

A Ten Year Prospectus for Glandŵr Cymru



@glandwrcymru #beyond10

How to get involved

This Prospectus is the beginning of a conversation with the Government and people of Wales. Over the first three months of 2014 we will be publishing our detailed Action Plans on the themes of:

- Communities Beyond the Towpath;
- Growth Working Together;
- and Sustainability Waterways for Wales.

Each of these will be accompanied by further illustrative ideas showing how the waterways can contribute to the social, economic and environmental well-being of Wales.

We want your views

- · Do we have the broad strategy right?
- What areas would you want to see prioritised?
- Are there other objectives we should have included?
- What plans or policies do you have that we can collaborate on to our mutual benefit?
- And, how can we work together to deliver our vision?

Contact us by Monday 6 January 2014

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Check our noticeboard for updates: canalrivertrust.org.uk/GlandwrCymru





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Welcome



The creation of the Canal & River Trust in 2012, which is now the UK's thirteenth largest charity, has given Wales an opportunity to forge a closer relationship with its waterways. The establishment of Glandŵr Cyrmru - The Canal & River Trust in Wales, and an All Wales Partnership with members drawn from people living and

working in Wales, has given us the ability to explore how these links may be developed. As chair of Glandŵr Cymru I have been actively meeting with Welsh civic society over the last twelve months, and this Ten Year Prospectus reflects these discussions and the aspirations that have been voiced.

Two hundred years ago the canals of Wales were built during a period of rapid industrialisation to provide essential connectivity within Wales and beyond to facilitate the exploitation of mineral resources, and although these waterways no longer serve the original freight transportation they were created to enable, we believe they can still play an essential part in Welsh life. Until relatively recently the waterways had become rather insular places, turning in on themselves and lacking the confidence to prove their potential contribution to the communities of Wales. As the new charity responsible for the custodianship of the waterways we want to achieve a paradigm shift in the way that Wales' waterways are perceived. We want to reach out *Beyond the Towpath* with new confidence that the waterways of Wales can play a fuller part in society, and once again help to provide the life blood of the nation.

This Ten Year Prospectus provides examples of how we believe waterways can contribute to the economic, social and environmental well-being of Wales. Across the UK, Europe and beyond inland waterways are experiencing a true renaissance with, for example, a central role in the Olympic Park, with television images of restored canals broadcast across the world. In Wales the 200th anniversary celebrations of the Monmouthshire & Brecon Canal were a catalyst for communities and local authorities along the entire length of the canal to come together, and in the process win a UK Waterways Renaissance Award. The Llangollen Canal is now an internationally recognised World Heritage Site.

The true potential of our waterways and their long-term survival will only be secured if communities across Wales believe they are relevant to their current and future lives. Glandŵr Cymru will seek to fully engage and work with the Government and People of Wales to deliver our shared vision of a healthy, prosperous and sustainable future.

In ten years' time, with your help we believe the waterways of Wales will be vibrant and sustainable places, playing a key role in delivering well-being for communities across Wales. This document sets out our prospectus for the canals of Wales over the next ten years. It is the beginning of a conversation that we want to have with the Government and People of Wales, and we invite you to comment on this vision, to engage with us and help steer our future direction together.

Dr Mark Lang

Chair of Glandŵr Cymru

The Canal & River Trust in Wales



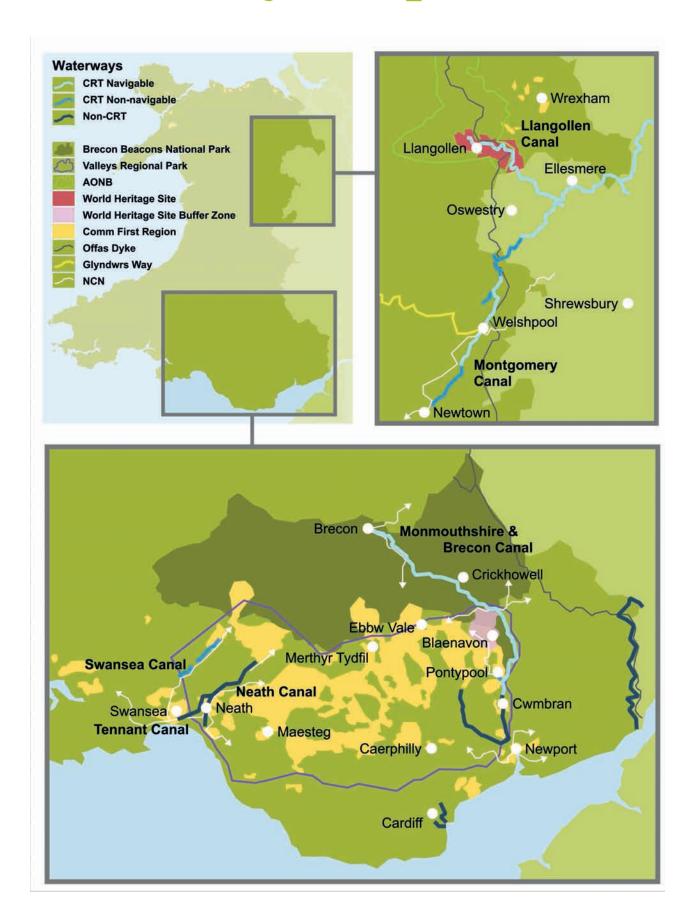
Waterways in Wales

There is a close connection between Wales' canals and its post-industrial towns. As has been witnessed elsewhere in the UK, however, the waterways owned and managed by Glandŵr Cymru, combined with those owned and managed by others, have the potential to make a significant contribution to the well-being of Wales, and in particular those places which have been economically and socially hardest hit by deindustrialisation, with which they share a common history.

There is already significant use made of Wales' canal infrastructure, and 96% of this activity is on the towpaths, which are freely accessible to all. Towpaths are flat and level, which makes them some of the most accessible open space in both urban and rural areas. Ideally suited to encourage active travel, exploration and help people cope with stress. Their unique mix of built and natural heritage, some of which is of international significance, also has a significant tourist appeal.



Waterways map



Waterways in Wales

Part of a wider network

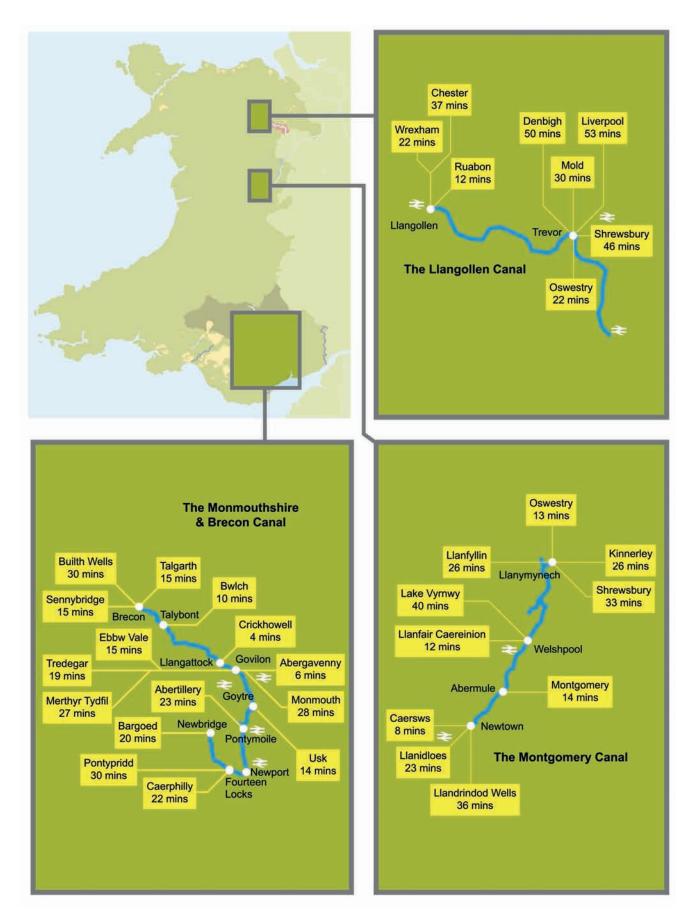
Wales' waterways attract substantial numbers of visitors, and 13% of holiday boaters and others who travel to see the Pontcysyllte Aqueduct and Canal World Heritage Site at Llangollen are international visitors. The European-wide network of canals is unique to Europe, but nevertheless their multi-functionality has yet to be recognised at a European policy level. An emergent consortium of waterway authorities and cities, of which Glandŵr Cymru is a founder member, is working to ensure the wider benefits of this network are recognised by policy makers.

Our ideas and proposals within this Prospectus are built on a wealth of experience gained from delivery and post-delivery evaluation of the impact of the restoration of 200 miles of waterways and the considerable improvement and development of 2,000 miles of waterways over the last 15 years. Our ideas, informed by some excellent examples of work undertaken in Wales and elsewhere in the UK, are now being developed with support from a strategic research partnership with Cardiff University, to ensure the maximum potential social, economic and environmental benefits are derived.

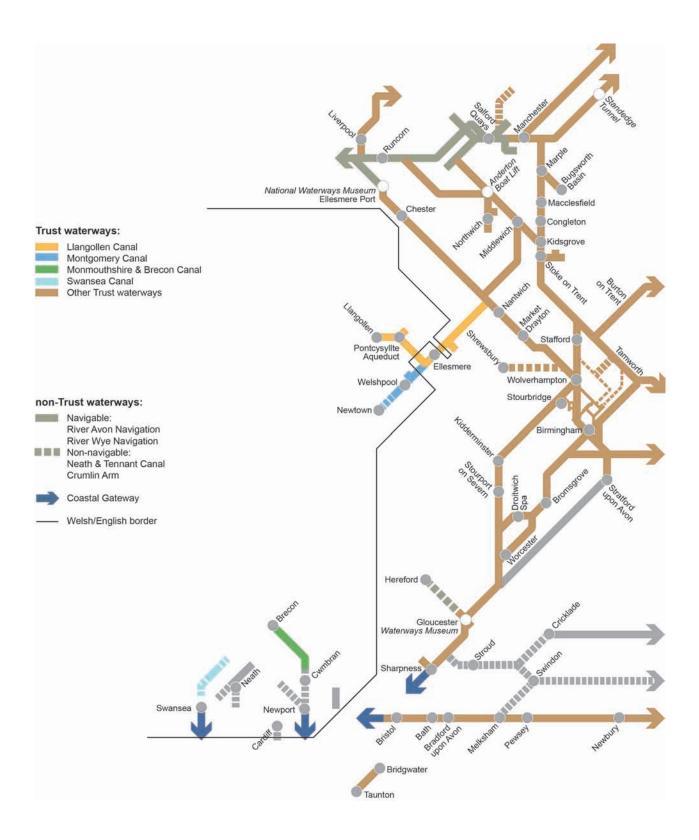


Waterways in Wales

Drive times



Our Waterways



Glandŵr Cymru Our Vision in Wales

Who are we?

Glandŵr Cymru is the Canal & River Trust in Wales. We own and care for the Llangollen, Montgomery, Monmouthshire & Brecon, and Swansea canals. This includes total ownership of one of Wales' three World Heritage Sites, the Pontcysyllte Aqueduct and Llangollen Canal, and part of the Blaenavon Industrial Landscape World Heritage Site.

This is the first time in the history of Wales' canals that all four of these canals have been outside UK Government control and Glandŵr Cymru believes that this new arrangement can provide major opportunities for Wales to derive maximum benefit from its waterways. We want to work with Wales, not only to ensure the potential of our own waterways are fully realised, but also that of all Wales's waterways and waterspace.

The Canal & River Trust, of which Glandŵr Cymru is a part, owns and cares for over 2,000 miles of canals and rivers, 73 reservoirs and the third largest collection of listed buildings and structures in the UK. It also owns, operates and manages docks and the waterspace in Liverpool Docks and London Docklands as well as the Tees Barrage and White Water Centre. Its National Waterways Museum holds the waterways archive and collection. As guardian of this incredible resource, the Canal & River Trust is committed to a sustainable and evolving canal and river network that is accessible to all.



Canal & River Trust:

Our Strategic Priorities

Our priority is to widen the enjoyment of our waterways today, whilst protecting them for future generations. The Trustees of the Canal & River Trust have set out in a document entitled 'Shaping our Future - Strategic Priorities - Keeping People, History and Nature Connected' (July 2012) six strategic priorities aimed at unlocking this potential:



Ensuring our canals and rivers are open, accessible and safe



Inspiring more people to enjoy the canals and rivers and support our work



Earning financial security for our canals and rivers



Doing everything we can to deliver on our charitable objectives



Minimising the impact we make on scarce resources



Establishing the Trust as a respected and trusted guardian of our canals and rivers

"A sustainable and evolving canal and river network that is a national treasure - accessible to and cherished by all"

Canal & River Trust, July 2012

Glandŵr Cymru Our Misson

Glandŵr Cymru's role is to deliver these six strategic objectives in Wales for the benefit of Welsh communities, the economy of Wales and the waterways themselves. We want to inspire the people of Wales to connect with our canals and rivers by encouraging those with an interest in our work to become part of it, reaching out to those who have yet to discover this national treasure and ensure our canals long term security by making them more fully part of Wales's national life.

We have developed our vision for Wales as befits not only the internationally significant built, social and natural heritage of our canals but also the lead Wales is taking in creating a sustainable future:

"Beyond the Towpath Working Together to create World Class Waterways for Wales"

The dynamic stewardship of world class waterways delivering tangible benefits for Wales and well-being of its people.

All Wales Waterway Partnership, June 2013

Our Strategic Priorities

In order to deliver our mission to contribute fully to the well-being of Wales, we shall pursue three overarching strategic objectives.

Communities - Beyond the Towpath

To expand the impact of Welsh waterways beyond the towpath so that they deliver more for Wales and its people, now and in the future by:

- Connecting people, places, facilities and services, and opportunities in health, education, skills, sport and recreation, employability, etc.
- Improving the economic, health, social performance and well-being of waterway corridors as a whole and the communities they serve.
- Managing water resources sustainably for the benefit of current and future generations.
- Ensuring waterways form part of the strategic and local sustainable transport, tourism and green infrastructure.
- Stimulating and facilitating regeneration and development of waterway corridors and their neighbourhoods for the mutual benefit of local communities, businesses and the Trust.
- Raising aspirations of riparian communities through canal centred skills development, education, volunteering and adoptions.



Our Strategic Priorities

Growth - Working Together

To work together to enable waterways to deliver more for Wales and its people, now and in the future:

- Unlocking the contribution and value that Welsh waterways could make to 'joined up Government delivery', the strategic national outcomes, and Welsh Civic Society.
- Supporting the use of canal restorations as catalysts for collaboration, changed perceptions and increased community confidence.
- Becoming a valued strategic partner through a strong local presence and long term commitment to supporting waterside communities and neighbourhoods in Wales.
- Becoming recognised as a delivery partner of choice providing value for money and generating measurable economic, social and environmental benefits for Welsh people.
- Becoming a highly respected and trusted guardian of sustainable and healthy waterways, supporting the Welsh cultural identity, language and heritage.



Our Strategic Objectives

Sustainability - Waterways for Wales

To ensure Waterways for Wales become world class, accessible and cherished places, that deliver more for Wales and its people, now and in the future:

- Thriving, attractive and accessible environments which enhance health and well being, deliver economic growth and regeneration, attract investment, and support innovation.
- Fully recognised and valued by policy and decision makers as a cross cutting policy theme which delivers significant improvements to the social, economic, environmental and cultural well-being and resilience of Wales and its people.
- Cherished and enjoyed by people living in, working in and visiting Wales and to be cared for by local people and valued as a vital part of the nation's infrastructure, cultural identity and heritage.
- Helping to conserve and enhance Wales' natural environment.



Delivering more for Wales:

Public Policy Synergy

Wales' waterways are already delivering outcomes across a range of public policy areas. We know from our experience elsewhere that they are not only capable of much more but of simultaneously delivering outcomes across a range of policy areas. Time and again they have been shown to be catalysts for collaboration, encouraging partners to work together towards a common purpose whether those partners operate at a community, regional or national level or indeed trans-national level.



Delivering more for Wales:

Priorities into Action

Waterways can be transformative: they can raise community aspirations, confidence and health; they can help attract inward investment and create jobs; they can increase economic resilience through tourism; and they can conserve and increase appreciation of the cultural, built and natural heritage. *Our Ideas* in the following case studies show how waterways could deliver more for Wales, contributing to current national policy goals to improve the well-being in Wales.

As a charity we cannot achieve our ambitious vision alone, and only by working in partnership with the People and Government of Wales can we attract the knowledge, and investment of time and money, that we need to deliver our vision and ensure the waterways play a central part in Welsh life.

Our ideas will follow the three themes; communities, growth and sustainability. These will be described in greater detail in three action plans to be published over the next four months.

CommunitiesBeyond the Towpath

GrowthWorking Together

SustainabilityWaterways for Wales

On the following pages there are three cross cutting case studies:

- the Monmouthshire & Brecon Canal in a City Region context;
- Pontcysyllte Aqueduct and Canal as a Gateway to North East Wales;
- and the Montgomery Canal as an example of sustainable development.

Our ideas: One

Monmouthshire & Brecon Canal - Brecon to Newport

The Monmouthshire & Brecon Canal comprises a 35 mile navigable section, from Brecon to Pontypool, and a further 17 miles under restoration from Pontypool to Newport and to Cwmcarn (The Crumlin Arm). The canal connects the coast, the Brecon Beacons National Park, Blaenavon World Heritage Site passes through the heart of the two Communities First clusters in Torfaen.

We believe the canal has the capacity to act as a catalyst for collaboration and the regeneration of local economies and communities within the Cardiff City Region and beyond.

The canal's bicentenary celebrations in 2012, involving 88 partners, delivered 65 events over the year engaging communities over the whole length of the canal. It showed how the six local authorities could work together to a common purpose. The South Torfaen Settlement Area Vibrant & Viable Places Bid has shown how that level of collaboration, and the Canal, can be used to stimulate major economic growth and investment whilst linking deprived communities to areas of opportunity.



Our ideas: One

Monmouthshire & Brecon Canal - Brecon to Newport

Our Idea

Restoring the un-navigable section, relining the at-risk navigable sections and securing a sustainable water supply for the whole Canal over ten years will provide; a live studio for the development of much needed capacity, skills and education outside the classroom; change perceptions of the area; add stimulus to inward investment and the businesses and communities along its length; enhance and connect habitats; through volunteering and community adoption schemes get people working together and create the sense of ownership the Canal needs for its long term health. Canal quarters would be created at Crindau and Cwmbran to complement the existing one at Brecon. Goytre would be developed to create a hub for South Wales and the Valleys.

A partnership exists between all of the local authorities, public bodies and third sector organisations in the Canal corridor. Major third party funders, including Europe and the Heritage Lottery Fund have already supported Canal schemes including the £1.5m Ty Coch locks restoration. Piece meal work by volunteers and contractors is already underway, but a programme of work is now needed to provide business confidence and training pathways.



Our ideas: One

Monmouthshire & Brecon Canal - Brecon to Newport

Outputs and Outcomes:

Inward investment in housing and jobs; health improvements as people access the local towpaths and cycle and walk; employment, training and education opportunities during the works; new businesses following the works; broadband in the towpaths; transfer of water from the Usk to Newport.

Cost:

To ensure the integrity of the canal from Pontypool to Brecon would cost £20m, of which Glandŵr Cymru could fund 50% over ten years. The Canal from Pontypool to Newport, including basins at both Crindau and Cwmbran, and the completion of the restoration of 14 locks, would cost £45m. To add the Crumlin Arm would cost a further £4m. All assuming a dependable water supply and subject to detailed design.

Signposting the Strategic Fit with Welsh Public Policy

Growth & Sustainable Jobs, Health, Homes, Tackling Poverty, Welsh Culture & Heritage, Lifelong learning, safer communities for all.

Growth & Sustainable Jobs

Education

Heath

Homes

Safer Communities for All

Equality

Tackling Poverty

Rural Communities

Welsh Culture & Heritage

Lifelong

CommunitiesBeyond the Towpath

GrowthWorking Together

Sustainability
Waterways for Wales

Learning

Our ideas: Two

Pontcysyllte Aqueduct and Canal World Heritage Site

It is the only canal specific World Heritage site in the UK, identified for its outstanding canal engineering. Glandŵr Cymru is committed to the high standards of maintenance of this amazing site, and to deriving the maximum benefit for the Trust and for Wales.

The Llangollen Canal is the busiest canal for boats in the UK with 60,000 bed nights spent on boats in Wales and up to 8,500 visitors a week in Trevor. However, visitors spend a third as much as the <u>average</u> visitor to the waterways in England & Wales, and only half as long on site as those visiting similar local destinations. While much has been achieved, despite the Cefn Mawr Townscape Heritage Initiative and RDP funding across the site, local communities have yet to feel the benefit of inception and respond to the potential. The Wrexham Urban Villages Communities First cluster is within 10miles of the Canal.

Llangollen, Trevor and Chirk have a catchment of 6.2 million people within 90 minutes, and are within easy reach of Liverpool and the English North West and Midlands. The site already attracts substantial overseas visitors, who make up 13% of the total.

There is an established partnership of statutory bodies and local authorities across the World Heritage Site and Area of Outstanding Natural Beauty. Following inception the communities of the World Heritage Site formed a 'friends' organisation, 'Aqueducks', which volunteers, raises funds and runs events. A committed team of Chirk residents also established Caffi Wylfa and Glyn Wylfa business accommodation.



Our ideas: Two

Pontcysyllte Aqueduct and Canal World Heritage Site

Our idea

Our aim is to provide visitor facilities worthy of the World Heritage site at the three main hubs of Chirk, Trevor and Llangollen - each to include multi-lingual interpretation, a retail offer and catering to encourage visitor movement and spend along the whole corridor and beyond. The main visitor centre would be at Trevor. The provision of site-wide highway and pedestrian signing, car parking and interpretation together with visitor movement along the canal, the towpath, road network and public transport, will enable the eleven mile site to withstand major increases in visitor numbers and deliver significant economic benefits, in a sustainable way.

The visitor economy would support rather than inconvenience local communities and help to replace the vibrancy lost with the manufacturing jobs. Development of quality products would also increase the profitability of existing businesses and provide a market for local goods, produce and services.



Our ideas: Two

Pontcysyllte Aqueduct and Canal World Heritage Site

Outputs and Outcomes:

By promoting the site we will seek to increase visitor numbers / dwell times / local spend; walking, cycling and paddling trails; new tourism businesses and products; skills and qualifications; to improve interpretation, learning outcomes and education attainment levels; and meet UNESCO WHS commitments.

Signposting the Strategic Fit with Welsh Public Policy

Growth & Sustainable jobs; Health; Rural Communities; Environment & Sustainability; Welsh Culture & Heritage, Education, Lifelong Learning.

Growth & **Sustainable Jobs Homes** Safer **Communities Equality Tackling Poverty Welsh Culture** & Heritage Lifelong

CommunitiesBeyond the Towpath

GrowthWorking Together

Sustainability
Waterways for Wales

Our ideas: Three

Montgomery Conservation Management Strategy

The Montgomery Canal in Wales is a Special Area of Conservation (SAC) with the largest population in the world of floating water plantain and 90% of the UK's population of Grasswrack Pondweed. Its 23 miles of water and contiguous riparian habitats also support a wide range of insects, amphibians, mammals and birds.

In 2005 the 14 public and third sector partners signed a ground breaking Conservation Management Strategy which ensures the balance between the needs of the built and natural environment and those of the economy, local and wider communities. The aim is to restore the canal to navigation as a model of sustainable development, adding resilience to the rural economy, supporting community facilities such as shops and pubs and creating opportunities for new businesses and social enterprises. All the while conserving and increasing both physical and intellectual access to the canal's unique environment and heritage.



Our ideas: Three

Montgomery Conservation Management Strategy

Our Idea

The Strategy recognises the Canal's wider role in and for the local communities and that it's sustainability rested on its relevance for local people as a source of local jobs and a foundation for quality of life.

Already the waterway supports volunteering, innovative businesses, such as Canal Central just across the border, and innovative events such as the Triathlon – bikes, boats and boots. Burgedin could become the national flat water centre for all forms of paddle sport. A partnership with Canoe Wales, Visit Wales, Natural Resources Wales is using the Montgomery as a basis for developing family paddling across Wales. In addition, with assistance from Welsh Government, Powys County Council and Sustrans Cymru, the towpath is becoming accessible to all.

The creation of reserves, both 'in-channel' and 'off-line', would add another dimension to the visitor experience, safeguard against species succession and other external threats and offer wider opportunities for volunteering and conservation. Appointment of a 'countryside officer' and apprentice, and the encouragement of community volunteering, would enable us to work with adjacent landowners to reduce run-off and trampling of wetland margins by stock. We have stage 1 approvals from the Heritage Lottery Fund for both an £800k Heritage Skills for the Future programme and a four year £5.75m cross border canal project as well as an application to EU Life + NATURE all of which could start in 2014 /15. Arts residencies developed through our partnership with Arts Council of Wales will complement these projects.



Our ideas: Three

Montgomery Conservation Management Strategy

Outputs and Outcomes:

New and conserved habitats; walking and paddling trails & new tourism products; increased visitor numbers / dwell times / local spend; skills and other learning outcomes; changes to education attainment levels; best practice case studies published.

Signposting the Strategic Fit with Welsh Public Policy

Growth & Sustainable jobs; Health; Rural Communities; Environment & Sustainability; Welsh Culture & Heritage; Education, Skills and lifelong Learning. **Growth &** Sustainable Jobs **Homes** Safer Communities **Equality Tackling Poverty** Communities Welsh Culture & Heritage Lifelong Learning

CommunitiesBeyond the Towpath

GrowthWorking Together

Sustainability
Waterways for Wales

Working Together to Deliver More:

Our Ten Year Prospectus

Working within the Trust

We manage our canals and rivers as one network across England and Wales, this helps us ensure that we can focus our resources where they are most needed and where collaborative opportunities exist to maximise their benefit. The Trust's Partnerships are our way of ensuring local responsiveness across the regions of England and Wales, and within Wales as a nation. Our All Wales Partnership, Glandŵr Cymru, exists to bring the Trust closer to Wales, and Wales closer to the Trust.

Canal & River Trust will be publishing three further Prospectuses which will outline project ideas within Wales. These include the two cross-border project focused waterway partnerships (the South Wales and Severn Partnership and North Wales and Borders Partnership), and the Trust-wide Museums and Attractions Partnership.

Where this Prospectus and the role of Glandŵr Cymru is distinct, is in its focus on Wales as a whole and its focus on strategic programmes and priorities, rather than individual waterway projects.



Working Together to Deliver More:

Our Ten Year Prospectus

Working with the Government of Wales

Glandŵr Cymru wants to establish a closer relationship with the Welsh Government, the National Assembly for Wales, and with wider Welsh governance. Our Prospectus for the next ten years demonstrates the key areas where we believe we can help improve the well-being of Wales. Our vision is one that lends itself not only to the current Programme for Government, but also to the longer term ambitions expressed in Wales. At the heart of our vision is our commitment to assisting the social, economic and environmental well-being of Wales. In particular we can offer the Government of Wales three distinct areas of support:

Assets – conservation and enhancement of the built, natural and social heritage

Activity – increasing and broadening the use made of those assets and using them as a catalyst

Advice – using our experience to assist the development of non Trust waterways.

The prevailing image of waterways has over recent years been one of boats and boating, and whilst these do and will continue to play a key part in making our waterways such vibrant and special places, increased boating is not the only outcome we want to achieve. 96% of the use of our waterways is on the towpath rather than the water, and it is activity on the land and the waterway's impact on its surroundings, which represent the greatest opportunities to grow our contribution to well-being. This prospectus is designed to reposition waterways into this wider policy community.

Working Together to Deliver More:

Our Ten Year Prospectus

Working with the People of Wales

This Prospectus and the conversation we wish to have is targeted at the wide range of societies, groups and organisations that make up the civic society of Wales. In our first year we have established excellent working relationships with a range of Welsh organisations including Sustrans Cymru, increasing use of our towpaths as safe routes for active travel; Ramblers Cymru, creating our first walking hub at Goytre; Canoe Wales developing family paddling; and Arts Council of Wales developing a three year residency programme on the waterways.

In October we signed a Strategic Partnership Agreement with Cardiff University to develop a Trust wide research, monitoring and evaluation framework and, in Wales to provide placement and secondment opportunities for students and the University's staff within the Trust and a series of seminars to contribute to Welsh public policy debate.

We want to develop further partnerships and collaborations where there is mutual benefit and we can further our aspirations for the waterways of Wales and the part we believe they should play in Wales as outlined in this Prospectus.

Our partners, the project focused Waterways Partnerships, are also currently engaging fully with local communities about particular projects that they can develop together.



Our Partnership

Dr Mark Lang, Chair

Senior Researcher at Centre for Regeneration Excellence Wales (CREW) and an Honorary University Associate of Cardiff University. Formerly a political advisor at the National Assembly for Wales.

Andrew Stumpf, Head of Wales

Well over 30 years waterways experience in England, Scotland and Wales enabling places to be dramatically transformed, perceptions to be changed and communities enriched.

Andrew Dakin

A Chartered Surveyor, a Chartered Town Planner, and Deputy Chief Executive of CREW (Centre for Regeneration Excellence Wales) He also holds a teaching position at the Cardiff University School of Planning and Geography where he is an Honorary Senior Research Fellow. Board Member of the Cynon Taff Community Housing Association and member of the Executive Committee of the London based Urban Design Group.

David Collins

15 years as Chief Executive of the Football Association of Wales during which he served on various committees of both the World Governing Body (FIFA) and the European Governing Body (UEFA).

Donna Coyle

Research and Development Officer at the Wales Co-operative Centre identifying and developing new business opportunities and encouraging partnerships and collaboration for the growing network of Welsh social enterprises.

Dr Ruth Hall

Non-executive director of Natural Resources Wales and recently appointed as a governor of the new Public Policy Institute for Wales, hosted by Cardiff University. Ruth has been a member of the Public Health Advisory Board of the National Institute for Clinical Excellence (NICE) since 2005 and holds a visiting chair at the University of the West of England.

Christina Harrhy

Chief Officer, Neighbourhood Services for Torfaen County Borough Council and a Chartered Civil Engineer, a Fellow Member of the Institution of Civil Engineers and Institution of Highways and Transportation, Member of the Chartered Management Institute and Companion Member of the Institute of Customer Services.

Dr Dawn Roberts

Led the successful campaign to gain World Heritage Site status for Pontcysyllte Aqueduct and Canal while with Wrexham County Borough Council and has over 20 years' experience in tourism and economic development. She is now a company Director.

David Swallow

A Chartered Surveyor with over 30 years' experience leading and project managing a wide range of physical regeneration projects and commercial transactions in both the public and private sectors.

Specialises in advising on partnership projects across a number of sectors and disciplines.

Russell Todd

Works for the Wales Council for Voluntary Action, co-ordinating the Communities First Support Service which helps Communities First clusters tackle poverty in the most deprived areas of Wales. He also works freelance in community development.