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Annual Report 🔅 Contents

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About Tech Nation.

Purpose

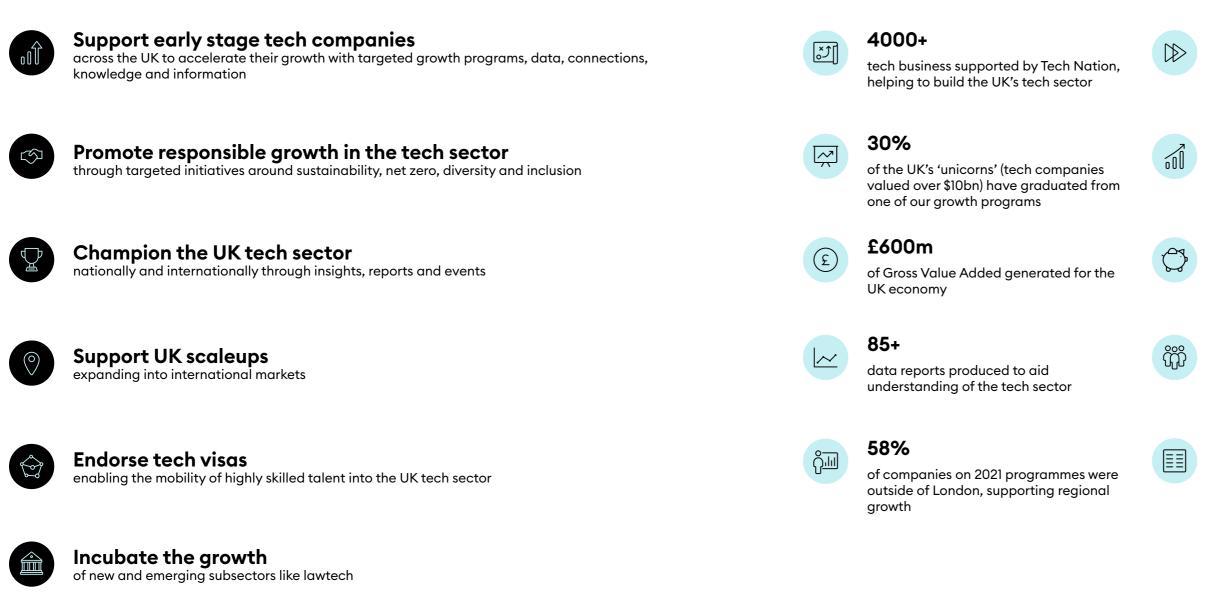
To fuel the growth of game-changing founders, leaders and scaling companies so they can positively transform societies, economies and outcomes.

Vision

A world in which anyone with vision and drive can access the skills and support needed to scale and succeed as a gamechanging leader.

Our difference and impact to date.

Working in harmony with our networks, Tech Nation supports the growth of UK tech - which is ranked third globally for total investment in tech - and shapes the future of the UK as a tech and science superpower.





Inform the UK government

in understanding the challenges and opportunities of tech companies to help provide evidence and shape policies where relevant through things like the FinTech Delivery Panel

1010

companies accelerated through one of Tech Nation's 41 growth programs

44%

of the UK's 'decacorns' supported by Tech Nation (companies valued over \$1bn)

£15

return generated on every £1 invested by the UK Government

5500+

visa applications processed to bring the best talent to the UK

Policy

recommendations by Tech Nation to promote successful entrepreneurship covered multiple areas including tech visas, lawtech, fintech and Al

CEO view.



Chair view.



Gerard Grech

Tech Nation. Founding Chief Executive Officer

This past year has been a real turning point for UK tech, with investment levels surpassing China in Q1 2022 for the first time, coming in second after the US. Additionally, the UK has become a truly distributed national network of digital excellence, with more than 20 places in the UK being home to at least one tech 'unicorn', a billion dollar valued business.

Tech Nation continues to be at the beating heart of the developments that have shaped the UK's tech sector to what it is now, and this past year has also been a turning point for Tech Nation. Aside from reaching record highs in its contribution to the UK economy and return on investment, it saw the launch of several new initiatives in building an even more connected, resilient and responsible ecosystem across the UK, digitally, and now internationally. These include the launch of our new Growth Platform to support more companies and leaders in more places: expanding internationally with the Department of International Trade - the launch of the Digital Trade Network and GBx network in the APAC region, a brand new growth program focused on underrepresented founders called Libra; a Tech Zero pledge to encourage companies to commit to publishing their carbon emissions and reach net zero by 2030 and a new series of online training courses for upcoming scaling leaders, called Advance, among other things.

As we continue to scale Tech Nation as a sustainable business moving forward, we will be focused on further developing our commercial partnerships and sponsorships, scaling the Growth Platform, and delivering against our various domestic government contracts. All with a view to continue supporting and championing the scaleup ecosystem. While on average 80% of startups collapse within their first two years, over 95% of the companies supported by Tech Nation have so far gone on to scale. This is why we exist and keeps us motivated.

It is a privilege to witness and celebrate achievements in the UK tech sector and at Tech Nation this year. Our impact and success to date would not be possible without the support of our Tech Nation team, our Board and Chair, the UK Government, our ecosystem partners, our sponsors, all of whom have supported scaleups in achieving another record-breaking year.

Over 95% of the companies supported by Tech Nation have so far gone on to scale **99**



Stephen Kelly

Tech Nation. Chair

The tech sector in the UK is in high-growth mode. In 2021, there was a record-breaking \$35.1bn investment into tech, almost 120 tech unicorns and nearly 40 tech IPOs. Today, the UK is second in the world for investment into tech startups, and job opportunities in tech have just hit a ten-year high.

Clearly, we have a lot to celebrate. But despite the opportunities created by UK tech - and the sector's invaluable contributions to solving global environmental, social and economic challenges our work is not yet done.

We have many brilliantly innovative tech companies who fail to go onto global market leadership. We still have an imbalance of funding going to diverse founders - and far too little investment in highpotential companies outside of the capital.

We must continue to boost gender, ethnic and regional diversity in the sector and create a nation of equal opportunity for all. This work begins with educating key players about current inequalities (using data and insights) and actively working to support underrepresented founders. Through Tech Nation's community programmes, reports and the Growth Platform, we will work to ignite this change.



We must continue to boost gender, ethnic and regional diversity in the sector and create a nation of equal opportunity for all **99**

year in review:

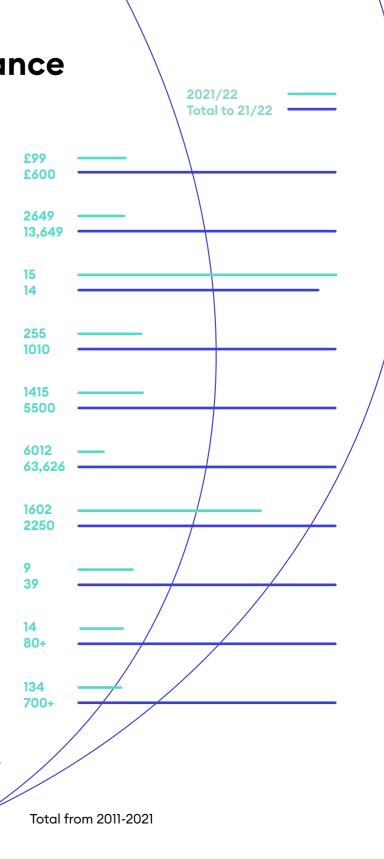
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Tech Nation - Performance in numbers.

01	¢3	GVA (m)
02	B	New jobs created
03		Return on Investment (£)
04		Number of companies on our programmes
05		Number of Visa applications processed
06	69	Number of online academy learners
07	op a	Number of users on Tech Nation Growth Platform
08		Number of cohort programmes delivered
09		Number of publicly accessible research reports
10		Number of events

UK Tech Ecosystem Overview

UK investment in 2021 was more than the next top three European nations combined. UK \$40.8bn Germany, France and Sweden \$39.9bn



- \$129bn venture capital invested in UK tech,
 \$40.8bn in 2021
- 4.7m people employed in the digital tech economy (as of 2021)
- + 248 future unicorns (as of 2021)
- + 130 unicorns (as of 2021)

Market view.

The UK ranks 2nd globally for startup funding in 2022, after record Q1

UK startups have raised more investment so far in 2022 than India and China, behind only the US on the global stage. Record levels of first quarter funding for the UK contributed to the surge, though changing market conditions could cause global volatility in H2 2022.

(Source: Dealroom and Tech Nation for DCMS and the Digital Economy Council, 2022)



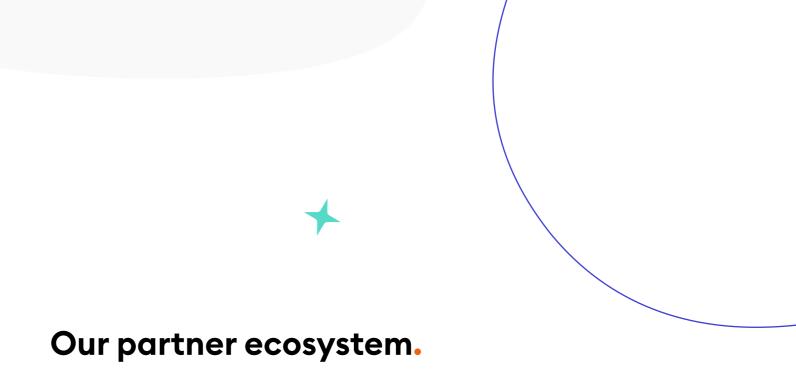
*Sourced from the Tech Nation Ecosystem dealroom.co Update 2022 in partnership with Dealroom

The UK tech ecosystem is valued just under \$1tn in 2022, more than 17x the value ten years ago (\$53.6bn), putting its value third in the world

If trends continue over the next ten years, we can expect to see the aggregate valuation of the UK tech ecosystem at \$2.6tn. To maintain that momentum, though, conditions must be altered to enable further growth, and address entrenched challenges in the economy.

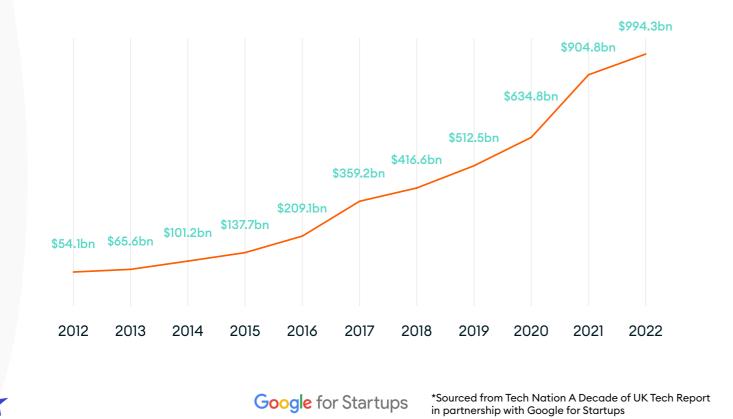
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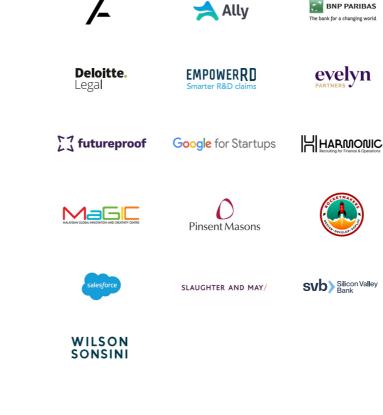
(Source: Tech Nation and Dealroom for Google for Startups, 2022)

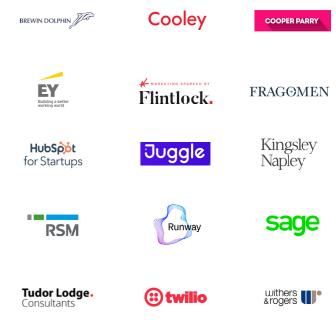


This year Tech Nation has been fortunate to work with a number of partners and sponsors who supported our programmes, events, reports, visa programme and other initiatives. These partnerships have enabled us to both deepen and broaden the expertise and resources we provide to scaleups across the UK.

💓 BNP PARIBAS

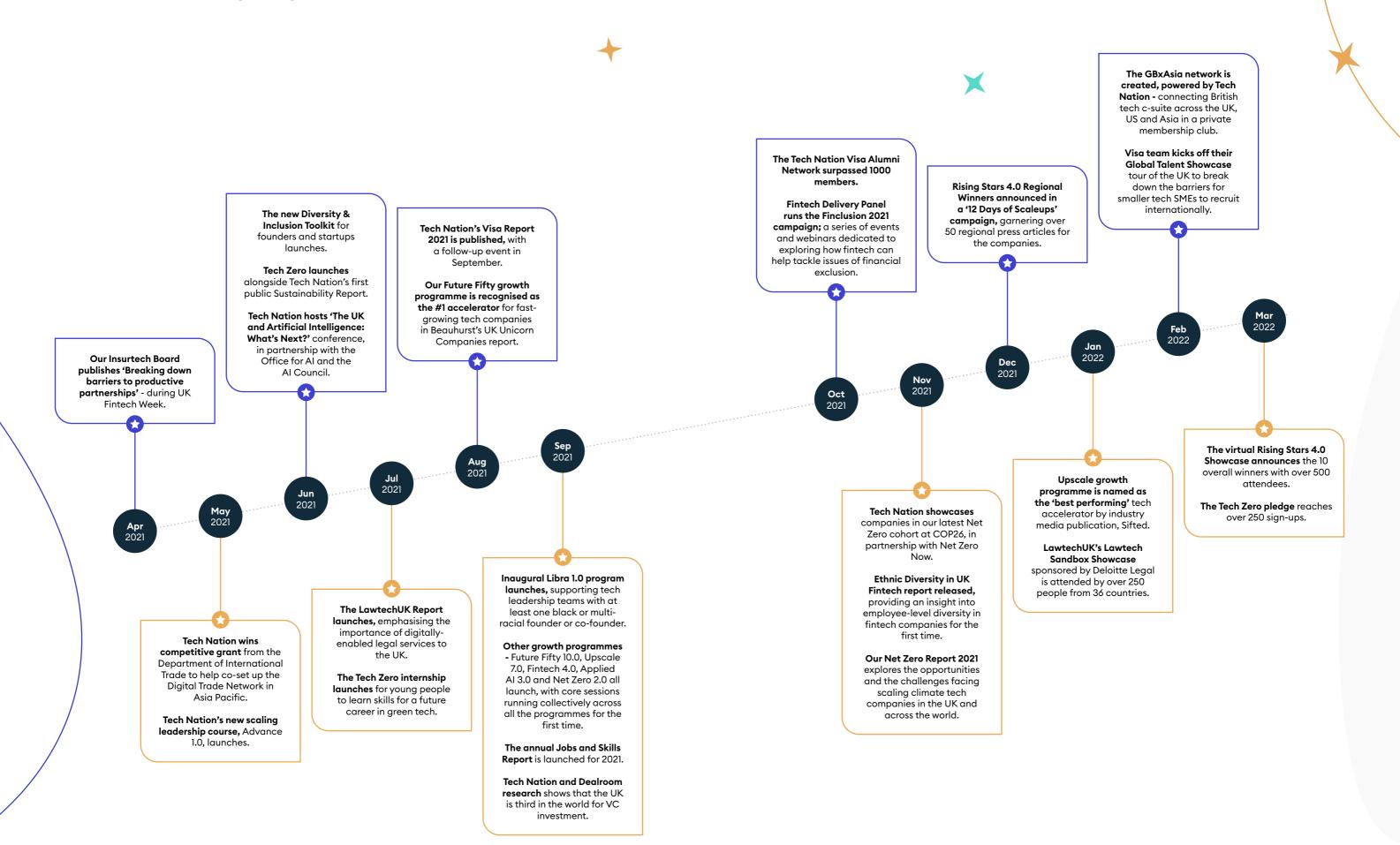






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2021 / 2022 highlights.



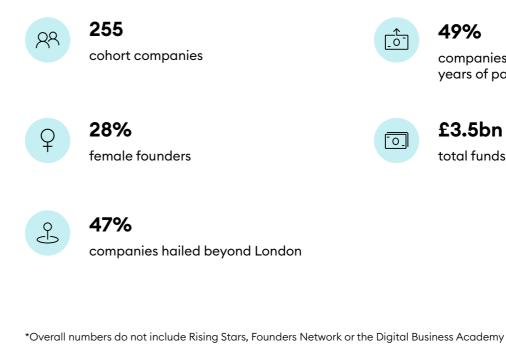
helping founders scale1

Growth programmes.

We engage and support hundreds of startups and scaleups each year; many successfully join our programs which accelerate their growth in turnover and headcount.

Our world-class growth programmes accelerate the growth of game-changing entrepreneurs across a variety of sectors, through peer-topeer learning, access to world-class scale coaches, and access to influential networks. Frontier Economics' impact evaluation of Tech Nation independently proves our programmes accelerate scaleups' growth (and we are the only UK provider to have this independent evaluation).

2021/2022 programmes in numbers*





Peer-to-peer learning, access to world-class scale coaches, and access to influential networks.



49%

companies raised investment within 2 years of participating



£3.5bn

total funds raised

Growth programmes.

Upscale 7.0 totals:

£11.1m	39%	£7.5m	36%	32%
median funds raised per company	of companies raised since joining	median additional investment per company since participating	of cohort based outside of London	female founders

Libra 1.0 totals:

£	376k	23%	£953k	37%	43%
	edian funds raised er company	of companies raised since joining	median additional investment per company since participating	of cohort based outside of London	female founders

Applied AI 3.0 totals:

£1.7m	47%	£1.6m	50%	44%
median funds raised per company	of companies raised since joining	median additional investment per company since participating	of cohort based outside of London	female founders

Net Zero 2.0 totals:

£2.1m	66%	£1.1m	69%	41%	82%
edian funds raised er company	of companies raised since joining	median additional investment per company since participating	of cohort based outside of London	female founders	ave. growth in headcount over 6 months programm (from 11 to 20)

Rising Stars 4.0 totals:

£510k	40%	35%	90%	60%	60%
average raise pre-Rising Stars	of applications from female founders	of applications from bootstrapped/non VC or angel-funded companies	of winners outside London	of applications from outside London	of overall winners hav female founders

Median funds raised refers to all sources of funding, including grants, debt finance and other forms of alternative finance, whilst investment refers specifically to venture capital investment.

Future Fifty 10.0 totals:



Fintech 4.0 totals:



Founders Network totals:

	750	2	2000+
2	new companies joined in 2021/22	Female Founder Office Hours with Playfair Capital and Google for Startups	warm intros be VCs and femal companies

Digital Business Academy totals:



Tech Nation International Growth Programme 2.0 totals:

lı 🔄			
0	£5.4m	51%	58%
	median funds raised per company	of companies raised since joining	of cohort bas outside of Lor

33%

of cohort based outside of London



female founders

40%

of cohort based outside of London



female founders



growth in headcount over 6 months programme, 150 employees added across all companies



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female founders

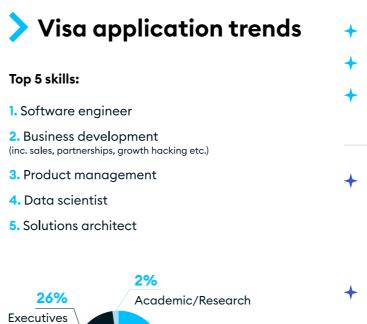


ised ondon

female founders ¥

Global Talent Visa

Tech Nation is designated by the Home Office to endorse applications for the Global Talent Visa in digital technology.



48%

Employees

Supporting Ukrainian • refugees

24%

Founders

Since the very first day of the war in Ukraine, Tech Nation's visa team has been prioritising the applications of Ukrainian nationals, either those still in Ukraine who are both wishing and able to leave, or those who have fled to nearby countries. This will continue while there is an active war, with our aim to return endorsement decisions within 12 hours.

1416 Applications in 2021-22 (18% growth over 2020-21)

28% of all applications since 2014 were in 2021 - 2022

+ 739 endorsements 52% of applications were successful - the highest endorsement rate for 3 years

+ A world-renowned expert in AI and Product. **Deepak** Paramanand recently took on the role of Head of AI and Product Management globally for J.P. Morgan - defining the development of some of some of the most sought-after AI/ML and cryptography products on planet earth.

+ In partnership with visa holder Lyubov Guk, we launched our International Founders Office Hours in March 2022, facilitating introductions between British VC networks and immigrant founders. The initiative with Blue Lake VC - a London and Kyiv-based VC firm run by Lyubov - has so far made over 50 connections for founders from 28 countries

+ Director of Alexa Al for Amazon, Lauren Kisser celebrated building her third full team in the UK, focused on robotics, cloud computing and and AI functions. She has recruited largely from outstanding UK talent but also created over 20 opportunities for additional international tech professionals from the alobal talent pool.



In addition, our visa alumni network has been working closely with TechFugees to support fleeing tech professionals to prepare visa applications, for job interviews and to get set up with homes, shelter and education. We are now working with a number of tech support organisations to create simple, easy-to-take steps for all UK tech companies to support tech professionals still in Ukraine and to begin the rebuilding of their domestic tech infrastructure.

Fintech Delivery Panel and Insurtech Board.

The Fintech Delivery Panel and Insurtech board were launched in 2017 to accelerate the growth of fintech in conjunction with HM Treasury. Their activities were brought to a natural end in March 2022.

We have been honoured as Tech Nation to support the fintech and insurtech sectors throughout the initiatives and are hugely grateful for the contributions from panel members.

While these initiatives have now drawn to a close, the next evolution of HM Treasury support for the sector includes the establishment of the new Centre for Financial Innovation and Technology (CFIT) which will bring together wide industry coalitions to progress key issues for UK fintech.

We look forward to seeing how Tech Nation can best assist future developments, with our CEO Gerard Grech sitting on the CFIT Steering Committee alongside others such as Janine Buis, CEO of Innovate Finance, Sarah Williams Gardner, CEO of FinTech Wales and Nicola Anderson, CEO of FinTech Scotland

Fintech Delivery Panel & Insurtech Board Achievements

Partnerships:	Re
+ 19 Fintech Pledge signatories	+
+ 85k+ pledge social impressions	
+ 5 partnerships events with 200+ attendees	+
 	
Diversity and Inclusion:	+
 4 fintech D&I workshops with 130+ participants 	
+ 'Ethnic Diversity in UK Fintech' report	+
Financial Inclusion:	
+ Finclusion campaign in November 2021	
+ 12 Events	Ро
+ 5 Episodes of our Finclusion podcast	+
50+ third sector experts, financial institutions and fintechs brought together	+

Advance leadership courses

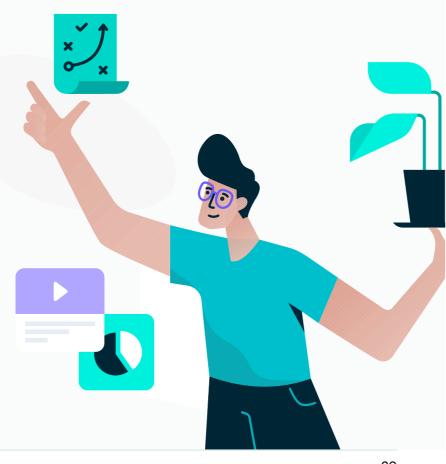
In 2021/22 Tech Nation successfully delivered three leadership development training courses over the past year. The 'Advance; Scaling Leaders' course targeted three types of learners in scaleups:

- 1. C-suite including first-time founders who needed to upskill to help take the business to the next level
- 2. Those that had led teams before but never in a fast-paced tech scaleup
- 3. First time people leaders

Advance courses have:

- 3 cohorts delivered with learners from 36 companies
- Guest company speakers included Bloom and Wild, Atom Bank, goHenry, Wonderbly, Unruly, Kaya and many others

3 cohorts delivered with learners from 36 companies ??



esources and content:

- UK insurtech lookbook for overseas investors, produced jointly with Department of International Trade
- Our Insurtech investment benchmark metrics, allowed insurtech entrepreneurs to cross-reference their own company growth when preparing to raise funds successfully
- An insurtech ecosystem resources to help entrepreneurs starting out find the right support they need to grow
- Research on Open Finance: the future of insurance innovation encouraged industry dialogue on preparations for future data and consumer innovations in insurance

olicy Input:

- 2 Emerging Tech, Future of Finance Roundtables (Crypto & DeFi, Big Tech & Finance)
- 4 Policy inputs (Research on Covid-19 and EU Exit plus responses to Kalifa Review and FCA scalebox)



LawtechUK is a targeted work programme that is helping transform the UK legal sector through tech, delivered through a collaboration between Tech Nation, the LawtechUK Panel and the Ministry of Justice.

- In May 2021, LawtechUK launched the LawtechUK Hub, which has attracted 10,000+ visitors since launch, 3000+ resource downloads and 1500+ completions of the lawtech short courses.
- The Lawtech Sandbox ran from October 2021 to January 2022, with 8 cutting-edge lawtech startups and scaleups being selected for the programme. Alumni have attributed 6x company growth, 3x value increase and 18-months accelerated development time directly to the Sandbox. The Showcase event attracted 550+ signups from across 38 countries worldwide.
- In August 2021 Lawtech released a feasibility study for an SME online dispute resolution platform, revealing a £3.4bn in debt value resolution potential over 5 years, and featured on the BBC.
- The Legal Data Vision was launched in March 2022 alongside the Open Data Institute, attracting commitments from **35** sector thought-leaders.
- LawtechUK's Smarter Contracts event and report attracted significant attention, with 716 event sign-ups and 1000+ report pageviews.

International.

In 2020 Tech Nation identified the need for UK tech companies to scale internationally on a more consistent basis.

This is why in 2021 Tech Nation partnered with the UK Government's Department for Culture, Media and Sport and Department of International Trade to launch the Digital Trade Network, focusing on the Asia Pacific Region.

Our international activities to date are therefore focused on de-risking and accelerating UK tech growth into the Asia Pacific region.

To date, we have engaged with over 300 UK tech scaleups on their growth plans into the Asia Pacific region. 53% of these are headquartered outside of London, and they span across a range of tech sectors including fintech, climate tech, cyber, lawtech, data & analytics, edtech, and ecommerce.

In collaboration with:

Department for International Trade





Our international package of support in 2021/22 included:

- International Growth Programme 2.0 helping companies expand into Japan, Australia, Singapore, South Korea and Southeast Asia.
- + International Fundraising Bootcamp
- + Reverse Pitching
- + Go-to-market support
- + Network of experts on International Growth
- APAC Webinar series on best practice for expanding into Southeast Asia.



Julien Seligmann

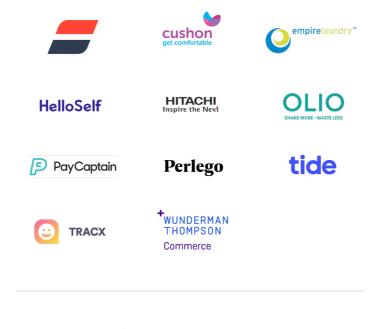
COO and Head of International, SeedLegals

Being able to refine and validate the overall market entry strategy with Tech Nation has been invaluable. It's helped us lower the risks associated with execution and gaining faster market entry and acceptance.

It's helped us lower the risks associated with execution ??



- In 2021, the UK's leading tech companies, alongside Tech Nation, launched Tech Zero: a group of businesses from the sector committed to climate action.
- Tech Zero has grown rapidly, reaching 300 members within a year, over half of whom have committed to reaching Net Zero before or by 2030. Our member companies are based across 20 countries, representing 70,000 employees and more than 100 million customers globally.
- Tech Zero successfully launched a Net Zero Toolkit to help businesses reduce their carbon emissions and a pledge to have tech businesses commit to Net Zero by 2030. Many have pledged to do it by 2025.
- Tech Zero is an official partner of the UN Race to Zero campaign, led by the UN's High-Level Climate Champions for Climate Action.



RACE TO ZERO

SME Climate Hub

Tech Nation is a member of the The SME Climate Hub - a global initiative that empowers small to medium sized companies to take climate action and build resilient businesses for the future. By joining the SME Climate Hub, Tech Nation has committed to:

- Reporting on GHG emissions performance annually
- + Halving GHG emissions well before 2030
- + Committed to achieving net zero by 2030

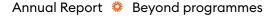
Tech Nation will therefore adopt an annual cycle of implementing measures to drive significant year on year decarbonisation, quantifying its GHG performance for the previous 12 months and neutralising any residual emissions (beyond the net zero target date).



Diversity & Inclusion Toolkit.

Tech Nation created a Diversity & Inclusion toolkit for any tech founder or employee looking to build a more diverse and inclusive business. The project was born out of a belief that wherever companies are at in their scaling journey, there is always room for growth and improvement, and that we all have a part to play in strengthening the diversity of the tech sector.

- The toolkit breaks the D&I journey down holistically and function-byfunction to ensure that all areas of tech businesses can benefit from its resources, learn something new and take practical steps to make changes.
- Modules across HR, Operations, Funding, Sales, Product and Marketing set out clear actions and checklists to work through.



All areas of tech businesses can benefit from its resources, learn something new and take practical steps to make changes.



of startups and scale ups

A nation of startups and scaleups.

Tech Nation supports scaling tech companies across the UK. Here are some highlights from our Scaleup Engagement Managers from the last year of activity.

Scotland

- + Two Scottish companies reached the Rising Stars finals (Letting Cloud and Kythera AI) with Kythera AI going on to become a winner
- + It was a record year for investment in 2021 with approximately £650m being invested into Scottish tech scaleups
- Over \$1bn of tech exits was achieved in Scotland in 2021/22, a level that hasn't been reached since 2016 when Skyscanner was acquired for £1.4bn by Ctrip

Northern Ireland

- Investment rounds in 2021/2022 were on par with the rest of the UK. Seed investment in the region no longer include £300k rounds, instead there are more frequent £2-£6m seed rounds & substantial Series A rounds such as Rising Stars winner Selazar raising £20m, with many more to come
- More scaleups are exiting via acquisitions, such as, biotech scaleup Overwatch Research - a previous Rising Stars winner which was acquired by US company Benchling in 2022
- Net Zero company Artemis is co-leading a £33m governmentfunded project to develop zero emissions ferries in Belfast over the next four years

North West

- The first in-person cohort of early-stage tech scaleups joined the Exchange support programme at Enterprise City in Manchester
- Tech Nation established a monthly peer-to-peer network for mid-stage founders from Manchester and wider North West region

Wales

- Tech Nation established a fortnightly peer-to-peer network for early-to-mid-stage founders from across Wales
- Tech Nation's board and exec visited tech hub Tramshed Tech to meet with key stakeholders and tech founders in Cardiff including Tech Nation alumni Delio, Yoello and more
- Tech Nation's Welsh scaleup engagement manager is working with stakeholders to put together a twiceyearly Wales Tech showcase



North East

- The Ignite pre-accelerator and accelerator relaunched in the region after a 4 year absence with £3 million funding from the North of Tyne Combined Authority
- Company raises have increased by 50-65%- for example-regional Rising Stars winner Opportuni had the largest single seed round recorded in Teesside of £1.5 million at beginning of 2021
- For the first time in 2021 the North East had strong representation on the Net Zero programme; Sphera a female-founded spinout from the University of Durham who joined Tech Nation at COP26

East of England

- Tech Ladies in the East group run by Tech Nation expanded to cover the South East. The group of female founders, leaders and investors meet monthly to discuss a specific topic, share experiences and make connections
- 8% of all 2021 cohort companies were from the East of England

London

- London Tech Week and CogX festivals took place in Summer 2020, where UK ecosystem update, and the Jobs and skills report 2021 were published
- Talent remains a pain point post-Brexit and scaleups require dynamic visa options to help them recruit for their key positions given the attractiveness London has always presented to international talent and the important role it plays

South West

- OWNI's participation in Libra was featured in a BBC Documentary in February 2022
- The 'South West Coffee House' weekly Zoom call was set up as a peer network for founders during the pandemic and has remained an active and trusted channel of communication despite restrictions easing
- There is also a great culture of referrals between significant regional players like SETsquared and Tech South West, with opportunities to build stronger partnerships to attract more funding and investment

Yorkshire and the Humber

- + Tech Nation co-hosted the launch of DCMS' Regional Ecosystem report at Leeds Digital Festival with Minister Chris Philp, highlighting that the region is the "fastest growing in the UK"
- + Tech Nation directly imputed to the "Tech Climbers" city region report 2022, with 50% of the companies having been supported by Tech Nation in some capacity
- + There was strong representation from Yorkshire on 2021 growth programs, with Yorkshire companies included in four out of seven cohorts
- 🔸 StartUp GrindX's Leeds chapter is launched, supported by Tech Nation, which is already showing a strong pipeline

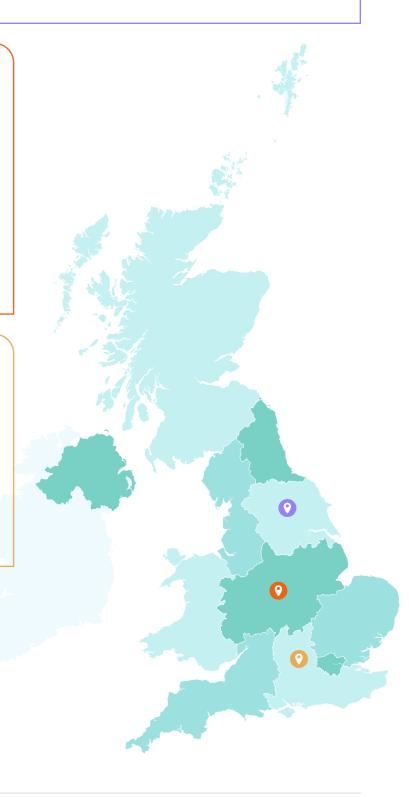
Midlands

- There is increasing support for scaleups with the launch of Nottingham Trent's UpScaler Programme, Leicester Startups Scaleup Accelerator and Birmingham Tech's ScaleUp Programme
- Tech Nation has developed the Midlands Scaling Leaders network for mid-stage tech CEOs to meet on a regular basis and discuss best practices and share challenges
- There was strong Midlands representation on Tech Nation growth programmes: Nourished (Upscale 7.0), Petalite (Net Zero 1.0) Conigital (Applied AI 3.0) Wealth Kernal (Fintech 3.0) Chanodil (Libra 1.0) & Ensek (Future Fifty 8.0)

South East

- Over the last decade a third of all tech investment in the South East has been made into deep tech firms, showed Tech Nation and Google for Startups' report, A decade of UK tech, published this year
- The South East of England is home to the second highest proportion of female workers in tech, at 27.7% as of 2021
- Last year, the South East experienced record numbers of tech vacancies, second only to London at over 300k roles open

em report at Leeds Digital Festival with Minister Chris Philp, n report 2022, with 50% of the companies having been n programs, with Yorkshire companies included in four out of h Nation, which is already showing a strong pipeline



Research & Insights highlights.

Tech Nation's research and thought leadership on the UK's digital economy provides the information, insights and intel to optimise acceleration across the tech sector.



Net Zero Report 2021

sharing knowledge

The total value of net zero tech companies in the UK nearly doubled from 2020 to 2021, from \$24.4bn to \$47.6bn.



Jobs and skills report 2021

The tech labour market in the UK has rebounded from Covid-19. Demand for tech jobs was 42% higher in June 2021 than at the same time in 2019.





UK Tech Growth in H1 2021

UK tech investment bounced back from Covid-19 in the first half of 2021, setting the scene for a record-breaking year. Startups and scaleups raised £13.5bn during the six-month period, almost three times what was invested in the first six months of 2020, creating 20 new tech 'unicorns' in the process.

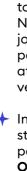


The UK Tech Guide For Global Talent

The UK is a hotbed of global tech talent. This report dives into the opportunities available for global talent to build rewarding careers or even their own businesses in the UK tech ecosystem. This includes learning about the tech jobs and skills in high demand, as well as highlighting who's relocating to work in UK tech right now.

Events

Tech Nation's events are designed to reach tech ecosystems across the UK, including in-person, virtual and hybrid events to ensure they are accessible to anyone who would benefit from them.



In 2021/22 Tech Nation hosted:



We are proud to inform, challenge and shed new light on the UK's burgeoning tech ecosystem "



Emerging energy tech in the **UK with Harwell Science and** Innovation Campus.

In the UK, energy tech investment has increased from \$1.1bn in 2020 to \$1.5bn in 2021, a rise of 36%.

Diversity in

UK Fintech

Report 2021

Diversity in UK Fintech Report

New research exploring the ethnic diversity of UK fintech's workforce, produced by

Tech Nation's Fintech Delivery Panel (FDP)

has initiated important conversations on the targeted action needed across fintech companies and the sector as a whole.

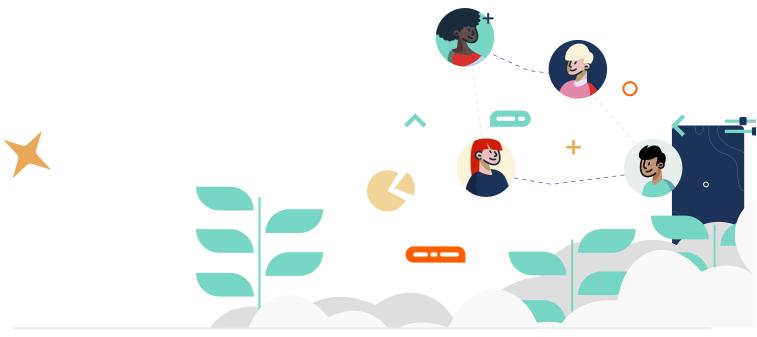
with the support of GoCardless and Fintrail,

2021

Dr. George Windsor

Tech Nation, Data and Research Director

We believe that access to robust, reliable and timely information facilitates high quality decision making. The research we conduct at Tech Nation is engineered for putting to good use; we are proud to inform, challenge and shed new light on the UK's burgeoning tech ecosystem.



+ One particular highlight was in March 2022 with an in-person cross-programme closing ceremony bringing together our program cohorts to showcase how Tech Nation can support them in the next stage of their journeys. The event featured a 'Building the Unicorn' panel discussion with Philip Belamant, founder & CEO at Zilch, and Ray Chohan, co-founder & VP for new ventures at PatSnap.

International events also went from strength to strength; highlights included a September 2021 panel 'APAC: Doing Business and Understanding **Opportunities in the Region'** in partnership with Department for International Trade.





Media.

We use media engagement to communicate successes and developments in the tech sector, celebrate and champion UK scaleups and propel the companies we support into the public spotlight. We received 3030 pieces of press coverage in 2021/2022 amounting to 6.2bn impressions.

Charge of the 'decacorns'



The Times July 2021

Bytes of spring – technology firms join a rush to go public



The Guardian April 2021

British tech leaves Europe behind in record year



The Times September 2021



UK start-ups raise record £20bn



The Daily Telegraph October 2021

Net-zero tech sector doubles in value



Daily Express November 2021

The rise of AI could be a great British story. But let's do it the right way



The Observer February 2022

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The war for TALENT



The Sunday Times February 2022

Fintech executives call for better industry data on diversity



Financial Times February 2022



Our people and values.

We place great value on the diverse range of voices working at Tech Nation. We're building a team that is representative as well as reflective of the tech startup and scaleup communities we serve to ensure our projects and programmes are as diverse and inclusive as possible.

Our reported gender ratio is **61%:39%** female:male and our leadership team has a **53%:47%** female:male ratio.

As a company of less than 100 employees we voluntarily measure and report our gender pay gap (GPG). At the end of the 21/22 financial year (up to 31st March 2022) the median GPG was **10%**. Our ambition is to eliminate the GPG and steps we have taken to move towards this goal include having a job level framework and associated salary bands, so salaries aren't negotiated individually per role, and removing all salary history questions from the interview process. We partner with Canda for our recruitment agency who source and screen all candidates, removing any individual hiring manager bias from the initial stages of shortlisting.



Tech Nation, People and Culture partner

The world of work has changed dramatically over the last 18 months, and I am proud of the provisions we have put in place this year which have enabled greater flexibility and autonomy (over where, when and how we work), a spotlight on and support for mental and physical wellbeing and an increasing number of development opportunities. We too are on a scaling journey, with change and growth comes opportunity to reflect and further improve our people experience. There is so much more to come in the next 12 months, focusing on community and belonging, career development and personalisation at work.



 We have a range of ethnic representation across the business with 58% identifying as White British, Irish or Other and 42% from the BAME community. We also have strong positive disclosure of sexual orientation, with 82% identifying as heterosexual, 10% identifying as gay/lesbian, bisexual or queer and 7% opting not to say.

We work hard at creating a culture through our values; **Deliver impact that lasts, Collaborate to Innovate, Inform to inspire, Be All In.**

The pandemic made many employers reflect on their ways of working. Although we have **always offered a flexible approach** to our people at Tech Nation, we have been more explicit about what this looks like.

✓ We introduced a 'work from anywhere' policy in response to the pandemic and have maintained this, underpinning our digital first approach to work. This gives Tech Nationers further flexibility and autonomy to manage their work around personal commitments (advocating work-life balance) and removing barriers to work for those who may find it more practical to work from home in relation to management of physical or neurodiverse conditions. We have more than 25% representation of working parents and primary carers across the business. Two thirds of our people are based outside London.

We also **revised our benefits** and implemented a series of evolved changes, covering holiday, sabbaticals, employee wellbeing and support and employee learning and development.

⁴⁴ The provisions we have put in place this year which have enabled greater flexibility and autonomy ??

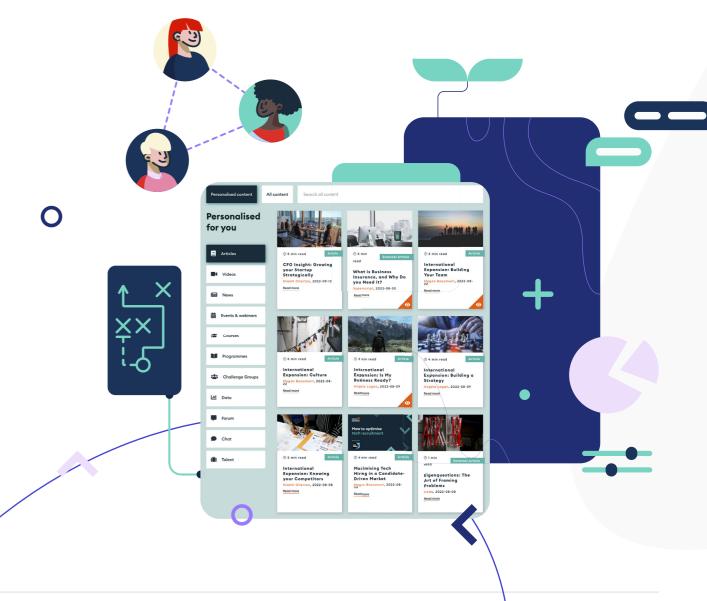
our evolution

The Growth Platform: evolving our support for scaleups.

In 2022 Tech Nation began onboarding startup and scaleup leaders onto our new Growth Platform - a digital hub containing the tools, knowledge, network and data that leadership teams need to problem-solve and scale a tech company.

This launch is an evolution of Tech Nation, building upon the success of the last eight years, that reflects a new way of building networks in a more remote world.

A digital platform allows us to reach more scaleups than ever before and ensures our support will extend beyond regions, time zones, territories and technologies.



It will enable us to store and share much of the learning from each year's activity, to build the most powerful scaling playbook, and provide marketleading data and benchmarking to help predict future challenges and speed the scaling journey.

While we see the Growth Platform launch as a milestone moment, it's the result of our years of experience working directly with scaling tech companies both through our growth programmes and our regional activities and networks led by Scaling Engagement Managers (formerly Entrepreneur Engagement Managers) across the UK.

Our objectives with the **Growth Platform**.

- + To support more of the 6000+ scaling businesses than we have previously been able to reach
- + To take the pressures off founders, by growing their team's knowledge and network
- + To store and share much of the learning from each year's activity
- + To harness the **power of our network** to efficiently help current and future scaleups
- + To provide **market leading data** and benchmarking to help predict future challenges and speed the scaling journey
- Thus far we have 2250 users on the platform and over 900 scaling challenges identified



Liz Scott

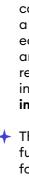
Tech Nation, Client Engagement Director

The next phase of Tech Nation's support for scaleups across the UK was designed in response to what our communities directly told us they needed. It's been exciting to put that feedback into practice and ensure that we are offering an even broader and deeper level of support to the next generation of game-changing companies.

66 It's been exciting to put that feedback into practice and ensure that we are offering an even broader and deeper level of support **99**

Sustainability at Tech Nation.

Our second Carbon Emissions report - part of our Tech Zero commitment - calculated our 2021 carbon footprint as 280 tonnes of CO2. This puts us below average for emissions per employee compared to tech companies generally.



Tech Nation's 2021 carbon footprint:



3.25



tonnes CO



- ---- Significantly below the average 12.7 tonnes CO2 per person in the UK
- Lower than the average 3.5 tonnes CO2 per employee for tech companies
- **GHG** intensity 0.02 ratio between carbon footprint and revenue

Annual Report 🔅 Our evolution



+ As Tech Nation is a flexi-first organisation, the report calculated employee's carbon footprint through a survey collecting information on home working equipment, energy providers and commuting frequency and journeys. This marked a change from the previous report and provided more granular, employee-level information in addition to measuring the carbon impact of Tech Nation's activities.

+ The report identified a series of changes which would further reduce our emissions by 9%, and set out paths for Tech Nation to reach net zero emissions by 2025, or carbon neutral by 2030.



Our Executive team and Board members.

Tech Nation Executive Team:



Gerard Grech Founding Chief Executive Officer



Matt Brigden Strategy & Planning Director



Interim Chief Financial Officer

Hayley Fisher

Chief People

Officer



Client Engagement Director



Will Miller Chief Growth Officer

Tech Nation Board Members:



Anna Dick CTO, Hiring Hub

Eric Collins

CEO & Founder Member,

Impact X Capital

Partners

Sarah Wood

Author of Stepping

Up & Co-Founder,

Unruly



Annette Wilson Global Adviser & Chair Europe, Antler VC



Gerard Grech Founding Chief Executive Officer, Tech Nation



Stephen Kelly Chair of Tech Nation Former CEO of Sage, Micro Focus, Chordiant and COO of UK Government



David Richards Chairman, President, CEO and Co-founder of WANdisco



Hussein Kanji Partner, Hoxton Ventures



Trecilla Lobo SVP People, BenevolentAl



Jo Johnson Chair, Tes Global and Access Creative

Lesley Eccles

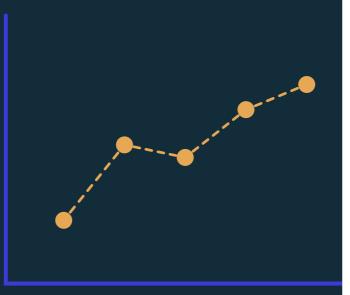
Co-Founder of

FanDuel, Founder &

CEO at Relish







Financials.

	FY17/18	FY18/19	FY19/20	FY20/21	FY21/22
Total Revenue (£000's) - per audited accounts	5,185	6,675	8,468	10,282	11,298
Total Revenue % Growth YOY		29%	27%	21%	10%
Total Non-Grant Revenue (£000's)	423	726	1,294	1,521	1,949
Non-Grant Revenue % Growth YOY		72%	78%	18%	28%

Total Revenue Growth YOY

financials___





Annual Report 🔅 Financials

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