

THE AUSTRALIAN NATIONAL UNIVERSITY

COUNCIL MINUTES

The 440th meeting of the Council was held at 9:15am on Friday 26 May 2017, in the R C Mills Room, Level 3, Chancelry Building, ANU campus, Canberra.

Present:

The Chancellor, Professor Gareth Evans AC QC (in the Chair) The Vice-Chancellor, Professor Brian P. Schmidt AC The Pro-Chancellor, Ms Robin Hughes AO Mr Graeme Samuel AC Dr Doug McTaggart Ms Naomi Flutter Professor Suzanne Cory AC Ms Natasha Stott Despoja AM Professor Catherine Waldby Professor Tim Senden Professor Jan Provis Ms Deborah Veness Ms Alyssa Shaw Mr James Connolly Ms Anne-Marie Schwirtlich AM, incoming Council member

Apology:

Mr Peter Yu

In attendance:

Deputy Vice-Chancellor (Academic) – Professor Marnie Hughes-Warrington Deputy Vice-Chancellor (Research and Innovation) – Professor Margaret Harding Pro-Vice Chancellor (University Experience) – Professor Richard Baker Pro-Vice Chancellor (Innovation) – Professor Michael Cardew-Hall Chief Operating Officer – Mr Chris Grange Chief Financial Officer – Mr Alastair Sinton Mr James Grose, Chief Executive Officer, BVN (for Agenda Item 9) Ms Ninotschka Titchkosky, Principal, BVN (for Agenda Item 9) Ms Richelle Hilton, Director, Planning and Performance Measurement Division (for Agenda Item 11) Associate Professor Asmi Wood, ANU College of Law (for Agenda Item 12) Ms Anne Martin, Director, Tjabal Indigenous Higher Education Centre (for Agenda Item 12) Ms Eliza Croft, Editor, ANU Observer (for non-confidential items)

Chancelry staff:

Director, Corporate Governance and Risk Office – Ms Kate Molloy Associate Director, Corporate Governance and Policy – Mr Andrew Heath Senior Governance Officer, Corporate Governance and Risk Office – Leslie McDonald Director, Office of the Vice-Chancellor – Dr Chris Price

PART 1: PROCEDURAL ITEMS

1. ANNOUNCEMENTS

Council welcomed incoming Council member, Ms Anne-Marie Schwirtlich AM, as an observer, who will take up her term on Council from 1 July 2017.

Mr Peter Yu advised his apology for the meeting, due to his attendance at the Referendum Council meeting in Uluru, as part of the National Indigenous Constitutional Convention.

Council noted that Mr James Grose, CEO, BVN and Ms Ninotschka Titchkosky, Principal, BVN, would be attending for Agenda Item 9 – Union Court Redevelopment – Final Approval; and Agenda item 9.1 (supplementary agenda paper) – Union Court Redevelopment – Childers Street Gateway Design.

Council noted that Associate Professor Asmi Wood, ANU College of Law and Ms Anne Martin, Tjabal Indigenous Higher Education Centre, would be attending for Agenda Item 12 – Indigenous Engagement at ANU.

2. LEAVE OF ABSENCE

No member sought leave of absence.

3. DISCLOSURE OF MATERIAL PERSONAL INTEREST

No member disclosed a material personal interest in any matter on the agenda.

4. ARRANGEMENT OF AGENDA

No other items were declared confidential, nor were additional items starred or unstarred.

Unstarred items were approved on the motion of the Vice-Chancellor.

No member foreshadowed other matters to be raised under Agenda Item 28, Other Business.

The Council determined to deal with all confidential items first, following Agenda Item 5, to enable observers to be present for the remaining non-confidential agenda items.

5. COUNCIL MINUTES

Council resolved to confirm the minutes of meeting held on 7 April 2017 (91/2017) as a correct record.

PART 2: KEY BUSINESS ITEMS

6. VICE-CHANCELLOR'S REPORT

The Vice-Chancellor introduced his report, highlighting the following items:

Senior staff announcements

The Vice-Chancellor reported that recruitment processes are currently underway for a number of senior roles:

- A new search is being conducted for the role of Director of the Coral Bell School, in succession to Professor Michael Wesley.
- The new role of Vice-President, Advancement, an Executive level role that will encompass the directorship of the Alumni Relations and Philanthropy Division, management of the Director of Principal Gifts and will take University-wide responsibility for all philanthropic and alumni relations activities.
- The new role of Director, Public Policy and Societal Impact is currently the subject of an international search. The role has attracted significant interest from very senior practitioners and academics, and will take responsibility for the ANU Public Policy and Societal Impact Hub.
- The senior role of Director, Corporate Governance and Risk Office, successor to Kate Molloy. The new Director will report to the Vice-Chancellor in a reconfiguration of the role.
- > ANU will shortly commence recruitment for the role of Dean, ANU College of Business and Economics. The interim Dean, Professor Ian Clarke, will remain in the role until the end of 2017.

2018 Federal Budget

Noting that there would be a more substantial discussion of the 2018 Federal Budget at Agenda Item 11, the Vice-Chancellor gave an overview of the Budget's implications for the University and the higher education sector more broadly.

School of Music

On 24 May 2017, the former Head of the School of Music, Professor Peter Tregear, made statements to local and national media, in respect of a public interest disclosure he had made to the Commonwealth Ombudsman in February 2017. Following enquiries about the disclosure to the Office of the

Commonwealth Ombudsman, the University has been informed that, in the event of any Ombudsman investigation, the University would be notified. To date no such advice has been received.

ANU Strategic Plan

The draft Executive and College Strategic Plans are provided in Agenda Item 8. As part of their development, they have been considered and discussed by the University's Senior Management Group. Work will continue until late June and it is expected that final versions of the Executive and College Plans will be presented to Council at its meeting on 21 July 2017 for endorsement.

Safety and wellbeing at ANU

Council noted that the results of the Human Rights Commission's survey of sexual harassment and sexual assault in Australian universities, due for publication in May 2017, are now expected to be published later in the year. Alongside all other universities in the sector, ANU will publish its detailed data as the survey results are released. The data may highlight some alarming findings and the University is committed to confronting them and taking action to ensure that ANU campus is a positive, safe and respectful place for all students. This complex set of issues will not be easy to resolve but must be a priority for every member of ANU, particularly its leadership.

International engagement

Recent international engagement work has included:

- Following the International Association of Research Universities' (IARU) Presidents' meeting at ANU in April, the possibility of joint education and research activity with one of the IARU partners, Peking University, at its campus in Shenzhen is being pursued.
- Two separate visits to the United States in April, firstly, to take up the Aaronson Lectureship at the University of Arizona and to attend the Breakthrough Discuss forum at Stanford University in California.
- The ANU Joint Colleges of Science have concluded an agreement with counterparts at South China University (SCU) which delivers a significant pipeline of doctoral students to ANU, in return for which ANU will provide SCU with research equipment. Up to 150 PhD students from China will study at ANU as a result of the agreement.

Distinguished Educators

The University's new Distinguished Educators scheme has been launched – a key strategic initiative that will help the ANU community recognise and reward its outstanding teachers. Led by the Deputy Vice-Chancellor (Academic), who has championed the scheme, the program will ensure the University sets new sector-leading benchmarks for education.

Alumni Relations and Philanthropy

Ms Elizabeth Bryan AM was named 2017 Alumni of the Year at the ANU Alumni Awards on 7 April 2017.

Other awards included:

- > Young Alumni of the Year: Xiao He (Helen) Zhang
- > Indigenous Alumni of the Year: Dr Gaye Sculthorpe
- > Young Indigenous Alumni of the Year: Robbie Williams
- International Alumni of the Year: Dongxiang ZHANG
- > Alumni of the Year Innovation & Entrepreneurship: Andrew (Creel) Price
- Alumni of the Year Philanthropy: Justice Richard Refshauge
- Student Philanthropist of the Year (Undergraduate): Ben Gill, former Council member
- Student Philanthropist of the Year (Postgraduate): Kim-Marie Spence.

Australian Centre for China in the World

A review into the Australian Centre for China in the World (CIW) will be conducted in the coming months with the objective of ensuring the Centre is optimised as Australia confronts a rapidly changing Asian landscape.

Political and policy engagement

The University continues to be a strong contributor to Australia's political and policy landscape, with its visibility and relevance especially evident during the annual Federal Budget period. Recent engagements have included:

- The Vice-Chancellor joining a roundtable chaired by the Prime Minister on the key issue of cybersecurity.
- The University launched a publication, 'The Trump Administration's First 100 Days: What Should Asia Do?' at the National Press Club on 26 April.
- > The latest ANU Poll was launched at Parliament House on 19 April.

Establishment of an ANU College of Health and Medicine and an ANU College of Science and Environment

The University released The Joint Colleges of Science Consultation Paper on 3 April 2017 following initial discussions and feedback from the two Science College Executive Committees, the Director-General of ACT Health. The purpose of the consultation was to discuss the need for a different internal ANU organisational structure, governance and leadership model to better achieve an integrated vision and strategy for health and medicine; and to address the issues of the scale and focus of our research in health and medicine.

The University Executive has considered the feedback, and endorses moving to development of a White Paper that outlines the implementation of a new College structure for approval by Council at its 21 July 2017 meeting. A second document: Development of the White Paper will be released to the University in early June containing this recommendation.

Other matters of note

The following achievements from across the University community were noted:

- The National Security College hosted a world-first conference on Women in National Security, with keynote address by Defence Minister the Hon Marise Payne, Secretary of DFAT, Ms Frances Adamson and acting Vice-Chancellor Professor Margaret Harding, with corporate support from Thales.
- The new ANU China Office is now open in Beijing, with a remit to build the University's profile and connections across China.
- Professor Paul Cornish, a senior researcher at the University of Oxford and member of the UK Chief of the Defence Staff's Strategic Advisory Panel, joined the National Security College as the inaugural Professorial Fellow in Cyber Security.
- ANU was at the centre of global star-gazing in late March and early April, when the BBC and ABC television program Stargazing Live was broadcast from the Siding Spring Observatory.

Resolved:

That Council note the Vice-Chancellor's report.

6.1 CHANGES TO ANU EXECUTIVE STRUCTURES

The Vice-Chancellor briefed Council about the changes implemented in relation to the ANU Executive structure. In summary, the changes were:

- Creation of the role of Provost, as an Executive leadership role with the primary purpose of driving implementation of the University's Strategic Plan and supporting plans
- Creation of the role of Deputy Vice-Chancellor (Global Engagement), with that portfolio being led by Professor Shirley Leitch.
- Renaming the position of 'Deputy Vice-Chancellor (Research)' to 'Deputy Vice-Chancellor (Research and Innovation)', to raise the profile of innovation activities and better articulate the breadth of the portfolio.
- Renaming the positon of 'Executive Director, Administration and Planning' to 'Chief Operating Officer', bringing it into line with nomenclature for equivalent roles in other universities.
- Changing the reporting line of the Pro Vice-Chancellor (University Experience) directly to the Vice-Chancellor (noting that the position will report to the Provost, once an appointment is made).
- Expressions of interest will be sought from senior ANU academic staff for the role of Pro Vice-Chancellor (Education), to support the Deputy Vice-Chancellor (Academic).

> Creation of the role of Vice-President (Advancement), an Executive level appointment.

In discussion, the Council noted that:

- The proposed changes had been the subject of consultation between the Vice-Chancellor, the Chancellor and Pro-Chancellor and Council reaffirmed its view that:
 - The Vice-Chancellor is responsible for the day to day management of the University which may involve changes to the University Executive structure and portfolio allocation arrangements to best support delivery of the ANU Strategic Plan, but remains accountable to the Council for the effectiveness of these decisions.
 - Council is responsible for ensuring that the Vice-Chancellor has in place effective management systems and monitors and reviews the overall performance of the Vice-Chancellor and management.
- There may be some overlap between the responsibilities of the Deputy Vice-Chancellor (Academic), the Pro Vice-Chancellor (University Experience) and the Registrar, Student Life, and, so as to mitigate this prospect, a program of regular meetings has been established to ensure open communication, improved coordination proper alignment of strategic priorities.
- A student will be invited to join the selection panel for the recruitment of the Provost. The recruitment of a Pro Vice-Chancellor (Education) is being undertaken internally, on a smaller scale, and may not lend itself to student participation. The Vice-Chancellor would consult further on process with the student association Presidents and the Deputy Vice-Chancellor (Academic).

Resolved:

That Council note the changes to the University Executive structure.

7. PRO-CHANCELLORSHIP

The Chancellor advised the Council formally that as the term of Ms Robin Hughes AO would conclude on 30 June 2017, a new Pro-Chancellor must be appointed.

Following the Chancellor's one-on-one consultations with Council members, recommended that Ms Naomi Flutter be appointed as Pro-Chancellor. In making the recommendation, the Chancellor indicated that he had taken account of the demands of the role and the availability of eligible Council members. Preference was also given to ensuring gender balance in the appointment. Based on these factors, including Ms Flutter's substantial contribution as a Council member since 2014, the Chancellor reported that there was a unanimous view that Ms Flutter was the preferred candidate for the role.

Resolved:

That Council appoint Ms Naomi Flutter as Pro-Chancellor for the period 1 July 2017 to 30 June 2020.

The Chancellor expressed his warmest thanks and immense gratitude, on behalf of the Council and the wider University, to Ms Hughes for her remarkable and valued service as Council member and Pro-Chancellor. The Vice-Chancellor offered thanks on behalf of the current University leadership, as well as past Vice-Chancellors who had worked with Ms Hughes.

In response, Ms Hughes thanked the Council for their collegiality and support over her years of service and expressed her great admiration for the effectiveness of the Council under the leadership of the current Chancellor and Vice-Chancellor.

8. DRAFT ANU EXECUTIVE AND COLLEGE PLANS – DELIVERING THE ANU STRATEGIC PLAN

Six supporting 'Executive Plans', which are intended to drive the implementation of the ANU Strategic Plan 2017-2021 were presented to Council. The plans cover the following areas of activity: Academic, Global Engagement, Research and Innovation, Societal Transformation, University Experience and Resources.

In addition, each College Dean has led the development of a set of strategic priorities to ensure College activities are aligned and integrate with the ANU Strategic Plan. Each College has developed their draft College Strategic Priorities document through a detailed engagement within their area. The six draft College Strategic Priorities documents (noting that the ANU College of Physical and Mathematical Sciences and the ANU College of Medicine, Biology and the Environment have developed a joint plan) reflect each College's interpretation of their individual and specific roles to supporting the delivery of the ANU Strategic Plan.

Council was invited to note the draft strategic documents and that further work will be undertaken over the next month to finalise them for presentation to the 21 July meeting of Council for endorsement. Council members commended the Executive leadership team for the quality of the plans, in terms of their comprehensiveness, transparency and assigned accountabilities.

The Chancellor signalled the need for Council to undertake a "deep dive" into one of the Executive Plans at each Council meeting, enabling the responsible member of the University Executive to present key issues and to enable a thorough discussion at future meetings.

Resolved:

That Council note:

- 1. the draft Executive Plans and the draft College Strategic Priorities documents; and that
- 2. final drafts of the documents will be presented to Council's next meeting scheduled for 21 July 2017, for endorsement.

9. UNION COURT REDEVELOPMENT – FINAL APPROVAL UPDATE

Mr Grose and Ms Titchkosky joined the meeting.

The Chief Operating Officer provided the Council with a status update on the Union Court redevelopment project. Mr Grose and Ms Titchkosky presented the completed design for the redevelopment.

During the presentation and in discussion Council noted:

- The façade typologies and materials for the buildings have been selected to complement the existing Chifley Library, to ensure a quality product is delivered for the University consistent with the vision for the project, cost plan allowances and lifecycle requirements.
- The project team is progressing a coordinated interpretative process for public art, indigenous context and social history to ensure an integrated and considered response across the precinct.
- The completed design for the redevelopment has been endorsed by the Campus Planning Committee.
- The redevelopment of Union Court provides the opportunity for renaming Union Court. For the redevelopment phase Union Court has been branded "Re-Union". Discussions are underway to consider naming options.
- > Construction of the Pop-Up Village has commenced and is proceeding to program.

The Council expressed its immense satisfaction with the proposed overall design and the design team was congratulated for their creative work which has responded well to the brief and subsequent feedback from the University.

Childers St Entry and Amphitheatre – Brief and Design

As part of the Union Court redevelopment, includes redesigning the public realm in the precinct including the University Avenue intersection at Childers Street. University management remain unconvinced that any of the designs presented so far, meet the requirements of the University, nor do they provide the compelling gateway to the University. Resolving this design element is not on the critical path for the Union Court redevelopment and there are no time constraints to inhibit undertaking further work.

In discussion with the public realm designers, Lahznimmo, University management has determined to develop a better and more specific brief for this site. It will include both functional and aspirational elements. A specific working group of University stakeholders will be established to enable a more detailed consideration of the issues and factors.

Once the proposed overall specification and site requirements are finalised, and endorsed by the Campus Planning Committee, the University can then consider whether to ask Lahznimmo to provide further designs, or whether to open the specific design project to a more competitive process.

Resolved:

That Council:

1. note the general update and approve the final design for the Union Court redevelopment;

- 2. *****
- 3. *****
- delegate authority to the Chancellor, Vice-Chancellor, Chair of Finance Committee and Council and Finance Committee member, Dr Doug McTaggart, to together approve the final commercials (Gross Maximum Contract Price) or retendering of the main scope of works;
- 5. authorise the University to take steps to procure an early works contractor for demolition, if necessary;
- note the proposed approach to finalising a design for the Childers Street, University Avenue Gateway, which will involve the establishment of a specific working group of University stakeholders to enable a detailed consideration of the issues and factors; and so as to inform specification development and resolution of site requirements, as part of the redevelopment; and
- 7. *****

Mr Grose and Ms Titchkosky left the meeting.

10. UNIVERSITY 2017 FINANCIAL PROJECTIONS

The Chief Financial Officer provided the Council with an overview of the 2017 financial projections and year to date results. *****

Resolved:

That Council note the University year to date results and 2017 financial projections.

11. 2018 FEDERAL BUDGET

The Director, Planning and Performance Measurement, Ms Richelle Hilton, joined the meeting.

Council noted that a number of the Higher Education Budget reforms are still under consultation and the University has insufficient detail to fully model the impact of all the measures or to replicate the Government's estimates.

Council noted the following key points:

- changes to Commonwealth Support Place (CSP) funding from 2018;
- > risks to real growth in research block funding received by the University over the next 2 years;
- changes to skilled visas for foreign workers;
- > new initiatives and arrangements in respect of the Australian Astronomical Observatory;
- > new HELP repayment thresholds and changes to indexation and eligibility;
- changes to the Promotion of Excellence in Learning and Teaching in Higher Education and Australian Awards for University Teaching;
- funding for community-owned regional study hubs;
- > changes to the Higher Education Participation and Partnership program;
- changes to postgraduate Commonwealth supported places;
- Commonwealth supported places for Sub Bachelor programs;
- improvements to transparency of admissions; and
- > measures to improve transparency of teaching and research expenditure.

Resolved:

That Council note the summary of major Higher Education reforms and associated impacts on the University following the tabling of the 2018 Federal Budget.

Ms Hilton left the meeting.

PART 3: STRATEGIC ISSUES

12. INDIGENOUS ENGAGEMENT AT ANU

Associate Professor Wood and Ms Martin joined the meeting.

The Pro Vice-Chancellor (University Experience) gave his presentation to Council in relation to Indigenous engagement at ANU.

Council noted that, as highlighted in the Strategic Plan 2017-2021, a key part of fulfilling our responsibility as the National University is building on our history of engagement with Indigenous Australia. Three 'Key Initiatives' relating to Aboriginal Australia are outlined in the new strategic plan:

- ANU will ensure cross-institutional effort to substantially increase the recruitment and success of Indigenous undergraduate and postgraduate students, and Indigenous academic staff. All disciplines and professions will be targeted (Key Initiative 2.4)
- Major institutional funding will prioritise high quality, high impact and community-engaged research relevant to the big questions facing Indigenous Australia – not only in existing areas of strength such as Indigenous studies, health and economics, but in all disciplines (Key Initiative 2.5)
- Fifty years on from the 1967 Referendum that gave the national government power to legislate for Indigenous Australia, ANU will play an active role in national debate about recognition of Australia's first peoples in our Constitution (Key Initiative 2.6).

The University Experience plan prioritises four key actions:

- 1. developing comprehensive support systems for Indigenous students at all levels;
- 2. developing comprehensive support for Indigenous staff, both academic and professional;
- revitalising Reconciliation at ANU by furthering research and public awareness of Indigenous issues and by ensuring that ANU is a place where Indigenous Australians can realise their potential and aspirations; and
- 4. developing an integrated training and support program for Indigenous PhD students in partnership with the Tjabal Centre, National Centre for Indigenous Studies and our Indigenous collaborators and partners to improve graduate outcomes and student satisfaction.

A renewed Reconciliation Action Plan (RAP) is being developed by a working group coordinated by the Pro Vice-Chancellor (University Experience) that includes senior Indigenous ANU staff. An update on the new RAP is currently going through a consultation process with senior management and Indigenous staff. A revised version will be shared in late May with Reconciliation Australia inviting comment. Further consultation is planned with ANU Indigenous Alumni and with senior management, before the Plan is presented to a meeting of the Senior Management Group seeking its approval.

Resolved:

That Council note the initiatives underway at ANU in pursuit of engagement with Indigenous Australia.

Associate Professor Wood and Ms Martin left the meeting.

PART 4: OTHER MATTERS FOR DECISION

13. COUNCIL COMMITTEE MEMBERSHIP

Resolved:

That Council:

- 1. consider (re)appointments to the membership of the Campus Planning Committee; and
- 2. note the membership appointments to be made to the Nominations Committee by the Chancellor, in accordance with paragraph 10(2)(b) of the Australian National University Act 1991.

15. ENDOWMENT FOR EXCELLENCE REPORT TO DONORS 2016

Resolved:

That Council:

- > approve the 2016 Endowment for Excellence Report to Donors;
- note that the 2016 Donor Honour Roll will not be included in the hard copy format of the Donor Report, in line with industry standards.

16. POSTGRADUATE AND RESEARCH STUDENTS' ASSOCIATION CONSTITUTIONAL AMENDMENT

Resolved:

That Council approve the changes to the Postgraduate and Research Students' Association Constitution, subject to the approval by the PARSA Annual General Meeting being held on 25 May 2017.

PART 5: OTHER MATTERS FOR NOTING

17. ADMINISTRATIVE REFORM UPDATE

The Chief Operating Officer presented an update on administrative reform at the University. *****

The Council determined that it discuss progress on administrative reform in greater detail at its 1 December 2017 meeting.

Resolved:

That Council note the progress report on administrative reform at ANU.

18. ANU ENTERPRISE PTY LTD BUSINESS PLAN

Resolved:

That Council note the 2017-2019 Business Plan, and priorities, in relation to ANU Enterprise Pty Ltd.

19. WORK, HEALTH AND SAFETY PERFORMANCE REPORT 1 JANUARY 2017 TO 30 APRIL 2017

Council noted the University's work health and safety performance report for staff, for the period, 1 January to 30 April 2017 including data on incidents, workers' compensation claims and key WHS activity, as well as updates on key projects relevant to staff.

Resolved:

That Council:

- Note the WHS safety performance report for staff and the student safety report for the period, 1 January to 30 April 2017.
- Adopt recommended definitions in respect of the reporting categories for future student incident reporting purposes.
- Note the report in relation to potential exposure to lead-based paint at the Heritage Early Childhood Centre; and endorse progress of remedial, consultation and communication actions.

20. AUDIT AND RISK MANAGEMENT COMMITTEE – EXECUTIVE SUMMARY

Resolved:

That Council note the summary of major items considered by the Audit and Risk Management Committee at its meeting held on 11 May 2017.

21. FINANCE COMMITTEE – EXECUTIVE SUMMARY

Resolved:

That Council note the summary of major items considered by the Finance Committee at its meeting held on 12 May 2017.

22. CAMPUS PLANNING COMMITTEE - EXECUTIVE SUMMARY

Resolved:

That Council note the summary of major items considered by the Campus Planning Committee at its meeting held on 15 March 2017.

23. ACADEMIC BOARD REPORT

Resolved:

That Council note the unconfirmed minutes from the Academic Board meeting held on 2 May 2017.

24. POWER OF ATTORNEY

Resolved:

That Council note that no documents have been executed under Power of Attorney since the 7 April 2017 meeting of Council.

25. UNIVERSITY SEAL REPORT

Resolved:

That Council note that there had been no documents to which the University Seal had been affixed since its last meeting held on 7 April 2017.

26. REPORT OF SIGNIFICANT VISITS AND EVENTS, GRANTS AND CONSULTANCIES

Resolved:

That Council note the report of significant visits and events, grants and consultancies.

PART 6: OTHER BUSINESS

27. QUESTION TIME

No questions were raised during Question Time.

28. OTHER BUSINESS

The Council recorded its considerable thanks and gratitude to Ms Kate Molloy for her service as the Director, Corporate Governance and Risk Office, ahead of her retirement on 11 July 2017.

29. NEXT MEETING

Council noted that its next meeting will be held on Friday 21 July 2017.

Date:_____

Professor the Hon Gareth Evans AC QC Chancellor The Australian National University

(***** indicates a removed item which is confidential to Council Members)