabilitation in Tanzania to certify the facility as an official FIGO training center.

Facilities and Equipment

Facilities must be accessible and equipped with the right equipment. Many of our partners have become accustomed to working in less than ideal conditions, performing surgery with aging equipment, or making due with tools that may not be the most appropriate for fistula surgery. We listen and respond to the needs of our partners and help provide support that will enable them to provide surgery in the safest environment possible.



Funding from Johnson & Johnson helped us upgrade equipment at the Laure Fistula Center that had been in use for 20 years.

Action on Fistula: Kenya

A New Treatment Network

Action on Fistula is a groundbreaking partnership between Fistula Foundation and Astellas Pharma EMEA in Kenya. It is delivering life-changing surgery to more women in more hospitals, increasing the pool of trained fistula surgeons and developing a fistula treatment network to enable facilities to collaborate and share resources and engage outreach workers in clever new ways. Action on Fistula helps more women to get treated more quickly with a higher quality of care.

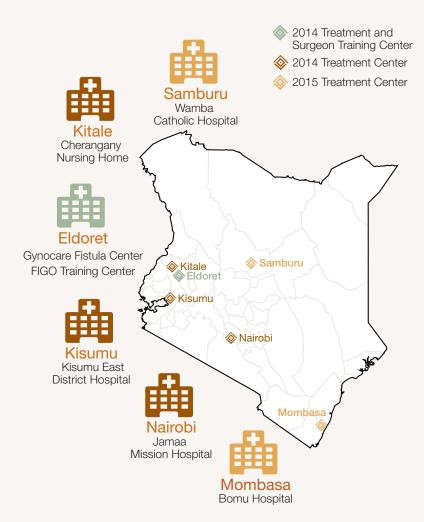


Representatives of Fistula Foundation, Astellas Pharma EMEA and Jamaa Mission Hospital in Nairobi, celebrate the launch of Action on Fistula.

"Our commitment to
Action on Fistula is really
representative of our support
of Fistula Foundation work,
which will increase the
number of surgeons and the
capacity of patients being
able to be treated with fistula
and returned back to their
normal, healthy lives."

Ken Jones

President and CEO Astellas Pharma EMEA



Building a Treatment Network:

Treating More Women

Before Action on Fistula (AOF), there were only two hospitals in Kenya providing routine fistula surgery. There are now four, and two new centers will open in 2015. Further, the AOF network provides surgeons at AOF sites open lines of communication, helping improve patient care and facilitating patient referrals to both overcome waiting lists and ensure patients that need specialized care receive it. This strategy helps more women get treated more quickly with a higher, consistent quality of care.

First Fistula Surgeon Training Center in Kenya

Astellas support enabled Fistula
Foundation to partner with the
International Federation of
Gynecology and Obstetrics (FIGO) to
certify the first Fistula Surgeon
Training Center in Eldoret, Kenya, that
is now helping train the next
generation of fistula surgeons.

Using Innovative Outreach Strategies to Expand Access to Treatment



The Let's Kick Fistula Out of Africa football club provides fistula education and screening at each of their crowded matches.



A traveling road show took entertainers to several villages, attracting large crowds that learned about fistula and how women can get help.

Committed Local Partners

Dr. Sinan Khaddaj

Secretary General, Women and Health Alliance International

Trained in Belgium as a general surgeon, Dr. Sinan Khaddaj worked for many years as a surgeon in Africa and Asia before joining Médecins Sans Frontières (Doctors Without Borders). There, he designed and implemented innovative surgery programs in conflict zones around the world. Through this work, he realized there were no organizations focused solely on women's health in low resource areas globally. He set out to change that, responding to a call from Her Highness Sheikha Shamsa bint Hamdan Al Nahyan of the United Arab Emirates who tapped Dr. Khaddaj to help her create Women and Health Alliance International (WAHA), an organization focused on addressing maternal and neonatal health in disadvantaged communities throughout the world.

Dr. Khaddaj's commitment to working within existing local public health infrastructures to build capacity amongst healthcare workers has helped deliver fistula treatment in conflict zones and other difficult contexts, where treatment never existed before. WAHA is one of Fistula Foundation's longest-term and most revered partners, having worked together on over 30 projects in 18 countries.



Fistula Foundation's Kate Grant meets with WAHA's Dr. Sinan Khaddaj at the Center for Reproductive Health and Fistula Repair in N'Djamena, Chad.

"Fistula Foundation has been vital in enabling the development and expansion of an international obstetric fistula program, and the Foundation continues to be our most important non-institutional partner. Together, we have carried out obstetric fistula care programs in 18 countries, providing thousands of women with life-changing repair operations."

- Dr. Sinan Khaddai

Fistula	Foundation 2014 Partners	Treatment	Training	Facilities/ Equipment	Research & Advocacy
Afghanistan	CURE International Hospital	•	•	•	_
Angola	Central Evangelical Medical Center (CEML)	<u> </u>			
Bangladesh	HOPE Foundation for Women & Children of Bangladesh	<u> </u>	_		_
Burundi	WAHA – Gihofi Hospital		<u> </u>	•	
Chad	WAHA - Center for Reproductive Health & Fistula Repair	<u> </u>	<u> </u>		
DR Congo	HEAL Africa			•	
	Panzi Hospital	<u> </u>			
Ethiopia	WAHA – Gondar and Jimma University Teaching Hospitals				_
Guinea	WAHA – National University Hospital Ignace Deen	<u> </u>	•	•	
danioa	Engender Health – Jean Paul II Hospital				
Kenya	-	<u> </u>	<u> </u>	_	
	Eldoret – Gynocare				
	Kitale - Cherangany Nursing Home WADADIA	•			•
					•
	Kisumu – Kisumu East District Hospital	•		•	•
	Nairobi – Jamaa Mission Hospital	•			•
	Disciples of Mercy				•
	Daraja Mbili Vision Volunteers				•
Malawi	Child Legacy International	•			•
Mozambique	WAHA – Maputo Teaching Hospital	•	•	•	•
Nepal	International Nepal Fellowship	•	•	•	
	Public Health Concern Trust/Kathmandu Model Hospital and Kirtipur Hospital	•			
Niger	Danja Fistula Center	•			
Nigeria	Dr. Kees Waaldjik - Nigeria National Fistula Program	•	•		
	Evangel Vesico-Vaginal Fistula Center	•	•		
	Laure Fistula Center			•	
	Babbar Ruga Hospital			•	
Rwanda	Eagle Research Center/University Central Hospital of Kigali	•	•		
Somaliland	Edna Adan University Hospital	•	♦		
	National Boroma Hospital	•	♦	•	•
South Sudan	WAHA – Juba Teaching Hospital	•	•		•
Tanzania	Arusha Lutheran Medical Center	•			
	Association of Obstetric Fistula Surgeons of Tanzania	•	•		•
	Comprehensive Community Based Rehabilitation in Tanzania	•			•
	Kilimanjaro Christian Medical Center/Duke Global Health Institute				•
	Maternity Africa	•			•
Uganda	Comprehensive Rehabilitation Service in Uganda (CoRSU)	•			
	Kitovu Hospital	•		•	
	Kagando Hospital	•			
	Terrewode	•			•
UK, London	FIGO - Surgeon Training Program		*		
	Medical Aid Films – Training Video		♦		
US, California	DR - Medical Supplies			•	
	DR – Global Fistula Map				•
	University of California San Francisco – Research				•
US, NY	Expert Fistula Surgeon - Site Visits	•	•		
Zambia	St. Francis Hospital, Katete	•			
Zimbabwe	WAHA – Parirenyatwa Hospital	_	_	_	_

Key Partners

The challenge of delivering high-quality fistula treatment is too great for any organization to meet on their own. We remain truly grateful for our nonprofit and corporate partners, and for individuals at these institutions and beyond, who help us give new lives to so many women.



Peter Singer

The Life You Can Save

Founded by Peter Singer and based on the effective giving principles outlined in his book of the same name, The Life You Can Save organization encourages people to publicly pledge a percentage of their income towards improving the lives of the world's extreme poor. They recommend 16 charities that provide the most cost-effective programs to alleviate suffering among the world's poorest people. Fistula Foundation is proud to be among these recommended charities, and we are grateful for the financial support and expertise that the organization continues to provide.



Nicholas Kristof

Two-time Pulitzer Prize-winning *New York Times* journalist Nicholas Kristof does more to open hearts and minds to the plight of the world's poor than anyone we know. We are truly grateful for his unwavering commitment to shining a light on people and problems that are too often neglected, and for his consistent and empathetic coverage of fistula patients and the dedicated surgeons who treat them. In addition, his best-selling books, *Half the Sky: Turning Oppression Into Opportunity for Women Worldwide* and *A Path Appears: Transforming Lives, Creating Opportunity*, co-authored with his Pulitzer Prizewinning wife, Sheryl WuDunn, help engage new audiences, providing tangible examples of how anyone can "light a single candle rather than curse the darkness."



Anonymous Humanitarian

One extraordinary donor, who wishes to remain anonymous, enabled us to fully fund fistula treatment at our partner sites in Chad, Democratic Republic of the Congo, Nigeria and Sudan. Because of this selflessly generous person, more than 1,000 women received life transforming surgery in 2014. The words "thank you" seem inadequate to express our profound appreciation for this anonymous angel.

Astellas Pharma EMEA

Generous support from Astellas Pharma EMEA enabled us to develop *Action on Fistula*, the largest scale and most well-funded program we have ever undertaken with any partner in any country. In just the first year of our partnership together, this program has already become a blueprint for our comprehensive fistula treatment efforts in other places.



Johnson & Johnson

We remain grateful for the support of Johnson & Johnson, a company that has been a dedicated partner for over a decade. Johnson & Johnson has provided funding for projects in Ethiopia, Bangladesh and Zimbabwe, and for an experimental small grants program that distributes targeted funding to partners who demonstrate the capacity to utilize a small funding boost to increase the quality and quantity of surgeries they are able to provide.



Direct Relief

One of our longest-term partners, we are proud to provide continued support to Direct Relief to update and disseminate the Global Fistula Map, the single most comprehensive source on the worldwide availability of fistula treatment. We also provided funding for 25 shipments of fistula-related medical supplies to 22 partner sites across 15 countries.



UNFPA Campaign to End Fistula

We are proud to be a partner of UNFPA's Campaign to End Fistula, a global movement to improve maternal health and reduce the number of obstetric fistula patients in low-resource countries.





Aid for Africa

Fistula Foundation is grateful to be a member of Aid for Africa, a charity alliance of U.S.-based nonprofits and their African partners working to help children, families and communities throughout sub-Saharan Africa.



You Make Our Work Possible

Every day, people like you are working to transform the lives of women who suffer from obstetric fistula.

Mary Ann McCammon

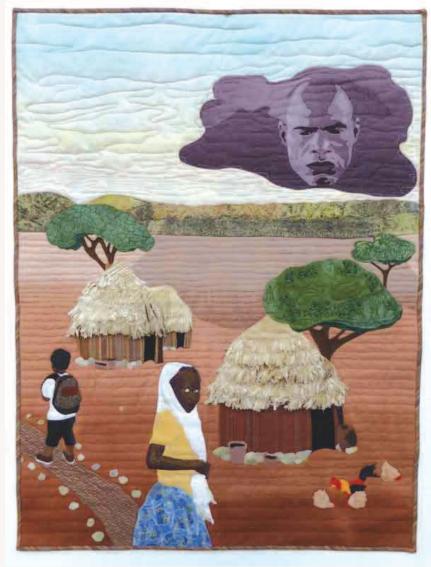
Yamhill, OR

Mary Ann has always been interested in improving the lives of disadvantaged women. When she learned about obstetric fistula more than a decade ago, she was determined to find a way to help. She realized her talent for quilting might be a clever way to help educate others about this heartbreaking condition.

Her first quilt portrayed the back of women's heads alongside text that read "Waiting," to show they were waiting for surgical repair. When that quilt was sold, she sent the funds as her first donation to Fistula Foundation.

When she met Sherri Culver, another quilter who was also interested in raising awareness about fistula, she knew a partnership had been made. Together they developed a quilt titled "Only a Girl," pictured right, to which they will add panels that will help tell the full story of fistula, from a woman's obstructed labor to her eventual surgical repair.

Mary Ann's quilts hang on the walls of Fistula Foundation for all to see, and will be used to raise awareness about fistula at various educational events.



S Bill Bachhube

Lauren Jelks

Castro Valley, CA

Lauren first learned about obstetric fistula from her older brother. "I realized that this is a really important issue that people aren't really aware of. And not only are they not aware of it, but it's so easy to fix."

A senior at Castro Valley High School, Lauren founded the 50/50 Feminist Club, which met regularly to discuss ways they could help change the way girls and women are perceived. She realized that obstetric fistula would be the perfect issue for her club to focus on, and knew just how to help.

Each year, clubs compete to sponsor a school-wide penny drive. After a competition, her club won and they were able to use the opportunity to raise funds while highlighting the problem of obstetric fistula. At the end of the fundraising drive, her club had raised almost enough to fund two fistula surgeries.



Lauren Jelks presents her donation to Fistula Foundation CEO Kate Grant during an office volunteer day.

Andy Dutcher

Rochester, NY

In 2003, Andy Dutcher read a column by Nicholas Kristof in the New York Times about a woman who had been raped, became pregnant, lost the baby, developed fistula and was subsequently abandoned and left to fight her way toward eventual treatment. He couldn't stop thinking about her story.

He took the article to his church giving circle, which met weekly to discuss charities to which they would make pooled charitable donations. He had already decided to act, having signed up for Fistula Foundation's Love A Sister program, through which he generously covered the cost of one woman's fistula surgery each year. He invited the giving circle to join him.

When his church giving circle disbanded a few years later, Andy didn't want support for fistula patients to end. So, for nearly a decade, he has continued to support not one, but *two* life-changing surgeries every year. "There are a lot of women who are still waiting for help. I'm planning to keep doing my part for as long as I'm able."



Andy Dutcher with his wife, Margaret Scott.

The Lew Family

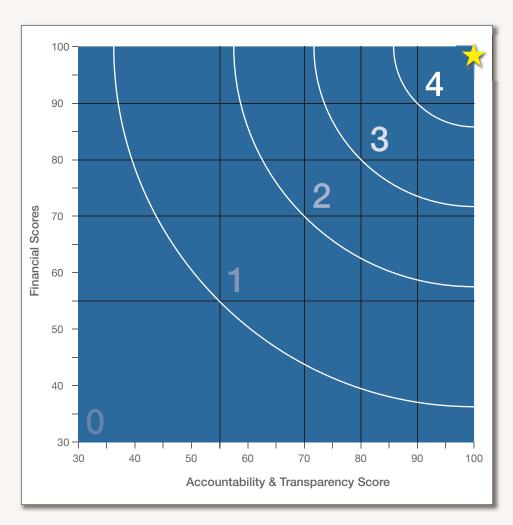
Sunnyvale, CA

Helping women in underprivileged areas of the world has always been important to Ling and Darren Lew. They began to donate monthly, and decided to supplement their regular giving with a generous gift of stock. Now that Darren and Ling have two children of their own, the couple has found an even greater connection to the issue and feel it is important to continue to help women who don't have adequate medical care. "We realized that by helping a woman with fistula, we would not only be helping to change the life of just that one woman; our support for her could also be transformative for her family and for her community," said Darren.



Ling and Darren Lew with their children.

Earning Your Trust





Nine Years at Four Stars

- "Fistula Foundation has earned our ninth consecutive 4-star rating. Receiving four out of a possible four stars indicates that your organization adheres to good governance and other best practices that minimize the chance of unethical activities and consistently executes its mission in a fiscally responsible way. Only 1% of the charities we rate have received at least 9 consecutive 4-star evaluations, indicating that Fistula Foundation outperforms most other charities in America."
 - Extracted from Charity Navigator letter to Fistula Foundation



We are proud to be Top-Rated by GreatNonprofits, where nearly 300 supporters have recognized our work with the highest rating possible.



CharityWatch ratings are considered the most stringent in the sector. We continue to earn an "A" grade for our commitment to program spending and low fundraising costs.



Fistula Foundation has met all 20 of the Better Business Bureau's Standards for Charity Accountability since 2006.

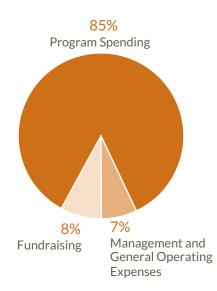
Our Financials

Revenues and Support	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Contributions	\$5,833,669	\$795,979		\$6,629,648
Net investment income (loss)	\$246,398			\$246,398
Net assets released from restriction for purpose	\$498,256	(\$498,256)		
Total revenues and support	\$6,578,323	\$297,723		\$6,876,046
Expenses	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Program services	\$6,271,104			\$6,271,104
Management and general	\$486,152			\$486,152
Fundraising expenses	\$586,727			\$586,727
Total expenses	\$7,343,983			\$7,343,983
Change in net assets	(\$765,660)	\$297,723		(\$467,937)
Net assets at beginning of year	\$5,066,152	\$219,502	\$32,155	\$5,317,809
Net assets at end of year	\$4,300,492	\$517,225	\$32,155	\$4,849,872

"I've donated to Fistula
Foundation for nearly a decade
now. I am very picky about
where my charity dollars go, and
Fistula Foundation is one of the
very few that meet my strict
criteria. I feel that all the money
is well used, transparency is
high, management is highly
competent and the mission and
vision of the charity are clear.
They are at the very top of my
trusted charity lists."

 Olivia; 30 October 2014 via GreatNonprofits

Overall Spending in 2014



Our Team

Board of Directors



Sohier Elneil, MD PhD FRCOG Consultant in Urogynaecology and Uro-neurology, University College London Hospital and National Hospital for Neurology and Neurosurgery



Lisa Bloom Director Owner, The Bloom Firm NBC News Legal Analyst Bestselling author of Think, Swagger and Suspicion Nation



Director Chief Investment Officer, Motley Fool Asset Management



Denis Robson Director Retired, Johnson & Johnson



C. Stephen Saunders, Esq. Partner, Saunders, Norval, Pargaman & Atkins, LLP



Teri Whitcraft Director Senior Producer, ABC News



Susan N. Wilson, M.S.Ed. Director Educator and Author















Staff

Kate Grant, CEO Anne Ferguson, Deputy Director DeAndra Hicks, Vice President of Marketing and Development Dr. Steven Arrowsmith, Medical Director Lindsey Pollaczek, Program Director Jessica Love, Communications Director Ashley Burke, Communications Associate Niki Friedman, Development Manager Linda Edwards, Administrative Assistant Genevieve Smith, Administrative Assistant (not pictured) Steven Armstrong, Communications Assistant Sarah Omega Kidangasi, Communications Officer, Kenya Habiba Corodhia Mohamed, Outreach Manager, Kenya Jerry Goldstein, our invaluable volunteer for 11 years (not pictured)

2014 Dr. Allan Rosenfield Awards

In recognition of their long-standing service and contributions to our Board, Fistula Foundation was proud to present the 2014 Dr. Allan Rosenfield Award to Linda Tripp, Dr. Larry William, and Robert Tessler.



The award is named for the late Dr. Allan Rosenfield, who served on Fistula Foundation's Board of Directors for five vears. As Dean of the Mailman School of Public Health at Columbia University, he was known globally for his pioneering leadership and myriad contributions to the field of public health.

2014 Nonprofit Marketer of the Year

This year, CEO Kate Grant was named "2014 Nonprofit Marketer of the Year" by the American Marketing Association for her visionary leadership of Fistula Foundation.



The award recognizes leaders who are committed to strategy, results and impact, and Kate was commended for her work in transforming the size and scope of the Foundation since becoming its first chief executive in 2005. She is the eighth nonprofit leader to receive this award.



Faith KENYA

Faith developed fistula when she was only 12 years old. In the nine years it took her to access surgery, her mother made the decision to leave the household. But her father, Isaac, stayed. He is Faith's strongest supporter and advocate, and remained at her side for every single doctor appointment along the way. Faith received free surgery this year through the Action on Fistula program at Gynocare Fistula Center from the dedicated Dr. Hillary Mabeya and his team. Her fistula was extremely complicated to repair. It took several surgeries to heal completely, but today, nine years later, Faith is finally fistula free.

With support from Habiba Corodhia Mohamed and WADADIA, she received extensive reintegration assistance. She was able to enroll in a reintegration and literacy program offered to fistula patients at Gynocare that helped prepare her to return to school. Her new teacher told us that in a matter of one month, Faith went from being barely able to hold a pencil on her first day to becoming one of the brightest students in her class. Access to free fistula repair surgery transformed Faith's life, restoring her health, her happiness, and giving her a bright and promising future.

Our deepest thanks go to every single individual who helped us treat women in 2014:

Angelo Anika Anisha Anita Anihar Aniha Ani Danisherte Daniel Daniels Daniels Daniels Daniel Da



Fistula Foundation is committed to ending the suffering caused by the childbirth injury obstetric fistula, because we believe no woman should endure a life of misery and isolation simply for trying to bring a child into the world.