



Crowds in Harare, Zimbabwe, watched a televised address by President Robert Mugabe on Sunday. He gave no sign of resigning.

Mugabe Refuses to Let Go As His Grip on Power Slips

Outline of a Political Fall Amid Firings, Feuds and a Polemic First Lady

By NORIMITSU ONISHI

HARARE, Zimbabwe — The rapid fall of Zimbabwe's president, whose guile and ruthlessness helped him outmaneuver countless adversaries over nearly four decades, probably has surprised no one more than Robert Mugabe himself.

For years, he was so confident of his safety — and his potency — that he took monthlong vacations away from Zimbabwe after Christmas, never facing any threat during his long, predictable absences. Even at 93, his tight grip on the country's ruling party and his control over the military made his power seem impervious to question.

But in just a matter of days, Mr. Mugabe, who ruled his nation since independence in 1980, was largely stripped of his authority, even as he still clung to the presidency.

In a much-anticipated speech on Sunday night, Mr. Mugabe, instead of announcing his resignation as most of the country had expected, stunned Zimbabwe by refusing to say he was stepping down. While he conceded that his country was "going through a difficult patch," he gave no sign that he recognized, or accepted, how severely the ground had shifted

under him in such a short time.

Earlier in the day, the governing ZANU-PF party, over which he had always exercised total domination, expelled Mr. Mugabe as leader, with cheers and dancing erupting after the vote. He was given a deadline of noon on Monday to resign or face impeachment by Parliament.

Just days earlier, on Wednesday, soldiers put him under house arrest, and his 52-year-old wife, Grace Mugabe, whose ambition to succeed him contributed to his downfall, has not been seen in public since.

But in his speech, Mr. Mugabe even declared that he would persevere over his governing party's congress in a few weeks. After 37 years in control of the nation, he was refusing to let go easily.

The chain of events leading to Mr. Mugabe's downfall started on Nov. 6, when he fired his vice president, Emmerson Mnangagwa, a close ally of the military, and then tried to arrest the nation's top military commander a few days later. Mr. Mugabe had finally come down against the military and its political allies in a long-running feud inside the governing party.

"He crossed the red line, and we

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Subsidies Keep Many Insured, And Satisfied

By KATE ZERNIKE
and ABBY GOODNOUGH

Alexia Manon Senior is 27 and healthy — the type of person who might be most tempted to forgo health insurance if Republicans enact a tax bill that repeals the Affordable Care Act's requirement that most Americans have coverage or pay a penalty.

But Ms. Manon Senior, a graduate student in Miami, said she would hold tight to her coverage, at least as long as she keeps getting nearly \$5,000 a year in government subsidies to pay for most of it.

"The reason why I'm currently in the A.C.A. is not because I want to avoid the tax penalty," she said. "It's because of the 'What if?' If something happens and I leave the hospital with a \$10,000 bill, it's a lot of money that I don't have."

People like Ms. Manon Senior complicate the argument of Senate Republicans who are counting on repeal of the so-called individual mandate to free up hundreds of billions of dollars to pay for an array of tax cuts to corporations and individuals. They are assuming that without a mandate, many people would no longer buy insurance, so the government would spend billions of dollars less on the subsidies the health law provides to help those under a certain income level pay their premiums.

The nonpartisan Congressional Budget Office has estimated that doing away with the mandate would result in nearly 13 million more people without insurance and federal savings of \$338 billion by 2027. But polling data, analysis from a private forecasting agency and interviews with people who buy coverage through the Affordable Care Act marketplaces suggest the savings could be far less, largely because many people who qualify for the subsidies will still want to take advantage of them.

Even the budget office is revising its estimates and has predicted the new numbers would be

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Haunted by Loss, and Chasing Ghosts in Mexico

By AZAM AHMED

XALAPA, Mexico — At 5 a.m., the couple stirred to the buzz of a cellphone alarm. They had hardly slept — Carlos Saldaña had been in the hospital the night before, betrayed by his fragile stomach.

He had prayed that the pain would subside, that God would give him strength. Today was the raid, the culmination of years of tracking the cartels, of lonely reconnaissance missions to find where they had discarded his daughter.

For so long, he had begged officials to do something, anything. Now, he wondered if he could even walk.

"Why tonight, God?" he had murmured in the hospital, doubled over. "I've been waiting so many years for this."

He had spent the last six years searching for his daughter Karla, charging through every obstacle with an obsession that bordered on lunacy — cartel threats, government indifference, declining health, even his other children, who feared that his reckless hunt had put them in danger.

Vicky Delgadillo watched as he eased out of bed and grabbed a cane. She had a missing girl as well, Yunery, whom Mr. Saldaña now thought of as his own. For the last two years, the couple had shared a home, a life and a love born of loss. She understood the

raw fixation that defined his life. It defined hers too.

Before dawn, their prayers were answered. If not fully recovered, Mr. Saldaña was at least well enough to get to his feet. Sheer will and adrenaline would do the rest, allowing him to go on the raid of the ranch where he knew, deep down, both girls were buried — two bodies among the thousands

lost in the state of Veracruz, among the tens of thousands nationwide.

The couple moved in silence, checking and rechecking their bags. Ms. Delgadillo packed a lunch — apples, carrots and a stew made of vegetables to avoid upsetting his stomach.

She heated water for instant

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Vicky Delgadillo and Carlos Saldaña at home. "We decided to spend our lives together and live this struggle united," he said.

A One-Man Legal Factory Fights Harvard Over Affirmative Action

By ANEMONA HARTOCOLLIS

SOUTH THOMASTON, Me. — A former mayor of Poway, a small city in Southern California, wrote a column in August in his local newspaper with this headline: "A gun to my head."

He was upset about how a state law had forced Poway to redo its voting districts so Latinos would have a better chance of winning elections.

Reading the piece on his computer 3,000 miles away, Edward Blum knew he had found his newest case.

Seeing one of his bêtes noires — racial gerrymandering — at work, Mr. Blum recruited the former mayor, Don Higginson, as a plaintiff, and on Oct. 4 filed a federal lawsuit challenging the constitutionality of the California Voting Rights Act.

Mr. Blum is not a lawyer. But he is a one-man legal factory with a

growing record of finding plaintiffs who match his causes, winning big victories and trying above all to erase racial preferences from American life.

Mr. Blum, 65, has orchestrated more than two dozen lawsuits challenging affirmative action practices and voting rights laws across the country. He is behind two of the biggest such cases to reach the Supreme Court: one attacking consideration of race in admissions at the University of Texas, which he lost; the other contesting parts of the Voting Rights Act of 1965, widely considered one of this country's most important pieces of civil rights legislation, which he won.

Now, in his most high-profile cause of the moment, he has asserted that Harvard University's affirmative action policies

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Alabama Democrats Offer Cheers (but Little Else) in Senate Race

By JESS BIDGOOD

HELENA, Ala. — It was unusual enough for Keith Dorsey to open his door in this heavily Republican Birmingham suburb and be greeted by a Democratic canvasser, a sight normally as rare here as a Clemson fan. But these are unusual times.

"This is our only opportunity," Mr. Dorsey, a Democratic-leaning engineer, said, referring to the tight Senate contest between the increasingly embattled Republican Roy S. Moore and the Demo-

crat Doug Jones. "We need to seize it."

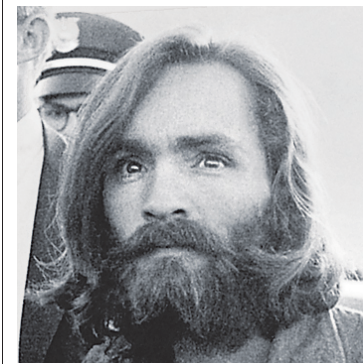
Even the most optimistic Democrat knows it's not at all clear the party can.

Mr. Moore, long a controversial and polarizing figure, stands accused of molesting or making unwanted advances toward numerous young women and girls, one as young as 14, when he was in his 30s. That has rendered him radioactive for national Republicans and led The Birmingham News to follow on Sunday's front page: "Stand for Decency, Reject Roy Moore."

A QUANDARY FOR CHURCHES

Alabama pastors struggle with what to say, if anything, about Roy S. Moore. Page A11.

And the Democratic candidate, Mr. Jones, is a respected former prosecutor best known for convicting two Ku Klux Klan members for the 1963 bombing of the 16th Street Baptist Church in Birmingham, who was raising the possibility of a truly competitive race even before the accusations against Mr. Moore.



WALLY FONG/ASSOCIATED PRESS

Charles Manson, 83

He masterminded a massacre that jolted the nation. More at nytimes.com/obituaries.



INTERNATIONAL A4-10

Worries Rise in Sub Search

As a search for a missing Argentine Navy submarine, above in 2014, entered its fifth day, there was growing concern for the fate of the 44 sailors. Page A10

Roadblocks to a 'Revolt'

Cultural and legal barriers in France often discourage women from complaining about sexual harassment in the workplace. Many now want it treated as a national emergency. Page A4

NATIONAL A11-16

An Asterisk in Arkansas

A Little Rock event for the 25th anniversary of the Clintons' ascension to the White House was tempered by Hillary Clinton's loss last year. Page A14

BUSINESS DAY B1-6

Midwest Start-Up Gold

Some Silicon Valley investors are scouring the heartland for small start-ups, viewing the region as rich with untapped potential. Page B1

When Pizza Is Partisan

In a sharply divided country, companies are increasingly finding themselves in the middle of controversies. It may be the new normal. Page B1

NEW YORK A17-19

A Hasidic Enclave Breaks Off

Residents in the fast-growing village of Kiryas Joel, in Orange County, and those in the Town of Monroe, N.Y., voted to part ways, ending years of conflict over zoning. Page A17

SPORTSMONDAY D1-7

'Should Have Left Them in Jail'

President Trump, bristling at the notion he did little to free three U.C.L.A. players from jail in China, lashed out at one's outspoken father, LaVar Ball. Page D3



ARTS C1-8

Treasures Hidden No More

Artworks hoarded by a Nazi-era art dealer's son are finally being displayed. But Michael Kimmelman says the situation is still a mess. Page C1

OBITUARIES A20-21

Boundary-Breaking Actor

Earle Hyman, Bill Cosby's father on "The Cosby Show," also played Othello in Norwegian. He was 91. Page A20

EDITORIAL, OP-ED A22-23

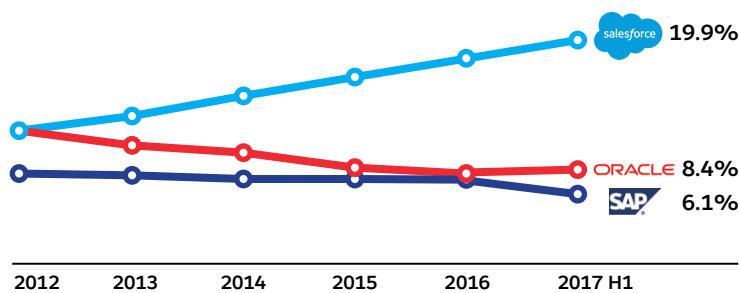
David Leonhardt

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Salesforce. #1 CRM.

Salesforce ranked #1 for CRM Applications based on IDC 2017 Market Share Revenue Worldwide.



Source: IDC Worldwide Semiannual Software Tracker, October 2017.



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