Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A	ror	tne 2	011 calendar year, or tax year beginning OC	T 1, 2011 and	ending S	EP 30, 2012	
В	Chec appli	ck if lcable:	C Name of organization			D Employer ident	ification number
		ddress nange	Smithsonian Institution				
	cr	ame nange	Doing Business As			53-02	206027
	ln re	itial turn	Number and street (or P.O. box if mail is not deli	vered to street address)	Room/suite	E Telephone numb	per
4	Te	ermin- ted	1000 Jefferson Drive, S. W.	,			533-1000
	Aı	mended turn	City or town, state or country, and ZIP + 4			G Gross receipts \$	2,098,371,606.
	Aı	pplica- on	Washington, DC 20560			H(a) Is this a group	return
	pe	ending	F Name and address of principal officer:Dr. G	. Wayne Clough		for affiliates?	Yes X No
			1000 Jefferson Dr, SW, Washington,			H(b) Are all affiliates i	included? Yes No
1	Tax	-exem	ot status: X 501(c)(3) 501(c)( )		or 527	If "No," attach	a list. (see instructions)
J	Wel	bsite:	www.si.edu			H(c) Group exempt	ion number
K	Forn	n of org	ganization: Corporation Trust As	sociation x Other ► Sch (	L Year	of formation: 1846	M State of legal domicile:
P	art	T∣S	ummary				
- u	$\top$	1 Bri	efly describe the organization's mission or most	significant activities: "Incre	ase and d	liffusion of	
Activities & Governance			owledge" is the mission set forth by				
Ĕ	2	2 Ch	eck this box 🕨 📖 if the organization discor	ntinued its operations or dispo	sed of more	than 25% of its net	assets.
o Ve	3	3 Nu	mber of voting members of the governing body	(Part VI, line 1a)			3   17
رى مح	4	4 Nu	mber of independent voting members of the gov	verning body (Part VI, line 1b)			17
es	1.5		tal number of individuals employed in calendar y				6762
ij	1		tal number of volunteers (estimate if necessary)				6012
Ć	7		tal unrelated business revenue from Part VIII, co				a 17,254,904.
•			t unrelated business taxable income from Form				b -2,079,195.
	Т					Prior Year	Current Year
ø	8	3 Co	ntributions and grants (Part VIII, line 1h)			1,040,181,349	1,126,869,412.
Revenue	6				90,321,275	90,218,174.	
ě	1		estment income (Part VIII, column (A), lines 3, 4,		51,436,683	38,205,474.	
Œ	1		ner revenue (Part VIII, column (A), lines 5, 6d, 8c		59,039,102	59,946,482.	
	1:		tal revenue - add lines 8 through 11 (must equal			1,240,978,409	
	1:		ants and similar amounts paid (Part IX, column (			16,118,927	7. 16,944,946.
	1		nefits paid to or for members (Part IX, column (A			(	0.
Ś	1		laries, other compensation, employee benefits (F			591,531,002	598,152,350.
Expenses	10		ofessional fundraising fees (Part IX, column (A), li		3,854,914	6,397,750.	
g	.   -	<b>b</b> To	tal fundraising expenses (Part IX, column (D), line	25) > 39,636	775.		
û	1		ner expenses (Part IX, column (A), lines 11a-11d,			489,899,380	525,197,743.
	11		tal expenses. Add lines 13-17 (must equal Part I			1,101,404,223	1,146,692,789.
	19		venue less expenses. Subtract line 18 from line			139,574,186	168,546,753.
Net Assets or	3					ginning of Current Yea	End of Year
sets	2	<b>0</b> To	tal assets (Part X, line 16)			3,516,523,060	
AS	2	<b>1</b> To	tal liabilities (Part X, line 26)			741,196,74	7. 756,490,921.
E.E.	2	2 Ne	t assets or fund balances. Subtract line 21 from	line 20		2,775,326,313	3,039,118,608.
P	art	11   5	Signature Block				
			s of perjury, I declare that I have examined this return,				my knowledge and belief, it is
true	e, co	rrect, a	nd complete. Declaration of preparer (other than office	r) is based on all information of w	hich preparer	has any knowledge.	
						7174	/13
Sig	jn		Signature of officer			Date *	
He	re		Dr. G. Wayne Clough, Secretary				
			Type or print name and title				
		Pı	int/Type preparer's name	Preparer's signature		Date Check	PTIN
Pai	d					self-emp	
Pre	pare	er Fi	rm's name			Firm's EIN	<b>&gt;</b>
Use	e On	ly Fi	rm's address				
			<u>-</u>			Phone no.	
Ma	y th	ne IRS	discuss this return with the preparer shown abo	ve? (see instructions)			Yes No

Pa	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response to any question in this Part III	Х
1	Briefly describe the organization's mission:	
	"Increase and diffusion of knowledge" is the mission set forth by	
	James Smithson. The Smithsonian endeavors to shape the future by	
	preserving our heritage, discovering new knowledge, and sharing our	
	resources with the world.	
2	Did the organization undertake any significant program services during the year which were not listed on	
	the prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	•
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	••
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured	by expenses.
-	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and	• •
	others, the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 592,567,597. including grants of \$ 14,867,712.) (Revenue \$	32 137 691. \
··u	4A Research and Collections	, , , , , , , , , , , , , , , , , , , ,
	The Smithsonian collection of nearly 137 million objects (art,	
	artifacts and scientific specimens) are the heart of the Institution.	
	Research, public programs and the exhibitions are based on the	
	collections. Care of collections involves the work of registrars,	
	conservators, museum specialists, designers, curators and editors.	
	About 126 million objects and specimens are part of the natural history	
	collections and primarily used for research purposes by both	
	Smithsonian scientists and researchers from around the world. In some	
	cases, the museum has the definitive, irreplaceable collection of a	
	certain species which is essential for comparative studies.	
	202 542 504	40 606 534 >
4b	(Code:) (Expenses \$ 253,542,504. including grants of \$ 2,077,234. ) (Revenue \$	49,606,534.
	4B Education, Public Programs and Exhibitions	
	The Smithsonian opened more than 100 new exhibitions this year and sent	
	traveling shows around the country. Among the significant exhibitions	
	were: the Hirshhorn Museum's "Song 1," a site-specific installation of	
	video and sound that enveloped the entire circular facade of the museum	
	and literally stopped traffic. "Slavery at Jefferson's Monticello:	
	Paradox of Liberty, opened at the National Museum of American History.	
	The exhibit explored slavery and enslaved people in America through the	
	lens of Jefferson's Monticello plantation.	
	The National Museum of Natural History hosted the exhibition	
	"Titanoboa: Monster Snake" that featured a replica of a snake based on	
4c		58,679,888.
	4C Membership	
	The National Associate program is our largest and most basic membership	
	program. The program provides members with "Smithsonian" magazine which	
	is published 11 times a year. "Smithsonian" magazine provides in-depth	
	coverage of history, science, nature, the arts, and world cultures.	
	The magazine covers news in these areas, for example new research on	
	Thomas Jefferson, as well as basic reporting on topics like the art of	
	Cai Gou-Qiang. Events sponsored by National Associates vary from year	
	to year but have recently included our STEM conference in Washington DC	
	and Museum Day, which provides free admission to over 200 museums	
	nationwide on Museum Day.	
4d	Other program services (Describe in Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$	)
40	Total program service expenses  895, 673, 594.	

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# Form 990 (2011) Smithsonian Instit Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			۱
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent		v	
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
2	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
u	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	х	
h	Schedule D, Parts XI, XII, and XIII  Was the organization included in consolidated, independent audited financial statements for the tax year?	12a	Λ	
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		•	
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	l	I

Form 990 (2011) Smithsonian Institution

Part IV | Checklist of Required Schedules (continued) Smithsonian Institution 53-0206027 Page 4

	The state of the s		.,	- <del></del>
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		Yes	No
21	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	l		.,
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
<b>2</b> 5a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	ZJa		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	23		
-	contributions? If "Yes," complete Schedule M	30	х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?  If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		.,	
	Note. All Form 990 filers are required to complete Schedule O	38	X	

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# Form 990 (2011) Smithsonian Institution Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V							
			Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming							
	(gambling) winnings to prize winners?	1c	Х					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return 2a 6762							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)							
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Х					
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?							
b	If "Yes," enter the name of the foreign country: ▶ Panama							
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х				
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5с						
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit							
	any contributions that were not tax deductible?	6a		Х				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts							
	were not tax deductible?	6b						
7	Organizations that may receive deductible contributions under section 170(c).							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х					
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required							
	to file Form 8282?	7c		Х				
d	If "Yes," indicate the number of Forms 8282 filed during the year							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х				
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting							
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.	_						
	Did the organization make any taxable distributions under section 4966?	9a						
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b						
10	Section 501(c)(7) organizations. Enter:							
	Initiation fees and capital contributions included on Part VIII, line 12 10a							
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities							
11	Section 501(c)(12) organizations. Enter:							
	Gross income from members or shareholders							
D								
122	amounts due or received from them.)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	IZa						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
	Is the organization licensed to issue qualified health plans in more than one state?	13a						
а	Note. See the instructions for additional information the organization must report on Schedule O.	ioa						
h	Enter the amount of reserves the organization is required to maintain by the states in which the							
	organization is licensed to issue qualified health plans							
c	Enter the amount of reserves on hand 13c							
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х				
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b						

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	4		
		_		
b	Enter the hamber of voting members included in line 14, above, who are independent	4		
2			х	
2		2	_ ^	
3		١		x
4				X
4 5	there the number of voting members of the governing body at the end of the tax year		х	
6				х
7a	If there are material differences in voting rights among members of the governing body, or if the governing body delegated troad authority to an executive committee or similar committee, explain in Schedule 0.  Enter the number of voting members included in line 1a, above, who are independent  17  Did any officer, director, trustee, or key employee?  Did the organization delegate control over management duties customanly performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?  Did the organization delegate control over management duties customanly performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?  Did the organization become aware during the year of a significant diversion of the organization's assets?  Did the organization have members or stockholders?  Did the organization have members or stockholders?  Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  If the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  The governing body?  Each committee with authority to act on behalf of the governing body?  Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization by a maline address? If "Yes", provide the names and addresses in Schedule O  Did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization brave written conflict of interest policy? If "Yes", grow the organization brave a written whistleblower policy?  If the organizati			
74		7a	x	
h		'a		
-		7h		x
8	1	1.5		
а		8a	х	
b		8b	х	
9				
•		9		х
Sec				
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a		12a	Х	
b		12b	Х	
С				
		12c	Х	
13		13	Х	
14		14	Х	
15				
		15a	X	
b		15b	Х	
40				
ioa		40-	х	
<b>L</b>	, , , , , , , , , , , , , , , , , , , ,	Iba	A	
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			_	

2011 Crystal Dr., Arlington,

22202

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	T	21 1126		C)	прс	iisai	(D)	(E)	(F)
Name and Title	Average hours per week	box	not c	Pos heck ss pe	ition more erson	than is bot or/trus	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(describe hours for related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Honorable John Roberts, Jr.										
Regent	0.50	Х						0.	0.	0.
(2) Honorable Joseph Biden	1							_	_	_
Regent	0.50	Х						0.	0.	0.
(3) Honorable Xavier Becerra	1							_	_	_
Regent	2.00	Х						0.	0.	0.
(4) Honorable Thad Cochran										
Regent	2.00	Х						0.	0.	0.
(5) Honorable Sam Johnson										
Regent	2.00	Х						0.	0.	0.
(6) Honorable Steven LaTourette										
Regent	2.00	Х						0.	0.	0.
(7) Honorable Patrick Leahy										
Regent	2.00	Х						0.	0.	0.
(8) Honorable Jack Reed										
Regent	2.00	Х						0.	0.	0.
(9) Mr. Steve Case										
Regent	2.00	Х						0.	0.	0.
(10) Dr. France Cordova										
Regent	16.00	Х						0.	0.	0.
(11) Dr. Shirley Ann Jackson										
Regent	4.00	Х						0.	0.	0.
(12) Mr. Robert Kogod										
Regent	2.00	Х						0.	0.	0.
(13) Mr. John McCarter										
Regent	4.00	Х						0.	0.	0.
(14) Mr. David Rubenstein										
Regent	2.00	Х						0.	0.	0.
(15) Mr. Roger Sant										
Regent	2.00	Х						0.	0.	0.
(16) Mr. Alan G. Spoon										
Regent	2.00	Х	<u> </u>			<u> </u>		0.	0.	0.
(17) Ms. Patricia Stonesifer										
Regent	4.00	Х						0.	0.	0.

Part VII Section A. Officers, Directors, To (A)  Name and title	Average hours per week (describe hours for related organizations in Schedule O)	tee or director opposition opposition of the condition of	not c	Pos heck ss pe	c) sition more erson directo	than is bot or/trus	one h an tee)	( <b>D)</b> Reportable compensation from the	(E) Reportable compensation from related organizations	an	(F) timate nount o other pensa	
(A)	(B) Average hours per week (describe hours for related organizations in Schedule	rustee or director og og og	not c , unle cer an	Pos heck ss pe	c) sition more erson directo	than is bot or/trus	one h an tee)	( <b>D)</b> Reportable compensation from the	(E) Reportable compensation from related organizations	an	timate nount o other	
Name and title	hours per week (describe hours for related organizations in Schedule	rustee or director	not cl , unle: cer an	heck ss pe	more erson directo	than is bot or/trus	h an tee)	compensation from the	compensation from related organizations	an	nount o	
	week (describe hours for related organizations in Schedule	rrustee or director	cer an		directo	or/trus	tee)	from the	from related organizations		other	of
	(describe hours for related organizations in Schedule	trustee or director						the	organizations			
	hours for related organizations in Schedule	Individual trustee or direct	tutional trustee			ated			•	COIII	perioa	tion
	organizations in Schedule	Individual trustee or	tutional trustee			ඝ		organization	(W-2/1099-MISC)	fr	om the	
	in Schedule	Individual trust	tutional tru			S		(W-2/1099-MISC)	(** = ***,		anizati	
		Individua	tutio		) yee	Highest compensated employee				and	d relate	ed
	0)	pul		Officer	Key employee	hest c	Former			orga	anizatio	วทร
			Inst	0#!!	Ke.	Hig	Por					
(18) G. Wayne Clough									_			
Secretary	50.00			Х				511,239.	0.		37,	592.
(19) John Lapiana									_			
Chief of Staff-Regents	50.00			Х				177,245.	0.		29,	821.
(20) Judith Leonard												
General Counsel	50.00			Х				180,676.	0.		30,	642.
(21) Anne Ryan												
Inspector General	50.00			Х				164,460.	0.		35,	658.
(22) Albert Horvath												
Under Secretary - Fin & Adm/CFO	50.00			Х				159,261.	0.		11,	717.
(23) Michael Pickett												
Acting Inspector General(11/6/11-1/1	L 50.00			Х				119,261.	0.		7,	546.
(24) Scott Dahl												
Inspector General (11/5/11 - present	50.00			Х				0.	0.		24,	934.
(25) Virginia Clark												
Director-Advancement & Giving	50.00				Х			327,104.	0.		51,	109.
(26) Richard Kurin									_			
Under Sec-History, Art & Culture	50.00				Х			292,041.	0.			345.
1b Sub-total								1,931,287.	0.		279,	
c Total from continuation sheets to Part \	· · ·							6,283,292.	0.		994,	
d Total (add lines 1b and 1c)						<u> </u>		8,214,579.	0.	1	,273,	583.
2 Total number of individuals (including but	not limited to th	ose	liste	ed al	bov	e) wl	no re	eceived more than \$100	,000 of reportable			
compensation from the organization												,140
									г		Yes	No
3 Did the organization list any former office												
line 1a? If "Yes," complete Schedule J for										3	Х	

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

4

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Forrester Construction Company, 12231		
Parklawn Drive, Rockville, MD 20852-1792	Construction (See Schedule O)	19,997,590.
Grunley Construction Company		
888 17th Street NW, Washington, DC 20006	Construction (See Schedule 0)	19,757,393.
Associated Builders		
4903 Baltimore Ave, Hyattsville, MD 20781	Construction (See Schedule O)	16,788,103.
Freelon Group, 5310 S Alston Ave. #300,		
Durham, NC 27713-4381	Construction (See Schedule O)	13,189,015.
Northrop Grumman Systems Corporation,	Systems Eng Support (See	
Northrop Grumman Space Technology, Redondo	Schedule O)	8,250,481.
2 Total number of independent contractors (including but not limited	d to those listed above) who received more than	
\$100,000 of compensation from the organization.	453	

rendered to the organization? If "Yes," complete Schedule J for such person

Part VII Section A Officers Directors Tru		1			1	I :l.		O	53-U2U6U2	1
Coolidii Ai Cilicolo, Birestore, 114		npid	oyee			lign	est			<b>—</b>
(A) Name and title	<b>(B)</b> Average hours	(c		Posi all t	ition		ıly)	( <b>D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) Evelyn Lieberman										
Director-Comm & External Affairs	50.00				Х			252,852.	0.	36,310.
(28) Era Marshall										
Dir-Equal Emplymt & Minority Affairs	50.00				Х			162,126.	0.	14,585.
(29) Thomas Ott										
President - Smithsonian Enterprises	50.00				Х			425,405.	0.	51,192.
(30) Sudeep Anand										
Treasurer	50.00				Х			223,860.	0.	41,755.
(31) Gregory Bokman										
CFO - Smithsonian Enterprises	50.00				Х			249,742.	0.	48,180.
(32) Amy Chen										
Chief Investment Officer	50.00				Х			348,729.	0.	136,062.
(33) Bruce Dauer										
Acting Dep U/S for Fin & Admin	50.00				Х			246,260.	0.	38,960.
(34) James Douglas										
Dir - Office of Human Resources	50.00				Х			215,535.	0.	34,283.
(35) Mary Payne										
Director - Office of Govt Relations	50.00				Х			224,743.	0.	38,291.
(36) Andrew Zino										
Comptroller	50.00				Х			167,571.	0.	23,877.
(37) Eva Pell										
Under Secretary - Science	50.00				Х			324,216.	0.	39,023.
(38) Claudine Brown										
Asst Sec - Education and Access	50.00				Х			244,288.	0.	41,625.
(39) James Bruce Kendall										
Dir - Facilities, Engineering & Ops	50.00				Х			185,603.	0.	25,186.
(40) George VanDyke										
Dir - Information Technology	50.00				Х			184,902.	0.	44,006.
(41) Peter Gibbons										
Dir Retail - Smithsonian Enterprises	50.00					Х		375,096.	0.	50,622.
(42) William Moggridge										
Dir - Cooper Hewitt(deceased 9/8/12)	50.00					Х		307,505.	0.	51,109.
(43) Richard Koshalek										
Director - Hirshhorn Museum	50.00			Ш		Х		316,320.	0.	51,109.
(44) Christian Samper										
Dir - Natl Museum Natural History	50.00			Ш		Х		306,010.	0.	51,109.
(45) Carey Winfrey										
SE - Editor in Chief	50.00			Ш		Х		314,077.	0.	47,019.
(46) Marsha Shaines										
Former Acting General Counsel	50.00						Х	162,995.	0.	6,925.
Total to Part VII, Section A, line 1c										

Name and title Ave	(B) erage ours per			<b>s, a</b> i <b>(C</b> Posi	<b>;</b> )	ligh	est			(F)				
Name and title  Ave he	erage ours per	(cł						(D)	(E)	<b>(E)</b>				
(47) Ira Rubinoff Former Acting Under Sec - Science (48) Charles R. Alcock Former Acting Under Sec - Science (49) Alison McNally Former Under Secretary-Finance (50) Scott Miller Former Acting Under Sec-Science (51) Clair Gill Former Acting Dir-Facilities (52) Ann Speyer Former Chief Information Officer (53) Alice Maroni	-		ICCI	all t			ly)	Reportable compensation	empensation compensation					
Former Acting Under Sec - Science  (48) Charles R. Alcock  Former Acting Under Sec - Science  (49) Alison McNally  Former Under Secretary-Finance  (50) Scott Miller  Former Acting Under Sec-Science  (51) Clair Gill  Former Acting Dir-Facilities  (52) Ann Speyer  Former Chief Information Officer  (53) Alice Maroni	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations				
(48) Charles R. Alcock Former Acting Under Sec - Science (49) Alison McNally Former Under Secretary-Finance (50) Scott Miller Former Acting Under Sec-Science (51) Clair Gill Former Acting Dir-Facilities (52) Ann Speyer Former Chief Information Officer (53) Alice Maroni	50.00						х	156,953.	0.	20,901				
(49) Alison McNally Former Under Secretary-Finance (50) Scott Miller Former Acting Under Sec-Science (51) Clair Gill Former Acting Dir-Facilities (52) Ann Speyer Former Chief Information Officer (53) Alice Maroni	50.00						х	147,733.	0.	20,336				
(50) Scott Miller  Former Acting Under Sec-Science (51) Clair Gill  Former Acting Dir-Facilities (52) Ann Speyer  Former Chief Information Officer (53) Alice Maroni														
(51) Clair Gill Former Acting Dir-Facilities (52) Ann Speyer Former Chief Information Officer (53) Alice Maroni	50.00						Х	190,742.	0.	5,769				
Former Acting Dir-Facilities (52) Ann Speyer Former Chief Information Officer (53) Alice Maroni	50.00						х	155,412.	0.	25,887				
Former Chief Information Officer (53) Alice Maroni	0.00						х	100,162.	0.	9,865				
(53) Alice Maroni	0.00						х	153,362.	0.	21,332				
								,		,				
	0.00						Х	141,093.	0.	18,901				
Total to Part VII, Section A, line 1c								6,283,292.		994,219				

53-0206027

Pa	rt VII	Ⅱ   Statement of Rever	nue					
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ıts ıts	1 a	Federated campaigns	1a	59,472.				
ra n		Membership dues	·····	11,208,330.				
Ğ,Ë		Fundraising events		1,480,345.				
##		B	1d	, ,				
3, ⊟,G		Government grants (contribut		916,403,979.				
Sign		All other contributions, gifts, gran	· -					
le ti	•	similar amounts not included abo		197,717,286.				
oğ.	_			5,040,278.				
Contributions, Gifts, Grants and Other Similar Amounts	_	Noncash contributions included in lines <b>Total.</b> Add lines 1a-1f			1,126,869,412.			
<u> </u>		Total. Add lines 1a-11						
a	2 a	Subscriptions-magazine		Business Code 511120	36,968,789.	36,968,789.		
ķ	z a b	TT 11 (26 1: /T 1		900099	31,013,134.	14,054,945.		16,958,189.
Ser		Theater Income		711110	10,640,866.	9,204,403.	1,436,463.	10,330,103.
E S	C C	m/G1		900099	9,388,948.	9,375,663.	13,285.	
Re	d	Traveling Exhibitions		900099	1,081,880.	1,081,880.	15,205.	
Program Service Revenue	•	All other program service reve	20110	541800	1,124,557.	1,001,000.	1,124,557.	
	†	Total. Add lines 2a-2f			90,218,174.		1,121,557.	
_	3	Investment income (including			20,220,272			
	3	other similar amounts)		•	7,386,593.			7,386,593.
	4	Income from investment of tax			.,000,000			.,000,000.
	5	Royalties		·	10,008,518.			10,008,518.
	3	Hoyames	(i) Real	(ii) Personal	21,111,121			
	6 2	Gross rents	(i) Hear	(ii) i ersonai				
	b							
		Rental income or (loss)		1				
	4	Not worded in comes on (local)						
		Gross amount from sales of	(i) Securities	(ii) Other				
	<i>,</i> .	assets other than inventory	789,467,596	<del>- ''</del>				
	h	Less: cost or other basis		,				
	-		758,822,100	. 0.				
	С	Gain or (loss)						
		Net gain or (loss)		· · · · · ·	30,818,881.			30,818,881.
ø.		Gross income from fundraising						
Other Revenue	-	including \$ 1,480						
eve		contributions reported on line						
r R		Part IV, line 18	-	295,992.				
the	b	Less: direct expenses						
0		Net income or (loss) from fund			-267,975.			-267,975.
		Gross income from gaming ac						
		Part IV, line 19		.				
	b	Less: direct expenses						
		Net income or (loss) from gam						
		Gross sales of inventory, less						
		and allowances		61,629,785.				
	b	Less: cost of goods sold		23,745,997.				
	С	Net income or (loss) from sale	s of inventory .		37,883,788.	35,525,340.	2,358,448.	
		Miscellaneous Revenu		Business Code				
	11 a	Magazine & Online Adve		541800	12,322,151.		12,322,151.	
	b							
	С							
	d	All other revenue						
	е			<b>&gt;</b>	12,322,151.			
	12	Total revenue. See instructions.			1,315,239,542.	106,211,020.	17,254,904.	64,904,206.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

com	olete columns (B), (C), and (D).				
	Check if Schedule O contains a respons	se to any question in thi			
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	78,669.	78,669.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	11,185,439.	11,185,439.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	5,680,838.	5,680,838.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	6,722,706.	1,290,270.	5,037,958.	394,478.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	3,933,677.	3,302,787.	630,890.	
7	Other salaries and wages	452,778,182.	339,521,025.	97,935,315.	15,321,842.
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	56,456,663.	42,960,864.	11,558,782.	1,937,017.
9	Other employee benefits	48,246,352.	34,787,679.	11,877,829.	1,580,844.
10	Payroll taxes	30,014,770.	21,654,365.	7,337,355.	1,023,050.
11	Fees for services (non-employees):				
а	Management				
	Legal	775,811.	243,391.	532,420.	
	Accounting	1,010,277.		1,010,277.	
d	Lobbying	7,422.	7,422.		
е	Professional fundraising services. See Part IV, line 17	6,397,750.			6,397,750.
f	Investment management fees	1,765,831.		1,765,831.	
g	Other	88,414,888.	77,871,436.	7,524,797.	3,018,655.
12	Advertising and promotion	4,740,929.	4,374,341.	145,807.	220,781.
13	Office expenses	47,858,702.	40,483,971.	6,494,719.	880,012.
14	Information technology	36,869,278.	6,647,675.	29,073,151.	1,148,452.
15	Royalties	401,878.	401,878.		
16	Occupancy	113,656,274.	103,216,244.	9,200,166.	1,239,864.
17	Travel	14,142,921.	12,535,917.	867,135.	739,869.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	4,294,447.	2,182,581.	2,009,837.	102,029.
20	Interest	1,204,249.	1,204,249.		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	113,041,166.	97,383,165.	15,440,569.	217,432.
23	Insurance	892,061.	466,540.	425,388.	133.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	Program Production	92,185,315.	85,439,122.	1,484,442.	5,261,751.
b	Collections, Equipment,	3,936,294.	2,753,726.	1,029,752.	152,816.
С					
d					
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	1,146,692,789.	895,673,594.	211,382,420.	39,636,775.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here X if following SOP 98-2 (ASC 958-720)	10,915,226.	6,340,963.	0.	4,574,263.

Form 990 (2011)
Part X | Balance Sheet Smithsonian Institution 53-0206027 Page **11** 

Pa	rt X	Balance Sheet			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	505,378,870.	1	530,237,258.
	2	Savings and temporary cash investments		2	19,231,139.
	3	Pledges and grants receivable, net		3	216,836,635.
	4	Accounts receivable, net		_	52,296,083.
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II			
		of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instructions)		6	
ets	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use			9,255,964.
As	9	Prepaid expenses and deferred charges	10 285 455	_	11,286,159.
	1	Land, buildings, and equipment: cost or other	, ,		, ,
		basis. Complete Part VI of Schedule D 10a3,317,419,	820.		
	b	Less: accumulated depreciation 10b 1,528,376,		10c	1,789,043,339.
	11	Investments - publicly traded securities		_	339,139,972.
	12	Investments - other securities. See Part IV, line 11		_	808,510,166.
	13	Investments - program-related. See Part IV, line 11		13	,,
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	20,604,502.		19,772,814.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		_	3,795,609,529.
	17	Accounts payable and accrued expenses		_	275,824,850.
	18	Grants payable		18	
	19	Deferred revenue		_	372,842,002.
	20	Tax-exempt bond liabilities		20	107,824,069.
w	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees,			
ΞQ		highest compensated employees, and disqualified persons. Complete Part			
Ë		of Oploadula I		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Oak adula D		25	
	26	Total liabilities. Add lines 17 through 25	741,196,747.	26	756,490,921.
		Organizations that follow SFAS 117, check here			, , ,
S		lines 27 through 29, and lines 33 and 34.			
၁င	27	Unrestricted net assets	1,898,863,964.	27	2,096,101,402.
alaı	28	Temporarily restricted net assets		28	585,179,809.
Ä	29		319,196,932.	_	357,837,397.
Ē		Organizations that do not follow SFAS 117, check here and			, , ,
Ĕ		complete lines 30 through 34.			
ts c	30	Capital stock or trust principal, or current funds		30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
Se	33	- · · · · · · · · · · · · · · · · · · ·	2 775 226 212	33	3,039,118,608.
	34	Total liabilities and net assets/fund balances		34	3,795,609,529.
	1 0-7	TOTAL HADNINGS AND NET ASSETS/TUND DAIANDES		1 5	-,,555,525,

Form **990** (2011)

Form 990 (2011) Smithsonian Institution 53-0206027 Page **12** 

Da	rt XI Reconciliation of Net Assets				3-
Га					
	Check if Schedule O contains a response to any question in this Part XI				X
		1 1			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,315		
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,146	,692	<u>,789.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	168	,546	,753.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,775	,326	,313.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	95	,245	,542.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	3,039	,118	,608.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	О.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?	J	3a	х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
-	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3h	x	

Form **990** (2011)

132012 01-23-12

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Smithsonian Institution

Employer identification number 53-0206027

Pa	tΙ	Reason	for Public Char	<b>ity Status</b> (All organiz	ations mu	st comple	te this par	t.) See inst	tructions.				
The o	organ	ization is not a	private foundation	because it is: (For lines	1 through	11, check	only one b	ox.)					
1		A church, cor	nvention of churche	s, or association of chur	ches desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)					
2		A school des	cribed in section 17	<b>'0(b)(1)(A)(ii).</b> (Attach Sc	hedule E.)								
3				tal service organization			170(b)(1)	(A)(iii).					
4		•		operated in conjunction					(b)(1)(A)(ii	i). Enter th	ne hospital	's nam	ne,
		city, and stat				•				•	·		,
5		•		benefit of a college or ur	niversity ov	wned or or	perated by	a governi	mental uni	t describe	ed in		
_		_	( <b>b)(1)(A)(iv).</b> (Comple	-	,	·	,	J					
6				ent or governmental uni	t describe	d in <b>sectio</b>	n 170(b)(	1)(A)(v).					
7	Х			eives a substantial part					or from the	general n	ublic desc	ribed	in
-			<b>b)(1)(A)(vi).</b> (Comple		o, no oupp		90.0			90p			
8		-		ection 170(b)(1)(A)(vi).	(Complete	Part II )							
9				eives: (1) more than 33			rom contri	hutions m	nemhershi	n fees an	d aross rea	ceints	from
Ū				nctions - subject to certa									
			•	axable income (less sect			•				•		
			<b>509(a)(2).</b> (Complete		lion o i i ta	, nom 50	1311103303 6	acquired b	y the orga	ii iizatioi i a	itter durie e	0, 107	٥.
10				perated exclusively to te	et for publi	ic safety 9	Soo <b>socti</b> o	n 500(a)(/	11				
11				perated exclusively for the						v out the r	ournosos c	of one	or
•••		ŭ		ations described in secti									Oi
				organization and compl	. , .	•	, , ,	-). Oee <b>se</b> t	)eoc 11011	<b>a)(0).</b> One	CK tile box	lilal	
		a Type I	· · · · ·	7	Typ	-		tograted		4	Type III - 0	)thor	
е				t the organization is not			•	-	r moro dis		,,		n
C				han one or more publicly									
f				ten determination from t						5(a)(1) 01 3	ection 503	(a)(∠).	
•			rganization, check th						- III				
~				nis box organization accepted ar					owing por	2			
g				irectly controls, either al								Yes	No
				upported organization?							11g(i)	163	140
				n described in (i) above?							11g(ii)		
				person described in (i) of							11g(iii)		
h				about the supported or							. [119(111)		
h		Provide the i	ollowing information	about the supported on	gariizatiorii	(5).							
			/// FIN	(iii) Type of	(iv) le the e	rganization	(v) Did you	ı notify tha	(vi) ls	the			
(1)		of supported	(ii) EIN	organization		sted in your		ion in col.	Torganizatio	on in col.	(vii) Am		)Ţ
	urya	inization		(described on lines 1-9		document?			(i) organiz U.S	ea in the	Sup	port	
				above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No			
				(ccc menachens)	100	110	100	110	100	110			
										+ +			
					1	I	I	I	I	1			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Total

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	292,705,489.	987,555,559.	1032198872.	1040181349.	1126869412.	4479510681.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	292,705,489.	987,555,559.	1032198872.	1040181349.	1126869412.	4479510681.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						4479510681.
	etion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011 1126869412.	(f) Total
_	Amounts from line 4	292,705,489.	987,555,559.	1032198872.	1040181349.	1120009412.	4479510681.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	15 006 010	12 046 265	11,222,007.	17,612,715.	17 076 260	76 452 274
^	and income from similar sources	15,896,019.	13,846,365.	11,222,007.	17,012,713.	17,876,268.	76,453,374.
9	Net income from unrelated business						
	activities, whether or not the	291,563.	910,609.	-39,911.	-622,908.	-2,079,195.	-1,539,842.
10	business is regularly carried on Other income. Do not include gain	231,303.	310,003.	33,311.	022,300.	2,075,155.	1,335,042.
10	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						4554424213.
	Gross receipts from related activities,	etc (see instruction	nne)			12	714,707,095.
	First five years. If the Form 990 is for	•		d fourth or fifth ta	vear as a sectio		, , -
	organization, check this box and <b>stor</b>	•			•		• • • • • • • • • • • • • • • • • • •
Sec	ction C. Computation of Publ						
14	Public support percentage for 2011 (l	ine 6, column (f) di	ivided by line 11, c	olumn (f))		14	98.36 %
	Public support percentage from 2010					15	97.70 %
	33 1/3% support test - 2011. If the o					nore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization				<b>X</b>
b	33 1/3% support test - 2010. If the o						
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			
17a	10% -facts-and-circumstances tes	<b>t - 2011.</b> If the org	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check th	is box and <b>stop h</b>	<b>ere.</b> Explain in Par	t IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a p	publicly supported	l organization		▶□
b	10% -facts-and-circumstances tes	<b>t - 2010.</b> If the org	anization did not c	heck a box on line	13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets the	ne "facts-and-circu	mstances" test, ch	eck this box and	<b>stop here.</b> Explain	in Part IV how the	
	organization meets the "facts-and-circ	cumstances" test.	The organization o	ualifies as a public	cly supported orga	anization	▶∐
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instructions	<u>s</u>

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	olow, prodoc com	proces are my				
_	endar year (or fiscal year beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Gifts, grants, contributions, and	(/ =	(-,	(-,	(-/	(-,	(-)
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3) organiz	zation,
	check this box and stop here						<b>&gt;</b>
<u>Se</u>	ction C. Computation of Publ	ic Support Pe	ercentage				
	Public support percentage for 2011 (I					15	%
	Public support percentage from 2010					16	%
	ction D. Computation of Inves					1 1	
	Investment income percentage for 20					17	%
	Investment income percentage from					18	%
19a	a 33 1/3% support tests - 2011. If the	-					
	more than 33 1/3%, check this box a						
k	33 1/3% support tests - 2010. If the	-					
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	<u></u> ▶□

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

**Employer identification number** 

Smithsonian Institution 53-0206027 Organization type (check one): Filers of Section: 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number Name of organization Smithsonian Institution 53-0206027

Part I	. <b>Contributors</b> (see instructions). Use duplicate copies of Part I	if additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 35,000,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
123452 01-2	3-12	Schedule B (Form	

Smithsonian Institution 53-0206027

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Paiti			
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		<b>e</b>	
		\$	1

Name of organization Employer identification number 53-0206027 Smithsonian Institution Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) Part III Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. `from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE C**

(Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	Section 501(c)(4), (5), or (6) organiza	tions: Complete Part III.			
Nam	e of organization			Empl	oyer identification number
		n Institution			53-0206027
Pa	rt I-A Complete if the org	ganization is exempt und	er section 501(c)	or is a section 527 o	rganization.
2	Provide a description of the organize Political expenditures  Volunteer hours			▶\$	0.
Pa	rt I-B Complete if the ord	ganization is exempt und	er section 501(c)	(3).	
1	Enter the amount of any excise tax				0.
2	Enter the amount of any excise tax	incurred by organization manage	ers under section 4955	<b>▶</b> \$	0.
	If the organization incurred a section				
	Was a correction made?				
b	If "Yes," describe in Part IV.				
Pa	rt I-C Complete if the org	ganization is exempt und	er section 501(c)	, except section 501(	c)(3).
1	Enter the amount directly expende	d by the filing organization for se	ction 527 exempt func	ction activities > \$	
2	Enter the amount of the filing organ	nization's funds contributed to ot	her organizations for s	ection 527	
	exempt function activities			▶\$	
3	Total exempt function expenditures	s. Add lines 1 and 2. Enter here a	and on Form 1120-POL	<del>-,</del>	
	line 17b				
	Did the filing organization file Form				
	Enter the names, addresses and en				
	made payments. For each organiza	· · · · · · · · · · · · · · · · · · ·			•
	contributions received that were pr	• •		•	te segregated fund or a
	political action committee (PAC). If	1	nde information in Part	IV.	1
	<b>(a)</b> Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011	Smithson	ian Inst	itution		53-020	16027 Page <b>2</b>
Part II-A Complete if the org			mpt under sectio	n 501(c)(3) and fil	ed Form 5768	
(election under sec	tion 501	(h)).				
A Check Lifthe filing organiza	tion belong	s to an aff	liated group (and list in	n Part IV each affiliated	group member's nan	ne, address, EIN,
expenses, and share	e of exces	s lobbying	expenditures).			
B Check ► ☐ if the filing organiza	tion check	ed box A a	nd "limited control" pro	ovisions apply.		
		ying Expe eans amou	nditures ınts paid or incurred.	)	<b>(a)</b> Filing organization's totals	<b>(b)</b> Affiliated group totals
1a Total lobbying expenditures to influ	ience publ	ic opinion (	(grass roots lobbying)			
<b>b</b> Total lobbying expenditures to influ						
c Total lobbying expenditures (add li						
d Other exempt purpose expenditure						
e Total exempt purpose expenditure						
f Lobbying nontaxable amount. Enter						
If the amount on line 1e, column (a) o			bying nontaxable am			
Not over \$500,000	. (-,		the amount on line 1e			
Over \$500,000 but not over \$1,000	000		00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,5			00 plus 10% of the exc			
Over \$1,500,000 but not over \$17,			00 plus 5% of the exce	, ,		
Over \$17,000,000	000,000	\$1,000,	•	, , , , , , , , , , , , , , , , , , ,		
	· ·	Ψ1,000,				
g Grassroots nontaxable amount (en	ter 25% of	line 1f)				
h Subtract line 1g from line 1a. If zer		,				
i Subtract line 1f from line 1c. If zero						
j If there is an amount other than ze	•					
reporting section 4911 tax for this			,		[	Yes No
			eraging Period Under			
•	ations tha	t made a s	ection 501(h) election	n do not have to comp es 2a through 2f on pa		
	Lobb	ying Expe	nditures During 4-Yea	ar Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2	2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	(e) Total
2a Lobbying nontaxable amount						
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))						
c Total lobbying expenditures						
<b>d</b> Grassroots nontaxable amount						
e Grassroots ceiling amount (150% of line 2d, column (e))						
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2011

Page 3

## Schedule C (Form 990 or 990-EZ) 2011 Smithsonian Institution 53-0206027 | Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a	a)	(I	o)
of the lobbying activity.	Yes	No	Amo	ount
1 During the year, did the filing organization attempt to influence foreign, national, state or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?		Х		
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х			
c Media advertisements?		Х		
d Mailings to members, legislators, or the public?		Х		
e Publications, or published or broadcast statements?		Х		
f Grants to other organizations for lobbying purposes?		Х		
g Direct contact with legislators, their staffs, government officials, or a legislative body?	Х			7,422
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		
i Other activities?		Х		
j Total. Add lines 1c through 1i				7,422
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х		
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	5047	(=\		
Part III-A Complete if the organization is exempt under section 501(c)(4), secti	on 501(c)	(5), or se	ection	
501(c)(6).				
			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?				
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?		3		
Part III-B Complete if the organization is exempt under section 501(c)(4), secti	on 501(c)	(5), or se		. 0 :-
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	on 501(c) "No" OF	(5), or se R (b) Part		e 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members	on 501(c) "No" OF	(5), or se R (b) Part		e 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	on 501(c) "No" OF	(5), or se R (b) Part		e 3, is
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501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	on 501(c) "No" OF	(5), or se (b) Part 1 2a 2b 2c 3		ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3.	on 501(c) "No" OF	(5), or se (b) Part 1 2a 2b 2c 3		ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	on 501(c) "No" OF  cal	(5), or sea (b) Part  2a 2b 2c 3		ie 3, is
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?	on 501(c) "No" OF  cal	(5), or sea (5), or sea (6) Part  2a 2b 2c 3		e 3, is
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501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeded the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Phis part for any additional information.  Part II-B, Line 1, Lobbying Activities:	on 501(c) "No" OF cal	(5), or see (5), or see (6) Part  2a 2b 2c 3 4 5	: III-A, lin	
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501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excitoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  5 Taxable amount of lobbying and political expenditures (see instructions)  Part IV Supplemental Information  Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Phis part for any additional information.  Part II-B, Line 1, Lobbying Activities:  The Smithsonian Institution solicited support for capital improvements	on 501(c) "No" OF cal	(5), or see (5), or see (6) Part  2a 2b 2c 3 4 5	: III-A, lin	
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Schedule C	(Form 990 or 990-EZ) 2011 Smithsonian Institution  Supplemental Information (continued)	53-0206027	Page 4
Part IV	Supplemental Information (continued)		
connectio	on with these meetings was \$7,422.		
	1 /		

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990. ► See separate instructions.

2011
Open to Public Inspection

Name of the organization  ${\tt Smithsonian\ Institution}$ 

Employer identification number 53-0206027

Pa	rt I	Organizations Maintaining Donor Advised		s or A	ccounts. Complete if the
		organization answered "Yes" to Form 990, Part IV, line	6. (a) Donor advised funds		b) Funds and other accounts
	<b>.</b>	<del> </del>	(a) Dorior advised funds	(	b) Funds and other accounts
1		number at end of year			
2		gate contributions to (during year)			
3		gate grants from (during year)			
4		gate value at end of year			
5		e organization inform all donors and donor advisors in w	-		
		e organization's property, subject to the organization's e			
6	Did th	e organization inform all grantees, donors, and donor ad	visors in writing that grant funds can be	used o	only
	for ch	aritable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	confer	ring
	imper	missible private benefit?			
Pai	rt II	Conservation Easements. Complete if the orga	unization answered "Yes" to Form 990, I	Part IV,	line 7.
1	Purpo	se(s) of conservation easements held by the organization	n (check all that apply).		
	Щ	Preservation of land for public use (e.g., recreation or ed	ucation) Preservation of an his	storical	ly important land area
	Щ	Protection of natural habitat	Preservation of a cer	tified hi	storic structure
		Preservation of open space			
2	Comp	lete lines 2a through 2d if the organization held a qualific	ed conservation contribution in the form	of a co	onservation easement on the last
	day of	f the tax year.			
					Held at the End of the Tax Year
а	Total	number of conservation easements			2a
b	Total	acreage restricted by conservation easements			2b
С	Numb	er of conservation easements on a certified historic struc	cture included in (a)		2c
d	Numb	er of conservation easements included in (c) acquired af	ter 8/17/06, and not on a historic struct	ture	
	listed	in the National Register			2d
3		er of conservation easements modified, transferred, rele			nization during the tax
	year 🕽	<b>&gt;</b>			
4	Numb	er of states where property subject to conservation ease	ement is located >		
5	Does	the organization have a written policy regarding the perio	odic monitoring, inspection, handling of		
	violati	ons, and enforcement of the conservation easements it l	nolds?		Yes No
6	Staff a	and volunteer hours devoted to monitoring, inspecting, a	nd enforcing conservation easements of	during t	he year <b>▶</b>
7	Amou	nt of expenses incurred in monitoring, inspecting, and er	nforcing conservation easements during	g the ye	ear ▶ \$
8	Does	each conservation easement reported on line 2(d) above	satisfy the requirements of section 170	)(h)(4)(E	3)(i)
	and s	ection 170(h)(4)(B)(ii)?			Yes No
9	In Par	t XIV, describe how the organization reports conservatio	n easements in its revenue and expens	e stater	ment, and balance sheet, and
	includ	e, if applicable, the text of the footnote to the organization	on's financial statements that describes	the org	ganization's accounting for
		rvation easements.			
Pai	rt III	<b>Organizations Maintaining Collections of</b>	Art, Historical Treasures, or C	ther:	Similar Assets.
		Complete if the organization answered "Yes" to Form 9	90, Part IV, line 8.		
1a	If the	organization elected, as permitted under SFAS 116 (ASC	958), not to report in its revenue state	ment ar	nd balance sheet works of art,
	histor	ical treasures, or other similar assets held for public exhib	bition, education, or research in furthera	ance of	public service, provide, in Part XIV,
		xt of the footnote to its financial statements that describ			
b	If the	organization elected, as permitted under SFAS 116 (ASC	3958), to report in its revenue statemen	t and b	palance sheet works of art, historical
		ires, or other similar assets held for public exhibition, edu			
		g to these items:	•		
		evenues included in Form 990, Part VIII, line 1			<b>&gt;</b> \$
2		organization received or held works of art, historical treas			
-		llowing amounts required to be reported under SFAS 11		J /,	•
а		nues included in Form 990, Part VIII, line 1			<b>▶</b> \$
_		, · · · · · · · · · · · · · · · · · · ·			· · · ———

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

	t III Organizations Maintaining C	Collections of Ar	t Historical Tr	ASCURAC (	or Oth	or Similar	r Acco	te (conti		age Z
3	Using the organization's acquisition, accessi	on, and other record	s, check any of the	tollowing tha	it are a s	significant us	se or its	collection	ııtem	S
	(check all that apply):		V.							
a	X Public exhibition	d								
b	Scholarly research	е	U Other							
C	X Preservation for future generations									
4	Provide a description of the organization's co						e in Pan	t XIV.		
5	During the year, did the organization solicit o						v	7.,		1
Do	to be sold to raise funds rather than to be market IV Escrow and Custodial Arran							Yes		<b>No</b>
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Par		te if the organization	n answered	"Yes" to	Form 990, I	Part IV, I	ine 9, or		
1a	Is the organization an agent, trustee, custod							٦,,		1
	on Form 990, Part X?							Yes		No
b	If "Yes," explain the arrangement in Part XIV	and complete the fol	llowing table:							
								Amount		
	Beginning balance									
	Additions during the year									
	Distributions during the year									
f	Ending balance					1f		T.,		Τ
	Did the organization include an amount on F		21?				🖵	Yes		J No
	If "Yes," explain the arrangement in Part XIV. <b>t V</b> Endowment Funds. Complete i			000 Dt	N/ E	10				
Pai	t V Endowment Funds. Complete i						الممطمية	Fa		h a a l c
		(a) Current year	(b) Prior year			(d) Three year		(e) Four	years	раск
	Beginning of year balance	971,279,043.	990,868,000.			906,26	_			
	Contributions	34,505,912.	23,507,002.		5,000.	26,94				
	Net investment earnings, gains, and losses	121,707,182.	6,268,193.	101,20	3,000.	-40	5,000.			
	Grants or scholarships									
е	Other expenditures for facilities	F1 207 144	47 426 652	40.70		40 52				
_	and programs	51,207,144.	47,426,653.			48,53				
	Administrative expenses	1,928,136.	1,937,499.		7,000.		0,000.			
	End of year balance	1,074,356,857.	971,279,043.		8,000.	883,50	9,000.			
	Provide the estimated percentage of the curr			a)) held as:						
	Board designated or quasi-endowment	50.62	_%							
	Permanent endowment   28.39	%								
С	Temporarily restricted endowment	20.99 %								
_	The percentages in lines 2a, 2b, and 2c should be a sh	•								
3a	Are there endowment funds not in the posse	ession of the organiza	ition that are held a	nd administe	ered for t	the organiza	tion	г	1	
	by:							-	Yes	No
	(i) unrelated organizations							3a(i)		X
	(ii) related organizations							3a(ii)		X
	If "Yes" to 3a(ii), are the related organizations							3b		
4	Describe in Part XIV the intended uses of the	organization's endo	wment funds.							
Par	t VI Land, Buildings, and Equipm									
	Description of property	(a) Cost or ot	1 , ,	or other		ccumulated		(d) Book	k valu	е
		basis (investm		(other)	de	preciation	$\perp$			
	Land			,582,149.						149.
	Buildings			,269,437.	1,:	285,856,1		1,121,		
	Leasehold improvements			,262,106.		43,090,1				973.
	Equipment			,860,544.	-	199,430,2	32.			312.
е	Other	1	j 508	,445,584.			- 1	508,	445,	584.

Schedule D (Form 990) 2011

1,789,043,339.

Schedule D (Form 990) 2011 Smithsonian Insti			53-0206027 F	age 3
Part VII Investments - Other Securities. Se	e Form 990, Part X, line 12.			
(a) Description of security or category (including name of security)	(b) Book value	• •	of valuation: ear market value	
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A) Global & emerging markets	265,394,256.	End-of-Year Market Val		
(B) Hedge funds	354,394,968.	End-of-Year Market Val		
(C) Private equity & venture capital	102,996,503.	End-of-Year Market Val		
(D) Natural Resources and Real Estate	85,724,439.	End-of-Year Market Val	.ue	
(E)				
(F)				
(G) (H)				
(1)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.)	808,510,166.			
Part VIII Investments - Program Related. Se				
			of valuation:	
(a) Description of investment type	(b) Book value		ear market value	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶ Part IX Other Assets. See Form 990, Part X, line	15			
<u> </u>	Description		(b) Book value	
	Description		(b) Book value	
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, col (B) line			▶	
Part X Other Liabilities. See Form 990, Part X,				
1. (a) Description of liability	(1	b) Book value		
(1) Federal income taxes				
(2)				
(3)				
(4)				
(5) (6)				
<u>(6)</u>				
<u>(7)</u>				
(8) (9)				
(9)				
(11)				
Total. (Column (b) must equal Form 990, Part X, col (B) line	25.)			
FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to	the organization's financial stateme	nts that reports the organization's liability for	or uncertain tax positions under	

Schedule D (Form 990) 2011 Smithsonian Institution 53-0206027 Page 4 Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements 1,315,239,542. Total revenue (Form 990, Part VIII, column (A), line 12) 1,146,692,789. Total expenses (Form 990, Part IX, column (A), line 25) 2 2 168,546,753. 3 Excess or (deficit) for the year. Subtract line 2 from line 1 3 92,073,555. Net unrealized gains (losses) on investments 4 Donated services and use of facilities 5 5 6 6 Investment expenses Prior period adjustments 7 3 171 987. Other (Describe in Part XIV.) R R 9 Total adjustments (net). Add lines 4 through 8 9 95,245,542. 263,792,295, Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Total revenue, gains, and other support per audited financial statements 1,443,457,008. 1 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 a Net unrealized gains on investments 92.073.555. 2a 10,427,791 Donated services and use of facilities 2b Recoveries of prior year grants 2c 3,171,987. Other (Describe in Part XIV.) 105,673,333. Add lines 2a through 2d 2e 1,337,783,675. Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 1,765,831 4a -24.309.964. Other (Describe in Part XIV.) -22,544,133. c Add lines 4a and 4b 1,315,239,542. Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return 1,179,664,713. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990. Part IX. line 25: a Donated services and use of facilities 10,427,791. 2a **b** Prior year adjustments 2b 2c c Other losses Other (Describe in Part XIV.) 2d 24,309,964. 34.737.755. Add lines 2a through 2d 2e 1,144,926,958. Subtract line 2e from line 1 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 4a **b** Other (Describe in Part XIV.) 1,765,831. c Add lines 4a and 4b 1,146,692,789. 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIV Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2: Part XI, line 8: Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. Part III, line 1a: In conformity with the practice generally followed by

museums	, no	value	is	assigned	to	the	collections	in	the	statement	of	
---------	------	-------	----	----------	----	-----	-------------	----	-----	-----------	----	--

financial position. Purchases of collection items are recognized as

reductions in unrestricted net assets in the period of acquisition.

Proceeds from deaccessions or insurance recoveries for lost or destroyed

collection items are recognized as increases in the approriate net asset

class and are generally designated for future collection acquisitions.

reflect Donor-imposed restrictions.

Schedule D (Form 990) 2011 Smithsonian Institution		53-0206027	Page <b>5</b>
Part XIV Supplemental Information (continued)			
Part X, Line 2: Line 2 The Smithsonian recognizes the	effect of income		
tax positions only if those positions are more likely	than not of being		
sustained. The Smithsonian does not believe its finar	ncial statements		
include any uncertain tax positions.			
Part XI, Line 8 - Other Adjustments:			
Change in FONZ net assets	-1,786,828.		
Deferred gain on building	3,908,586.		
Change in minority interest-SI Network	1,050,229.		
Total to Schedule D, Part XI, Line 8	3,171,987.		
Part XII, Line 2d - Other Adjustments:			
Deferred gain on building	3,908,586.		
Change in FONZ net assets	-1,786,828.		
Change in minority interest - SI Networks	1,050,229.		
Total to Schedule D, Part XII, Line 2d	3,171,987.		
Part XII, Line 4b - Other Adjustments:			
Direct expenses - fundraising and cost of goods sold	-24,309,964.		
Part XIII, Line 2d - Other Adjustments:			
Direct expenses - fundraising and cost of goods sold	24,309,964.		

#### SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** 

Smi	thsonian Institution	53-0206027
Pa	rt I General Information on Activities Outside the United States. Complete if the organization	nization answered "Yes"
	to Form 990, Part IV, line 14b.	
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and othe the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance.	· — —
2	<b>For grantmakers.</b> Describe in Part V the organization's procedures for monitoring the use of its grants and cunited States.	other assistance outside the
3	Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)	

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
			Academic appointment		
Central America and			stipends to recipients		
the Caribbean	0	0	located in the region		1,923,417.
Central America and	_				
the Caribbean	7	502	Program services	Research facilities	19,482,747.
			Academic appt		
			stipends(\$911,407) to		
			recipients &		
East Asia & Pacific	0	0	research(\$51,306)		962,353.
			Academic appointment		
			stipends to recipients		
Europe	0	0	located in the region		1,859,992.
			Academic appointment		
Middle East & North			stipends to recipients		
Africa	0	0	located in the region		179,565.
			Academic appointment		
			stipends to recipients		
North America	0	0	located in the region		186,630.
			Academic appointment		
Russia & Newly			stipends to recipients		005 400
Independent States	0	0	located in the region		205,408.
			Academic appointment		
Growth Amend		_	stipends to recipients		202 #22
South America	0		located in the region		280,739.
3 a Sub-total	7	502			25,080,851.
<b>b</b> Total from continuation					E 4 5 0 5 0 5 0 5 0 5 0 5 0 5 0 5 0 5 0 5
sheets to Part I	0	0			545,258,708.
c Totals (add lines 3a					FEO. 222 553
and 3b)	7	502			570,339,559.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2011

			53-02060	27 Page
n of Activitie	s per Regio	n. (Schedule F (Form 990), Part I, line 3)		
(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
		Academic appointment		
	0	stipends to recipients		75 400
	0	rocated in the region		75,400
		Academic appointment		
0	0			58,640
0	0	Research		367,544
0	0	Research		208,296
0	0	Research		110,098
0	0	Investments		220,700
	0	T		476 204 013
0	0	Investments		476,384,813
	0	Tnyestments		156.780
		anvestments .		130,700
0	0	Investments		65,148,785
				, 227, 122
0	0	Investments		2,527,652
				545,258,708
	n of Activitie (b) Number of offices in the region  0  0  0  0  0  0  0	(b) Number of offices in the region employees or agents in region 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(b) Number of offices in the region offices in the region offices in the region of offices of agents in region of offices of agents in region of offices of	Description   Company   Company

Smithsonian Institution 53-0206027 Schedule F (Form 990) 2011 Page 2 Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed. (g) Amount of (h) Description (i) Method of (b) IRS code section (d) Purpose of (e) Amount (f) Manner of (a) Name of organization (c) Region of non-cash valuation (book, FMV, non-cash and EIN (if applicable) of cash grant cash disbursement grant assistance assistance appraisal, other) East Asia and the Academic appointment Pacific stipend 24,252.EFT 0. East Asia and the Academic appointment Pacific stipend 9,200.EFT Academic appointment North America stipend 34,379.EFT

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by		
	the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	<b>&gt;</b>	
3	Enter total number of other organizations or entities	<b>•</b>	

Schedule F (Form 990) 2011 Smithsonian Institution 53-0206027 Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

5

Part III can be duplicated if additional space is needed. (d) Amount of (c) Number of (e) Manner of (f) Amount of (h) Method of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement non-cash non-cash assistance valuation (book, FMV, assistance appraisal, other) Central America Academic Appointment Stipends and the Caribbean 255 1,923,417. Direct Deposits & Checks 0 East Asia and the 49 877,595. Direct Deposits & Checks 0 Academic Appointment Stipends Pacific 101 1,859,992.Direct Deposits & Checks 0 Academic Appointment Stipends Europe Middle East and Academic Appointment Stipends North Africa 5 179,565. Direct Deposits & Checks 0 Academic Appointment Stipends North America 11 152,251. Direct Deposits & Checks 0 Russia and the Newly Independent Academic Appointment Stipends States 7 205,408. Direct Deposits & Checks 0 Academic Appointment Stipends South America 26 280,739. Direct Deposits & Checks 0 Academic Appointment Stipends South Asia 11 75,400.Direct Deposits & Checks 0 Sub-Saharan

58,640. Direct Deposits & Checks

Academic Appointment Stipends Africa

Schedule F (Form 990) 2011 Smithsonian Institution
Part IV Foreign Forms

53-0206027

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	X Yes	□ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	X Yes	□ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	X Yes	□ No

Schedule F (Form 990) 2011

Page 4

#### Part V | Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

Schedule F, Part I, Line 2: The Office of Fellowships has central management and administrative responsibility for the Smithsonian programs of research fellowships and other academic appointments for undergraduate, graduate students, postdoctoral and senior scholars. The Smithsonian Institution Fellowship Program is a competitive fellowship program for graduate and postdoctoral fellows, who apply to conduct research at the Institution with research staff serving as advisors. The review process is made up of disciplinary committees comprised of the Institution's staff who evaluate the candidates and then select the There are other competitive and non-competitive fellowship, visiting scholar and student appointees selected through the Smithsonian units that go through a variety of other selection processes before an award is made. An official letter /agreement is provided to each award recipient identifying the award title, dates of tenure, stipend allowances, and required responsibilities for holding this position. All recipients either will identify a financial institution for receipt of their monetary award or they will receive US Treasury checks. Depending on the tenure of the appointment, payments can range from one lump sum, biweekly payments or monthly payments. Most fellowship appointments are awarded for one to two years. On occasion, we have visiting scholars or fellows who are conducting research in another country. Payments are usually submitted as stated above, however, on occasion, there may be one or two who request that their payments be sent to the country of their research. At the end of tenure, a final report of their research accomplishments is provided for our records. Smithsonian research staff who serve as advisors to these fellows, students and scholars are usually in the field during their tenure. The eight Smithsonian research centers

Schedule F (Form 990) 2011 Smithsonian Institution	53-0206027	Page <b>5</b>
Part V Supplemental Information		<u> </u>
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line	ne 3, column (f) (account	ing method;
amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (acc	counting method); and Pa	art III, columi
(c) (estimated number of recipients), as applicable. Also complete this part to provide any additional	information.	
located in the United States and one located in Panama monitor the		
progress of their fellows especially those fellows in other countries,		
and the administrative management of funds is managed through the		
Institution's central administration for accountability.		
Investments in regions include investments in foreign partnerships and		
foreign corporations. The foreign region is determined by the country		
whose laws govern the investment entity. The value reported represents		
the fair market value of the investment at the end of the fiscal year.		
Per Form 990 instructions, stipends are reported on Schedule F if the		
person receiving the stipend is living or residing outside the United		
States at the time the stipend is paid or distributed. However, many		
of these stipend recipients later travelled to the Smithsonian in the		
U.S. to perform their research.		

## **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

**Open To Public** 

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Name of the organization						Employer ide	ntification number
Smithsonia	an Institution					53-0206027	
Part I Fundraising Activities required to complete this part	S. Complete if the organization answart.	vered "\	es" to	o Form 990, Part IV,	line 17	. Form 990-EZ	I filers are not
<ul> <li>1 Indicate whether the organization rate</li> <li>a X Mail solicitations</li> <li>b X Internet and email solicitation</li> <li>c X Phone solicitations</li> <li>d X In-person solicitations</li> <li>2 a Did the organization have a written key employees listed in Form 990,</li> <li>b If "Yes," list the ten highest paid in compensated at least \$5,000 by the</li> </ul>	e X Solicita f X Solicita g X Specia  or oral agreement with any individua Part VII) or entity in connection with dividuals or entities (fundraisers) pur	ation of ation of al fundra al (inclui profess	non-g gover aising ding o	overnment grants nment grants events fficers, directors, tru fundraising services	stees (	X Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundi have c or cor contrib	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	to (or	Amount paid retained by) undraiser ed in col. (i)	(vi) Amount paid to (or retained by) organization
Odell, Simms & Associates -	Direct Mail-Acquisition	Yes	No				
1593 Spring Hill Road, #450,	Program/Membership		Х	0.		2,674,878.	-2,674,878.
Epsilon Data - 1300 N 17th	Direct mail advisory &		l			1 100 111	
St, #1001, Arlington, VA	assistance		Х	0.		1,180,111.	-1,180,111.
Steege/Thomson Communications, Inc 4606	Campaign Communications		X	0.		074 679	074 670
Avalon Consulting Group -	Telemarketing, direct	+	^	0.		974,678.	-974,678.
2030 M St., NW #700,	mail, online & consulting		х	0.		531,986.	-531,986.
Marts & Lundy - 1200 Wall St		+					
W, Lyndhurst, NJ 07071-3680	Campaign Consultant		х	0.		397,706.	-397,706.
Donor Servics Group, LLC -	Telemarketing Calling						,
11500 Olympic Blvd. #540, Los	Services		х	0.		211,191.	-211,191.
SCA Direct, Inc - 11200							
Waples Mill Rd #150, Fairfax,	Consulting Services		х	0.		110,000.	-110,000.
The Watershed Group LLC - 100							
Bush St. #850, San Francisco,	Online Advisory Services		Х	0.		103,710.	-103,710.
SD&A Teleservices, Inc - 101							
Continental Blvd. #400, El	Telemarketing Services		Х	0.		63,605.	-63,605.
Castalia, Inc - 801	Brand/Marketing Strategy		l			20.500	20.500
Washington Ave #115,	Dev & Implement		Х	0.		38,608.	-38,608.
			. ▶			6,286,473.	
List all states in which the organizat or licensing.	ion is registered or licensed to solicit	: contrib	outions	s or has been notifie	d it is e	exempt from re	egistration

Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000

		or furidialsing event contributions and gr	033 11001110 0111 01111 030			Tis greater triair 45,000.
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			NDA Dinner &			(add col. (a) through
			Program	AAA Benefit	4	col. <b>(c)</b> )
ē			(event type)	(event type)	(total number)	33 ( <b>3</b> ))
Revenue						
Rev	1	Gross receipts	1,257,120.	390,035.	124,451.	1,771,606.
	2	Less: Charitable contributions	1,029,495.	323,875.	124,218.	1,477,588.
	_	2000. Onamable odnahoutone	, ,	,	, , , , , , , , , , , , , , , , , , ,	, ,
	3	Gross income (line 1 minus line 2)	227,625.	66,160.	233.	294,018.
	4	Cook prizes				
	4	Cash prizes				
"	5	Noncash prizes				
ses	Ŭ					
<b>Direct Expenses</b>	6	Rent/facility costs			7,030.	7,030.
Ä					•	·
irec	7	Food and beverages	73,657.	68,534.	3,225.	145,416.
	8	Entertainment	1,271.			1,271.
	9	Other direct expenses	97,581.	37,034.	55,454.	190,069.
	10	, ,	( )		<b>&gt;</b>	( 343,786)
Da	11	Net income summary. Combine line 3, colum	n (d), and line 10		<b>)</b>	-49,768.
Pa	ורנו		answered "Yes" to Form	990, Part IV, line 19, or r	reported more than	
_		\$15,000 on Form 990-EZ, line 6a.	1	(b) Pull tabs/instant		(d) Total gaming (add
ne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue				3 1 3 3		(, (,
æ	1	Gross revenue				
	•	aroso rovendo				
w	2	Cash prizes				
nse						
<b>Direct Expenses</b>	3	Noncash prizes				
Ή Ή						
)ire	4	Rent/facility costs				
	5	Other direct expenses			T T	
			Yes %	Yes%	Yes%	
	6	Volunteer labor	└── No	└── No	└── No	
	_	Direct symposo symposom. Add lines Others all	le E in and man (al)		_	
	′	Direct expense summary. Add lines 2 through	n 5 in column (a)			)
	8	Net gaming income summary. Combine line 1	1 column d and line 7			
	0	Net garning income summary. Combine line	r, column d, and line r			
9	Ent	ter the state(s) in which the organization opera	ates gaming activities:			
		the organization licensed to operate gaming ac	· · · · —	states?		Yes No
		No," explain:				•
	_	·				
10a	We	ere any of the organization's gaming licenses re	evoked, suspended or te	erminated during the tax y	year?	Yes No
b	If "	Yes," explain:				
	_					

Sch	edule G (Form 990 or 990-EZ) 2011 Smithsonian Institution 53-0	206027		Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity operated in:			
	The organization's facility	13a		%
	An outside facility			%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		•	
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
k	olf "Yes," enter the amount of gaming revenue received by the organization > and the amount of gaming revenue retained by the third party >			
c	If "Yes," enter name and address of the third party:			
	Name			
	Address ►			
16	Gaming manager information:			
	Name			
	Gaming manager compensation  \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
á	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	🗀	Yes	☐ No
k	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	organization's own exempt activities during the tax year ▶ \$			
Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information.			
Sch	edule G, Part I, Line 2b, Column (v): As the Smithsonian has multiple			
	draisers, some of whom work on the same campaign, it is not possible			
	accurately report the exact amount of revenue associated with each			
	draiser. Please note that none of the fundraisers had control of any			
con	tributions; all were paid under the terms of negotiated contracts.			
Sch	edule G, Part I, line 3			
	Smithsonian is a trust instrumentality of the United States and as			
suc	h is exempt from state regulations pursuant to the Supremacy Clause			

Schedule G	(Form 990 or 990-EZ) 2011 Smithsonian Institution	53-0206027	Page 4
Part IV	(Form 990 or 990-EZ) 2011 Smithsonian Institution  Supplemental Information (continued)		
of the U.	S. Constitution. All states that have inquired about		
Smithsoni	an fundraising solicitation registration have acknowledged		
this exem	ption.		

#### SCHEDULE I (Form 990)

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

and Individuals in the United States

Open to Public Inspection

Schedule I (Form 990) (2011)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Attach to Form 990.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Name of the organization							Employer identification number
Smithsonian I							53-0206027
Part I General Information on Grants a	ind Assistance						
<b>1</b> Does the organization maintain records		e amount of the grants	s or assistance, the	grantees' eligibilit	y for the grants or ass	istance, and the selec	
criteria used to award the grants or assi							X Yes No
2 Describe in Part IV the organization's pro-							
Grants and Other Assistance to		•				•	· · · · —
recipient that received more than					can be duplicated if a		
Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Purdue University							
Hovde Hall, 610 Purdue Mall							Academic Appointment
West Lafayette, IN 47907	35-6002041	501(c)(3)	15,600.	0.			Stipend
Regents of the University of							
Michigan - 3003 South State Street							Academic Appointment
- Ann Arbor, MI 48109	38-6006309	501(c)(3)	15,600.	0.			Stipend
Pennsylvania State University							
201 Old Main							Academic Appointment
University Park, PA 16802	24-6000376	501(c)(3)	11,700.	0.			Stipend
University of Minnesota							
200 Oak Street SE							Academic Appointment
Minneapolis, MN 55455	41-6007513	501(c)(3)	26,700.	0.			Stipend
· · ·			,				_
2 Enter total number of section 501(c)(3) a	•	•	ne líne 1 table				4.

Smithsonian Institution

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
cademic Appointment Stipends	985	11,185,439.	0.		
		, , ,			
Part IV Supplemental Information. Complete this part to prov	vide the informatio	n required in Part I,	line 2, and any other	additional information.	
Schedule I, Part I, Line 2: The Office of Fellowsh	ips has centr	al			
nanagement and administrative responsibility for t	he Smithsonia	n programs			
of research fellowships and other academic appoint	ments for und	ergraduate,			
graduate students, postdoctoral and senior scholar	s. The Smiths	onian			
·					
Institution Fellowship Program is a competitive fe	illowsnip prog	ram for			
graduate and postdoctoral fellows, who apply to co	onduct researc	h at the			
Institution with research staff serving as advisor	s. The review	process is			
made up of disciplinary committees comprised of th	e Institution	's research			
staff who evaluate the candidates and then select	the fellows	There are			

## **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. See separate instructions. OMB No. 1545-0047

Open to Public . Inspection

Name of the organization

Smithsonian Institution

Employer identification number

53-0206027

Pa	art I Questions Regarding Compensation			
	·		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director. Explain in Part III.			
	X Compensation committee			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
	Device the control of			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
_	organization or a related organization:	4a		Х
	Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4a 4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	The story of lines 4a o, list the persons and provide the applicable amounts for each item in a tim.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a	Х	
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011 Smithsonian Institution 53-0206027 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C)	(D)	(E)	(F)
(A) Name	Ī	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
	(i)	502,587.	0.	8,652.	36,310.	3,047.	550,596.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	173,897.	3,000.	348.	24,451.	6,930.	208,626.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	176,639.	3,000.	1,037.	25,186.	7,867.	213,729.	0.
	(ii) [	0.	0.	0.	0.	0.	0.	0.
	(i)	162,526.	1,727.	207.	21,605.	20,571.	206,636.	0.
4 Anne Ryan	(ii) [	0.	0.	0.	0.	0.	0.	0.
	(i)	84,057.	75,000.	204.	8,510.	3,638.	171,409.	0.
	(ii) [	0.	0.	0.	0.	0.	0.	0.
	(i)	321,886.	3,000.	2,218.	36,310.	17,575.	380,989.	0.
6 Virginia Clark	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	287,148.	3,000.	1,893.	41,260.	10,320.	343,621.	0.
7 Richard Kurin	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	246,834.	3,000.	3,018.	36,310.	1,135.	290,297.	0.
8 Evelyn Lieberman	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	159,126.	3,000.	0.	0.	16,025.	178,151.	0.
	(ii) [	0.	0.	0.	0.	0.	0.	0.
	(i)	374,494.	50,000.	911.	36,310.	16,202.	477,917.	0.
	(ii) [	0.	0.	0.	0.	0.	0.	0.
	(i)	217,193.	4,000.	2,667.	32,690.	12,284.	268,834.	0.
11 Sudeep Anand	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	189,451.	60,021.	270.	28,601.	20,668.	299,011.	0.
12 Gregory Bokman	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	248,964.	99,213.	552.	135,522.	3,781.	488,032.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	244,692.	0.	1,568.	36,310.	5,416.	287,986.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	214,197.	0.	1,338.	31,633.	5,155.	252,323.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	224,252.	0.	491.	32,920.	7,897.	265,560.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2011 Smithsonian Institution 53-0206027 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	<b>(E)</b> Total of columns	(F) Compensation
(A) Name	·	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	157,571.	10,000.	0.	8,237.	17,556.	193,364.	0.
1 Andrew Zino	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	317,077.	5,000.	2,139.	36,310.	4,954.	365,480.	0.
2 Eva Pell	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	242,734.	0.	1,554.	36,169.	6,584.	287,041.	0.
3 Claudine Brown	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	179,566.	5,000.	1,037.	25,186.	971.	211,760.	0.
4 James Bruce Kendall	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	165,027.	18,000.	1,875.	28,761.	16,197.	229,860.	0.
5 George VanDyke	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	278,095.	95,790.	1,211.	36,310.	16,731.	428,137.	0.
6 Peter Gibbons	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	303,543.	0.	3,962.	36,310.	16,086.	359,901.	0.
7 William Moggridge	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	309,720.	0.	6,600.	36,310.	16,102.	368,732.	0.
8 Richard Koshalek	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	302,544.	3,000.	466.	36,310.	16,084.	358,404.	0.
<b>9</b> Christian Samper	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	230,533.	78,649.	4,895.	34,608.	14,445.	363,130.	0.
10 Carey Winfrey	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	160,995.	2,000.	0.	0.	8,365.	171,360.	0.
11 Marsha Shaines	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	154,357.	0.	2,596.	20,901.	908.	178,762.	0.
12 Ira Rubinoff	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	143,981.	3,000.	752.	19,186.	2,034.	168,953.	0.
13 Charles R. Alcock	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	187,742.	3,000.	0.	0.	6,789.	197,531.	0.
14 Alison McNally	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	152,412.	3,000.	0.	7,992.	17,896.	181,300.	0.
15 Scott Miller	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	99,195.	0.	967.	9,390.	1,402.	110,954.	0.
16 Clair Gill	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	<b>(E)</b> Total of columns	(F) Compensation
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
	(i)	153,098.	0.	264.	14,202.	7,709.	175,273.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)	140,605.	0.	488.	12,965.	6,466.	160,524.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)		_				_	
	(ii)							
	(i)							
	(ii)							

#### Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 1a: First class travel:

Certain persons listed in Part VII, Section A were authorized for first

class travel when the circumstances of their travel met the requirements of

the Smithsonian's travel policy for such travel and first class travel was

approved in each instance by that individual's designated "approving

official" for travel. The Smithsonian's travel policy is guided by the

Federal Travel Regulations as supplemented by the Smithsonian's Travel

handbook.

Travel for companions:

Travel was authorized for the spouse of a person listed in Part VII,

Section A when the circumstances of that travel met the requirements of the

Smithsonian's policy for such travel. The Smithsonian's policy for payment

of spousal or dependent family member travel permits such payment only in

limited, exceptional cases, when there is a demonstrated bona fide business

purpose for the travel and the travel furthers the mission of the

Smithsonian, beyond mere attendance at an event or the performance of

incidental services. Such travel is authorized only if approved by the

Office of General Counsel and the Office of Under Secretary for Finance and

#### Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Administration/Chief Financial Officer in advance of travel.

Part I, Line 6: Certain employees of Smithsonian Enterprises (SE) are

eligible to participate in the Smithsonian Enterprises Management Incentive

Plan. This eligibility is determined on an annual basis. Even if eligible

to participate a performance review rating of "Fully Successful" must be

received. The Plan includes both financial and individual (operational)

goals, and these goals must be met in order to receive an incentive

payment. There are different performance levels, with each successive

level giving a higher incentive payment. In addition, the eligible person

must be employed by the organization on the last day of the fiscal year in

order to receive payment.

Certain employees of the Office of Investments (OI) are eligible to

participate in the Investments Incentive plan. This eligibility is

determined on an annual basis. The plan includes both quantitative and

qualitative goals. The quantitative payment is based on portfolio

performance compared to benchmark, and has both single year and multi-year

components. The qualitative portion is based on the individual's

Page 3

#### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

 OMB No. 1545-0047 **2011**Open to Public

Inspection

Name of the organization Employer identification number Smithsonian Institution 53-0206027 Part I **Bond Issues** (a) Defeased (h) On behalf (i) Pooled (b) Issuer EIN (c) CUSIP# (a) Issuer name (d) Date issued (e) Issue price (f) Description of purpose of issuer financing Yes No Yes No Yes No Fairfax County Economic Development Х Х A Authority 54-0787833 30382EC75 12/03/03 77,545,000. To construct a museum Х B District of Columbia 52-1834528 254839756 04/26/10 30,500,000. Refunding of 1997 Bonds Х Х Х D Part II Proceeds С D Α В 1 Amount of bonds retired 1,570,000 2 Amount of bonds legally defeased 77.545.000. 33,825,749 3 Total proceeds of issue 4 Gross proceeds in reserve funds **5** Capitalized interest from proceeds 33,212,755. 6 Proceeds in refunding escrows 530,475, 592,621 7 Issuance costs from proceeds **8** Credit enhancement from proceeds Working capital expenditures from proceeds 77,014,525 Capital expenditures from proceeds Other spent proceeds 11 20.373 Other unspent proceeds 2003 2010 Year of substantial completion Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance refunding issue? Х Х Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III Private Business Use Was the organization a partner in a partnership, or a member of an LLC, В C D Α which owned property financed by tax-exempt bonds? Yes No Yes No Yes No Yes No Х Х 2 Are there any lease arrangements that may result in private business use of Х Х bond-financed property?

Schedule K (Form 990) 2011 Smithsonian Institution 53-0206027 Page 2

Part III Private Business Use (Continued)								
		4		В	(	;		)
3a Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
business use of bond-financed property?		х		Х				
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		Х		Х				
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by		•		•				
entities other than a section 501(c)(3) organization or a state or local government		.00 %		.00 %		%		%
5 Enter the percentage of financed property used in a private business use as a result of						-		-
unrelated trade or business activity carried on by your organization, another								
section 501(c)(3) organization, or a state or local government		.00 %		.00 %		%		%
6 Total of lines 4 and 5		.00 %		.00 %		%		%
7 Has the organization adopted management practices and procedures to ensure the		<u> </u>		/ / /		,,		,,,
post-issuance compliance of its tax-exempt bond liabilities?	Х		х					
poor localities compilaries on the tax exempt bond mabilities.			l					
Part IV Arbitrage								
		<u> </u>		В	(	;	D	
Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		Х		Х				
2 Is the bond issue a variable rate issue?	Х			х				
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		x		x				
b Name of provider								
c Term of hedge								
d Was the hedge superintergrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		х				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		Х		х				
6 Did the bond issue qualify for an exception to rebate?		х		х				
bid the bond issue quality for an exception to repate:								
Part V Procedures To Undertake Corrective Action								
Check the box if the organization established written procedures to ensure that violations of fed	oral tay rocus	iromente are t	timely identif	ied and correc	ted through	the voluntary	closing agra-	ment
program if self-remediation is not available under applicable regulations	erai tax requ	ii eiiieiiis ale i	unely luefilli	i <del>c</del> u aliu collec	iteu iiiiougii	uie voluntary	X Yes	
program is sentremediation is not available under applicable regulations							ட 16:	<u> </u>

## **SCHEDULE M** (Form 990)

# **Noncash Contributions**

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

OMB No. 1545-0047

Open to Public . Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Smithsonian Institution

Employer identification number

53-0206027

Par	t I Types	of Property							
	- 71		(a)	(b)	(c)	(d)			
			Check if	Number of	Noncash contribution	Method of de	termin	ing	
			applicable	contributions or	amounts reported on	noncash contribu			s
			<del></del>		Form 990, Part VIII, line 1g				
1		art	Х	1,701					
2		treasures							
3		interests	Х	3					
4		olications							
5		ousehold goods							
6	Cars and other	r vehicles							
7	Boats and plan	nes							
8		perty							
9	Securities - Pu	blicly traded	Х	162	4,439,514.	Selling Price			
10		sely held stock							
11		rtnership, LLC, or							
	trust interests								
12	Securities - Mis								
13	Qualified cons	ervation contribution -							
	Historic structu	ures							
14	Qualified cons	ervation contribution - Other							
15		esidential							
16		ommercial							
17		ther							
18			Х	9,336					
19		/		,					
20		dical supplies							
21									
22		acts	Х	2,780					
23		imens	Х	123,303					
24		artifacts							
25		Archival Reco	Х	1,169	0.				
26		Archival Reco	X	550					
		Associated Ob	X	46					
27		)		10	••				
28	Other (	ms 8283 received by the organ	ization durin	a the text year for a	entributions				
29		· · · · · · · · · · · · · · · · · · ·		-				72	
	for which the c	organization completed Form 82	200, Part IV,	Donee Acknowled	gement [ 29 ]				
20-	Duminan Alban		والمراسم والمراسم والمراسم		and a lin David Lilinaa d 00 db	-4 it was sat la a lal fass		Yes	No
Sua		r, did the organization receive b	•		· ·				
	•	rears from the date of the initial			· · · · · · · · · · · · · · · · · · ·	npt purposes for			v
		ing period?					30a		Х
		ibe the arrangement in Part II.						77	
31		nization have a gift acceptance					31	Х	
32a	_	nization hire or use third parties	or related or	rganizations to soli	cit, process, or sell noncash				
	contributions?						32a	Х	
<b>b</b> If "Yes," describe in Part II.									
33		tion did not report an amount ir	n column (c) t	for a type of prope	rty for which column (a) is ch	necked,			
	describe in Pa	rt II.							

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
Schedule M, Line 32b: Although the Smithsonian acquires collections
with good faith intention of retaining them for an indefinite period of
time, prudent collections management includes judicious consideration
of appropriate deaccessioning and disposal to refine and improve the
quality and relevance of the collections with respect to the
Smithsonian's mission and purpose. When objects are deaccessioned for
disposal by sale, the Smithsonian contracts with commercial galleries
or auction houses to sell the objects in order to assure the best
return from the sale.
Schedule M, Line 33: In accordance with professional practice, as
allowed by SFAS 116, the Smithsonian does not assign value to
collection items acquired by donation.

## SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011
Open to Public Inspection

Name of the organization **Employer identification number** Smithsonian Institution 53 - 0206027Form 990, Part III, Line 4a, Program Service Accomplishments: This year the Smithsonian Conservation Biology Institute (SCBI) partnered with the Hawaii Institute of Marine Biology to collect sperm and embryonic cells from two species of coral and have built the first-ever frozen repository for the Great Barrier Reef that could someday restore a coral species or diversify a population. SCBI's facility in Front Royal, Va., also announced the birth of several endangered species: a clouded leopard cub, four maned wolf pups, two cheetah cubs and an eld's deer. The Smithsonian Environmental Research Center (SERC) is studying a newly recognized parasite, Loxothylacus panopaei, that changes the gender of mud crabs in the Chesapeake Bay. These parasites are posing a threat to the species' future and the area's economy. Researchers are also vigilantly watching for the appearance of a "cousin" parasite Loxothylacus texanus, that is threatening the blue crab. Form 990, Part III, Line 4b, Program Service Accomplishments: its remains discovered in a Colombian coal mine. The snake is believed to have been 48 feet long and weighed 2,500 pounds. The exhibit is now touring through Smithsonian Institution Traveling Exhibition Services (SITES). In February 2012, the Smithsonian held a groundbreaking ceremony for the National Museum of African American History and Culture. The historic event was attended by President Obama and First Lady Michelle

Name of the organization  Smithsonian Institution	Employer identification number 53-0206027
Obama, as well as former First Lady Laura Bush and Rep. John Lewis. The	
event was emceed by actress Phylicia Rashad and covered by all national	
media outlets.	
The National Air and Space Museum welcomed the space shuttle Discovery	
into its collection in April 2012. Before landing in its new home at	
the Udvar-Hazy Center in near Dulles airport in Virginia, the shuttle	
flew over Washington as millions of spectators, in Washington and on TV	
and mobile devices, watched the once-in-a-lifetime event. The Nielsen	
audience estimate of Discovery was more than 350 million with 4.8	
billion unique viewers around the world online.	
Form 990, Part III, Line 4c, Program Service Accomplishments:	
Friends of Smithsonian is a higher level membership program for people	
interested in a deeper philanthropic connection to Smithsonian.	
Friends receive "Smithsonian" Magazine, plus they are invited to	
various events and are given the opportunity to learn about and support	
through donations the Institution's exhibits and research.	
The Smithsonian Associates provides educational and cultural programs	
that highlight and complement the work of the Smithsonian Institution	
through a variety of formats including performances, lectures, courses,	
workshops and special events.	
The Smithsonian Associates has become the nation's largest museum-based	
continuing education program, offering nearly 1,000 educational and	
cultural events each year. In FY 2012, TSA hosted actress Betty White,	
who discussed her career, passion for animals and lifelong advocacy for 132212 01-23-12	Schedule O (Form 990 or 990-EZ) (2011)

Name of the organization Smithsonian Institution	53-0206027
animal welfare; author Walter Isaacson, who spoke about his biography	
of Steve Jobs with Smithsonian Secretary Wayne Clough; and Martha	
Stewart, who talked about the evolution of American domestic culture.	
TSA also hosted a panel discussion with White House Social Secretaries;	
presented author Judy Blume with the John P. McGovern Award for	
behavioral sciences and choreographer Mark Morris with the Benjamin	
Franklin Creativity Award.	
Form 990, Part VI, Section A, line 2: Steve Case and Patricia Stonesifer	
who are members of the Board serve as directors in the same business	
entity.	
Form 990, Part VI, Section A, line 5: From March 2009 to April 13, 2013	
the parking lot located at the Smithsonian National Air and Space Museum's	
Steven F. Udvar-Hazy Center ("Udvar-Hazy") was managed and operated by	
Parking Management, Inc. ("PMI") pursuant to a contract under which PMI was	
required to transfer all collected parking revenue (i.e., parking fees paid	
by visitors) to the Smithsonian. On or about October 28, 2011 an employee	
of the Smithsonian's National Air and Space Museum ("NASM") learned that	
employees of PMI may be stealing from the Smithsonian when the NASM	
employee received correspondence from a PMI employee. NASM immediately	
reported the information to the Smithsonian's Office of Inspector General,	
who initiated an investigation and jointly investigated the matter with the	
Federal Bureau of Investigation. The investigation ultimately resulted in	
the arrests of four PMI employees, two of whom pled guilty to theft of	
public money in violation of 18 U.S.C. Section 641, and one of whom pled	
guilty to conspiracy to commit theft of public money in violation of 18	
U.S.C. Section 371. Based on the information in the plea agreements and	

Name of the organization Smithsonian Institution	Employer identification number 53-0206027
statements of facts in the criminal cases, from 2009 through approximately	
July 2012, PMI employees stole funds belonging to the Smithsonian by	
significantly under-reporting the total number of revenue vehicles that	
entered the parking lot through the entrance lanes they worked and stealing	
cash from such under-reporting, by, among other things, disabling the	
electronic counting mechanism in the parking booth and failing to give out	
parking tickets to paying visitors. The Smithsonian's total estimated	
losses at this time are \$1,794,090.00. In addition to the investigation	
referenced above, the Smithsonian undertook the corrective actions of	
assuming direct responsibility for the parking operations as of April 14,	
2013; hard wiring the electronic counting mechanisms; updating technology	
associated with cash handling and integrating internal controls; and	
installing security cameras with microphones in all five parking booths, in	
the office area of the gatehouse, and in the cash/safe room. The	
Smithsonian also retained a parking consultant to assist in the development	
of the actions noted above.	
Form 990, Part VI, Section A, line 7a: Pursuant to federal statute, the	
Board of Regents consists of the Vice President of the United States, the	
Chief Justice of the United States, three members of the U.S. Senate, three	
members of the U.S. House of Representatives, and nine additional citizen	
Regents. The three Senators are appointed by the President Pro Tempore of	
the U.S. Senate, and the three members of the House of Representatives are	
appointed by the Speaker of the House of Representatives. Their appointment	
terms coincide with the terms for which they are elected, and they may be	
reappointed if re-elected. The citizen Regents are nominated by the Board	
of Regents, and appointed by a Joint Resolution of Congress which is signed	
by the President of the United States	

Schedule O (Form 990 or 990-EZ) (2011)  Name of the organization	Employer identification number
Smithsonian Institution	53-0206027
Form 990, Part VI, Section B, line 11: The Form 990 return is prepared by	
staff within the Office of Finance & Accounting (F&A). The Director of	
(F&A) performs a detailed review of the entire return. The Director of	
(F&A) consults with our outside auditors on any issues or questions that	
may arise in the preparation of the Form 990, as deemed necessary. A	
sub-committee of the Board of Regents' Audit & Review Committee reviews the	
return and any items noted are addressed. The Office of General Counsel	
(OGC) reviews the return and provides additional guidance, as necessary.	
The Under Secretary for Finance & Administration/Chief Financial Officer	
(CFO) then performs a detailed review of the return. After the review by	
the OGC and CFO, the 990 is made available to the full Board for its review	
and comment. A copy of the return, containing feedback from all prior	
reviewers, is then reviewed with the Secretary for his comments. The full	
Audit & Review Committee then conducts a final review of the return at a	
regularly scheduled Committee meeting, following which the return is	
submitted to the Internal Revenue Service.	
Form 990, Part VI, Section B, Line 12c: All officers, key employees, and	
certain other employees are required to complete and file annually a	
Confidential Financial Disclosure Report. These Reportswhich require	
disclosure of certain assets, earned income, liabilities, outside	
positions, outside contracts and agreements, gifts, hospitality,	
reimbursements, and other interests related to the employee's Smithsonian	
positionare reviewed by the Institution's Office of General Counsel for	
compliance with applicable conflict of interest policies and laws. In	
addition to this required reporting, all key employees are required to	
comply with the Institution's Standards of Conduct, which, among other	

Name of the organization Smithsonian Institution	53-0206027
things, requires that employees not engage in private or personal	
activities that might conflict or appear to conflict with Smithsonian	
interests, requires that employees obtain Office of General Counsel	
approval before engaging in a related outside activity for compensation,	
and requires employees to consult with the Office of General Counsel	
whenever a doubt exists as to whether an activity or planned activity	
violates the Standards. All members of the Smithsonian's governing body	
are required to complete and file annually the Board of Regents Annual	
Disclosure Statement. These statements - which require reporting by	
members of outside positions and substantial shareholding in for-profit	
business entities, outside positions in non-profit entities, and interests	
and affiliations of the member or the member's immediate family that have	
or sought to have a relationship to the Smithsonian-are reviewed by the	
Institution's General Counsel for compliance with applicable conflict of	
interest policies and laws. In addition to this required reporting, all	
members of the Smithsonian's governing body are required to comply with the	
Board of Regents Ethics Guidelines, which, among other things, define	
conflicts of interest and establish procedures for disclosing and reporting	
of conflicts and recusal from decision-making.	
Form 990, Part VI, Section B, Line 15: When setting executive compensation	
levels, the Smithsonian ensures that the compensation paid is both	
reasonable and comparable to that offered by comparable organizations to	
executives with similar duties and responsibilities.	
For those Trust funded positions subject to a market-based compensation	
approach, the Board's Committee on Compensation and Human Resources	
prepares for its annual compensation review by evaluating two criteria	Schedule O (Form 990 or 990-EZ) (2011)
01-23-12	Jonesane O (1 01111 330 01 330-LZ) (2011)

Name of the organization Smithsonian Institution	Employer identification number 53-0206027
related to the executives: (i) compensation of similarly situated	·
individuals in other organizations, and (ii) the programmatic and financial	
accomplishments of the individual and the individual's organizational unit.	
The Committee's review of comparable compensation of similarly situated	
individuals in other organizations is aided by a comparative survey	
performed by a highly regarded, independent outside compensation	
consultant. The Board of Regents hired Pricewaterhouse Coopers as its	
consultant for this tax year. To determine compensation comparables, the	
Compensation and Human Resources Committee, upon considering the	
recommendations of the compensation consultant and in keeping with accepted	
practices, determines the types of organizations that are similarly	
situated, and requires the compensation consultant to compare the duties	
and responsibilities of the specific Smithsonian positions with those in	
similarly situated organizations to ensure that the positions are	
functionally comparable. Those decisions are documented as part of the	
final compensation recommendation materials. Currently, this survey is	
performed every two years. During the "off" year, the data is traditionally	
aged using an inflation factor provided by the expert consultant.	
When determining salaries for Federal executives, the Institution is	
limited to the statutorily-established pay ranges for Federal employees.	
As a policy matter, the Smithsonian has established similar ranges for	
certain of its Trust executives that it has elected to pay according to the	
Federal scale. The Institution has discretion to make annual salary	
changes within those scales, but cannot exceed them by law for Federal	
employees and by policy for its Trust executives in this category. On an	
annual basis, salary changes are based on an analysis of programmatic and	

Name of the organization  Smithsonian Institution		Employer identification number 53-0206027
organizational accomplishment of the individual and	the individual's	-
organizational unit, just as is done for Trust exec	utives with market-based	
compensation. However, market data points are not	applicable to these	
executive positions; rather, the statutory Federal	pay scales for minimum	
and maximum executive pay are used. Annual salary	increases are based on	
achievements against established goals, and salarie	s of new hires in these	
categories (Federal executives or Trust executives	paid according to a	
Federal scale) are based on a combination of experi	ence and salary history.	
Form 990, Part VI, Section C, Line 19:		
The Smithsonian makes these documents available on	its public website	
(www.si.edu). The documents can also be viewed at	the Office of Finance &	
Accounting or mailed.		
Form 990, Part XI, line 5, Changes in Net Assets:		
Net unrealized gains on investments:	92,073,555.	
Change in FONZ net assets	-1,786,828.	
Deferred gain on building	3,908,586.	
Change in minority interest-SI Network	1,050,229.	
Total to Form 990, Part XI, Line 5	95,245,542.	
Form 990 Page 1 Line W		
Form 990, Page 1, Line K  Type of organization (other)		
The Smithsonian Institution is a trust instrumental	ity of the United	
States, created by Congress, and organized pursuant		
41 et seq.		

Name of the organization Smithsonian Institution	Employer identification number 53-0206027
Form 990, Page 1, Line M	
As a trust instrumentality of the United States, the Smithsonian	
Institution is a federal entity that is not domiciled in any state.	
Form 990, Part VI, Page 8, Section B Independent Contractors	
Major projects of independent contractors	
Forrester Construction Company - construction services	
NZP - Construction of seal and sea lions exhibit	
Grunley Construction Company - construction services	
AIB - Arts and Industry Building renovation	
Associated Builders, Inc - construction services	
NMNH - Various electrical work, HVAC upgrades, perimeter security	
MSC - Fire alarm upgrade/construction of laboratories	
Freelon Group - construction/design service	
NMAAHC - Construction/design services for museum	
Northrop Grumman Systems Corporation - systems engineering support	
SAO - Support of Chandra X-Ray Observation Operations	
Form 990, Part VII and Schedule J-2	
Smithsonian Institution abbreviations used in return	
The following are Smithsonian Institution abbreviations found in the	
body of this return:	
AIB - Arts and Industry Building	Calcadula O /Faura 000 av 000 F7\ /0044

Name of the organization Smithsonian Institution	Employer identification number 53-0206027
CHNDM - Cooper Hewitt National Design Museum	
FONZ - Friends of the National Zoo	
MSC - Museum Support Center	
NASM - National Air and Space Museum	
NMAAHC - National Museum of African American History and Culture	
NMAFA - National Museum of African Art	
NMNH - National Museum of Natural History	
NPG - National Portrait Gallery	
NZP - National Zoological Park	
OFEO - Office of Facilities, Engineering and Operations	
OPMB - Office of Planning, Management and Budget	
SAO - Smithsonian Astrophysical Observatory	
SAAM - Smithsonian American Art Museum	
SE - Smithsonian Enterprises	
SERC - Smithsonian Environmental Research Center	

#### SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

2011
Open to Public Inspection

Name of the organization

Smithsonian Institution

Employer identification number 53-0206027

Smithsonian Instit	tution				53-	-0206027		
Part I Identification of Disregarded Entities (Com	nplete if the organization answered "Yes	" to Form 990, Part IV, line 3	3.)					
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	(d) Total inco	me End-of-yea		Direct c	<b>(f)</b> ontrolling ntity	9
Identification of Related Tax-Exempt Orga	unizations (Complete if the organization	answered "Yes" to Form 990	), Part IV, line 34 b	ecause it had one	or more rela	ated tax-exer		
Part II organizations during the tax year.)  (a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	Direct c	(f) Direct controlling entity  Section columns		g) 512(b)(13) rolled ity?
Clay Fellowships Charitable Trust - 04-3560268, 10 Memorial Boulevard,	Support of Smithsonian			501(c)(3))			Yes	No
Providence, RI 02903 Smithsonian UK Charitable Trust c/o Withers LLP, 16 Old Bailey London, UNITED KINGDOM EC4M 7EG	Astrophysical Observatory  Advance the work of the  Smithsonian Institution  worldwide	Massachusetts UNITED KINGDOM	501(c)(3)	III-O	N/A Smithson: Institut:			x

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Dispro	portion-	Code V-UBI	Genera	or Percentage
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets	ate allo	cations?	amount in box	partne	or Percentage ownership
		country)		sections 512-514)		433013	Yes	No	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Yes	lo
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										$\perp \perp$	
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
Charitable Remainder Trusts (2)							
1000 Jefferson Drive, S.W.	Charitable Remainder						
Washington, DC 20560	Trust	DC	N/A	TRUST			
Charitable Remainder Trusts (2)							
1000 Jefferson Drive, S.W.	Charitable Remainder						
Washington, DC 20560	Trust	MA	N/A	TRUST			
Charitable Remainder Trusts (1)							
1000 Jefferson Drive, S.W.	Charitable Remainder						
Washington, DC 20560	Trust	MI	N/A	TRUST			
Charitable Remainder Trusts (6)							
1000 Jefferson Drive, S.W.	Charitable Remainder						
Washington, DC 20560	Trust	NY	N/A	TRUST			
Charitable Remainder Trusts (2)							
1000 Jefferson Drive, S.W.	Charitable Remainder						
Washington, DC 20560	Trust	VA	N/A	TRUST			

Schedule R (Form 990) Smithsonian Institution 53-0206027

Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

Name, address, and EN of related organization  Primary activity  Professor  Professor  Primary activity  Professor  Professor  Primary activity  Primary activity  Professor  Primary activity  Primary activity  Professor  Primary activity  Professor  Primary activity  Primary activity  Primary activity  Professor  Professor  Primary activity  Professor  Professor  Primary activity  Professor  Profess		•						
1000 Jefferson Drive, S.W.			Legal domicile			Share of total	Share of	(h) Percentage ownership
1000 Jefferson Drive, S.W.	Charitable Lead Trust (1)							
		┪						
		Charitable Lead Trust	VA	N/A	TRIIST			
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Page 3

Yes No

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

b	Gift, grant, or capital contribution to related organization(s)				1b		Х				
	Gift, grant, or capital contribution from related organization(s)				1c	Х					
	Loans or loan guarantees to or for related organization(s)				1d		Х				
е	Loans or loan guarantees by related organization(s)				1e		Х				
f	Sale of assets to related organization(s)				1f		X				
g	Purchase of assets from related organization(s)				1g		X				
h	h Exchange of assets with related organization(s)										
i	i Lease of facilities, equipment, or other assets to related organization(s)										
j	Lease of facilities, equipment, or other assets from related organization(s)				1j		Х				
	Performance of services or membership or fundraising solicitations for related orga				1k		X				
	Performance of services or membership or fundraising solicitations by related organ				11		Х				
	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1m		Х				
					1n		Х				
o	o Reimbursement paid to related organization(s) for expenses										
	Reimbursement paid by related organization(s) for expenses				1p		X				
q	Other transfer of cash or property to related organization(s)				1q		X				
r	Other transfer of cash or property from related organization(s)				1r		Х				
2	If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete th	nis line, including covered	relationships and transaction thresholds.							
	(a)	(b)	(c)	(d)							
	Name of other organization	Transaction	Amount involved	Method of determining							
		type (a-r)		amount involved							
1) (	Charitable Lead Trust	С	258,495.	Fair Market Value							
2)											
3)											
4)											
5)											
6)											
	3 01-23-12			Schedule F			0044				

Schedule R (Form 990) 2011 Smithsonian Institution 53-0206027 Page 4

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	Are all partners se 501(c)(3 orgs.?	(f) Share of total income	(g) Share of end-of-year assets	Disprotionallocati	ppor- ate ions?	Gener manag partn Yes	al or P ging er?	(k) Percentage ownership

Schedule R	(Form 990) 2011	Smithsonian	Institution	53-0206027	Page <b>5</b>
Part VII	(Form 990) 2011 Supplemental Info	rmation			
			formation for responses to questions on Schedule R (see ins	tructions)	
	Complete this part to pro	ovide additional in	iornation for responses to questions on schedule h (see ins	tructions).	
	<u> </u>				
	<u> </u>				
	<u> </u>				