

# Equipment Reduction

May 15, 2020

AFCS				
	February Inventory	Target	Proposed Reduction base on February Inventory	% Reduction
Capital Metro	62	49	-13	-21.0%
Eastern	98	80	-18	-18.4%
Great Lakes	82	66	-16	-19.5%
Northeast	76	61	-15	-19.7%
Pacific	60	51	-9	-15.0%
Southern	120	98	-22	-18.3%
Western	113	95	-18	-15.9%
	<b>611</b>	<b>500</b>	<b>-111</b>	<b>-18.2%</b>

DBCS/DIOSS				
	February Inventory	Target	Proposed Reduction base on February Inventory	% Reduction
Capital Metro	383	303	-80	-20.9%
Eastern	608	493	-115	-18.9%
Great Lakes	455	366	-89	-19.6%
Northeast	448	359	-89	-19.9%
Pacific	444	364	-80	-18.0%
Southern	763	611	-152	-19.9%
Western	664	523	-141	-21.2%
	<b>3765</b>	<b>3019</b>	<b>-746</b>	<b>-19.8%</b>

AFSM100				
	February Inventory	Target	Proposed Reduction base on February Inventory	% Reduction
Capital Metro	49	40	-9	-18.4%
Eastern	68	55	-13	-19.1%
Great Lakes	59	47	-12	-20.3%
Northeast	55	42	-13	-23.6%
Pacific	48	39	-9	-18.8%
Southern	87	69	-18	-20.7%
Western	84	67	-17	-20.2%
	<b>450</b>	<b>359</b>	<b>-91</b>	<b>-20.2%</b>

FSS				
	February Inventory	Target	Proposed Reduction base on February Inventory	% Reduction
Capital Metro	18	14	-4	-22.2%
Eastern	13	13	0	0.0%
Great Lakes	12	7	-5	-41.7%
Northeast	23	18	-5	-21.7%
Pacific	17	14	-3	-17.6%
Southern	7	5	-2	-28.6%
Western	10	8	-2	-20.0%
	<b>100</b>	<b>79</b>	<b>-21</b>	<b>-21.0%</b>

AFCS	February Inventory	FY20 Q3 Plan			Total Q3	FY20 Q4 Plan					Total Q4	Total Reduction
		6/13 - 6/19	6/20 - 6/26	6/27 - 7/3		7/4 - 7/10	7/11 - 7/17	7/18 - 7/24	7/15 - 7/21	7/22 - 7/28		
Capital Metro	62	3	3	2	8	0	2	2	1	0	5	13
Eastern	98	4	3	3	10	0	3	3	2	0	8	18
Great Lakes	82	4	4	3	11	0	3	2	0	0	5	16
Northeast	76	4	3	3	10	0	3	2	0	0	5	15
Pacific	60	2	2	2	6	0	2	1	0	0	3	9
Southern	120	6	5	4	15	0	3	2	2	0	7	22
Western	113	5	4	4	13	0	3	2	0	0	5	18
<b>Total</b>	<b>611</b>	<b>28</b>	<b>24</b>	<b>21</b>	<b>73</b>	<b>0</b>	<b>19</b>	<b>14</b>	<b>5</b>	<b>0</b>	<b>38</b>	<b>111</b>

DBCS/DIOSS	February Inventory	FY20 Q3 Plan			Total Q3	FY20 Q4 Plan					Total Q4	Total Reduction
		6/13 - 6/19	6/20 - 6/26	6/27 - 7/3		7/4 - 7/10	7/11 - 7/17	7/18 - 7/24	7/15 - 7/21	7/22 - 7/28		
Capital Metro	383	17	15	13	45	0	12	10	8	5	35	80
Eastern	608	25	19	19	63	0	16	16	10	10	52	115
Great Lakes	455	20	15	15	50	0	13	10	10	6	39	89
Northeast	448	20	15	14	49	0	12	12	10	6	40	89
Pacific	444	20	15	15	50	0	12	10	6	2	30	80
Southern	763	34	25	25	84	0	25	20	15	8	68	152
Western	664	30	24	24	78	0	20	20	14	9	63	141
<b>Total</b>	<b>3765</b>	<b>166</b>	<b>128</b>	<b>125</b>	<b>419</b>	<b>0</b>	<b>110</b>	<b>98</b>	<b>73</b>	<b>46</b>	<b>327</b>	<b>746</b>

AFSM	February Inventory	FY20 Q3 Plan			Total Q3	FY20 Q4 Plan					Total Q4	Total Reduction
		6/13 - 6/19	6/20 - 6/26	6/27 - 7/3		7/4 - 7/10	7/11 - 7/17	7/18 - 7/14	7/15 - 7/21	7/22 - 7/28		
Capital Metro	49	3	2	2	7	0	1	1	1	0	2	9
Eastern	68	4	3	2	9	0	2	2	1	0	4	13
Great Lakes	59	3	2	3	8	0	2	1	1	0	4	12
Northeast	55	3	2	2	7	0	2	1	1	0	6	13
Pacific	48	2	2	2	6	0	1	1	1	0	3	9
Southern	87	5	4	3	12	0	2	2	1	1	6	18
Western	84	4	3	4	11	0	2	2	1	1	6	17
<b>Total</b>	<b>450</b>	<b>24</b>	<b>18</b>	<b>18</b>	<b>60</b>	<b>0</b>	<b>12</b>	<b>10</b>	<b>7</b>	<b>2</b>	<b>31</b>	<b>91</b>

FSS	February Inventory	FY20 Q3 Plan			Total Q3	FY20 Q4 Plan					Total Q4	Total Reduction
		6/13 - 6/19	6/20 - 6/26	6/27 - 7/3		7/4 - 7/10	7/11 - 7/17	7/18 - 7/14	7/15 - 7/21	7/22 - 7/28		
Capital Metro	18	1	1		2		1		1		2	4
Eastern	13				0						0	0
Great Lakes	12	1			1		1	1	1	1	4	5
Northeast	23	1			1		1	1	1	1	4	5
Pacific	17		1		1			1		1	2	3
Southern	7		1		1				1		1	2
Western	10		1		1			1			1	2
<b>Total</b>	<b>100</b>	<b>3</b>	<b>4</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>14</b>	<b>21</b>

Area	Plant	Inventory	Inventory	Inventory	Reduction	Reduction	Reduction	%	%	%	REMAINING	REMAINING	REMAINING
		AFCS	DBCS	AFSM	AFCS	DBCS	AFSM	AFCS	DB	AFSM	AFCS	DBCS	AFSM
Capital Metro	Atlanta GA P&DC	0	30	3	0	-8	-1	0%	-27%	-33%	0	22	2
Capital Metro	Baltimore MD IMF	0	13	2	0	-3	0	0%	-23%	0%	0	10	2
Capital Metro	Baltimore MD P&DC	6	28	3	-1	-5	-1	-17%	-18%	-33%	5	23	2
Capital Metro	Charleston SC P&DF	2	10	2	0	-2	0	0%	-20%	0%	2	8	2
Capital Metro	Charlotte NC P&DC	6	32	3	-1	-7	-1	-17%	-22%	-33%	5	25	2
Capital Metro	Columbia SC P&DC	3	18	2	-1	-4	0	-33%	-22%	0%	2	14	2
Capital Metro	Curseen/Morris P&DC	0	9	2	0	-2	0	0%	-22%	0%	0	7	2
Capital Metro	Dulles VA P&DC	0	11	3	0	-3	-1	0%	-27%	-33%	0	8	2
Capital Metro	Eastern Shore MD P&DF	1	4	1	0	-1	0	0%	-25%	0%	1	3	1
Capital Metro	Fayetteville NC Annex	0	0	2	0	0	0	0%	0%	0%	0	0	2
Capital Metro	Fayetteville NC P&DC	0	14	0	0	-4	0	0%	-29%	0%	0	10	0
Capital Metro	Government Mails	0	1	0	0	0	0	0%	0%	0%	0	1	0
Capital Metro	Greensboro NC P&DC	6	29	3	-2	-6	-1	-33%	-21%	-33%	4	23	2
Capital Metro	Greenville SC P&DC	4	19	3	-1	-4	-1	-25%	-21%	-33%	3	15	2
Capital Metro	Merrifield VA P&DC	5	21	2	-1	-3	0	-20%	-14%	0%	4	18	2
Capital Metro	Norfolk VA P&DC	0	14	2	0	-3	0	0%	-21%	0%	0	11	2
Capital Metro	North Metro GA P&DC	10	40	4	-2	-8	-1	-20%	-20%	-25%	8	32	3
Capital Metro	Raleigh NC P&DC	6	23	3	-1	-5	-1	-17%	-22%	-33%	5	18	2
Capital Metro	Richmond VA P&DC	8	29	3	-2	-5	-1	-25%	-17%	-33%	6	24	2
Capital Metro	Rocky Mount NC P&DF	0	7	1	0	-1	0	0%	-14%	0%	0	6	1
Capital Metro	Southern MD P&DC	0	16	3	0	-3	0	0%	-19%	0%	0	13	3
Capital Metro	Suburban MD P&DC	5	15	2	-1	-3	0	-20%	-20%	0%	4	12	2

Area	Plant	Inventory AFCS	Inventory DBCS	Inventory AFSM	Reduction AFCS	Reduction DBCS	Reduction AFSM	% REDUCTION AFCS	% REDUCTION DB	% REDUCTION AFSM	REMAINING AFCS	REMAINING DBCS	REMAINING AFSM
Eastern	Akron OH P&DC	0	0	1	0	0	0	0%	0%	0%	0	0	1
Eastern	Altoona PA P&DF	0	5	1	0	-1	0	0%	-20%	0%	0	4	1
Eastern	Buffalo NY P&DC	3	20	2	0	-4	0	0%	-20%	0%	3	16	2
Eastern	Charleston WV P&DC	4	19	2	-1	-3	0	-25%	-16%	0%	3	16	2
Eastern	Chattanooga TN P&DC	3	12	1	0	-2	0	0%	-17%	0%	3	10	1
Eastern	Cincinnati OH P&DC	4	34	4	-1	-6	-1	-25%	-18%	-25%	3	28	3
Eastern	Cleveland OH FSS Annex	0	0	1	0	0	0	0%	0%	0%	0	0	1
Eastern	Cleveland OH P&DC	8	48	3	-2	-11	-1	-25%	-23%	-33%	6	37	2
Eastern	Columbus OH FSS Annex	0	0	1	0	0	0	0%	0%	0%	0	0	1
Eastern	Columbus OH P&DC	8	48	4	-2	-8	-1	-25%	-17%	-25%	6	40	3
Eastern	Dayton OH P&DC	0	14	2	0	-2	0	0%	-14%	0%	0	12	2
Eastern	Delaware P&DC	4	19	2	0	-4	0	0%	-21%	0%	4	15	2
Eastern	Erie PA P&DC	0	6	1	0	-1	0	0%	-17%	0%	0	5	1
Eastern	Evansville IN MPA	0	0	1	0	0	0	0%	0%	0%	0	0	1
Eastern	Evansville IN P&DF	2	10	0	0	-2	0	0%	-20%	0%	2	8	0
Eastern	Harrisburg PA P&DC	7	35	4	-1	-8	-1	-14%	-23%	-25%	6	27	3
Eastern	Johnson City TN P&DF	0	7	0	0	-1	0	0%	-14%	0%	0	6	0
Eastern	Johnstown PA P&DF	2	7	1	0	-1	0	0%	-14%	0%	2	6	1
Eastern	Knoxville TN P&DC	4	19	2	-1	-4	0	-25%	-21%	0%	3	15	2
Eastern	Lehigh Valley PA P&DF	4	15	2	-1	-3	0	-25%	-20%	0%	3	12	2
Eastern	Lexington KY P&DC	3	10	1	0	-2	0	0%	-20%	0%	3	8	1
Eastern	Louisville KY P&DC	3	22	3	-1	-4	-1	-33%	-18%	-33%	2	18	2
Eastern	Memphis TN P&DC	5	28	3	-1	-5	-1	-20%	-18%	-33%	4	23	2
Eastern	Music City Annex	0	0	3	0	0	-1	0%	0%	-33%	0	0	2
Eastern	Nashville TN P&DC	6	34	0	-1	-6	0	-17%	-18%	0%	5	28	0
Eastern	Paducah KY P&DF	0	2	0	0	0	0	0%	0%	0%	0	2	0
Eastern	Pennwood Place PA P&DC	0	0	1	0	0	0	0%	0%	0%	0	0	1
Eastern	Philadelphia PA NDC	0	0	1	0	0	0	0%	0%	0%	0	0	1
Eastern	Philadelphia PA P&DC	8	45	5	-1	-9	-2	-13%	-20%	-40%	7	36	3
Eastern	Pittsburgh PA P&DC	8	43	4	-2	-9	-1	-25%	-21%	-25%	6	34	3
Eastern	Roanoke VA P&DC	0	10	1	0	-2	0	0%	-20%	0%	0	8	1
Eastern	Rochester NY P&DC	4	21	2	-1	-4	0	-25%	-19%	0%	3	17	2
Eastern	Scranton PA P&DF	0	10	1	0	-2	0	0%	-20%	0%	0	8	1
Eastern	South Jersey P&DC	4	24	3	-1	-4	-1	-25%	-17%	-33%	3	20	2
Eastern	Toledo OH P&DC	0	10	2	0	-2	-1	0%	-20%	-50%	0	8	1
Eastern	Trenton NJ P&DC	4	24	2	-1	-4	-1	-25%	-17%	-50%	3	20	1
Eastern	Youngstown OH P&DF	0	7	1	0	-1	0	0%	-14%	0%	0	6	1

Area	Plant	Inventory	Inventory	Inventory	Reduction	Reduction	Reduction	%	%	%	REMAINING	REMAINING	REMAINING
		AFCS	DBCS	AFSM	AFCS	DBCS	AFSM	AFCS	DB	AFSM	AFCS	DBCS	AFSM
Great Lakes	Cardiss Collins IL P&DC	0	26	3	0	-6	-1	0%	-23%	-33%	0	20	2
Great Lakes	Carol Stream IL P&DC	11	30	4	-2	-6	-1	-18%	-20%	-25%	9	24	3
Great Lakes	Champaign IL P&DF	2	9	2	-1	-2	-1	-50%	-22%	-50%	1	7	1
Great Lakes	Chicago International/Military	0	1	1	0	0	0	0%	0%	0%	0	1	1
Great Lakes	Detroit MI P&DC	0	33	5	0	-6	-1	0%	-18%	-20%	0	27	4
Great Lakes	Fort Wayne IN P&DC	3	10	1	-1	-2	0	-33%	-20%	0%	2	8	1
Great Lakes	Fox Valley IL P&DC	0	0	2	0	0	0	0%	0%	0%	0	0	2
Great Lakes	Gary IN P&DC	0	10	1	0	-2	0	0%	-20%	0%	0	8	1
Great Lakes	Grand Rapids MI Annex	0	0	3	0	0	-1	0%	0%	-33%	0	0	2
Great Lakes	Grand Rapids MI P&DC	6	25	0	-1	-5	0	-17%	-20%	0%	5	20	0
Great Lakes	Green Bay WI P&DC	3	10	2	-1	-2	-1	-33%	-20%	-50%	2	8	1
Great Lakes	Indianapolis IN P&DC	8	46	5	-2	-8	-1	-25%	-17%	-20%	6	38	4
Great Lakes	Iron Mountain MI P&DF	1	4	1	0	-1	0	0%	-25%	0%	1	3	1
Great Lakes	Lansing MI P&DC	0	7	1	0	-1	0	0%	-14%	0%	0	6	1
Great Lakes	Madison WI P&DC	0	11	2	0	-2	0	0%	-18%	0%	0	9	2
Great Lakes	Michigan Metroplex P&DC	14	44	4	-2	-9	-1	-14%	-20%	-25%	12	35	3
Great Lakes	Mid Missouri MO P&DF	2	7	1	0	-1	0	0%	-14%	0%	2	6	1
Great Lakes	Milwaukee WI P&DC	9	36	4	-2	-7	-1	-22%	-19%	-25%	7	29	3
Great Lakes	Muncie IN P&DF	0	4	1	0	-1	0	0%	-25%	0%	0	3	1
Great Lakes	Palatine IL P&DC	0	26	4	0	-6	-1	0%	-23%	-25%	0	20	3
Great Lakes	Peoria IL P&DF	2	8	1	0	-2	0	0%	-25%	0%	2	6	1
Great Lakes	Saint Louis MO P&DC	8	46	5	-2	-10	-1	-25%	-22%	-20%	6	36	4
Great Lakes	South Bend IN P&DF	0	9	1	0	-1	0	0%	-11%	0%	0	8	1
Great Lakes	South Suburban IL P&DC	8	34	3	-2	-6	-1	-25%	-18%	-33%	6	28	2
Great Lakes	Springfield IL P&DC	2	7	1	0	-1	0	0%	-14%	0%	2	6	1
Great Lakes	Traverse City MI P&DF	3	6	1	0	-1	0	0%	-17%	0%	3	5	1
Great Lakes	Wausau WI P&DF	0	6	0	0	-1	0	0%	-17%	0%	0	5	0

Area	Plant	Inventory AFCS	Inventory DBCS	Inventory AFSM	Reduction AFCS	Reduction DBCS	Reduction AFSM	% REDUCTION AFCS	% REDUCTION DB	% REDUCTION AFSM	REMAINING AFCS	REMAINING DBCS	REMAINING AFSM
Northeast	Albany NY P&DC	4	20	2	-1	-4	-1	-25%	-20%	-50%	3	16	1
Northeast	Boston MA P&DC	8	42	3	-2	-8	-1	-25%	-19%	-33%	6	34	2
Northeast	Brockton MA P&DC	3	11	1	-1	-2	0	-33%	-18%	0%	2	9	1
Northeast	Brooklyn NY P&DC	0	42	4	0	-8	-1	0%	-19%	-25%	0	34	3
Northeast	Burlington VT P&DF	1	4	1	0	-1	0	0%	-25%	0%	1	3	1
Northeast	Central Massachusetts P&DC	0	17	2	0	-3	0	0%	-18%	0%	0	14	2
Northeast	DVD NJ P&DC	10	47	4	-2	-9	-1	-20%	-19%	-25%	8	38	3
Northeast	Eastern Maine P&DF	2	5	1	0	-1	0	0%	-20%	0%	2	4	1
Northeast	Hartford CT P&DC	7	36	2	-2	-7	-1	-29%	-19%	-50%	5	29	1
Northeast	Manchester NH	3	14	2	-1	-3	-1	-33%	-21%	-50%	2	11	1
Northeast	Mid Island NY P&DC	7	25	4	-1	-6	-1	-14%	-24%	-25%	6	19	3
Northeast	Middlesex-Essex MA P&DC	0	0	2	0	0	0	0%	0%	0%	0	0	2
Northeast	Mid-Hudson NY P&DC	0	7	0	0	-1	0	0%	-14%	0%	0	6	0
Northeast	Morgan NY P&DC	11	42	6	-2	-7	-1	-18%	-17%	-17%	9	35	5
Northeast	New Jersey IMF	0	0	2	0	0	0	0%	0%	0%	0	0	2
Northeast	Northern NJ Metro P&DC	0	17	2	0	-4	-1	0%	-24%	-50%	0	13	1
Northeast	NY ISC - JFK	0	3	1	0	0	0	0%	0%	0%	0	3	1
Northeast	Providence RI P&DC	4	22	3	-1	-5	-1	-25%	-23%	-33%	3	17	2
Northeast	San Juan PR P&DC	2	9	1	0	-2	0	0%	-22%	0%	2	7	1
Northeast	Southern CT P&DC	0	9	0	0	-2	0	0%	-22%	0%	0	7	0
Northeast	Southern Maine P&DC	2	10	1	-1	-2	0	-50%	-20%	0%	1	8	1
Northeast	Springfield MA NDC	0	0	4	0	0	-1	0%	0%	-25%	0	0	3
Northeast	Syracuse NY P&DC	4	20	2	-1	-4	-1	-25%	-20%	-50%	3	16	1
Northeast	Westchester NY P&DC	6	30	3	0	-6	-1	0%	-20%	-33%	6	24	2
Northeast	Western Nassau NY P&DC	0	12	1	0	-3	0	0%	-25%	0%	0	9	1
Northeast	White River Junction VT P&DC	2	4	1	0	-1	0	0%	-25%	0%	2	3	1



Area	Plant	Inventory AFCS	Inventory DBCS	Inventory AFSM	Reduction AFCS	Reduction DBCS	Reduction AFSM	% REDUCTION AFCS	% REDUCTION DB	% REDUCTION AFSM	REMAINING AFCS	REMAINING DBCS	REMAINING AFSM
Pacific	Anaheim CA P&DF	0	0	2	0	0	0	0%	0%	0%	0	0	2
Pacific	Bakersfield CA P&DC	0	16	1	0	-3	0	0%	-19%	0%	0	13	1
Pacific	Barrigada GU	0	1	0	0	0	0	0%	0%	0%	0	1	0
Pacific	Eureka CA	1	2	0	0	0	0	0%	0%	0%	1	2	0
Pacific	Fresno CA P&DC	2	9	2	0	-2	0	0%	-22%	0%	2	7	2
Pacific	Honolulu HI P&DC	3	16	2	0	-3	0	0%	-19%	0%	3	13	2
Pacific	Los Angeles CA ISC	0	1	0	0	0	0	0%	0%	0%	0	1	0
Pacific	Los Angeles CA P&DC	6	53	5	-1	-10	-1	-17%	-19%	-20%	5	43	4
Pacific	ML Sellers CA P&DC	5	39	3	-1	-7	-1	-20%	-18%	-33%	4	32	2
Pacific	Moreno Valley CA DDC	0	12	3	0	-2	-1	0%	-17%	-33%	0	10	2
Pacific	North Bay CA P&DC	0	12	1	0	-2	0	0%	-17%	0%	0	10	1
Pacific	North Grand DDC	0	4	2	0	0	0	0%	0%	0%	0	4	2
Pacific	Oakland CA P&DC	5	39	3	-1	-6	-1	-20%	-15%	-33%	4	33	2
Pacific	Pasadena CA MPA	0	8	1	0	-1	0	0%	-13%	0%	0	7	1
Pacific	Redding CA MPF	0	3	1	0	0	0	0%	0%	0%	0	3	1
Pacific	Sacramento CA P&DC	7	54	6	-1	-10	-1	-14%	-19%	-17%	6	44	5
Pacific	San Bernardino CA P&DC	4	22	0	-1	-4	0	-25%	-18%	0%	3	18	0
Pacific	San Francisco CA P&DC	5	25	4	-1	-5	-1	-20%	-20%	-25%	4	20	3
Pacific	San Jose CA P&DC	3	22	3	0	-4	-1	0%	-18%	-33%	3	18	2
Pacific	Santa Ana CA P&DC	9	56	3	-2	-12	-1	-22%	-21%	-33%	7	44	2
Pacific	Santa Barbara CA P&DC	3	16	2	0	-3	0	0%	-19%	0%	3	13	2
Pacific	Santa Clarita CA P&DC	7	34	3	-1	-6	-1	-14%	-18%	-33%	6	28	2
Pacific	Van Nuys CA FSS Annex	0	0	1	0	0	0	0%	0%	0%	0	0	1

Area	Plant	Inventory AFCS	Inventory DBCS	Inventory AFSM	Reduction AFCS	Reduction DBCS	Reduction AFSM	% REDUCTION AFCS	% REDUCTION DB	% REDUCTION AFSM	REMAINING AFCS	REMAINING DBCS	REMAINING AFSM
Southern	Abilene TX P&DC	2	6	1	0	-1	0	0%	-17%	0%	2	5	1
Southern	Amarillo TX P&DF	2	5	1	0	-1	0	0%	-20%	0%	2	4	1
Southern	Augusta GA P&DF	2	7	1	0	-1	0	0%	-14%	0%	2	6	1
Southern	Austin TX P&DC	4	26	3	-1	-6	-1	-25%	-23%	-33%	3	20	2
Southern	Baton Rouge LA P&DC	3	11	1	-1	-2	0	-33%	-18%	0%	2	9	1
Southern	Beaumont TX P&DF	0	6	1	0	-1	0	0%	-17%	0%	0	5	1
Southern	Birmingham AL Annex	0	0	3	0	0	-1	0%	0%	-33%	0	0	2
Southern	Birmingham AL P&DC	6	25	0	-1	-5	0	-17%	-20%	0%	5	20	0
Southern	Corpus Christi TX P&DC	2	7	1	0	-1	0	0%	-14%	0%	2	6	1
Southern	Dallas TX P&DC	0	22	3	0	-5	-1	0%	-23%	-33%	0	17	2
Southern	El Paso TX P&DC	2	10	1	0	-2	0	0%	-20%	0%	2	8	1
Southern	Fort Myers FL P&DC	4	21	2	-1	-4	0	-25%	-19%	0%	3	17	2
Southern	Fort Worth TX P&DC	0	32	3	0	-7	-1	0%	-22%	-33%	0	25	2
Southern	Gainesville FL P&DF	0	9	2	0	-1	-1	0%	-11%	-50%	0	8	1
Southern	Grenada MS CSF	0	4	0	0	-1	0	0%	-25%	0%	0	3	0
Southern	Gulfport MS P&DC	2	5	1	0	-1	0	0%	-20%	0%	2	4	1
Southern	Hattiesburg MS	0	3	0	0	-1	0	0%	-33%	0%	0	2	0
Southern	Huntsville AL P&DF	0	9	0	0	-1	0	0%	-11%	0%	0	8	0
Southern	Jackson MS P&DC	3	13	2	-1	-2	0	-33%	-15%	0%	2	11	2
Southern	Jacksonville FL P&DC	5	30	4	-1	-5	-1	-20%	-17%	-25%	4	25	3
Southern	Lafayette LA P&DF	0	10	1	0	-1	0	0%	-10%	0%	0	9	1
Southern	Little Rock AR P&DC	3	19	3	-1	-3	-1	-33%	-16%	-33%	2	16	2
Southern	Lubbock TX P&DF	2	6	1	0	-1	0	0%	-17%	0%	2	5	1
Southern	Macon GA P&DC	2	12	0	0	-3	0	0%	-25%	0%	2	9	0
Southern	Manasota FL P&DC	0	27	3	0	-6	-1	0%	-22%	-33%	0	21	2
Southern	McAllen TX	2	9	1	0	-2	0	0%	-22%	0%	2	7	1
Southern	Miami FL P&DC	5	52	0	-1	-9	0	-20%	-17%	0%	4	43	0
Southern	Mid-Florida P&DC	0	23	0	0	-4	0	0%	-17%	0%	0	19	0
Southern	Midland TX P&DF	2	6	1	0	-1	0	0%	-17%	0%	2	5	1
Southern	Mobile AL P&DC	2	7	1	0	-2	0	0%	-29%	0%	2	5	1
Southern	Montgomery AL P&DC	3	13	1	0	-3	0	0%	-23%	0%	3	10	1
Southern	New Orleans LA P&DC	3	20	2	-1	-4	0	-33%	-20%	0%	2	16	2
Southern	North Houston TX P&DC	9	68	8	-2	-14	-2	-22%	-21%	-25%	7	54	6
Southern	North Texas TX P&DC	11	36	5	-3	-9	-1	-27%	-25%	-20%	8	27	4
Southern	Northwest Arkansas	2	6	1	0	-2	0	0%	-33%	0%	2	4	1
Southern	Oklahoma City OK P&DC	5	23	4	-1	-4	-1	-20%	-17%	-25%	4	19	3
Southern	Orlando FL P&DC	6	31	0	-1	-7	0	-17%	-23%	0%	5	24	0
Southern	Pensacola FL P&DC	2	10	1	0	-2	0	0%	-20%	0%	2	8	1
Southern	Royal Palm FL P&DC	0	0	4	0	0	-1	0%	0%	-25%	0	0	3
Southern	San Antonio TX P&DC	4	29	3	-1	-6	-1	-25%	-21%	-33%	3	23	2
Southern	Seminole FL P&DC	0	0	4	0	0	-1	0%	0%	-25%	0	0	3
Southern	Shreveport LA P&DC	3	20	2	-1	-4	-1	-33%	-20%	-50%	2	16	1
Southern	South Macon Station	0	0	1	0	0	0	0%	0%	0%	0	0	1
Southern	Tallahassee FL P&DF	2	11	1	0	-2	0	0%	-18%	0%	2	9	1
Southern	Tampa FL P&DC	8	29	4	-2	-6	-1	-25%	-21%	-25%	6	23	3
Southern	Tulsa OK P&DC	3	19	2	-1	-4	0	-33%	-21%	0%	2	15	2
Southern	West Palm Beach FL P&DC	4	26	3	-1	-5	-1	-25%	-19%	-33%	3	21	2

Area	Plant	Inventory AFCS	Inventory DBCS	Inventory AFSM	Reduction AFCS	Reduction DBCS	Reduction AFSM	% REDUCTION AFCS	% REDUCTION DB	% REDUCTION AFSM	REMAINING AFCS	REMAINING DBCS	REMAINING AFSM
Western	Albuquerque NM P&DC	3	16	2	-1	-4	0	-33%	-25%	0%	2	12	2
Western	Anchorage AK P&DC	1	6	1	0	-1	0	0%	-17%	0%	1	5	1
Western	Bemidji MN	0	1	0	0	0	0	0%	0%	0%	0	1	0
Western	Bend OR P&DF	0	4	0	0	-1	0	0%	-25%	0%	0	3	0
Western	Billings MT P&DC	2	7	1	0	-1	0	0%	-14%	0%	2	6	1
Western	Bismarck ND	2	4	1	0	-1	0	0%	-25%	0%	2	3	1
Western	Boise ID	2	9	1	0	-2	0	0%	-22%	0%	2	7	1
Western	Cape Girardeau MO P&DF	0	5	0	0	-1	0	0%	-20%	0%	0	4	0
Western	Casper WY PO	1	4	0	0	-1	0	0%	-25%	0%	1	3	0
Western	Cedar Rapids IA P&DC	2	6	1	0	-1	0	0%	-17%	0%	2	5	1
Western	Cheyenne WY P&DC	1	2	1	0	0	0	0%	0%	0%	1	2	1
Western	Colorado Springs CO P&DC	0	12	3	0	-3	-1	0%	-25%	-33%	0	9	2
Western	Dakota Central SD P&DC	2	6	0	0	-1	0	0%	-17%	0%	2	5	0
Western	Denver CO P&DC	8	47	5	-2	-11	-2	-25%	-23%	-40%	6	36	3
Western	Des Moines IA P&DC	3	18	2	-1	-4	0	-33%	-22%	0%	2	14	2
Western	Duluth MN P&DF	0	3	1	0	-1	0	0%	-33%	0%	0	2	1
Western	Eau Claire WI P&DF	0	4	1	0	-1	0	0%	-25%	0%	0	3	1
Western	Eugene OR P&DF	2	9	1	0	-1	0	0%	-11%	0%	2	8	1
Western	Fargo ND ASF	0	0	1	0	0	0	0%	0%	0%	0	0	1
Western	Fargo ND P&DC	2	7	0	0	-1	0	0%	-14%	0%	2	6	0
Western	Grand Forks ND	1	3	0	0	-1	0	0%	-33%	0%	1	2	0
Western	Grand Island NE P&DF	0	3	0	0	0	0	0%	0%	0%	0	3	0
Western	Grand Junction CO	2	5	0	0	-1	0	0%	-20%	0%	2	4	0
Western	Great Falls MT	2	4	1	0	-1	0	0%	-25%	0%	2	3	1
Western	Juneau AK	0	1	0	0	0	0	0%	0%	0%	0	1	0
Western	Kansas City MO P&DC	6	43	6	-1	-9	-2	-17%	-21%	-33%	5	34	4
Western	Las Vegas NV P&DC	3	28	3	0	-5	-1	0%	-18%	-33%	3	23	2
Western	Lincoln NE P&DF	0	6	1	0	-1	0	0%	-17%	0%	0	5	1
Western	Mankato MN	0	3	1	0	-1	0	0%	-33%	0%	0	2	1
Western	Medford OR	2	5	1	0	-1	0	0%	-20%	0%	2	4	1
Western	Minneapolis MN P&DC	7	37	4	-2	-7	-2	-29%	-19%	-50%	5	30	2
Western	Minot ND P&DF	0	1	0	0	0	0	0%	0%	0%	0	1	0
Western	Missoula MT	2	4	1	0	-1	0	0%	-25%	0%	2	3	1
Western	Norfolk NE P&DF	0	3	0	0	0	0	0%	0%	0%	0	3	0
Western	North Platte NE	1	3	1	0	-1	0	0%	-33%	0%	1	2	1
Western	Omaha NE P&DC	4	18	2	-1	-4	-1	-25%	-22%	-50%	3	14	1
Western	Phoenix AZ P&DC	8	56	0	-2	-13	0	-25%	-23%	0%	6	43	0
Western	Pocatello ID	0	3	0	0	-1	0	0%	-33%	0%	0	2	0
Western	Portland OR P&DC	6	44	4	-1	-10	-1	-17%	-23%	-25%	5	34	3
Western	Provo UT	1	4	1	0	-1	0	0%	-25%	0%	1	3	1
Western	Quad Cities IL P&DF	2	9	1	0	-2	0	0%	-22%	0%	2	7	1
Western	Rapid City SD P&DF	1	3	0	0	0	0	0%	0%	0%	1	3	0
Western	Reno NV P&DC	2	9	1	0	-2	0	0%	-22%	0%	2	7	1
Western	Rock Springs WY	0	2	0	0	0	0	0%	0%	0%	0	2	0
Western	Saint Cloud MN	0	6	1	0	-1	0	0%	-17%	0%	0	5	1
Western	Saint Paul MN P&DC - New	6	29	4	-1	-7	-2	-17%	-24%	-50%	5	22	2
Western	Salt Lake City UT ASF	0	0	3	0	0	-1	0%	0%	-33%	0	0	2
Western	Salt Lake City UT P&D	4	33	0	-1	-7	0	-25%	-21%	0%	3	26	0
Western	Seattle WA DDC-East	0	12	1	0	-2	0	0%	-17%	0%	0	10	1
Western	Seattle WA P&DC	6	23	5	-1	-5	-2	-17%	-22%	-40%	5	18	3
Western	Sioux Falls SD	3	8	2	-1	-2	0	-33%	-25%	0%	2	6	2
Western	South WA DDC	0	10	1	0	-2	0	0%	-20%	0%	0	8	1
Western	Spokane WA P&DC	3	14	2	-1	-3	0	-33%	-21%	0%	2	11	2
Western	Springfield MO	2	12	2	0	-3	0	0%	-25%	0%	2	9	2
Western	Tacoma WA P&DC	3	13	2	-1	-3	0	-33%	-23%	0%	2	10	2
Western	Tucson AZ P&DC	0	12	2	0	-3	0	0%	-25%	0%	0	9	2
Western	Waterloo Plant IA	2	5	1	0	-1	0	0%	-20%	0%	2	4	1
Western	Wenatchee WA	0	3	0	0	0	0	0%	0%	0%	0	3	0
Western	West Valley AZ P&DC	0	0	5	0	0	-2	0%	0%	-40%	0	0	3
Western	Wichita KS P&DC	3	14	2	-1	-3	0	-33%	-21%	0%	2	11	2
Western	Yakima WA	0	3	1	0	-1	0	0%	-33%	0%	0	2	1

Area	Facility	Inventory FSS	Reduction FSS	% REDUCTION FSS	REMAINING FSS
Cap Metro	Dulles	4	-1	-25%	3
Cap Metro	Curseen Morris	3	-1	-33%	2
Cap Metro	Richmond	3	-1	-33%	2
Cap Metro	Peachtree GA PDC	2	-1	-50%	1
Great Lakes	Fox Valley	4	-2	-50%	2
Great Lakes	Palatine	3	-1	-33%	2
Great Lakes	Michigan Metroplex	2	-1	-50%	1
Great Lakes	South Suburban	2	-1	-50%	1
Northeast	Middlesex Essex	6	-2	-33%	4
Northeast	Mid Island	4	-1	-25%	3
Northeast	New Jersey NDC	4	-1	-25%	3
Northeast	Springfield MA	4	-1	-25%	3
Pacific	San Jose	4	-1	-25%	3
Pacific	Van Nuys Carrier Annex	3	-1	-33%	2
Pacific	Los Angeles	2	-1	-50%	1
Southern	Royal Palm FL PDC	3	-1	-33%	2
Southern	Seminole FL PDC	2	-1	-50%	1
Western	Denver	3	-1	-33%	2
Western	West Valley PDC	3	-1	-33%	2