

Legal services expenditure report | 2015-16

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Purpose and methodology 1

The purpose of this report is to:

- provide an overview of legal services expenditure across the Commonwealth for the 2015-16 financial
- where possible, identify and report on trends and changes in agency legal services spend compared with the previous financial years.

This report has been compiled based on information reported by Commonwealth entities to the Office of Legal Services Coordination (OLSC) as required by subparagraph 11.1(da) of the Legal Services Directions 2005 (the Directions) and legal service providers on the Legal Services Multi-Use List (LSMUL), who are also required to report to the OLSC on the value of Commonwealth legal work they receive.

Entities are required to report legal services expenditure data using a standard template to facilitate consistency in reporting and enable a clear break down of data across the Commonwealth. The template is included as Appendix B to this Report.

The substantive provisions of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act) commenced on 1 July 2014, replacing the Financial Management and Accountability Act 1997 (FMA Act) and the Commonwealth Authorities and Companies Act 1997 (CAC Act). Since the 2014–15 reporting period, the language of FMA agency and CAC agency have been replaced with Non-Corporate Commonwealth Entities (formerly known as FMA agencies) and Corporate Commonwealth Entities (formerly known as CAC agencies).

Entities that are normally considered Corporate Commonwealth Entities, but that have the obligations of Non-Corporate Commonwealth Entities by virtue of previously being an FMA agency for the purpose of the Legal Services Directions 2005, are included as Non-Corporate Commonwealth Entities for the purpose of this report. These entities are: Australian Human Rights Commission, Australian Pesticides and Veterinary Medicines Authority, Independent Hospital Pricing Authority, Murray-Darling Basin Authority, National Health Performance Authority, National Offshore Petroleum Safety and the Environmental Management Authority

2 Summary

Total legal services expenditure

Since 2013–14, legal expenditure has been reported on a GST exclusive basis to ensure more accurate comparisons between external and internal expenditure, as staff costs, which make up the majority of internal expenditure, do not

In 2015–16, the total legal services expenditure reported by Commonwealth agencies was \$792.40m, from \$728.15m in 2014-15.

The total expenditure reported by Non-Corporate Commonwealth Entities (NCCE) was \$712.29m, from \$652.35m in 2014-15.

The total expenditure reported by Corporate Commonwealth Entities (CCE) was \$80.11m, from \$75.79m in 2014-15.

Internal legal services expenditure

Internal legal services expenditure refers to the total cost of in-house practices in Commonwealth agencies.

In 2015–16, Commonwealth agencies reported internal legal services expenditure of \$392.50m, from \$379.03m in 2014-15.

NCCEs reported internal legal services expenditure of \$352.30m, from \$337.86m in 2014–15.

CCEs reported internal legal services expenditure of \$40.20m, from \$41.17m in 2014–15.

External legal services expenditure

External legal services expenditure refers to all legal services purchased external to the entity, including professional fees and disbursements paid to law firms, as well as briefs to Counsel.

In 2015–16, Commonwealth entities reported total external legal services expenditure of \$399.89m, a \$50.77m increase over the 2014–15 figure of \$349.12m.

NCCEs reported external legal services expenditure of \$359.98m, from \$314.50m in 2014–15.

CCEs reported external legal services expenditure of \$39.90m, from \$34.63m in 2014-15.

Professional fees

Commonwealth entities reported \$290.22m in professional fees paid to legal services providers. In 2014–15, Commonwealth entities reported \$261.99m.

Briefs to counsel

In 2015–16, Commonwealth entities reported \$60.90m in fees paid to counsel, from \$50.15m in 2014–15.

There was a decrease in the number of direct briefs to counsel, with 1,280 direct briefs to Counsel in 2015–16 and 2,112 in 2014–15. The proportion of direct briefs to indirect briefs in 2015–16 is 31.59%, as compared to 57.66% in 2014-15.

The distribution of the value of briefs to female counsel has decreased. In 2015–16, female counsel received 25.71% of the value of counsel briefs, from 27.11% in 2014–15.

Background

Reporting on legal services expenditure

OLSC, part of the Civil Justice Policy and Programmes Division of the Attorney-General's Department, is tasked with strategic coordination of Commonwealth legal work. This role includes ensuring that Commonwealth entities receive consistent and well-coordinated legal services that are of a high standard, uphold the public interest, and are sensitive to whole-of-government interests.

Pursuant to paragraph 11.1(da) of the Directions, NCCEs and CCEs are required to report to OLSC about their legal services expenditure. Under the Directions, there are three methods by which Commonwealth agencies may engage legal services:

- from a legal services provider (ie a law firm), which must be included on the LSMUL, unless the agency was granted an exemption from the requirement to use the LSMUL
- from a barrister, either engaged through a legal services provider or directly briefed by the agency, and
- internally within the agency from an internal legal services provider (an in-house legal practice).

Expenditure incurred through all three methods must be reported. Fees paid to external legal services providers are recorded under 'professional fees' and are also broken down by provider. Disbursements paid to legal services providers are also reported. Barrister fees are reported under 'counsel' and are also broken down into total number of briefs, number of briefs which are direct to counsel rather than through a legal services provider (ie a law firm), and value of briefs by gender. The total costs of in-house legal practices are reported under 'internal legal services expenditure'.

Consistent with the Australian National Audit Office's 2006 Better Practice Guide, Legal Services Arrangements in Australian Government Agencies, the full cost of an in-house legal practice is to include:

- direct salary costs
- indirect salary costs (superannuation, leave entitlements)
- direct overhead (costs of desks, stationary, computers etc)
- indirect overhead (apportioned electricity, rent etc)
- legal unit overhead (specialist software, licences, cost of law library)
- learning and development overhead, including training in legal and non-legal skills

Machinery of Government Changes

During 2015–16, there were only minor machinery-of-government changes, which are detailed later in this report and allow for relatively simple comparisons across years. Whole-of-Government figures remain accurate as agencies and departments report consistently with the Australian Public Service Commission and Department of Finance's reporting requirements for financial statements in the Implementing Machinery of Government Changes Good Practice Guide.

In respect of the period for which agencies should prepare a report of legal services expenditure for a function/activity/program that has been transferred to another agency:

- the transferring agency reports on that function/activity/program up to the date of transfer
- the gaining agency reports on the function/activity/program from the date of transfer, and
- agencies should include a note to the financial statements explaining the reason for the partial reporting of a function (eg transfer of a function as a result of restructuring) and the impact of the restructuring on the

The dates of transfers are determined by reporting agencies and departments.

4 Expenditure on legal services in the 2015-16 reporting period

Total legal services expenditure for 2015–16

A total of 157 NCCEs and CCEs reported legal services expenditure in the reporting period.¹

In 2015–16, the total legal services expenditure reported by Commonwealth agencies was \$792.40m, from \$728.15m in 2014–15.

The total expenditure comprised internal expenditure of \$392.50m (an increase of \$13.48m from 2014–15) and external expenditure of \$399.89m (an increase of \$50.77m from 2014–15).

Figure 1 shows the total legal services expenditure for all agencies from 2013–14 to 2015–16, separated into internal and external expenditure.²

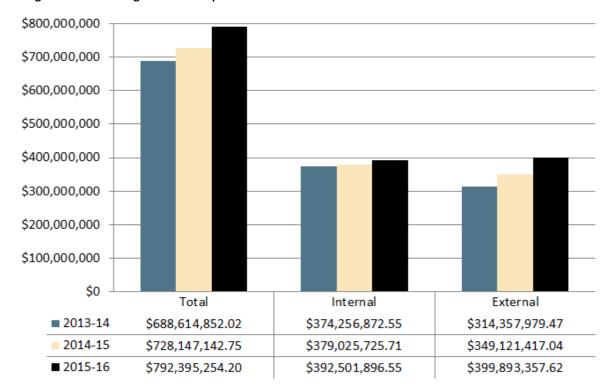


Figure 1: Total legal services expenditure 2013–14 to 2015–16

Non-Corporate Commonwealth Entities

In addition to providing totals for all Commonwealth agencies, this report separates the expenditure reported by NCCEs. This reflects that NCCEs and CCEs are subject to different obligations under the Directions, as well as different purchasing frameworks across the Commonwealth more generally.³

The total legal services expenditure reported by NCCEs was \$712.29m.

The total expenditure comprised internal expenditure of \$352.31m (an increase of \$14.44m from 2014-15) and external expenditure of \$359.98m (an increase of \$45.49m from 2014-15).

For security reasons, figures from the Australian Security Intelligence Organisation and the Australian Secret Intelligence Service are not included. Other figures may have been omitted where inclusion could prejudice the Commonwealth's legal interests.

² All graphs in this report are based on expenditure amounts as reported (ie GST exclusive for 2015–16, 2014–15 & 2013–14).

The Public Governance, Performance and Accountability (Consequential and Transitional Provisions) Rule 2014 was made to address the change in terminology used in the PGPA Act for the purpose of the Legal Services Directions 2005 (the Directions) so that references to FMA Act and CAC Act terminology are to be read as references to PGPA Act terminology. Therefore, agency obligations under the Directions from 1 July 2014 are unaltered.

Figure 2 shows the total legal services expenditure for NCCEs from 2013–14 to 2015–16, separated into internal and external expenditure.

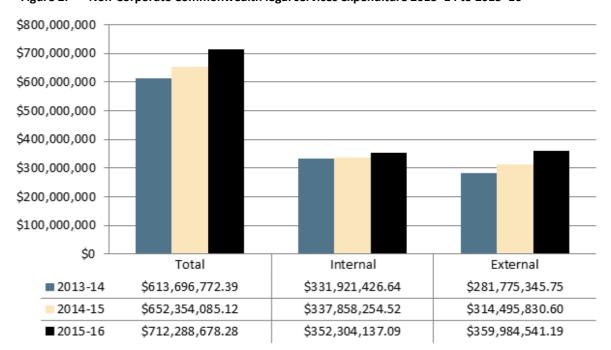


Figure 2: Non-Corporate Commonwealth legal services expenditure 2013–14 to 2015–16

The overall total legal services expenditure for individual NCCEs, broken into internal and external expenditure and compared to previous years, is shown in Tables 3-5 in Appendix A to this report.

Figure 3 shows the highest spending NCCE agencies of 2015–16 compared to previous years.

Figures 4 and 5 show the highest spending NCCEs of 2015–16 on internal legal services and external legal services respectively.



Figure 3: Top spending Non-Corporate Commonwealth Entities of 2015–16 as compared to 2013–14 and 2014-15

Figure 4: Top spending Non-Corporate Commonwealth Entities – internal legal services expenditure for 2015-16

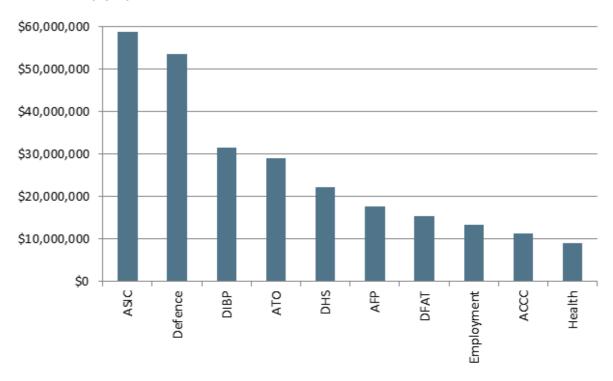
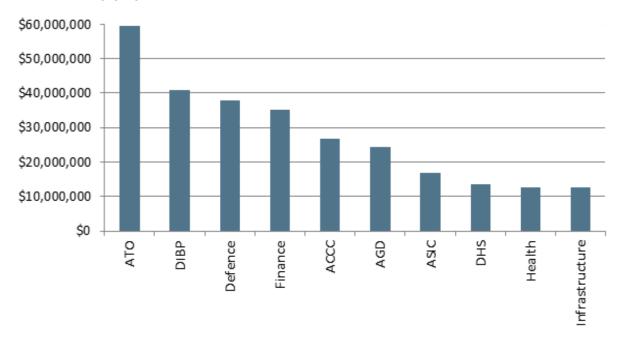


Figure 5: Top spending Non-Corporate Commonwealth Entities – external legal services expenditure for 2015-16



Corporate Commonwealth Entities

The total legal services expenditure reported by CCEs was \$80.11m. This figure has been slowly increasing in recent years, from \$75.79m in 2014–15 and \$74.92 in 2013–14.

This total expenditure comprised internal expenditure of \$40.20m (a decrease of \$0.97m from 2014–15) and external expenditure of \$39.91m (an increase of \$5.29m from 2014–15).

Figure 6 shows the total legal services expenditure for CCEs from 2013–14 to 2015–16, separated into internal and external expenditure.

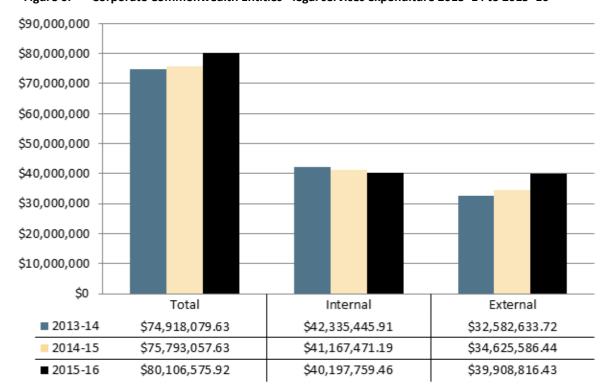


Figure 6: Corporate Commonwealth Entities - legal services expenditure 2013–14 to 2015–16

The overall total legal services expenditure, as well as the internal and external expenditure, for each CCE, compared to the 2013–14 and 2014–15 reporting periods, is shown in Tables 6-8 of Appendix A to this report.

Figure 7 shows the top spending CCEs of 2015–16, including comparisons with expenditure from the 2013–14 and 2014–15 reporting periods. Figures 8 and 9 show the top spending CCEs of 2015–16 on internal legal services and external legal services respectively.

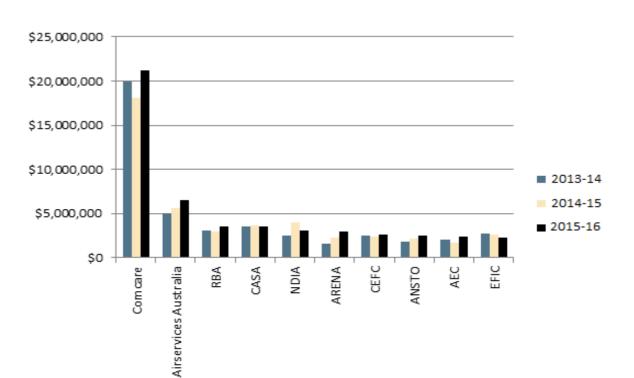
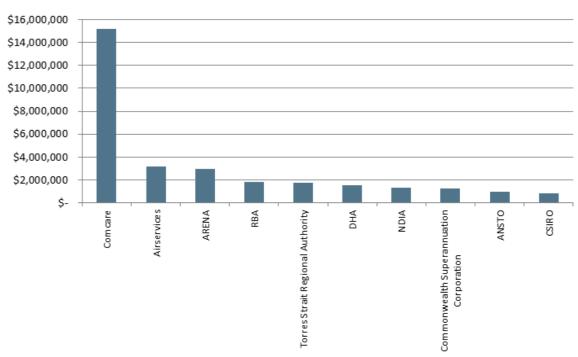


Figure 7: Top spending Corporate Commonwealth Entities 2015-16 as compared to 2013-14 and 2014-15

\$6,000,000 \$5,000,000 \$4,000,000 \$3,000,000 \$2,000,000 \$1,000,000 \$0 CASA GERO NDIA SIRO Central Land Council RBA Comcare Airservices

Top spending Corporate Commonwealth Entities – internal legal services expenditure 2015–16 Figure 8:





Professional fees

For the purposes of reporting total professional and counsel fees paid by the Commonwealth, this report does not distinguish between NCCEs and CCEs.

Professional fees are fees paid to legal services providers, excluding counsel fees and disbursements. In 2015–16, agencies paid a total of \$290.22m in professional fees to legal services providers, an increase of \$28.23m from 2014–15. The top 10 legal services providers received approximately 86% of professional fees.

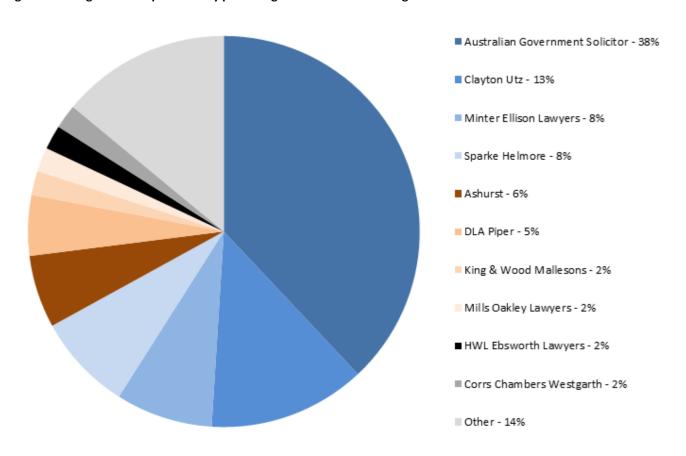
Table 1 shows the distribution of expenditure across the top 10 legal services providers, compared to the 2013–14 and 2014–15 reporting periods.

Figure 10 shows the distribution for the 2015–16 year.

Table 1: Legal service providers receiving Commonwealth legal work

Legal services provider	Percentage (%) of professional fees earned 2015–16	Percentage (%) of professional fees earned 2014–15	Percentage (%) of professional fees earned 2013–14
Australian Government Solicitor	38	38	41
Clayton Utz	13	12	11
Minter Ellison Lawyers	8	8	6
Sparke Helmore	8	8	6
Ashurst	6	6	6
DLA Piper	5	5	6
King & Wood Mallesons	2	(not in top ten legal service providers 2014–15)	3
Mills Oakley Lawyers	2	(not in top ten legal service providers 2014–15)	(not in top ten legal service providers 2013–14)
HWL Ebsworth Lawyers	2	2	(not in top ten legal service providers 2013–14)
Corrs Chambers Westgarth	2	2	3
Other	14	16	11

Figure 10: Legal services providers by percentage of Commonwealth legal work 2015–16



Counsel

In 2015–16, agencies paid a total of \$60.90m to counsel, in 2014–15, agencies paid a total of \$50.15m. This was an increase of \$10.75m. In 2015–16, agencies reported 4,052 briefs to counsel. In 2014–15, agencies reported 3,663 briefs, an increase of 389.

Direct briefing of counsel

Direct briefing of counsel is where an agency briefs counsel to provide advice or appear in proceedings without using an external legal services provider.

In 2015–16, agencies reported 1,280 direct briefs to counsel. This is 31.59% of the total 4,052 reported briefs to Counsel. This is a decrease from the previous reporting period, in which agencies reported that direct briefs made up 57.66% of the total briefs to Counsel.

Figure 11 shows the total number of direct briefs and briefs to Counsel through a legal services provider for 2015–16, including comparisons from 2013–14 and 2014–15.

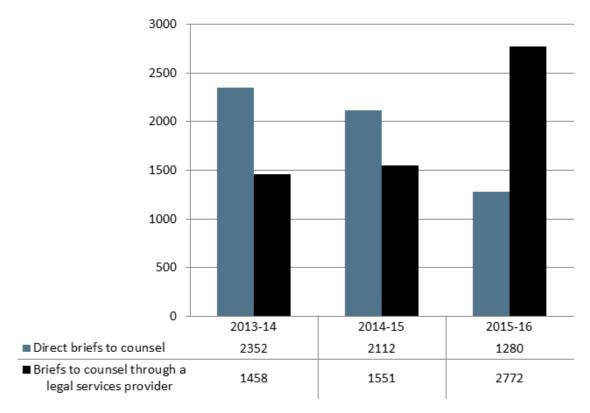


Figure 11: Direct briefs to counsel and briefs to counsel through a legal services provider

Selection of counsel

Paragraph 2 of Appendix D to the Directions provides that agencies are encouraged to brief a broad range of counsel and, in particular, women. Further, agencies are to ensure that arbitrary and prejudicial factors do not operate to exclude female counsel being engaged, or to limit the range of counsel being considered for the brief.

Of the 4,052 briefs to counsel in the reporting period, 1,131 (27.91%) were issued to female counsel and 2,921 (72.09%) to male counsel.

This is comparable with the 2014–15 reporting period, in which briefs to female counsel made up 27.11% (993 out of 3,663) of all Commonwealth briefs to counsel.

Figure 12 shows the number of briefs to female and male counsel, including comparisons with 2013–14 and 2014–15. In 2015–16, female counsel received 25.71% of the total value of Commonwealth legal work briefed to counsel (\$15,655,438 out of \$60,896,786). In 2014-15, briefs to female counsel made up 24.17% (\$12.12m out of \$50.15m) of the total value of Commonwealth legal work briefed to counsel.

Figures 13 and 14 show the total value of briefs to counsel by gender, and the average value of each brief, including comparisons from 2013–14 and 2014–15.

In 2015–16, the average brief to female counsel was approximately \$13,842 while the average brief to male Counsel was approximately \$15,488.

In 2014–15, the average brief to female counsel was approximately \$12,202 and the average brief to male Counsel was approximately \$14,246.

Therefore, there has been an increase in the average value of briefs to both female and male counsel since 2014–15, while the percentage of briefs to female counsel and the value of those briefs increased.

Figure 14 shows the average value of briefs to counsel by gender for those periods.

Figure 12: Number of briefs to counsel by gender 2013–14 to 2015–16

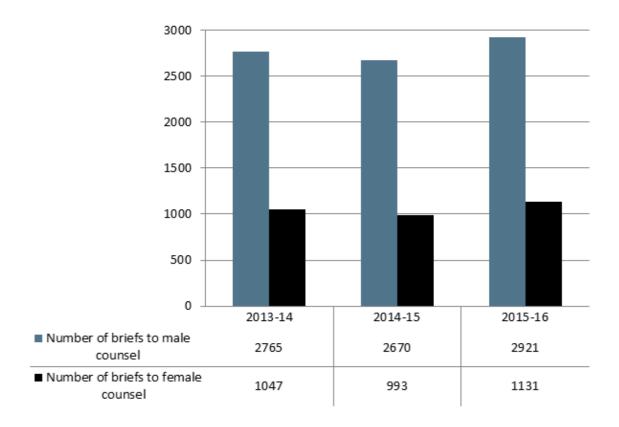


Figure 13: Total value of briefs to counsel by gender 2013–14 to 2015–16

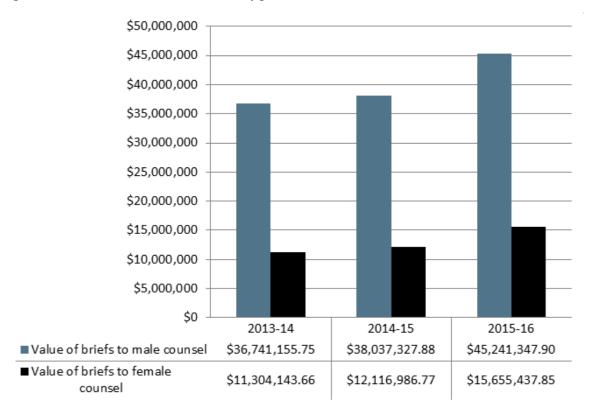
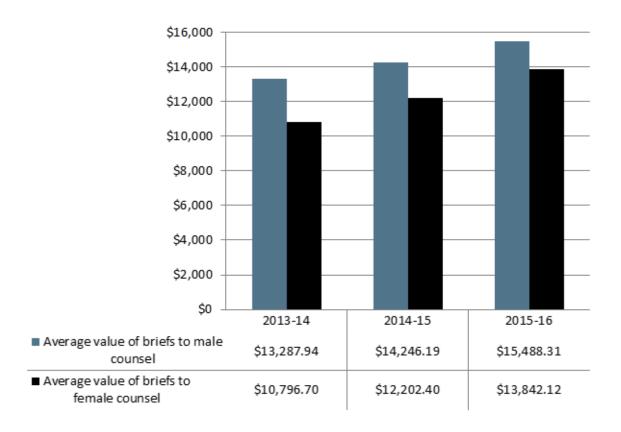


Figure 14: Average value of Commonwealth legal work briefed to counsel by gender 2013–14 to 2015–16



Pro bono legal services

The Directions support and encourage legal services providers to the Commonwealth to undertake pro bono work. When deciding whether to use a particular service provider on the LSMUL, an agency must take into account the amount and kind of pro bono work the provider has undertaken or will undertake and whether the provider has signed up to the National Pro Bono Aspirational Target (Target).

Legal services providers appointed to the LSMUL are required to commit to a target for pro bono work, which must be either the Target or an alternative agreed target. The Target is a voluntary commitment of at least 35 hours of pro bono work per lawyer per annum and is a well-accepted benchmark within the legal services industry. The Target represents the minimum number of hours of pro bono legal work that all lawyers should aspire to undertake. The Target was incorporated into the LSMUL arrangements of 2012. For more information on the Target see www.probonocentre.org.au.

In 2015–16, 107 Commonwealth legal services providers reported on their pro bono work, as compared with 112 in 2014–15. Table 2 lists legal service providers by the average number of hours per lawyer per annum of pro bono work undertaken, as reported to OLSC for the periods of 2015–16 and 2014–15.

Legal services providers to the Commonwealth performed a total of 555,224 hours of pro bono work in this reporting period, an increase of 144,572 since 2014-2015.

Table 2: Pro bono hours per lawyer for reporting periods 2015–16 and 2014–15

Legal service provider	Pro bono hours per lawyer 2015–16	Pro bono hours per lawyer 2014–15
Salvos Legal	1540.60	1294.25
Wisewould Mahony	292.50	43.60
Terri Janke and Company	120.00	140.00
Maurice Blackburn*	116.00	Not available
Harmers Workplace Lawyers	90.60	66.00
Hutchinson Legal	77.00	36.00
Arnold Bloch Liebler	71.38	(not on LSMUL)
Chamberlains Law Firm	69.00	65.00
Franklin Athanasellis Cullen	67.59	41.16
DLA Piper	66.30	48.10
Gilbert + Tobin	65.30	64.13
Hamilton Main	63.00	47.50
McCullough Robertson	60.40	22.87
Clayton Utz	52.80	48.40
Marque Lawyers	52.00	(not on LSMUL)
Jones Day	48.00	Not available
Kemp Strang	48.00	5.70
Lander & Rogers	45.00	31.60
Ashurst	44.60	43.00

Legal service provider	Pro bono hours per lawyer 2015–16	Pro bono hours per lawyer 2014–15
Allens	44.40	51.90
Norton Rose Fulbright	42.78	29.30
Craddock Murray Neumann Lawyers	42.61	125.00
Herbert Smith Freehills	42.30	44.30
Harris Carlson Lawyers	41.60	42.14
Beaumont Law	40.00	0.00
Russell Kennedy	39.70	21.00
Simpsons Solicitors	38.70	47.00
Sparke Helmore Lawyers	38.50	29.23
King & Wood Mallesons	38.01	40.62
Matthews Folbigg Lawyers	37.50	38.50
Henry Davis York	37.35	18.00
Jackson McDonald Lawyers	37.32	35.60
Minter Ellison Lawyers	37.00	39.00
K&L Gates	36.91	30.83
Kemp & Co	36.50	37.60
TressCox Lawyers	36.25	42.22
Eakin McCaffery Cox	35.70	19.87
Banki Haddock Fiora	34.07	33.30
Mills Oakley Lawyers	33.80	23.20
Maddocks	33.30	32.00
Corrs Chambers Westgarth	33.00	38.00
Griffin Legal	31.00	26.00
DFC Legal t/as Davis Faulkner & Co and Lawyerbank	30-40	36.00
Baker & McKenzie	29.90	26.20
Clifford Chance	29.90	9.50
Holding Redlich	28.00	25.30
Bartier Perry	26.40	13.50
Justitia Lawyers and Consultants	25.03	37.12
Rostron Carlyle Solicitors	25.00	14.70

Legal service provider	Pro bono hours per lawyer 2015–16	Pro bono hours per lawyer 2014–15
Australian Government Solicitor	24.80	24.76
Keypoint Law	24.50	3.00
Proximity Legal	24.00	21.95
Roberts Nehmer McKee Lawyers	23.00	22.00
Megan Dyson	21.75	42.00
Cozens Johansen Lawyers Pty Ltd	20.00	(not on LSMUL)
Gadens Lawyers Sydney	18.90	30.30
Allen & Overy	18.60	15.60
FOI Solutions	18.57	20.00
Bradley Allen Love Lawyers	17.18	23.27
Switch Legal	16.50	12.00
Lobban McNally Lawyers	16.00	5.00
Moray & Agnew Lawyers	15.00	10.50
Hive Legal	14.00	(not on LSMUL)
Bowden McCormack	13.75	(not on LSMUL)
Hicksons Lawyers	13.70	14.00
Finlaysons	13.50	10.70
Webb Henderson	13.38	18.44
Curwoods Lawyers	12.67	5.09
Gadens Lawyers Melbourne	11.79	7.21
Hall and Wilcox	11.68	5.73
Hunt & Hunt (NSW)	11.50	(not on LSMUL)
Piper Alderman	11.46	11.46
Griffith Hack	10.00	11.00
Lawlab	10.00	10.00
Rodgers Barnes and Green	9.90	18.05
Cooper Grace Ward Lawyers	9.00	8.98
HWL Ebsworth Lawyers	8.20	8.01
HopgoodGanim	8.00	2.96
Lavan Legal	7.80	13.22

Legal service provider	Pro bono hours per lawyer 2015–16	Pro bono hours per lawyer 2014–15
Meyer Vandenberg Lawyers	7.76	9.21
Holman Webb Lawyers	7.60	5.15
Kaden Boriss	7.60	Not available
Allygroup	7.00	14.00
McInnes Wilson Lawyers (Canberra)	7.00	10.00
PricewaterhouseCoopers	7.00	Not available
Wilson/Ryan/Grose Lawyers	6.76	5.20
Makinson d'Apice Lawyers	6.00	30.80
Bird & Bird	4.40	(not on LSMUL)
Johnson Winter & Slattery Lawyers	3.96	4.30
Clyde & Co	3.75	3.50
Thomson Geer	3.44	2.90
Kelly Hazell Quill Lawyers	3.30	6.95
Kennedys	2.50	28.79
Sharon Rowe	2.50	(not on LSMUL)
Addisons	2.10	(not on LSMUL)
Aitken Partners	2.00	3.00
Grace Lawyers	2.00	(not on LSMUL)
Holman Fenwick Willan	1.80	24.00
Turks Legal	0.56	48.00
Gadens Lawyers Brisbane	0.36	0.45
SRB Legal	0.04	0.49
Hynes Legal	0.00	0.00
Kinsman Legal	0.00	50.00
Lehmann Snell Lawyers (formerly Stirling Henry Legal Solutions)	0.00	0.00
Meridian Lawyers	0.00	0.01
Quinn Emanuel Urquhart & Sullivan	0.00	(not on LSMUL)
Rallis Legal	0.00	(not on LSMUL)
RG Ram Pty Ltd	0.00	(not on LSMUL)
Sage Legal Services	0.00	0.00

Legal service provider	Pro bono hours per lawyer 2015–16	Pro bono hours per lawyer 2014–15
Hogan Lovells	(joined LSMUL 29/08/16)	(not on LSMUL)
Milton Graham Lawyers (Milton Graham Lawyers Pty Ltd & Milton Graham Lawyers SA)	(joined LSMUL 3/7/16)	(not on LSMUL)
Davies Collison Cave	(joined LSMUL 29/08/2016)	(not on LSMUL)
Hunt & Hunt (Victoria)	(joined LSMUL 28/07/16)	(not on LSMUL)
Ward Keller	(joined LSMUL 27/07/16)	(not on LSMUL)
Thompson Cooper Lawyers	(joined LSMUL 03/08/16)	(not on LSMUL)
Atanaskovic Hartnell	Not available	0.00
Church & Grace	Not available	(Joined LSMUL 27/5/2015)
Culshaw Miller Lawyers	Not available	29.93
DW Fox Tucker Lawyers	Not available	7.20
MSP Legal	Not available	25.00
Snedden Hall & Gallop	Not available	(not on LSMUL)
Balazs Lazanas & Welch	Not available	(Joined LSMUL 17/3/2015)
ARETE Group	Not available	(not on LSMUL)
Australian Business Lawyers and Advisors	Not available	22.80
BT Lawyers	Not available	5.00
Colin Biggers Paisley & CBP Pty Ltd t/as CBP Lawyers	Not available	12.60
Cornwall Stodart	Not available	38.50
de Mestre and Company	Not available	(not on LSMUL)
DibbsBarker (NSW & QLD)	Not available	4.05
FAL Lawyers	Not available	11.00
FCB Group	Not available	17.50
Fisher Jeffries	Not available	25.80
HR Legal	Not available	Not available
Littles Lawyers	Not available	Not available
M+K Lawyers	Not available	Not available
William Roberts Lawyers	Not available	4.00

^{*}This figure reflects a single practice area in Maurice Blackburn (Class Actions) which is the provider of most pro bono work in the firm.

Appendix A – Legal services expenditure by agency

(All figures GST exclusive)

Table 3: Total legal services expenditure by Non-Corporate Commonwealth Entities

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Administrative Appeals Tribunal*	3,632,489.33	58,449.69	148,285.87
Asbestos Safety and Eradication Agency	54,296.00	7,795.00	39,833.90
Attorney-General's Department	26,930,554.03	33,086,372.22	26,954,915.16
Australian Aged Care Quality Agency	279,665.00	, , -	-
Australian Bureau of Statistics	420,747.11	619,362.19	145,491.97
Australian Centre for International Agricultural Research (ACAIR)	9,659.20	31,777.81	84,227.16
Australian Commission for Law Enforcement Integrity (ACLEI)	769,121.40	547,113.97	598,783.77
Australian Communications and Media Authority (ACMA)	3,968,004.07	4,363,822.98	4,783,243.16
Australian Competition and Consumer Commission (ACCC)	38,065,832.73	35,496,188.64	34,050,296.80
Australian Crime Commission	3,736,585.76	4,970,541.54	4,336,808.54
Australian Electoral Commission	2,441,447.86	1,755,803.07	2,053,644.52
Australian Federal Police	23,148,362.61	19,290,166.39	18,106,950.40
Australian Financial Security Authority	646,365.23	866,009.47	921,355.16
Australian Fisheries Management Authority	788,319.33	762,059.21	653,169.71
Australian Human Rights Commission	1,118,851.00	1,058,451.92	1,187,499.08
Australian Institute of Criminology	4,539.00	16,141.31	7,960.18
Australian Institute of Family Studies	26,831.50	56,765.15	54,469.50
Australian Law Reform Commission	-	1,660.70	17,226.49
Australian National Audit Office	127,085.88	-	232,532.63
Australian Office of Financial Management (AOFM)	25,099.60	132,792.04	229,417.23
Australian Pesticides and Veterinary Medicines Authority	1,708,807.02	1,685,011.38	2,392,516.42
Australian Prudential Regulation Authority (APRA)	4,963,102.99	4,044,877.00	4,491,562.13
Australian Public Service Commission (APS Commission)	439,497.64	794,412.99	721,315.62
Australian Radiation Protection and Nuclear Safety Agency (ARPANSA)	253,480.38	195,379.09	431,845.55

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Australian Research Council	165,039.38	51,368.71	33,493.41
Australian Securities and Investments Commission (ASIC)	75,555,913.38	61,827,578.98	67,348,756.00
Australian Skills Quality Authority (National Vocational Education and Training Regulator)	1,551,947.10	1,273,410.00	1,007,480.73
Australian Sports Anti-Doping Authority (ASADA)	1,258,290.56	4,096,455.24	1,815,306.34
Australian Taxation Office	88,523,606.52	81,017,074.78	100,508,314.38
Australian Trade and Investment Commission	1,528,886.00	1,936,255.00	1,643,442.00
Australian Transaction Reports and Analysis Centre (AUSTRAC)	3,412,492.86	2,780,103.28	2,158,567.09
Australian Transport Safety Bureau (ATSB)	285,777.48	326,627.10	261,485.24
Bureau of Meteorology	791,571.16	1,394,178.97	1,151,001.39
Cancer Australia	17,820.00	3,367.26	8,113.77
Clean Energy Regulator	1,866,269.66	1,956,634.94	992,870.80
Climate Change Authority	-	-	-
Commonwealth Grants Commission	702.00	4,389.00	-
Crimtrac Agency	1,121,797.90	1,075,388.24	1,312,755.93
Department of Agriculture and Water Resources	6,138,011.03	4,994,995.50	4,746,178.81
Department of Communications and the Arts	6,536,625.91	5,989,191.34	4,849,209.76
Department of Defence**	91,499,731.16	67,628,700.58	66,218,830.10
Department of Education and Training	7,554,792.36	6,634,817.60	4,466,200.63
Department of Employment	17,557,686.74	16,344,932.04	11,166,190.62
Department of Finance	36,980,876.86	30,154,979.70	25,955,393.90
Department of Foreign Affairs and Trade	24,268,397.16	19,032,894.58	19,415,113.02
Department of Health	21,616,520.70	17,315,888.84	18,564,123.99
Department of Human Services	35,928,601.43	35,027,166.27	28,932,105.36
Department of Immigration and Border Protection***	72,375,901.00	59,166,866.00	51,432,549.00
Department of Industry, Innovation and Science	9,276,285.44	7,591,718.35	9,624,093.24
Department of Infrastructure and Regional Development	13,916,194.14	10,644,995.76	3,486,076.28
Department of Parliamentary Services	1,186,647.00	879,929.39	543,621.38
Department of Prime Minister and Cabinet	5,932,065.55	5,929,446.92	3,652,403.60
Department of Social Services	9,356,608.92	10,225,695.31	9,976,486.44
Department of the Environment and Energy	9,761,269.08	12,127,966.90	11,170,696.93

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Department of the House of Representatives	64,794.50	116,761.60	69,397.50
Department of the Senate	90,016.86	18,050.29	61,083.38
Department of Treasury	3,529,609.09	3,064,024.52	2,484,813.49
Department of Veteran's Affairs	10,625,014.14	10,044,193.13	9,429,665.66
Digital Transformation Office****	36,679.90	-	-
Fair Work Commission	1,790,902.91	1,615,538.99	1,286,034.13
Family Court and Federal Circuit Court	68,459.47	115,410.57	124,330.73
Federal Court of Australia	120,210.94	401,784.08	553,055.46
Future Fund Management Agency	3,223,190.95	2,848,814.27	2,010,191.34
Geoscience Australia	325,015.46	161,294.94	193,805.10
Great Barrier Reef Marine Park Authority	3,044,035.37	2,588,518.08	1,253,458.03
Independent Hospital Pricing Authority	66,160.50	79,766.19	197,745.63
Inspector-General of Taxation	13,342.08	-	3,182.00
IP Australia	1,170,201.48	1,146,148.50	1,362,367.87
Murray-Darling Basin Authority	1,811,275.51	911,304.98	1,090,924.52
National Archives of Australia	574,762.36	671,685.30	638,274.29
National Blood Authority	504,889.56	404,846.54	309,500.52
National Capital Authority	246,854.33	277,449.67	486,450.65
National Competition Council	178,069.27	61,174.58	-
National Health and Medical Research Council (NHMRC)	440,728.97	683,000.51	348,652.15
National Health Funding Body (NHFB)	15,267.10	3,826.79	34,961.99
National Health Performance Authority	50,259.30	31,269.70	52,778.00
National Mental Health Commission	-	-	7,991.09
National Offshore Petroleum Safety and Environmental Management Authority	752,473.40	700,322.47	728,042.62
Office of National Assessments	38,523.34	50,422.60	58,949.90
Office of Parliamentary Counsel	31,005.89	61,502.93	61,690.49
Office of the Auditing and Assurance Standards Board (AUASB)	71,609.15	3,918.50	1,768.00
Office of the Australian Accounting Standards Board (AASB)	102,940.30	36,052.00	572.00
Office of the Australian Information Commissioner	386,496.20	275,025.49	468,516.79
Office of the Commonwealth Ombudsman	194,033.99	-	158,895.00

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Office of the Director of Public Prosecutions	38,377.00	47,711.35	115,997.00
Office of the Fair Work Building Industry Inspectorate	11,451,362.53	10,897,047.11	6,802,560.19
Office of the Fair Work Ombudsman	8,563,335.47	8,201,607.61	9,976,486.44
Office of the Inspector-General of Intelligence and Security (IGIS)	62,577.61	81,114.81	77,183.02
Office of the Official Secretary to the Governor-General	-	46,669.50	182,830.24
Old Parliament House	47,297.34	39,225.14	21,065.49
Organ and Tissue Authority	23,536.19	3,880.00	87,383.25
Parliamentary Budget Office	358.81	4,608.98	10,349.88
Productivity Commission	-	714.00	3,166.64
Professional Services Review	1,727,643.15	941,261.77	390,626.75
Royal Australian Mint	123,227.95	171,720.31	234,815.03
Safe Work Australia	478,175.19	496,131.92	297,138.23
Seafarers Safety, Rehabilitation and Compensation Authority (Seacare Authority)	-	-	-
Tertiary Education Quality and Standards Agency	672,571.66	547,781.91	523,001.37
Workplace Gender Equality Agency	8,319.93	17,658.00	1,930.00

^{*}On 1 July 2015, the Migration Review Tribunal and Refugee Review Tribunal, and the Social Security Appeals Tribunal, merged with the Administrative Appeals Tribunal.

^{**}These figures include the total spending within Defence. Previously the PGPA entity then known as the Defence Materiel Organisation reported separately.

^{***}From 1 July 2015, the Australian Customs and Border Protection Service was integrated with the Department of Immigration and Border Protection.

^{****}The Digital Transformation Office was established on 1 July 2015.

Table 4: Total external legal services expenditure by Non-Corporate Commonwealth Entities

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Administrative Appeals Tribunal*	139,033.13	54,698.13	144,319.40
Asbestos Safety and Eradication Agency	54,296.00	7,795.00	-
Attorney-General's Department	24,322,510.03	30,938,964.20	25,700,406.14
Australian Aged Care Quality Agency	267,762.00	168,466.91	159,057.00
Australian Bureau of Statistics	420,747.11	619,362.19	145,491.97
Australian Centre for International Agricultural Research (ACAIR)	9,659.20	31,777.81	84,227.16
Australian Commission for Law Enforcement Integrity (ACLEI)	46,472.07	38,661.41	3,309.04
Australian Communications and Media Authority (ACMA)	212,946.71	490,439.28	463,869.44
Australian Competition and Consumer Commission (ACCC)	26,769,166.83	24,533,414.90	23,366,291.99
Australian Crime Commission	418,008.76	1,472,614.71	1,268,401.26
Australian Electoral Commission	938,214.75	546,806.07	839,495.52
Australian Federal Police	5,497,461.61	3,316,316.18	4,610,070.42
Australian Financial Security Authority	414,521.98	543,687.33	608,787.06
Australian Fisheries Management Authority	164,687.16	148,716.13	77,888.35
Australian Human Rights Commission	13,040.92	73,138.72	29,752.08
Australian Institute of Criminology	4,539.00	16,141.31	7,960.18
Australian Institute of Family Studies	26,831.50	9,769.40	9,326.50
Australian Law Reform Commission	-	1,660.70	17,226.49
Australian National Audit Office	127,085.88	159,394.62	232,532.63
Australian Office of Financial Management (AOFM)	25,099.60	132,792.04	229,417.23
Australian Pesticides and Veterinary Medicines Authority	240,227.02	372,531.38	702,815.42
Australian Prudential Regulation Authority (APRA)	346,412.48	170,091.93	516,510.13
Australian Public Service Commission (APS Commission)	209,181.98	456,771.99	336,481.62
Australian Radiation Protection and Nuclear Safety Agency (ARPANSA)	44,701.39	27,163.09	23,474.66
Australian Research Council	15,630.63	51,368.71	33,493.41
Australian Securities and Investments Commission (ASIC)	16,937,968.38	7,976,270.98	7,777,651.00
Australian Skills Quality Authority (National Vocational Education and Training Regulator)	828,656.04	291,837.87	320,664.73
Australian Sports Anti-Doping Authority (ASADA)	370,045.81	3,157,491.75	1,035,306.34
Australian Taxation Office	59,630,895.40	46,949,876.00	58,485,106.98

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Australian Trade and Investment Commission (Austrade)	862,154.00	1,233,203.00	948,028.00
Australian Transaction Reports and Analysis Centre (AUSTRAC)	1,283,200.74	930,374.99	574,837.00
Australian Transport Safety Bureau (ATSB)	70,842.52	136,079.10	87,756.84
Bureau of Meteorology	621,764.16	899,987.97	700,201.39
Cancer Australia	17,820.00	3,367.26	8,113.77
Clean Energy Regulator	254,862.20	279,884.43	415,026.02
Climate Change Authority	-	-	-
Commonwealth Grants Commission	702.00	15.00	-
Crimtrac Agency	359,790.13	364,363.97	365,873.12
Department of Agriculture and Water Resources	2,716,693.40	2,132,386.84	1,885,789.81
Department of Communications and the Arts	3,481,254.87	4,262,519.49	961,596.56
Department of Defence**	37,915,984.35	20,363,751.46	20,423,688.04
Department of Education and Training	1,804,328.70	782,544.29	239,776.11
Department of Employment	4,261,354.44	2,815,504.17	725,320.34
Department of Finance	35,124,727.53	28,379,834.29	23,310,592.87
Department of Foreign Affairs and Trade	8,785,189.24	3,396,534.58	5,548,679.02
Department of Health	12,649,635.03	9,744,433.84	9,058,702.35
Department of Human Services	13,639,389.43	14,294,877.27	11,827,253.36
Department of Immigration and Border Protection***	40,923,123.00	34,592,924.00	30,063,932.00
Department of Industry, Innovation and Science	4,886,441.86	2,792,725.06	3,269,899.49
Department of Infrastructure and Regional Development	12,507,925.05	9,668,380.76	2,668,300.52
Department of Parliamentary Services	252,628.00	263,406.75	174,856.38
Department of Prime Minister and Cabinet	1,921,680.55	1,738,102.77	1,584,731.21
Department of Social Services	2,729,137.11	2,840,753.68	2,003,631.04
Department of the Environment and Energy	5,494,595.11	7,729,240.04	7,382,131
Department of the House of Representatives	64,794.50	116,761.60	69,397.50
Department of the Senate	90,016.86	18,050.29	61,083.38
Department of Treasury	1,738,812.37	1,537,689.98	803,438.07
Department of Veteran's Affairs (DVA)	8,160,959.14	7,225,466.13	6,244,039.66
Digital Transformation Office****	36,679.90	-	-

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Fair Work Commission	916,989.79	1,278,393.20	1,039,811.51
Family Court and Federal Circuit Court	39,725.55	93,037.66	71,210.61
Federal Court of Australia	120,210.94	152,938.70	125,752.47
Future Fund Management Agency	360,985.09	452,065.90	216,004.73
Geoscience Australia	325,015.46	161,294.94	193,805.10
Great Barrier Reef Marine Park Authority	1,996,666.37	1,645,579.38	376,073.55
Independent Hospital Pricing Authority	66,160.50	79,766.19	197,745.63
Inspector-General of Taxation	13,342.08	-	3,182.00
IP Australia	584,492.63	463,298.48	701,239.23
Murray-Darling Basin Authority	990,063.53	407,437.98	440,769.52
National Archives of Australia	179,944.39	355,660.33	482,049.80
National Blood Authority	293,606.56	135,372.40	43,741.05
National Capital Authority	246,854.33	277,449.67	486,450.65
National Competition Council	95,323.10	12,331.58	-
National Health and Medical Research Council (NHMRC)	135,509.59	400,058.89	192,694.15
National Health Funding Body (NHFB)	15,267.10	3,826.79	34,961.99
National Health Performance Authority	50,259.30	31,269.70	52,778.00
National Mental Health Commission	-	-	7,991.09
National Offshore Petroleum Safety and Environmental Management Authority	173,612.40	175,413.03	220,537.62
Office of National Assessments	38,523.34	50,422.60	58,949.90
Office of Parliamentary Counsel	31,005.89	61,502.93	61,690.49
Office of the Auditing and Assurance Standards Board (AUASB)	71,609.15	3,918.50	1,768.00
Office of the Australian Accounting Standards Board (AASB)	102,940.30	36,052.00	572.00
Office of the Australian Information Commissioner	253,777.15	76,697.92	79,928.28
Office of the Commonwealth Ombudsman	71,525.40	2,169.00	33,776.00
Office of the Director of Public Prosecutions	38,377.00	47,711.35	115,997.00
Office of the Fair Work Building Industry Inspectorate	8,381,322.17	7,917,260.46	3,373,866.13
Office of the Fair Work Ombudsman	2,286,330.94	1,955,103.58	2,555,734.46
Office of the Inspector-General of Intelligence and Security (IGIS)	-	17,103.60	13,739.41
Office of the Official Secretary to the Governor-General	-	46,669.50	182,830.24

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Old Parliament House	47,297.34	39,225.14	21,065.49
Organ and Tissue Authority	23,536.19	3,880.00	25,485.41
Parliamentary Budget Office	358.81	4,608.98	10,349.88
Productivity Commission	-	714.00	3,166.64
Professional Services Review	544,465.86	589,421.11	159,557.81
Royal Australian Mint	123,227.95	171,720.31	107,601.32
Safe Work Australia	91,523.94	196,115.87	32,230.00
Seafarers Safety, Rehabilitation and Compensation Authority (Seacare Authority)	-	-	-
Tertiary Education Quality and Standards Agency	114,081.57	130,010.12	59,997.49
Workplace Gender Equality Agency	8,319.93	17,658.00	1,930.00

^{*}On 1 July 2015, the Migration Review Tribunal and Refugee Review Tribunal, and the Social Security Appeals Tribunal, merged with the Administrative Appeals Tribunal.

^{**} These figures include the total spending within Defence. Previously the PGPA entity then known as the Defence Materiel Organisation reported separately.

^{***}From 1 July 2015, the Australian Customs and Border Protection Service was integrated with the Department of Immigration and Border Protection.

^{****}The Digital Transformation Office was established on 1 July 2015.

Table 5: Total internal legal services expenditure by Non-Corporate Commonwealth Entities

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Administrative Appeals Tribunal*	3,493,456.20	3,751.56	3,966.47
Asbestos Safety and Eradication Agency	-	-	39,833.90
Attorney-General's Department	2,608,044.00	2,147,408.02	1,254,509.02
Australian Aged Care Quality Agency	11,903.00	-	-
Australian Bureau of Statistics	-	-	-
Australian Centre for International Agricultural Research (ACAIR)	-	-	-
Australian Commission for Law Enforcement Integrity (ACLEI)	722,649.33	508,452.56	595,474.73
Australian Communications and Media Authority (ACMA)	3,755,057.36	3,873,383.70	4,319,373.72
Australian Competition and Consumer Commission (ACCC)	11,296,665.90	10,662,773.74	10,684,004.81
Australian Crime Commission	3,318,577.00	3,497,926.83	3,068,407.28
Australian Electoral Commission	1,503,233.11	1,208,997.00	1,214,149.00
Australian Federal Police	17,650,901.00	15,973,850.21	13,496,879.98
Australian Financial Security Authority	231,843.25	322,322.14	312,568.10
Australian Fisheries Management Authority	623,632.17	613,343.08	575,281.36
Australian Human Rights Commission	1,105,810.08	985,313.20	1,157,747.00
Australian Institute of Criminology	-	-	-
Australian Institute of Family Studies	-	46,995.75	45,143.00
Australian Law Reform Commission	-	-	-
Australian National Audit Office	-	-	-
Australian Office of Financial Management (AOFM)	-	-	-
Australian Pesticides and Veterinary Medicines Authority	1,468,580.00	1,312,480.00	1,689,701.00
Australian Prudential Regulation Authority (APRA)	4,616,690.51	3,874,785.07	3,975,052.00
Australian Public Service Commission (APS Commission)	230,315.66	337,641.00	384,834.00
Australian Radiation Protection and Nuclear Safety Agency (ARPANSA)	208,778.99	168,216.00	408,370.89
Australian Research Council	149,408.75	-	-
Australian Securities and Investments Commission (ASIC)	58,617,945.00	53,851,308.00	59,571,105.00
Australian Skills Quality Authority (National Vocational Education and Training Regulator)	723,291.06	981,572.13	686,816.00
Australian Sports Anti-Doping Authority (ASADA)	888,244.75	938,963.49	780,000.00
Australian Taxation Office	28,892,711.12	34,067,198.78	42,023,207.40

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Australian Trade and Investment Commission (Austrade)	666,732.00	703,052.00	695,414.00
Australian Transaction Reports and Analysis Centre (AUSTRAC)	2,129,292.12	1,849,728.29	1,583,730.09
Australian Transport Safety Bureau (ATSB)	214,934.96	190,548.00	173,728.40
Bureau of Meteorology	169,807.00	494,191.00	450,800-
Cancer Australia	-	-	-
Clean Energy Regulator	1,611,407.46	1,676,750.51	577,844.78
Climate Change Authority	-	-	-
Commonwealth Grants Commission	-	4,374.00	-
Crimtrac Agency	762,007.77	711,024.27	946,882.81
Department of Agriculture and Water Resources	3,421,317.63	2,857,608.66	2,860,389.00
Department of Communications and the Arts	3,055,371.04	1,726,671.85	3,887,613.20
Department of Defence**	53,583,746.81	47,264,949.12	45,795,142.06
Department of Education and Training	5,750,463.66	5,852,273.31	4,226,424.52
Department of Employment	13,296,332.30	13,529,427.87	10,440,870.28
Department of Finance	1,856,149.33	1,775,145.41	2,644,801.03
Department of Foreign Affairs and Trade	15,483,207.92	15,636,360.00	13,866,434.00
Department of Health	8,966,885.67	7,571,455.00	9,505,421.64
Department of Human Services	22,289,212.00	20,732,289.0	17,104,852.00
Department of Immigration and Border Protection***	31,452,778.00	24,573,942.00	21,368,617.00
Department of Industry, Innovation and Science	4,389,843.58	4,798,993.29	6,354,193.75
Department of Infrastructure and Regional Development	1,408,269.09	976,615.00	817,775.76
Department of Parliamentary Services	934,019.00	616,522.64	368,765.00
Department of Prime Minister and Cabinet	4,010,385.00	4,191,344.15	2,067,672.39
Department of Social Services	6,627,471.81	7,384,941.63	7,972,855.40
Department of the Environment and Energy	4,266,673.97	4,398,718.86	3,788,562.26
Department of the House of Representatives	-	-	-
Department of the Senate	-	-	-
Department of Treasury	1,790,796.72	1,526,334.54	1,681,375.42
Department of Veteran's Affairs	2,464,055.00	2,818,727.00	3,185,626.00
Digital Transformation Office****	-	-	-

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Fair Work Commission	873,913.12	337,145.79	246,222.62
Family Court and Federal Circuit Court	28,733.92	22,372.91	53,120.12
Federal Court of Australia	-	248,845.38	427,302.99
Future Fund Management Agency	2,862,205.86	2,396,748.37	1,794,186.61
Geoscience Australia	-	-	-
Great Barrier Reef Marine Park Authority	1,047,369.00	942,938.70	877,384.48
Independent Hospital Pricing Authority	-	-	-
Inspector-General of Taxation	-	-	-
IP Australia	585,708.85	682,850.02	661,128.64
Murray-Darling Basin Authority	821,211.98	503,867.00	650,155.00
National Archives of Australia	394,817.97	316,024.97	156,224.49
National Blood Authority	211,283.00	269,474.14	265,759.47
National Capital Authority	-	-	-
National Competition Council	82,746.17	48,843.00	-
National Health and Medical Research Council (NHMRC)	305,219.38	282,941.62	155,958.00
National Health Funding Body (NHFB)	-	-	-
National Health Performance Authority	-	-	-
National Mental Health Commission	-	-	-
National Offshore Petroleum Safety and Environmental Management Authority	578,861.00	524,909.44	507,505.00
Office of National Assessments	-	-	-
Office of Parliamentary Counsel	-	-	
Office of the Auditing and Assurance Standards Board (AUASB)	-	-	-
Office of the Australian Accounting Standards Board (AASB)	-	-	-
Office of the Australian Information Commissioner	132,719.05	198,333.57	388,588.51
Office of the Commonwealth Ombudsman	122,508.59	115,663.00	125,119.00
Office of the Director of Public Prosecutions	-	-	-
Office of the Fair Work Building Industry Inspectorate	3,070,040.36	2,979,786.65	3,428,694.06
Office of the Fair Work Ombudsman	6,277,004.53	6,246,504.03	5,779,065.09
Office of the Inspector-General of Intelligence and Security	62,577.61	64,011.21	63,443.61
Office of the Official Secretary to the Governor-General	-	-	-

Non-Corporate Commonwealth Entity	2015–16 \$	2014–15 \$	2013–14 \$
Old Parliament House	-	-	-
Organ and Tissue Authority	-	-	61,897.84
Parliamentary Budget Office	-	-	-
Productivity Commission	-	-	-
Professional Services Review Scheme	1,183,177.29	351,840.66	231,068.94
Royal Australian Mint	-	-	127,213.71
Safe Work Australia	386,651.25	300,016.05	264,908.23
Seafarers Safety, Rehabilitation and Compensation Authority (Seacare Authority)	-	-	-
Tertiary Education Quality and Standards Agency	558,490.09	417,771.79	463,003.88
Workplace Gender Equality Agency	-	-	139,837.60

^{*}On 1 July 2015, the Migration Review Tribunal and Refugee Review Tribunal, and the Social Security Appeals Tribunal, merged with the Administrative Appeals Tribunal.

^{**}These figures include the total spending within Defence. Previously the PGPA entity then known as the Defence Materiel Organisation reported separately.

^{***}From 1 July 2015, the Australian Customs and Border Protection Service was integrated with the Department of Immigration and Border Protection.

^{****}The Digital Transformation Office was established on 1 July 2015.

Table 6: Total legal services expenditure by Corporate Commonwealth Entities

Corporate Commonwealth Entities	2015–16 \$	2014–15 \$	2013–14 \$
Airservices Australia	6,564,101.96	5,554,989.39	5,023,233.07
Anindilyakwa Land Council	750,163.78	343,126.49	165,297.98
Army and Air Force Canteen Service	145,116.18	42,539.00	60,778.55
Australia Council	398,676.16	325,079.61	316,704.33
Australian Commission on Safety and Quality in Healthcare	326,811.64	66,812.16	60,982.70
Australian Curriculum Assessment and Reporting Authority	136,734.81	111,665.18	154,375.48
Australian Film, Television and Radio School	185,819.85	220,113.39	192,104.95
Australian Grape and Wine Authority*	213,015.72	75,843.00	-
Australian Hearing Services (Australian Hearing)	723,613.47	790,996.16	856,157.67
Australian Institute of Aboriginal and Torres Strait Islander Studies	27,792.50	-	-
Australian Institute of Health and Welfare	121,519.67	41,265.03	5,522.50
Australian Institute of Marine Science	566,585.16	790,996.16	856,157.67
Australian Maritime Safety Authority	1,859,497.42	3,575,391.57	3,810,413.26
Australian Military Forces Relief Trust Fund	-	-	-
Australian National Maritime Museum	179,904.97	83,065.48	127,643.00
Australian Nuclear Science and Technology Organisation	2,503,845.59	2,112,450.76	1,799,810.36
Australian Reinsurance Pool Authority	185,558.97	84,140.00	82,805.54
Australian Renewable Energy Agency	2,976,691.00	2,267,880.17	1,599,244.64
Australian Sports Commission (Australian Institute of Sport)	450,055.69	785,997.43	769,453.93
Australian War Memorial	94,331.10	297,741.72	218,599.07
Central Land Council	1,989,797.46	1,791,458.00	1,979,298.00
Civil Aviation Safety Authority	3,496,326.38	3,642,108.30	3,549,505.60
Clean Energy Finance Corporation	2,587,512.32	2,412,805.40	2,479,609.84
Coal Mining Industry (Long Service Leave Funding) Corporation	-	-	259,000.00
Comcare	21,166,714.00	18,091,268.00	19,935,555.00
Commonwealth Scientific and Industrial Research Organisation (CSIRO)	5,255,677.39	5,817,637.20	6,428,214.33
Commonwealth Superannuation Corporation	1,874,833.24	694,596.91	373,781.63
Corporations and Markets Advisory Committee (CAMAC)	-	13,404.00	1,300.00
Cotton Research and Development Corporation	64,371.81	4,115.75	18,723.50

Corporate Commonwealth Entities	2015–16 \$	2014–15 \$	2013–14 \$
Defence Housing Australia	2,989,474.44	2,046,453.85	1,170,619.61
Director of National Parks	555,202.64	586,566.43	543,805.37
Export Finance and Insurance Corporation	2,309,548.15	2,162,340.12	2,714,823.97
Fisheries Research and Development Corporation	27,791.76	-	-
Food Standards Australia and New Zealand	709,677.02	762,464.51	1,332,135.16
Grains Research and Development Corporation	610,010.98	812,201.10	769,283.94
Indigenous Business Australia	1,672,292.48	2,623,538.63	3,185,284.46
Indigenous Land Corporation	1,556,669.67	1,188,401.03	965,710.35
Infrastructure Australia**	63,784.60	158,565.98	-
National Disability Insurance Agency	3,064,516.99	1,306,583.79	666,467.74
National Film and Sound Archive of Australia	405,721.00	317,432.18	239,922
National Gallery of Australia	104,439.65	400,799.53	228,033.35
National Library of Australia	181,013.20	125,230.00	167,565.35
National Museum of Australia	187,576.72	434,849.02	531,749.48
National Portrait Gallery of Australia	37,762.12	29,098.92	34,651.34
National Transport Commission	152,673.00	444,222.00	768,076.00
Northern Land Council	2,873,041.00	479,354.13	622,176.00
Reserve Bank of Australia	3,516,712.34	2,927,091.00	3,023,483.72
Royal Australian Air Force Veterans' Residences Trust	882.09	8,114.74	4,678.30
Royal Australian Air Force Welfare Trust Fund	-	-	-
Royal Australian Navy Central Canteens Board	146,301.78	108,253.25	83,653.73
Royal Australian Navy Relief Trust Fund	-	-	-
Rural Industries Research and Development Corporation	62,757.68	35,826.78	88,654.13
Screen Australia	1,469,636.78	1,783,621.76	1,508,596.00
Sydney Harbour Federation Trust	230,308.71	253,638.92	163,747.08
Tiwi Land Council	214,115.60	315,027.71	272,884.51
Torres Strait Regional Authority	1,982,987.88	2,339,247.04	1,515,028.30
Tourism Australia	67,471.70	437,529.43	552,977.30
Wreck Bay Aboriginal Community Council	69,137.70	45,767.75	60,506.04

^{*}The Australian Grape and Wine Authority was established on 1 July 2014.

^{**}From 2008 to 2014 Infrastructure Australia was legally part of the Department of Infrastructure and Regional Development

Table 7: Total external legal services expenditure by Corporate Commonwealth Entities

Corporate Commonwealth Entities	2015–16 \$	2014–15 \$	2013–14 \$
Airservices Australia	3,206,117.52	2,128,938.76	1,687,196.21
Anindilyakwa Land Council	750,163.78	343,126.49	172,674.22
Army and Air Force Canteen Service	122,243.18	12,218.00	44,118.55
Australia Council	73,149.87	28,212.16	39,281.33
Australian Commission on Safety and Quality in Healthcare	326,811.64	66,812.16	60,982.70
Australian Curriculum Assessment and Reporting Authority	136,734.81	111,665.18	154,375.48
Australian Film, Television and Radio School	32,483.24	68,681.39	40,672.95
Australian Grape and Wine Authority*	126,880.72	84,345.00	-
Australian Hearing Services (Australian Hearing)	246,349.47	318,451.62	474,437.67
Australian Institute of Aboriginal and Torres Strait Islander Studies	27,792.50	34,103.87	41,104.81
Australian Institute of Health and Welfare	121,519.67	41,265.03	5,522.50
Australian Institute of Marine Science	40,982.41	14,293.04	52,879.50
Australian Maritime Safety Authority	118,673.48	214,294.38	251,602.38
Australian Military Forces Relief Trust Fund	-	-	-
Australian National Maritime Museum	179,904.97	83,065.48	127,643.00
Australian Nuclear Science and Technology Organisation	961,128.59	627,890.76	351,781.36
Australian Reinsurance Pool Authority	185,558.97	84,140.00	82,805.54
Australian Renewable Energy Agency	2,976,691.00	2,267,621.09	1,599,244.64
Australian Sports Commission (Australian Institute of Sport)	146,591.69	436,478.43	423,994.93
Australian War Memorial	94,331.10	297,741.72	218,599.07
Central Land Council	9,345.46	11,880.00	7,500.00
Civil Aviation Safety Authority	42,908.13	275,951.10	455,151.24
Clean Energy Finance Corporation	253,743.39	203,411.24	466,699.90
Coal Mining Industry (Long Service Leave Funding) Corporation	-	218,000.00	259,000.00
Comcare	15,195,402.00	12,512,984.00	13,314,469.00
Commonwealth Scientific and Industrial Research Organisation	809,021.89	500,608.60	714,289.13
Commonwealth Superannuation Corporation	1,275,658.24	694,596.91	373,781.63
Corporations and Markets Advisory Committee (CAMAC)	-	13,404.00	1,300.00
Cotton Research and Development Corporation	64,371.81	4,115.75	18,723.50

Corporate Commonwealth Entities	2015–16 \$	2014–15 \$	2013–14 \$
Defence Housing Australia	2,645,745.88	2,046,453.85	1,002,203.80
Director of National Parks	121,019.30	113,179.53	37,393.92
Export Finance and Insurance Corporation	660,192.26	694,945.57	769,678.14
Fisheries Research and Development Corporation	27,791.76	32,453.75	87,576.50
Food Standards Australia and New Zealand	63,433.37	111,100.51	243,868.18
Grains Research and Development Corporation	407,042.98	358,998.37	411,051.54
Indigenous Business Australia	596,301.48	1,444,471.06	2,192,933.46
Indigenous Land Corporation	737,019.29	336,788.88	97,051.01
Infrastructure Australia**	63,784.60	158,565.98	-
National Disability Insurance Agency	1,327,885.63	1,306,583.79	666,467.74
National Film and Sound Archive of Australia	232,721.00	147,432.18	62,451.01
National Gallery of Australia	104,439.65	400,799.53	228,033.35
National Library of Australia	79,817.84	125,230.00	167,565.35
National Museum of Australia	50,913.10	121,247.23	230,028.10
National Portrait Gallery of Australia	37,762.12	28,098.92	34,651.34
National Transport Commission	136,069.00	130,050.00	189,283.00
Northern Land Council	743,196.97	479,354.13	622,176.00
Reserve Bank of Australia	1,797,396.16	1,349,651.63	1,555,128.03
Royal Australian Air Force Veterans' Residences Trust	882.09	8,114.74	4,678.30
Royal Australian Air Force Welfare Trust Fund	-	-	-
Royal Australian Navy Central Canteens Board	146,301.78	108,253.25	83,653.73
Royal Australian Navy Relief Trust Fund	-	-	-
Rural Industries Research and Development Corporation	62,757.68	35,826.78	88,654.13
Screen Australia	99,948.57	355,483.02	181,045.00
Sydney Harbour Federation Trust	230,308.71	253,638.92	163,747.08
Tiwi Land Council	106,315.60	210,527.71	130,476.23
Torres Strait Regional Authority	1,768,600.68	2,236,591.24	1,374,412.30
Tourism Australia	67,471.70	114,852.43	228,545.00
Wreck Bay Aboriginal Community Council	69,137.70	45,767.75	60,506.04

^{*}The Australian Grape and Wine Authority was established on 1 July 2014.

^{**}From 2008 to 2014 Infrastructure Australia was legally part of the Department of Infrastructure and Regional Development.

Table 8: Total internal legal services expenditure by Corporate Commonwealth Entities

Corporate Commonwealth Entities	2015–16 \$	2014–15 \$	2013–14 \$
Airservices Australia	3,357,984.44	3,426,050.63	3,336,036.86
Anindilyakwa Land Council	-	-	-
Army and Air Force Canteen Service	22,873.00	30,321.00	16,660.00
Australia Council	325,526.29	296,867.45	277,423.00
Australian Commission on Safety and Quality in Healthcare	-	-	-
Australian Curriculum Assessment and Reporting Authority	-	-	-
Australian Film, Television and Radio School	153,336.61	151,432.00	151,432.00
Australian Grape and Wine Authority*	86,135.00	-	-
Australian Hearing Services (Australian Hearing)	477,264.00	472,544.54	381,720.00
Australian Institute of Aboriginal and Torres Strait Islander Studies	-	-	-
Australian Institute of Health and Welfare	-	-	-
Australian Institute of Marine Science	525,602.75	471,514.74	464,236.86
Australian Maritime Safety Authority	1,740,823.94	3,361,097.19	3,558,810.88
Australian Military Forces Relief Trust Fund	-	-	-
Australian National Maritime Museum	-	-	-
Australian Nuclear Science and Technology Organisation	1,542,717.00	1,484,560.00	1,448,029.00
Australian Reinsurance Pool Authority	-	-	-
Australian Renewable Energy Agency	-	259.08	-
Australian Sports Commission (Australian Institute of Sport)	303,464.00	349,519.00	345,459.00
Australian War Memorial	-	-	-
Central Land Council	1,980,452.00	1,779,578.00	1,971,798.00
Civil Aviation Safety Authority	3,453,418.25	3,366,157.20	3,094,354.36
Clean Energy Finance Corporation	2,333,768.93	2,209,394.16	2,012,909.94
Coal Mining Industry (Long Service Leave Funding) Corporation	-	-	-
Comcare	5,971,312.00	5,578,284.00	6,621,086.00
Commonwealth Scientific and Industrial Research Organisation	4,446,655.50	5,317,028.60	5,713,925.20
Commonwealth Superannuation Corporation	599,175.00	-	-
Corporations and Markets Advisory Committee (CAMAC)	-	-	-

Corporate Commonwealth Entities	2015–16 \$	2014–15 \$	2013–14 \$
Cotton Research and Development Corporation	-	-	
Defence Housing Australia	343,728.56	_	168,415.81
Director of National Parks	434,183.34	473,386.90	506,411.45
Export Finance and Insurance Corporation	1,649,355.89	1,917,394.55	1,945,145.83
Fisheries Research and Development Corporation	-	-	-
Food Standards Australia and New Zealand	646,243.65	651,364.00	1,088,266.98
Grains Research and Development Corporation	202,968.00	453,202.73	358,232.40
Indigenous Business Australia	1,075,991.00	1,179,067.57	992,351.00
Indigenous Land Corporation	819,650.38	851,612.15	868,659.34
Infrastructure Australia**	-	-	-
National Disability Insurance Agency	1,736,631.36	2,728,000.00	1,840,000.00
National Film and Sound Archive of Australia	173,000.00	170,000.00	177,471.35
National Gallery of Australia	-	, -	, _
National Library of Australia	101,195.36	_	
National Museum of Australia	136,663.62	313,601.79	301,721.38
National Portrait Gallery of Australia	-	-	-
National Transport Commission	16,604.00	314,172.00	578,793.00
Northern Land Council	2,129,844.00	-	-
Reserve Bank of Australia	1,719,316.18	1,577,439.37	1,468,355.69
Royal Australian Air Force Veterans' Residences Trust	-	-	-
Royal Australian Air Force Welfare Trust Fund	-	-	-
Royal Australian Navy Central Canteens Board	-	-	-
Royal Australian Navy Relief Trust Fund	-	-	-
Rural Industries Research and Development Corporation	-	-	-
Screen Australia	1,369,688.21	1,428,138.74	1,327,551.00
Sydney Harbour Federation Trust	-	-	-
Tiwi Land Council	107,800.00	104,500.00	142,408.28
Torres Strait Regional Authority	214,387.20	102,655.80	140,616.00
Tourism Australia	-	322,677.00	324,432.30
Wreck Bay Aboriginal Community Council	-	-	

^{*}The Australian Grape and Wine Authority was established on 1 July 2014.

**From 2008 to 2014 Infrastructure Australia was legally part of the Department of Infrastructure and Regional Development.					

Appendix B – Legal services expenditure reporting template

Legal Services Expenditure Report

[Name of Agency]

All figures should be exclusive of GST

Totals		
T-4-1/F-4		
Total (External + Internal) Expenditure	\$0.00	
Total Internal Legal Services Expenditure	\$0.00	
Total External Legal Services Expenditure	\$0.00	
Summary of External Legal Services Exp	penditure	
Total value of briefs to Counsel	\$0.00	
Total value of disbursements (excluding counsel)	\$0.00	
Total value of professional fees haid	00.02	
Total External Legal Services Expenditure	\$0.00	
Counsel		
Number of direct briefs to male Counsel	1	
Number of direct briefs to female Counsel		
Total number of direct briefs to counsel	0	
Number of indirect briefs to male counsel		
Number of indirect briefs to female counsel		
Total number of indirect briefs to counsel	0	
For information only: Total number of briefs to male ∞unsel	0	
For information only: Total number of briefs to female counsel	0	
For information only: Total number of briefs to counsel	0	
Total value of direct briefs to male counsel	\$0.00	
Total value of direct briefs to female counsel	50.00	
Total value of direct briefs to counsel	00.00	
Total value of indirect briefs to male counsel	\$0.00	
Total value of indirect briefs to female counsel	90.00	
Total value of indirect briefs to counsel	\$0.00	
For information only: Total value of briefs to male counsel	50.00	
For information only: Total value of briefs to female ∞unsel	50.00	
F		

For information only: Total value of briefs to counsel

Definitions and Guidance to the reporting template

Legal services expenditure

Total costs recovered

- This relates to the total legal costs recovered by the Commonwealth in litigation or alternative dispute
 resolution, such as funds received by the Commonwealth through enforcing of a costs order made by a
 court, or an amount representative of the Commonwealth's costs received by way of settlement. It only
 includes actual funds recovered. It does not mean a quantified order of the court which has not been
 enforced.
- 2. This amount is included in the report to ascertain where the Commonwealth has defrayed its legal services costs through recovery of costs from another party.
- 3. The figure for total costs recovered is not to be subtracted from the legal services expenditure total.

Internal Legal services expenditure

- 4. This is the total amount of expenditure within an agency on legal work undertaken by in-house lawyers. This can be undertaken either by a dedicated legal unit (for example, the Legal Services Branch in an agency), or by individual lawyers working within business lines.
- 5. If there is a dedicated legal unit within an agency, it is expected that the entire costs of that unit will be included in the agency's internal legal services expenditure.
- 6. If an agency has legally qualified officers engaged in non-legal roles (for example, they are embedded with operational teams), the agency should determine whether the officer is allocated work because of their legal qualifications or skills, or whether the work is allocated regardless of legal qualifications or skills. If work is allocated due to legal qualifications and skills, or partially so, the cost of that officer (or a pro rata amount) is to be included in the total internal legal services expenditure for the agency.
- 7. OLSC requires agencies to follow the methodology set out in the Australian National Audit Office's (ANAO) 2006 Better Practice Guide, *Legal Services Arrangements in Australian Government Agencies*, in costing internal legal services (p25). In line with the ANAO Guide, the full cost of an internal legal unit must include:
 - a) direct salary costs;
 - b) indirect salary costs (superannuation, leave entitlements);
 - c) direct overhead (costs of desks, computer, stationery);
 - d) indirect overhead (apportioned rent, electricity, etc);
 - e) legal unit overhead (specialist software licences, cost of law library); and
 - f) learning and development overhead of officers including training in legal and non-legal skills.

Direct salary costs

8. Direct salary costs of administrative support staff, paralegals, junior and senior lawyers, principal lawyers and the General Counsel should be captured within the legal unit cost centre. Direct salary costs should be calculated by reference to department/agency workplace agreements.

Indirect salary costs

- 9. Indirect salary costs should also be captured within the legal unit cost centre. Calculation of indirect salary costs should include:
 - superannuation (based on the proportions of staff belonging to different funds);
 - b) leave entitlements; and
 - c) other salary related contributions (noting that these costs may be more extensive in some departments/agencies than others).

Direct overhead and indirect overhead

- 10. Direct overhead costs should be captured within the legal unit cost centre. This should include costs such as:
 - a) organisational services costs such as office consumables, travel and accommodation costs, postage, courier services, publishing and printing, management overheads, and taxi and car hire charges;
 - b) average cost per employee of corporate IT;
 - c) professional development; and
 - d) average cost per employee workers' compensation premiums (using the actual premium) paid by the department/agency).
- 11. Records of indirect overheads may not be easily accessible within an agency's financial system. However, agencies should interrogate their systems, with reference to cost centres and other means of recording / categorising expenditure, to calculate the cost of indirect overheads as accurately as possible. Indirect overheads include:
 - property operating expenses including apportioned rent/lease costs, related utility service a) charges, repairs and maintenance, and building security services; and
 - b) desktop information and communication technology services (operation and maintenance) costs, including desktop computer rental/lease costs (as opposed to purchase costs), standard bulk software user licence costs, standard help desk services, routine maintenance costs, and telecommunications costs.

Legal unit overhead

- 12. Legal unit overhead costs should be captured within the legal unit cost centre. It is expected that this category will include costs such as:
 - a) staff training and development specific to the legal unit;
 - b) developing/maintaining a law library, and any specialist software licences; and
 - c) software/database systems for knowledge and matter management purposes.

External legal services expenditure

Summary of external legal services expenditure

- 13. External legal services expenditure is comprised of the total value of briefs to Counsel, the total value of disbursements (excluding Counsel), and total value of professional fees paid.
- 14. Expenditure data should be reported on an accruals basis (that is, reporting on work undertaken during the financial year, rather than work paid during the financial year). Using accruals basis is consistent with the general Commonwealth financial and accounting frameworks.
- 15. Total value of briefs to Counsel and total value of professional fees paid figures are automatically summed and hence agencies and departments need only enter the component figures.

Total value of disbursements (excluding Counsel)

- 16. Disbursements are costs incurred for goods and services, which are not for Counsel and not professional fees. For example, disbursements could include filing fees, expert witnesses, and administrative fees such as binding and photocopying, travel and accommodation fees where payable.
- 17. OLSC appreciates there may be difficulties in determining the exact amount of disbursements, depending on how legal services providers invoice and how financial systems capture this information. We ask that details of disbursements be provided where possible, and where it would not require a significant diversion of resources from other tasks.

Counsel

Definition of Counsel

- 18. Barristers from the private bar or legal practitioners (in a jurisdiction like the ACT where the profession is fused) briefed as barristers to advise or appear in tribunal or court proceedings. When counting Counsel, the Solicitor-General is not included.
- 19. Where Counsel is briefed in an appeal from a first instance judgment, this is to be counted as a second brief.

Number of direct briefs to Counsel

- 20. This is the number of direct briefs to male Counsel and the number of direct briefs to female Counsel. These can be read together with the value of briefs to give an impression of the kind / nature of work Counsel is directly engaged to perform.
- 21. This is the total number of direct briefs to Counsel. For example, if one Counsel is direct briefed six times, the response is six – not one.
- 22. Direct briefing is when an agency briefs a barrister directly, rather than through a law firm.
- 23. These figures are automatically summed and hence agencies and departments need only enter the component figures.

Number of indirect briefs to Counsel

- 24. This is the number of indirect briefs to male Counsel and the number of indirect briefs to female Counsel which can be read together with the value of briefs to give an impression of the kind/nature of work Counsel is indirectly briefed through a law firm to perform.
- 25. These figures are automatically summed and hence agencies and departments need only enter the component figures.

Total value of direct briefs to Counsel

- This is the total value of all direct briefs paid by the agency or department to male Counsel and the 26. total value of direct briefs paid to female Counsel.
- 27. These figures are automatically summed and hence agencies and departments need only enter the component figures.

Total value of indirect briefs to Counsel

- 28. This is the total value of indirect briefs paid to male Counsel and the total value of indirect briefs paid to female Counsel.
- 29. These figures are automatically summed and hence agencies and departments need only enter the component figures.

Professional fees

Total of professional fees paid

- 30. Professional fees are the fees charged by external legal services providers for their professional services; that is, the work done by solicitors.
- 31. This figure is automatically summed and hence will not need to be entered by agencies.

Professional fees - from LSMUL firms

- 32. Each external legal service provider's professional fees should be entered separately from the list provided in the template. Please carefully check the name of the law firm. If you think it is on the LSMUL but cannot find it on this list, please contact OLSC (some firms have changed their name or merged).
- 33. The Australian Government Solicitor (AGS) is a LSMUL firm.

Other professional fees - Government legal services providers

- 34. Some government agencies provide billable legal services, including the Office of Parliamentary Counsel (OPC), the Office of International Law (OIL) in the Attorney-General's Department and the Department of Foreign Affairs and Trade for international law advice. Only services billed to agencies should be recorded as a professional fee.
- 35. If you have received legal services from another Commonwealth government provider, please add their name and fees paid in the fields provided.

Other professional fees - from non LSMUL providers

- 36. For firms not listed on the LSMUL, please add the new provider name and fees paid in the fields provided. This refers to fees from firms not on the LSMUL (for which an exemption from OLSC must be in place).
- 37. Please only report professional fees, not any Counsel fees or disbursements paid to that provider.
- 38. Some agencies incur professional fees by engaging external legal services providers overseas. OLSC does not require the name of each overseas firm but rather a consolidated single dollar figure.

Appendix C – Glossary

ACCC Australian Competition and Consumer Commission

Airservices Airservices Australia

AFP Australian Federal Police

Attorney-General's Department AGD

ARENA Australian Renewable Energy Agency

Australian Securities & Investments Commission **ASIC**

ATO **Australian Taxation Office**

CASA Civil Aviation Safety Authority

CCE Corporate Commonwealth Entity

CEFC Clean Energy Finance Corporation

CSIRO Commonwealth Scientific and Industrial Research Organisation

Directions Legal Services Directions 2005

DFAT Department of Foreign Affairs and Trade

DIBP Department of Immigration and Border Protection

Export Finance and Insurance Corporation EFIC

Employment Department of Employment

Health Department of Health

NCCE Non-Corporate Commonwealth Entity

NDIA National Disability Insurance Agency

OLSC Office of Legal Services Coordination

Reserve Bank of Australia **RBA**