Constitution

Victorian Tourism Industry Ltd

Amended following 3rd Annual General Meeting, 12 November 2014

Table of Contents

Preamble		5
Chapter 1 – Interpretation		2
1.	This Constitution	2
2.	Definitions	2
Chapter 2 – Nature of the Company		
3.	Public company	4
4.	Limitation of Company	4
5.	Guarantee of Members	5
6.	Objects	5
7.	Scope of powers	6
Chapter 3 – Directors		
8.	Initial Board composition	6
9.	Board composition	7
10.	Term and timing of appointment of Directors	7
11.	Appointment of Board Appointed Directors	8
12.	Election of Elected Directors	8
13.	Age limit of Directors	9
14.	Casual vacancy of a Director	10
15.	Non-eligibility of Auditor	10
16.	Alternate Board Appointed Directors	10
17.	Attorneys of Directors	10
18.	Other offices held by Directors	10
19.	Remuneration of Directors	11
20.	Director may resign	11
21.	Removal of a Director	11
22.	Vacation of office	11
23.	Material personal interest – Director's duty to disclose	12
24.	Director may give standing notice about an interest	12
25.	Voting and completion of transactions in which a Director material personal interest	has a 12
26.	Financial benefits to related parties	12
Chapter 4 – Management of business by Board		
27.	Powers of the Board	13
28.	Negotiable instruments	13
29.	Managing Director	13

30.	Delegation to committees	13
31.	Policy Committees	14
32.	Powers of a Policy Committee	14
33.	Proceedings of Policy Committees	14
34.	Appointment of Policy Committee members	15
Chapter 5 – Board meetings		15
35.	Circulating resolutions	15
36.	Calling Board meetings	15
37.	Use of technology	16
38.	Chair and Deputy Chair	16
39.	Quorum at Board meetings	16
40.	Passing of Board resolutions	16
Chapter 6 – General Meetings		16
41.	Calling of General Meetings by a Director	16
42 .	Calling of General Meetings	16
43.	Annual General Meetings	16
44.	Amount of notice of meetings	17
45 .	Notice of meetings	17
46.	Auditor entitled to notice and other communication	17
47 .	Notice of adjourned meetings	17
48.	Members' resolutions	17
49.	Time and place for meetings of Members	17
50 .	Technology	18
51.	Quorum	18
52 .	Chairing General Meetings	18
53.	Auditor's right to be heard at General Meeting	18
54.	Proxies and body corporate representatives	18
55 .	Voting at General Meetings	19
56 .	Objections to right to vote	19
57 .	How voting is carried out	19
58.	Matters on which a poll may be determined	19
59.	When and how polls must be taken	19
Chapter 7 – Board and Members' Minutes		19
60.	Minutes	19
61.	Members' access to minutes	20
Chapter 8 - Secretary		
62 .	Appointment	20

Chapter 9 - Members		20
Division 1 - Membership		20
63.	Classes of Members	20
64.	Admission to membership	20
65.	Subscription	21
66.	Address of Members	21
67 .	Rights of Members	21
Division 2 - cessation of membership		22
68.	Events leading to cessation	22
69.	Non-payment of Subscription	23
70.	Effect of cessation	23
71.	Power of Board in respect of a Member's conduct	23
Chapter 10 – Accounts and Audit		24
72.	Accounting records	24
73.	Accounts	24
74.	Auditor	25
Chapter 11 – Winding up		25
75.	Rights of Members on winding up	25
76.	Distribution of assets	25
Chapter 12 - Indemnity		25
77 .	Indemnity	25
78.	Insurance	26

Corporations Act

A Company Limited by Guarantee

CONSTITUTION

OF

VICTORIAN TOURISM INDUSTRY LTD

Preamble

The Victorian Tourism Industry Ltd (the **Company**) was incorporated following extensive consultation with stakeholders from the tourism, hospitality and events industry (the **Industry**).

The primary focus of the Company is the provision of policy, advocacy and representation services to businesses in the Industry. In addition, the Company will provide services and/or products to assist businesses in the Industry to be commercially sustainable, profitable and innovative.

The Company has been developed as a vehicle for bringing together businesses from all sectors of the Industry into a single peak body that has the capacity to provide robust, professional and strategic policy, advocacy, representation and services to all businesses in the Industry.

The Industry includes businesses that contribute to, engage with or provide products or services to tourism, hospitality or events businesses.

The objects of the Company are based on and closely reflect the objects of Tourism Alliance Victoria Limited ACN 109 290 520 (**TAV**).

Chapter 1 – Interpretation

1. This Constitution

- 1.1 This Constitution contains clauses setting out the manner in which the Members have agreed to conduct the internal administration of the Company.
- 1.2 This Constitution takes the place of the replaceable rules contained in the Act.

2. Definitions

2.1 In this Constitution unless the contrary intention appears:

Accounting Standards has the meaning given to it in the Act;

Act means the Corporations Act 2001 (Cth) as amended from time to time;

Annual General Meeting means an annual general meeting of the Company held in accordance with clause 43;

Associate Member means an Enterprise or a representative of an Enterprise which is admitted as a Member in accordance with clause 64.3(b);

Auditor means the auditor for the time being of the Company;

Board means all of the Directors for the time being;

Board Appointed Director means a Director who is appointed in accordance with clause 11;

Business Day means a day that is not a Saturday, Sunday, public holiday or bank holiday in Melbourne;

Chair means the chairperson appointed in accordance with clause 38 to chair the Board;

Company means Victorian Tourism Industry Ltd;

Constitution means this constitution of the Company as amended, supplemented or replaced from time to time;

Corporations Regulations means the *Corporations Regulations 2001 (Cth)* as amended from time to time;

Deputy Chair means the Director appointed in accordance with clause 38 to be the deputy chair of Board meetings and General Meetings;

Director means any person formally and lawfully appointed as a director of the Company including an Elected Director, VECCI Director, a Board Appointed Director, an Initial Director and an alternate Director:

Elected Director means a Director who is elected by a Policy Committee in accordance with clause 12;

Enterprise means a natural person, a partnership, an association (whether incorporated or unincorporated), a trust, a joint venture, a company, government department, government corporation or any other entity or relationship commonly recognised at law or in equity

whether or not the entity or relationship is a legal person and which provides services relating to tourism;

General Meeting means a general meeting of the Company held in accordance with chapter 6;

Guarantee means the maximum amount each Member agrees to pay to the Company in accordance with clause 5;

Industry means the tourism, hospitality and events industry;

Initial Board means the Board appointed under clause 8;

Initial Director means a Director appointed under clause 8;

Initial Policy Committee Member means a Policy Committee member appointed under clause 34.2:

Member means a person admitted as a member under clause 64;

Objects means objects of the Company set out in clause 6;

Officer means an officer of the Company within the meaning of section 9 of the Act;

Policy Committee means a committee convened under clause 31;

Premium Member means an Enterprise or a representative of an Enterprise which is admitted as a Member under clause 64;

Register of Members means the register of Members of the Company which is kept pursuant to the Act:

Registered Address means the last known address of a Member as noted in the Register;

Secretary means any person formally and lawfully appointed as a secretary of the Company including any assistant or acting secretary or any substitute for the time being for the secretary;

Special Resolution means a resolution:

- (a) of which notice as required in accordance with the Act has been given; and
- (b) that has been passed by at least 75% of the votes cast by Members entitled to vote on the resolution:

Subscriber Member means an Enterprise or a representative of an Enterprise which is admitted as a Member under clause 64;

Subscription means the subscription fee payable by a Member pursuant to clause 65;

VECCI means the Victorian Employers Chamber of Commerce and Industry ABN 37 650 959 904;

VECCI Director means a Director appointed by VECCI under this Constitution from time to time; and

Voting Member means an Enterprise or a representative of an Enterprise which is admitted as a Member under clause 64.

2.2 Interpretation

In this Constitution, unless the contrary intention appears:

- (a) a reference to:
 - (i) any statute, ordinance, code or other law includes regulations and other statutory instruments under any of them and consolidations, amendments, reenactments or a replacement of any of them by any government body;
 - (ii) any officer of the Company includes any person acting for the time being as such an officer; and
 - (iii) writing includes any mode of representing or reproducing words in a tangible or visible form, and includes facsimile transmission;
- (b) words importing:
 - (i) the singular include the plural and vice versa;
 - (ii) a gender include all other genders; and
 - (iii) natural persons include partnerships, associations and corporations;
- (c) headings do not affect the construction of this Constitution;
- (d) if a word or phrase is defined cognate words and phrases have corresponding meanings;
- (e) references to notices in this Constitution include not only formal notices of meetings but also all documents and other communications from the Company to its Members; and
- (f) an expression used in a particular Part or Division of the Act that is given by that Part or Division a special meaning for the purposes of that or any other Part or Division has, in any of this Constitution that deals with a matter dealt with by the relevant Part or Division, the same meaning as applies in or in respect of that Part or Division.

Chapter 2 – Nature of the Company

3. Public company

The Company is a public company limited by guarantee.

4. Limitation of Company

- 4.1 The Company must not be operated for the purpose of the profit or gain of any individual Member.
- 4.2 The Company does not have the power to:
 - (a) issue shares of any kind; or
 - (b) apply, pay or transfer, whether directly or indirectly, any portion of the income and property of the Company for the benefit of, or to, a Member, other than as provided for in clauses 4.3 and 19.

4.3 The Company may remunerate a Member for services provided to the Company on arm's length terms as determined by the Board.

5. Guarantee of Members

Each Member undertakes to contribute a maximum of \$10.00 to the Company for payment of:

- (a) the debts and liabilities of the Company;
- (b) the costs, charges and expenses of any winding up; and
- (c) the adjustment of the rights of Members among themselves,

in the event that the Company is wound up:

- (d) while the Member is a Member; or
- (e) within one calendar year after the Member ceases to be a Member.

6. Objects

The Objects for which the Company is established are:

- (a) to secure for the Members all advantages of unity of action and to protect the interests of members in any lawful manner whatsoever on matters relating to the Industry;
- (b) to effect a thorough organisation of the Industry in a manner that facilitates the achievement of the Objects;
- (c) to affiliate, act with or engage with kindred organisations, associations or industry bodies that have an interest in the Industry with the purposes of expressing a collective opinion or view on any matter relating to the Industry;
- (d) to promote and foster the consideration and free discussion of all matters and questions affecting the Industry either directly or indirectly;
- (e) to act as the official expresser of opinions or views on any matter relating to the Industry;
- (f) to engage in activities to create an environment which is conducive to the development of businesses in the Industry that are vibrant, innovative and commercially sustainable;
- (g) to raise issues of concern to its members with Local, State or Federal Governments, regulators, industry bodies or institutions particularly when policies affecting the Industry are being reviewed, developed, debated or implemented;
- (h) to raise and maintain the profile of the Industry, its value, importance and position in the economy;
- (i) to provide such services from time to time as may assist to improve the technical or business methods of members including confidential exchange of information supplied by Members for the benefit of Members;

- (j) to encourage the study of all matters relating to the Industry with a view to instructing or teaching and to test by examination or otherwise the competency of persons, and to award certificates that denote verification of competence;
- (k) to organise conferences, courses, or other activities that the Company may think desirable for the achievement of the Objects;
- (I) to print and publish any newspapers, periodical, book or leaflet that the Company may think desirable for the achievement of the Objects;
- (m) to acquire, purchase, lease or otherwise hold any land, building or other property real or intangible that the Company may think desirable for the achievement of the Objects;
- (n) to sell, improve, maintain, manage, lease, mortgage, dispose of, turn to account or otherwise deal with all or any part of the property and rights of the Company;
- (o) to raise and borrow money in such a manner and upon such security as the Company thinks fit;
- (p) to invest and deal with the funds and moneys of the Company in such a manner or on such terms and conditions as may from time to time be determined by the Company to best achieve the Objects;
- (q) to establish and or accept trusts having for their objects the welfare and benefit of any Member or business to enable the Company to more effectively achieve the Objects; and
- (r) any other objectives ancillary to and not inconsistent with the above.

7. Scope of powers

Provided that its capacities and powers are exercised directly or indirectly in the furtherance of the Objects, the Company shall have the legal capacity and powers set out in section 124 of the Act.

Chapter 3 – Directors

8. Initial Board composition

- 8.1 Subject to clauses 8.2 and **9**, the Initial Directors shall be:
 - (a) three Initial Directors appointed by TAV;
 - (b) two Initial Directors appointed by VECCI;
 - (c) one Initial Director appointed by each of:
 - (i) Hotel, Motel and Accommodation Association (Vic) (HMAA);
 - (ii) Backpacker Operators Alliance of Victoria (BOAV); and
 - (iii) Victoria Events Industry Council (VEIC).

- 8.2 Each Initial Director appointed to the Board must, at the date of registration of the Company, be a board member, nominee of a board or a management committee member (as the case may be) of any one or more of the following:
 - (a) VECCI;
 - (b) HMAA;
 - (c) BOAV;
 - (d) VEIC; or
 - (e) TAV.
- 8.3 The Initial Board shall be appointed for a period of no more than 24 months after the date of registration of the Company. Within 24 months after the date of registration of the Company, a Board must be established in a manner that is substantially in accordance with clauses 9 to 12.

9. Board composition

- 9.1 Subject to clauses 9.2 and 14 and following retirement of all of the Initial Directors in accordance with clause 10 other than the Initial Directors appointed by VECCI, the Board must at all times comprise:
 - (a) six Elected Directors; and
 - (b) two VECCI Directors.
- 9.2 In addition to the Directors specified in clauses 9.1, the Board may, by resolution, determine that the Board shall comprise of two further Directors in accordance with clause 11.
- 9.3 At any one time, the Company must have at least two Directors who ordinarily reside in Australia.

10. Term and timing of appointment of Directors

- 10.1 All of the Initial Directors shall be appointed as Directors as at the date of incorporation of the Company.
- 10.2 Three Initial Directors shall retire at the first Annual General Meeting and three Initial Directors shall retire at the second Annual General Meeting.
- 10.3 In default of any agreement between the Initial Directors, three Initial Directors to retire at each Annual General Meeting shall be determined by ballot.
- 10.4 Three Elected Directors shall be elected in accordance with clause 12 at the first Annual General Meeting to coincide with the retirement of three Initial Directors.
- 10.5 Three Elected Directors shall be elected in accordance with clause 12 at the second Annual General Meeting to coincide with the retirement of the remaining three Initial Directors.
- 10.6 Subject to clause 22:
 - (a) each Elected Director shall hold office until the second Annual General Meeting which follows the Annual General Meeting at which he or she was appointed, at which time the Director shall retire and the Director's position shall become vacant; and

- (b) each Board Appointed Director shall hold office for 2 years, at which time the Director shall retire and the Director's position shall become vacant.
- 10.7 Subject to clause 10.6, each Director shall hold office until they die or vacate the office in accordance with clause 22.
- 10.8 A vacating Director shall be eligible for re-election or re-appointment.

11. Appointment of Board Appointed Directors

- 11.1 Subject to section 201E of the Act and clause 11.2, the Board may appoint up to two Board Appointed Directors.
- 11.2 To qualify for appointment as a Board Appointed Director a person shall demonstrate, to the satisfaction of the Board, knowledge and experience of at least 5 years in one or more of the following areas:
 - (a) financial management;
 - (b) business;
 - (c) marketing;
 - (d) the tourism industry; and
 - (e) any other skill or area of expertise required by the Board.

12. Election of Elected Directors

- 12.1 The procedure for the election of an Elected Director shall be substantially in accordance with the procedures set out in this clause 12.
- 12.2 Each Policy Committee shall no later than 60 Business Days before the Annual General Meeting at which an Elected Director is due to retire, call for candidates for election from Policy Committee members as an Elected Director to replace the retiring Elected Director previously elected from the respective Policy Committee.
- 12.3 A candidate for an Elected Director shall deliver his or her written and signed nomination to the Secretary no later than 45 Business Days prior to the Annual General Meeting referred to in clause 12.2.
- 12.4 Where there is only one candidate a ballot will not be required. The Secretary shall forthwith declare the candidate so nominated elected unopposed to the position for which he/she was to be nominated.
- 12.5 Where there is more than one candidate, the Secretary shall, no later than 30 Business Days prior to the day before the Annual General Meeting referred to in clause 12.2, conduct a postal ballot of members of that Policy Committee and provide them with:
 - (a) a ballot paper for the election of the candidates as Elected Directors;
 - (b) a card bearing a distinctive number; and
 - (c) an envelope marked "ballot paper" addressed to the Secretary at such address as the Secretary may determine.
- 12.6 Each ballot paper must:

- (a) be initialled for the purposes of identification by the Secretary or a person authorised by the Secretary; and
- (b) set out the full name of the Policy Committee and each nominated candidate, in alphabetical order.
- 12.7 A Policy Committee member shall not be entitled to cast more than one vote.
- 12.8 Each Policy Committee member which has received a ballot paper must, in order to cast a valid vote:
 - (a) mark the ballot paper by placing an "x" next to the name of the candidate who that Policy Committee member wishes and is entitled to vote for;
 - (b) indicate its name on the numbered card;
 - (c) place the numbered card and marked ballot paper in the envelope marked "ballot paper" and seal the same; and
 - (d) post it, deliver it or cause it to be delivered to the Secretary of the address marked on the envelope.
- 12.9 Only ballot papers received by the Secretary by no later than 5.00 p.m. on the tenth Business Day prior to the Annual General Meeting referred to in clause 12.2 may be admitted to the ballot.
- 12.10 The number of candidates who receive the highest number of votes shall be declared as Elected Directors elected from their respective Policy Committees. If there is a tie for a vacancy the Secretary must determine by lot which of the tied candidates shall fill the relevant vacancy or vacancies.
- 12.11 The postal ballot shall be counted by the Secretary.
- 12.12 The Secretary shall certify the result of the ballot in writing to the Chair at the Annual General Meeting. The Elected Director so elected shall, subject to clause 22, hold office from the close of that Annual General Meeting for the period specified in clause 10.6.
- 12.13 The decision of the Secretary shall be final and binding in respect of all matters affecting the postal ballot.
- 12.14 The ballot papers must be retained by the Board for a period of 40 Business Days after the Annual General Meeting and, unless the Board otherwise resolves, shall then be destroyed by the Secretary.
- 12.15 Where a Voting Member or Premium Member is not notified of an election, non receipt by that Member does not invalidate that election.

13. Age limit of Directors

- 13.1 Unless approved annually by Special Resolution at an Annual General Meeting, a person shall not be appointed to act as a Director if that person has reached the age of 72 years.
- 13.2 Unless approved annually by Special Resolution at the Annual General Meeting, a Director who has reached the age of 72 years shall not continue to act as a Director beyond the conclusion of the next Annual General Meeting held after the day in which the Director turns 72.

14. Casual vacancy of a Director

- 14.1 If at any time the Board is not comprised as specified in clause **9** (due to retirement, resignation, removal, a lack of candidates for election or any other reason other than the expiry of the Director's term), the relevant Policy Committee shall as soon as practicable appoint a Director until such time as the Director he or she replaces would have retired had he or she been initially elected or appointed under clause 11 or 12.
- 14.2 If a person is appointed under this clause as a Director, the Company must confirm the appointment by resolution at its next Annual General Meeting. If the appointment is not confirmed, the person ceases to be a Director at the end of the Annual General Meeting.

15. Non-eligibility of Auditor

The Auditor is ineligible to be elected or appointed as a Director or alternate Director.

16. Alternate Board Appointed Directors

- 16.1 With the approval of the Board, a Board Appointed Director may appoint an alternate director to exercise some or all of the Board Appointed Director's powers for a specified period.
- 16.2 If the appointing Board Appointed Director requests the Company to give the alternate director notice of Board meetings, the Company must do so.
- 16.3 When an alternate director exercises the Board Appointed Director's powers, the exercise of the powers are just as effective as if the powers were exercised by the Board Appointed Director.
- 16.4 The relevant appointing Board Appointed Director may terminate the alternate director's appointment at any time.
- 16.5 An appointment or termination of an alternate director must be in writing. A copy of the appointment must be given to the Company.

17. Attorneys of Directors

- 17.1 Subject to the Act, any Director may appoint an attorney under power who need not be a Member to do specific acts or execute specific documents on behalf of the Director.
- 17.2 Every power of attorney authorising an attorney to act for a Director shall be deposited at the office of the Company, together with such evidence of due execution as the Board may require, not less than one day before the attorney becomes entitled to act under it.
- 17.3 Every duly appointed attorney shall cease to be capable of acting if and when the Director who appointed the attorney vacates office as a Director or revokes the appointment.
- 17.4 Every duly appointed attorney shall, so long as that appointment continues, be entitled to exercise all the powers and discretions of the Director who appointed that attorney.

18. Other offices held by Directors

A Director may hold any other office or position of profit in the Company together with the directorship on such conditions including additional remuneration as may be agreed by the Board.

19. Remuneration of Directors

- 19.1 Subject to section 202B Chapter 2D of the Act, the Directors are to be paid the remuneration for services as determined by the Board.
- 19.2 With the approval of the Board, the Company may pay a Director:
 - (a) expenses (including travel and accommodation) reasonably incurred by the Director in carrying out the Director's duties;
 - (b) reasonable remuneration for any services rendered by the Director to the Company;
 - (c) reasonable remuneration where the Director is an employee of the Company and the terms of employment have been approved by the Board;
 - (d) interest on money lent by the Directors of the Company at a rate not exceeding the rate charged by Australian banks for overdrawn accounts;
 - (e) reasonable remuneration for goods supplied by the Director to the Company in the ordinary course of business; and
 - (f) reasonable rent for premises leased by the Director to the Company.

20. Director may resign

A Director may resign as a Director of the Company by giving written notice of resignation to the Company at its registered office.

21. Removal of a Director

- 21.1 Subject to section 203D of the Act, the Company may, by resolution, remove a Director from office.
- 21.2 If a Director was appointed to represent the interests of particular Members (as is the case with the Initial Directors and VECCI Directors), his or her removal under clause 21.1 has no effect until a replacement to represent the interests of those Members has been appointed.

22. Vacation of office

- 22.1 A Director vacates office if the Director:
 - (a) retires in accordance with clauses 10.2, 10.3 and 10.6;
 - (b) ceases to be a Director or becomes prohibited from being a Director by virtue of any provision of the Act;
 - (c) resigns pursuant to clause 20;
 - (d) for more than six months is absent without permission of the other Directors from meetings of the Board held during that period;
 - (e) is absent from more than three consecutive Board meetings;
 - (f) has a material personal interest in a matter that relates to the affairs of the Company (other than as a Member) and fails to disclose details of that interest in accordance with clauses 23 or 24; or

(g) is removed from the office in accordance with clause 21.

23. Material personal interest – Director's duty to disclose

- 23.1 Unless an exception under section 191 of the Act applies, if a Director has a material personal interest in a matter that relates to the affairs of the Company, the Director must give the other Directors notice of the interest.
- 23.2 The notice required by clause 23.1 must:
 - (a) include details of:
 - (i) the nature and extent of the interest; and
 - (ii) the relation of the interest to the affairs of the Company; and
 - (b) be given at a Directors' meeting as soon as practicable after the Director becomes aware of their interest in the matter.

24. Director may give standing notice about an interest

A Director with a material personal interest in a matter that relates to the affairs of the Company may give standing notice of this ongoing interest in accordance with the Act.

25. Voting and completion of transactions in which a Director has a material personal interest

A Director who has a material personal interest in a matter that is being considered at a Board meeting shall not:

- (a) be present while the matter is being considered at the meeting; or
- (b) vote on the matter;

unless:

- (c) the interest does not need to be disclosed under section 191 of the Act; or
- (d) the Directors who do not have a material personal interest in the matter pass a resolution that:
 - (i) identifies the Director, the nature of their interest in the matter and its relation to the affairs of the Company; and
 - (ii) states that the Directors are satisfied that the interest should not disqualify the Director from voting or being present.

26. Financial benefits to related parties

The Company shall not give a financial benefit to a related party of the Company unless it is authorised in accordance with the Act.

Chapter 4 – Management of business by Board

27. Powers of the Board

- 27.1 Subject to the Act and this Constitution, the business of the Company is to be managed by or under the direction of the Board.
- 27.2 The Board may exercise all of the powers of the Company except any powers that any provisions of the Act or this Constitution require the Company to exercise in General Meeting.
- 27.3 The Board shall meet at least 4 times per year.

28. Negotiable instruments

- 28.1 Any two Directors who are authorised by the Board in writing may sign, draw, accept, endorse or otherwise execute a negotiable instrument.
- 28.2 The Board may determine that a negotiable instrument may be signed, drawn, accepted, endorsed or otherwise executed in a different way.

29. Managing Director

- 29.1 The Board may appoint one or more of themselves to the office of Managing Director of the Company for a period and on the terms (including as to remuneration) as the Board sees fit.
- 29.2 The Board may confer on a Managing Director any of the powers that the Board can exercise.
- 29.3 The Board may revoke or vary:
 - (a) the appointment of the Managing Director; or
 - (b) any of the powers conferred on the Managing Director.

30. Delegation to committees

- 30.1 The Board may delegate any of their powers to a committee of Directors, a Policy Committee, a Director, an employee of the Company or any other person or group of persons.
- 30.2 The delegate must exercise the powers delegated to it in accordance with any directions of the Board.
- 30.3 The effect of the delegate so exercising a power is the same as if the Board exercised it.
- 30.4 The Board may, by power of attorney, appoint any company, firm, person or body of persons to be the attorney of the Company for:
 - (a) any period; and
 - (b) for the purposes and with the powers, authorities and discretions vested in or exercisable by the Board under this Constitution.

31. Policy Committees

- 31.1 The Company must establish a management structure comprised of the following Policy Committees for each of the following industry sectors:
 - (a) Victoria Events Industry Council (VEIC);
 - (b) Accommodation;
 - (c) Visitor attractions;
 - (d) Tour and transport;
 - (e) Tourism services and hospitality; and
 - (f) Destination management.
- 31.2 On joining the Company, each Member will be allocated to an industry sector represented by the appropriate Policy Committee set out in 31.1 at the discretion of the Secretary.
- 31.3 Policy Committee members shall be representatives of the relevant industry sector to which they are appointed.

32. Powers of a Policy Committee

- 32.1 Each Policy Committee convened under this Constitution has the following powers:
 - (a) to elect its own chair;
 - to establish a set of rules by which each Policy Committee must abide and which must be endorsed by the Board;
 - (c) to act in accordance with an agreed business plan and in the Company's best interests:
 - (d) to report to and to be accountable to the Board via the relevant Policy Committee chair; and
 - (e) to advise the Board on all matters relating to their respective industry sectors.
- 32.2 Policy Committees must meet at least 3 times per year.

33. Proceedings of Policy Committees

- 33.1 Subject to the terms on which the Board devolves a power to a Policy Committee, the meetings and proceedings of a Policy Committee are, to the greatest extent practical, governed by the rules of this Constitution that regulate the meetings and proceedings of the Board.
- 33.2 Each Policy Committee(s) may comprise:
 - (a) Premium Members appointed by the Secretary; and
 - (b) Voting members who are appointed by the Secretary from each relevant Policy Committee industry sector.

33.3 For the avoidance of doubt, there shall be no upper limit on the number of members in each Policy Committee provided that each such member is appointed in accordance with Clause 34.

34. Appointment or Election of Policy Committee members

- 34.1 The procedure for appointing a Policy Committee member shall be substantially in accordance with the procedures set out in this clause 34.
- 34.2 The Board shall appoint the Initial Policy Committee members from Voting Members and Premium Members for a period of no more than 12 months after the date of registration of the Company.
- 34.3 The Initial Policy Committee Members shall retire at the first Annual General Meeting.
- 34.4 The Secretary shall by publication of an advertisement, in a leading tourism industry journal or other method to be determined, and no later than 120 Business Days before the Annual General Meeting in which a Policy Committee member is due to retire, call for candidates for appointment as a Policy Committee member to replace the retiring Policy Committee member.
- 34.5 A candidate for a Policy Committee shall be a Voting Member of a Policy Committee industry sector and he or she shall deliver his or her written and signed nomination to the Secretary no later than 105 Business Days prior to the Annual General Meeting.
- 34.6 The Secretary has the discretion to determine who shall be appointed to a Policy Committee from the nominations received. The Secretary shall forthwith declare the candidate so appointed to the position which he or she so nominated. A decision made by the Secretary is final and not subject to appeal.
- 34.7 Where the number of candidates is greater than the number of the retiring Policy Committee members, the Secretary shall, no later than 90 Business Days prior to the day before the Annual General Meeting advise those candidates who have been either appointed or not appointed to a position:
- 34.8 Subject to Clauses 34.2 and 34.3 the term of a Policy Committee position is two years. A Policy Committee member whose term is to expire may nominate for a further term.

Chapter 5 – Board meetings

35. Circulating resolutions

- 35.1 The Board may pass a resolution without a Board meeting being held if all of the Directors entitled to vote on the resolution sign a document containing a statement that they are in favour of the resolution set out in the document.
- 35.2 Separate copies of a document may be signed by Directors if the wording of the resolution and statement is identical in each copy.
- 35.3 The resolution is passed when the last Director signs.

36. Calling Board meetings

A Board meeting may be called by a Director giving reasonable notice individually to every Director.

37. Use of technology

- 37.1 A Board meeting may be called or held using any technology consented to by the Board.
- 37.2 Any consent may be a standing consent.
- 37.3 A Director may only withdraw their consent within a reasonable period before the Board meeting.

38. Chair and Deputy Chair

- 38.1 VECCI Directors shall be the Chair and Deputy Chair. In the absence of VECCI Directors, at the commencement of a Board meeting the Directors will determine which of their number will be the Chair and Deputy Chair for that meeting.
- 38.2 VECCI may determine the period for which VECCI Directors are to be Chair and Deputy Chair.
- 38.3 The Chair will preside at every Board meeting or, in the absence of the Chair, the Deputy Chair will preside.

39. Quorum at Board meetings

Unless the Board determines otherwise, the quorum for a Board meeting is four Directors and the quorum must be present at all times during the Board meeting.

40. Passing of Board resolutions

- 40.1 A resolution of the Board must be passed by a majority of the votes cast by the Directors entitled to vote on the resolution.
- 40.2 The Chair, or in the absence of the Chair, the Deputy Chair, has one casting vote in addition to any vote they have in their capacity as a Director.

Chapter 6 – General Meetings

41. Calling of General Meetings by a Director

A Director may call a General Meeting.

42. Calling of General Meetings

- 42.1 If requested by Members entitled under section 249D(1) of the Act to call a General Meeting, the Board must call and arrange to hold a General Meeting.
- 42.2 Members with at least 5% of the votes that may be cast at a General Meeting may call and arrange to hold the General Meeting in accordance with section 249F of the Act.
- 42.3 A court may order a General Meeting to be called in accordance with section 249G of the Act if it is impracticable to call the meeting in any other way.

43. Annual General Meetings

Unless the Company has only one Member and subject to any extension of time granted under the Act, the Company:

- (a) shall hold its first Annual General Meeting within 18 months after its registration; and
- (b) shall hold all subsequent Annual General Meetings at least once in each calendar year and within 5 months after the end of every financial year.

44. Amount of notice of meetings

Subject to the Act, at least 21 days' notice must be given of a General Meeting.

45. Notice of meetings

- 45.1 Written notice of the General Meeting must be given individually to each Member entitled to vote at the meeting and to each Director.
- 45.2 The Company may give the notice of the General Meeting to a Member:
 - (a) personally;
 - (b) by sending it by post to the address of the Member in the Register of Members or the alternative address (if any) nominated by the Member;
 - (c) by sending it to the facsimile number or electronic mail address (if any) nominated by the Member; or
 - (d) by any other means authorised by the Act.
- 45.3 A notice of meeting sent by post is taken to be given three days after it is posted.
- 45.4 A notice of meeting sent by facsimile or electronic mail is taken to be given on the Business Day after it is sent.

46. Auditor entitled to notice and other communication

The Company must give its Auditor:

- (a) notice of a General Meeting in the same way that a Member is entitled to receive notice; and
- (b) any other communication relating to the General Meeting that a Member is entitled to receive.

47. Notice of adjourned meetings

When a meeting is adjourned, new notice of the resumed meeting must be given if the meeting is adjourned for one month or more.

48. Members' resolutions

The Members may propose a resolution to be moved at a General Meeting only in accordance with the provisions of Division 4 of Part 2G.2 of the Act.

49. Time and place for meetings of Members

A General Meeting must be held at a reasonable time and place.

50. Technology

The Company may hold a General Meeting at two or more venues using any technology that gives the Members as a whole a reasonable opportunity to participate.

51. Quorum

- 51.1 A quorum for a General Meeting shall be one Voting Member or 5% of Voting Members, whichever is the greater, and such quorum shall be present during the meeting at all times.
- 51.2 In determining whether a quorum is present, individuals attending as proxies or body corporate representatives are to be counted.
- 51.3 An individual who is attending both as a Voting Member and as a proxy or a body corporate representative shall be counted in their capacity as a Voting Member and in the capacity of each proxy or body corporate representative vote that the Voting Member holds.
- 51.4 A meeting that does not have a quorum present within 30 minutes after the time for the meeting set out in the notice of meeting is to be adjourned to a date, time and place as the Board specifies.
- 51.5 If the Board does not specify one or more of those requirements, the meeting is adjourned to:
 - (a) if the date is not specified, the same day of the week;
 - (b) if the time is not specified, the same time; or
 - (c) if the place is not specified, the same place.
- 51.6 If no quorum is present at the resumed meeting within 30 minutes after the time for the meeting, the meeting shall be dissolved.

52. Chairing General Meetings

- 52.1 The Chair will preside at every General Meeting or, in the absence of the Chair, the Deputy Chair will preside.
- 52.2 If no Chair or Deputy Chair is selected or if at any General Meeting the Chair or Deputy Chair is not present within 15 minutes after the time appointed for holding the meeting, the Voting Members must elect a Member present to chair the General Meeting.
- 52.3 The Chair, Deputy Chair or the Member elected to chair in accordance with clause 52.2 must adjourn the General Meeting if the Members present with a majority of votes at the General meeting so direct and the Chair, Deputy Chair or the Member elected to chair in accordance with clause 52.2 must do so.

53. Auditor's right to be heard at General Meeting

The Auditor is entitled to attend and be heard at General Meetings.

54. Proxies and body corporate representatives

54.1 A Member who is entitled to attend and cast a vote at General Meetings may appoint a proxy or, if the Member is not a natural person, a representative, to attend and cast a vote at that meeting.

54.2 Any proxy or representative appointed under clause 54.1 must be appointed in accordance with Division 6 of Part 2G.2 of the Act and shall have the rights set out in that Division.

55. Voting at General Meetings

- 55.1 Subject to any rights or restrictions attached to any class of Membership, at a General Meeting:
 - (a) on a show of hands, each Voting Member has one vote; and
 - (b) on a poll, each Voting Member has one vote.
- 55.2 The Chair, Deputy Chair or the Member elected to chair in accordance with clause 52.2 shall not have a casting vote.

56. Objections to right to vote

A challenge to a right to vote at a General Meeting:

- (a) may only be made at the meeting; and
- (b) must be determined by the Chair, Deputy Chair or the Member elected to chair in accordance with clause 52.2 (as applicable) whose decision is final.

57. How voting is carried out

- 57.1 A resolution put to the vote at a General Meeting must be decided on a show of hands unless a poll is demanded.
- 57.2 On a show of hands, a declaration by the Chair, the Deputy Chair or the Member elected to chair in accordance with clause 52.2 (as applicable) is conclusive evidence of the result.
- 57.3 Neither the Chair, the Deputy Chair or the Member elected to chair in accordance with clause 52.2 (as applicable) nor the minutes need to state the number or proportion of the votes recorded in favour or against a resolution.

58. Matters on which a poll may be determined

- 58.1 A poll may be demanded on any resolution other than resolutions concerning:
 - (a) the appointment of the Chair, the Deputy Chair or the Member elected to chair in accordance with clause 52.2 (as applicable); or
 - (b) the adjournment of the meeting.
- 58.2 A poll may be demanded in accordance with 250L of the Act.

59. When and how polls must be taken

A poll must be taken when and in the manner the Chair, the Deputy Chair or the Member elected to chair in accordance with clause 52.2 (as applicable) directs.

Chapter 7 – Board and Members' Minutes

60. Minutes

- 60.1 The Company must keep minute books in which it records:
 - (a) proceedings and resolutions of General Meetings;
 - (b) proceedings and resolutions of Board meetings, including Policy Committee meetings;
 - (c) resolutions passed by Members without a meeting; and
 - (d) resolutions passed by the Board without a meeting.
- 60.2 The Company must ensure that the minutes of a meeting are signed by the Chair, the Deputy Chair or the Member elected to chair in accordance with clause 52.2 (as applicable) or the Chair of the next meeting within a reasonable time after the meeting.
- 60.3 The Company must ensure that resolutions passed without a meeting are signed by a Director within a reasonable time after the resolution is passed.

61. Members' access to minutes

Members are entitled to gain access to the minute book of General Meetings in accordance with the Act.

Chapter 8 - Secretary

62. Appointment

- 62.1 The Company must have a Secretary or Secretaries, at least one of which is ordinarily resident in Australia.
- 62.2 The Secretary shall be appointed by the Board on such terms, at such remuneration and upon such conditions as the Board thinks fit.

Chapter 9 - Members

Division 1 - Membership

63. Classes of Members

- 63.1 Membership of the Company shall be open to any Enterprise actively engaged in the Industry.
- 63.2 Members shall comprise of Voting Members, Premium Members, Subscriber Members and Associate Members.

64. Admission to membership

- 64.1 The Board must take all measures it considers reasonable to invite applications for membership from all Enterprises or (where an Enterprise is not a legal person) one representative of an Enterprise.
- 64.2 Every applicant for admission to membership shall sign an application for membership in such form as may from time to time be approved by the Board.

- 64.3 Subject to Board ratification, a Member shall be deemed to be a Member upon receipt of a duly completed application for membership form, together with any fee as may be payable by the applicant and will be admitted as either:
 - (a) a Voting Member;
 - (b) an Associate Member;
 - (c) a Premium Member; or
 - (d) a Subscriber Member.
- 64.4 Each Member shall nominate to the Secretary the name of one individual who shall represent that Member at all meetings and who may vote on behalf of such Member.
- 64.5 A Member may from time to time by notice to the Secretary change its representative. Such new representative shall be entitled to hold any office of his/her predecessor in the Company. A representative of a Member that ceases to be a Member or ceases to be the representative of a Member shall cease to be eligible to hold any office of the Company.
- 64.6 Subject to clause 64.7, Members will be allocated to an industry sector in accordance with clause 31.2.
- 64.7 On payment of the prescribed fee, Premium Members will automatically be appointed to a Policy Committee which represents an industry sector set out in clause 31.1.
- 64.8 For the avoidance of doubt, a Member may not be represented by more than one individual concurrently.

65. Subscription

- 65.1 Each Member must pay an annual Subscription at a date and in a manner determined by the Board.
- 65.2 Annual Subscriptions may:
 - (a) be paid on an incremental basis for certain classes of membership as determined by the Board; and
 - (b) be varied from time to time as determined by the Board.
- 65.3 For the absence of doubt, the Board may determine that Members of different classes of membership and within a class of membership may pay different annual Subscriptions.

66. Address of Members

- 66.1 Each Member shall provide to the Secretary details of an address in Australia where the Company can send notices.
- 66.2 If a Member fails to provide an address in accordance with clause 66.1, the address of the Members is deemed to be the registered office of the Company.

67. Rights of Members

67.1 Voting, Premium and Subscriber membership of the Company shall be open to any Enterprise.

- 67.2 Associate membership of the Company shall be open to any Enterprise that is a supplier of goods and/or services to businesses that are actively engaged in the Industry.
- 67.3 Voting and Premium members shall have all the rights granted to Members in this Constitution, including the right to attend and vote at any General Meeting in accordance with this Constitution.
- 67.4 Subscriber Members shall be entitled to be represented by the Company in relation to any of the Objects, however Subscriber Members shall not be entitled to:
 - (a) vote at any Company meeting or election; or
 - (b) stand for any office of the Company.
- 67.5 Associate Members shall not be entitled to be represented by the Company in relation to any of the Objects and shall not be entitled to:
 - (a) vote at any Company meeting or election; or
 - (b) stand for any office of the Company.

Division 2 - cessation of membership

68. Events leading to cessation

- 68.1 A Member ceases to be a Member if the Member:
 - (a) dies;
 - (b) resigns in writing;
 - (c) becomes of unsound mind or becomes liable to be dealt with in any way under the law relating to mental health;
 - (d) is convicted of an indictable offence;
 - (e) fails to pay within 90 days of the due date for payment of the Subscription relevant to its membership status;
 - (f) ceases to engage in commerce or ceases to be a supplier of goods and/or services to businesses that are actively engaged in commerce in the Industry;
 - (g) becomes bankrupt or insolvent or makes an assignment for the benefit of its creditors;
 - (h) being a company or other incorporated entity, has a receiver or a receiver and manager appointed to its assets or some of them, or passes a resolution or takes any action having the effect of its winding up or has such action taken against it; or
 - (i) upon passing of a Board resolution that the Member be removed from the Register of Members on the grounds that the Member has broken one or more of the rules of the Company or has been deemed by the Board to have acted in a manner that may bring the Company or the Company's reputation into disrepute.
- 68.2 The Member shall be afforded the opportunity to appeal its removal from the Register of Members within fourteen days of a Board resolution being communicated to the Member in writing by the Company. The Board shall hear any appeal by the Member and shall upon passing of a Board resolution reverse or endorse the Board's previous resolution.

69. Non-payment of Subscription

If any Subscription of a Member remains unpaid for a period of 60 days from the due date for payment of the subscription, the Member will be debarred from all privileges of membership provided that the Board may, if it thinks, reinstate the Member on payment of all arrears.

70. Effect of cessation

A Member who ceases to be a Member continues to be liable for:

- (a) any Subscription and all arrears due and unpaid at the date of cessation;
- (b) all other moneys due by them to the Company; and
- (c) the Guarantee.

71. Power of Board in respect of a Member's conduct

- 71.1 If any Member:
 - (a) wilfully refuses or neglects to comply with the provisions of the Constitution; or
 - (b) is guilty of any conduct which, in the opinion of the Board, is unbecoming of a Member or prejudicial to the interests of the Company,

the Board has the power to censure, fine, suspend or expel the Member from the Company pursuant to a resolution by the Board.

- 71.2 At least one week before the meeting of the Board at which a resolution under clause 71.1 is passed, the Company shall provide the Member with:
 - (a) notice of the meeting;
 - (b) the allegations against them;
 - (c) the intended resolution; and
 - (d) advice that the Member shall, at the meeting and before the passing of the resolution, have an opportunity to give, orally or in writing, any explanation of defence they may think fit.
- 71.3 Any Member referred to in clause 71.1 may, by notice in writing lodged with the Secretary at least 24 hours before the time for holding the meeting at which the resolution is to be considered by the Board, elect to have the question dealt with by the Company in General Meeting.
- 71.4 If an election is made under clause 71.3:
 - (a) a General Meeting must be convened and the resolution considered; and
 - (b) if the resolution is passed by a majority of two-thirds of those present and voting (such vote to be taken by ballot), the Member concerned shall be dealt with accordingly.

Chapter 10 – Accounts and Audit

72. Accounting records

- 72.1 The Board shall cause accounting and other records to be kept to correctly record and explain the transactions and financial position of the Company, to enable true and fair statements of financial performance and statements of financial position to be prepared and to permit preparation of any other documents required by the Act or this Constitution.
- 72.2 The records shall be kept:
 - (a) in such manner as to enable them to be conveniently and properly audited;
 - (b) for seven years after the completion of the transactions or operations to which they relate; and
 - (c) at the Company's registered office or at such other place as the Board thinks fit.
- 72.3 The records shall at all times be open to inspection by the Board.

73. Accounts

- 73.1 Each financial year, the Company shall prepare a financial report and a Directors' report in accordance with the Act.
- 73.2 The financial report for each financial year shall consist of:
 - (a) the financial statements for the year;
 - (b) the notes to the financial statements; and
 - (c) the Board's declaration about the statement and the notes.
- 73.3 The financial statements for the year will consist of:
 - (a) a statement of financial performance for the previous financial year of the Company;
 - (b) a statement of financial position at the date to which the profit and loss account is made up;
 - (c) a statement of cash flows for the year; and
 - (d) if required by the Accounting Standards, a consolidated statement of financial performance and financial position and statement of cash flows.
- 73.4 The notes to the financial statements shall consist of:
 - (a) disclosures required by the Corporations Regulations;
 - (b) the notes required by the Accounting Standards (if any); and
 - (c) if required, any other information necessary to give a true and fair view of the financial position and performance of the Company.
- 73.5 The Board's declaration made pursuant to clause 73.2 is a declaration by the Board:
 - (a) that the financial statement, and the notes required by the Accounting Standards, comply with the Accounting Standards;

- (b) that the financial statements and the attached notes give a true and fair view of the financial position and performance of the Company;
- (c) whether, in the Board's opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and
- (d) whether, in the Board's opinion, the financial statement and attached notes are in accordance with the Act.

74. Auditor

The Company shall appoint an Auditor to audit the Company's financial statements in accordance with the Act.

Chapter 11 – Winding up

75. Rights of Members on winding up

If the Company is wound up or dissolved, the Members have no right to participate in any distribution or payment of the assets or property of the Company.

76. Distribution of assets

- 76.1 If the Company is wound up or dissolved, the assets and property available for distribution after satisfaction of all debts and liabilities shall be given or transferred to some other institution or institutions:
 - (a) which has objects similar to the Objects;
 - (b) whose constitution prohibits the distribution of its income and property to an extent at least as great as that imposed by clause 4.2(b); and
 - (c) which is an income tax exempt entity under the *Income Tax Assessment Act* 1997 (Cth).
- 76.2 For the purposes of clause 76.1, the Board shall identify the institution or institutions at the time of dissolution.
- 76.3 If the Board fails to identify the institution or institutions under clause 76.1, the Supreme Court of Victoria shall make that determination.

Chapter 12 - Indemnity

77. Indemnity

- 77.1 Subject to Part 2D.2 of the Act, a person who is or has been an officer (as defined in the Act) or auditor of the Company is indemnified (to the maximum extent permitted by law), out of the assets of the Company against any liability incurred by the person as an officer or auditor:
 - (a) to another person (other than the Company or a related body corporate) unless the liability:
 - (i) is for a pecuniary penalty order made under section 1317G of the Act or a compensation order made under section 1317H of the Act; or

- (ii) arises out of conduct involving a lack of good faith; and
- (b) for legal costs and expenses incurred by the person, unless the costs and expenses are incurred:
 - (i) in defending or resisting proceedings in which the person is found to have a liability for which they could not be indemnified under section 199A(2) of the Act:
 - (ii) in defending or resisting criminal proceedings in which the person is found guilty;
 - (iii) in defending or resisting proceedings brought by ASIC or a liquidator for a court order if the grounds for making the order are found by the court to have been established; or
 - (iv) in connection with proceedings for relief of the person under the Act in which the court denies the relief.

78. Insurance

- 78.1 Except to the extent precluded by the Act (including under section 199B), the Company may pay or agree to pay a premium in respect of a contract insuring the person who is or has been an officer (as defined in the Act) or auditor of the Company or of a related body corporate of the Company against any liability:
 - (a) incurred by the person as such an officer or auditor which does not arise out of conduct involving a wilful breach of duty in relation to the Company or a contravention of sections 182 or 183 of the Act; or
 - (b) for costs and expenses incurred by the person in defending proceedings as such an officer, whether civil or criminal and whatever their outcome.