ORGANIZATION OF AMERICAN STATES



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REPORT TO THE
PERMANENT COUNCIL
OF THE
ORGANIZATION OF AMERICAN STATES

AUDIT OF ACCOUNTS AND FINANCIAL STATEMENTS FOR THE BIENNIUM ENDED DECEMBER 31, 1997

By the Board of External Auditors

GENERAL SECRETARIAT
ORGANIZATION OF AMERICAN STATES
WASHINGTON, D.C. 20006
1998



ORGANIZATION OF AMERICAN STATES BOARD OF EXTERNAL AUDITORS

The Board is responsible for the external audit of the accounts of the General Secretariat pursuant to the General Assembly Resolution 123 adopted on April 14, 1973, and Permanent Council Resolution 124 dated June 30, 1975. It began to function in March 1976, and adopted detailed rules and procedures to carry out its duties and responsibilities. These rules reflect the standards and requirements prescribed by the General Assembly and the Permanent Council for the external audit of the OAS.

The Board is composed of three members elected by the General Assembly.



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JUNTA DE AUDITORES EXTERNOS BOARD OF EXTERNAL AUDITORS JUNTA DE AUDITORES EXTERNOS COMMISSION DE VÉRIFICATEURS EXTÉRIEURS

17th Street and Constitution Avenue, N.W. Washington, D.C. 20006

March 27, 1998

To the Permanent Council of the ORGANIZATION OF AMERICAN STATES

The Board of External Auditors is pleased to present its annual report on the external audit of the accounts and financial statements of the ORGANIZATION OF AMERICAN STATES (OAS) in accordance with Article 117 of the General Standards to govern the operations of the General Secretariat. Our report covers the biennium ended December 31, 1997, and includes:

- Comments and recommendations by the Board for improving the OAS' operating procedures and internal accounting controls;
- Audit of the accounts and financial statements of major OAS funds:
 Regular Fund
 Special Multilateral Fund of the Inter-American Council of Integral
 Development (FEMCIDI) (established April 1997)
 Temporary Special Multilateral Fund (FET) (terminated April 1997)
- Audit of the accounts and financial statements of the Rowe Memorial Benefit Fund and the Leo S. Rowe Pan American Fund;
- Audit of the accounts and financial statements of the Inter-American Defense Board;
- Audit of the accounts and financial statements of the International Commission of Support and Verification (CIAV II); and
- Audit of the accounts and financial statements of the Unit for the Promotion of Democracy (OAS/Democ).

The Board's annual report is based primarily on the audit conducted by Ernst & Young, which was performed in accordance with generally accepted auditing standards. The Board reviewed and discussed the audit work and related workpapers with representatives from the firm. In preparing its report, the Board has also considered the reports of the organization's Inspector General and discussions with management officials.

The financial statements included in this report represent the financial activity for the biennium ended December 31, 1997, on a comparative basis with the previous biennium. (See Note 3 to the financial statements). The statements have been prepared in conformity with accounting practices prescribed by the Budgetary and Financial Rules of the General Secretariat which require the measurement of financial position and operating results in terms of historical cost without regard to changes in the purchasing power of money over time. Ernst & Young's opinion, as it pertains to the financial statements for the biennium ended December 31, 1997, is unqualified.

Based on the opinions rendered by Ernst & Young on funds audited, the Board certifies in accordance with Article 119 of the General Standards to govern the operations of the General Secretariat that:

- The financial statements of all funds audited agree with the books, records, documents, and vouchers of the General Secretariat.
- The securities and cash on deposit have been checked by means of certification from depositories of the General Secretariat and the cash on hand has been checked by actually counting it as deemed appropriate by the Board in accordance with generally accepted auditing standards.

We have included as Appendix A of Section I Ernst & Young's opinion on compliance with the General Standards to govern the operations of the General Secretariat. In addition, our report contains a number of recommendations designed to improve OAS' operating procedures and internal accounting controls both at Headquarters and at the Offices in the member states.

In May 1997, the Permanent Council adopted CP/RES. 703 (1122/97) which revised Article 108, renumbered it as Article 124, and provided that:

"The Board shall submit its report to the Permanent Council within the first four months of the year. The report shall include the preliminary comments of the General Secretariat. Additional formal comments on the plans for adopting measures relating to the recommendations of the report shall be furnished by the General Secretariat and the Office of the Inspector General. The Permanent Council shall make such observations and recommendations as it sees fit. The Report shall be submitted to the next regular session of the General Assembly, together with the observations from the Permanent Council, the General Secretariat and the Office of the Inspector General".

This report is submitted in accordance with Article 124 with one exception. Due to circumstances beyond the control of the Board, the report does not include the financial statements and opinion for the Pension and Retirement Fund because the financial information was not available for review within the necessary timeframes. The Board spoke with an Ernst & Young representative and a representative from the Pension Fund in order to establish reasonable timeframes for each group. We believe that the agreement reached will lead to timely preparation of financial statements and will allow these financial statements to be included in next year's Board report. The Board members will continue to review E&Y's and OAS' efforts in this area in future years.

As of December 31, 1997, the Regular Fund had a positive fund balance of \$5.5 million which was an increase of approximately \$2.8 million from the December 31, 1996, balance of about \$2.7 million. Quota collections in the Regular Fund during 1997 totaled approximately \$75 million (with 85% of the current year assessment and 30% of prior years' arrearages collected). Uncollected quota balances at December 31, 1997, totaled \$40.7 million, as compared to \$42.2 million at December 31, 1996.

The Members of the Board wish to express their appreciation for the cooperation of the General Secretariat in facilitating the audit work and to the General Assembly and Permanent Council for the opportunity to assist in evaluating the financial operations of the OAS.

Jacquelyn L. Williams-Bridgers

Chairman

Ádrian Strachan

Member

Jose Tomas Espinoza Norambuena

Member

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SECTION I

COMMENTS AND RECOMMENDATIONS TO IMPROVE
OPERATING PROCEDURES AND INTERNAL ACCOUNTING CONTROLS



CHAPTER 1

COMMENTS RELATING TO THE GENERAL SECRETARIAT

Issues related to the General Secretariat have been grouped into three categories as follows: (1) issues of continuing concern, (2) action on prior issues, and (3) new issues. Six issues discussed in last year's report related to the General Secretariat continue to be of concern to the Board members.

ISSUES OF CONTINUING CONCERN

Management Information Systems

The Department of Management Systems and Information Technology (DMSIT) is in the process of implementing corrective measures to enhance the overall control structure of the Organization's information systems environment. The Board members have identified the MIS system as one of the most vital issues facing OAS at this time and feels that much attention and effort needs to be focused on this area in the next year, especially considering the unavoidable Year 2000 deadline. The Board would like to stress the need for adequate funding for this program on a timely basis. Also, the Board would like to ensure that an adequate training program be developed for the users of the new system.

During its audit, Ernst and Young, LLP (E&Y) noted additional control issues that warrant management's consideration:

Physical Access - The data center contains a high volume of sensitive information located on small data cartridges, which could easily be removed from the premises. Accidental disruption to operations can result through inadvertent or intentional mishandling of computer equipment located within the computer room. could be compromised if an excessive number of individuals have access to the computer room. OAS management has significantly improved the physical security over the computer room; however, the Board feels there is a need for continued vigilance in this area and recommends that the list of individuals with access to the data center be reviewed on a monthly basis and that those persons who no longer require "routine" or

"daily" access be deleted from the card key system.

Program Change Controls - OAS has established policies and procedures for system development and maintenance. The policies cover requirements standards. programming definition. documentation standards. However, there are no policies regarding testing to be performed as part of the program development and change process. The lack of guidance could compromise the quality of newly developed or changed programs. Board recommends that procedures regarding program testing be formalized and communicated personnel involved in the system development and change process.

Also, there is no formal coordination between the users and MIS management prior to migration of new or changed programs to production. Without formal coordination, the Organization can not ensure that only authorized, tested, and approved changes are being migrated to production. The Board recommends that all changes, independent of their nature, be initiated by a formal change request form and that all changes be coordinated with the users before they are moved to production.

Disaster Recovery Planning - The OAS contingency plan is out of date and needs to be revised to reflect the current systems environment so that all critical OAS business processes could be recovered in a timely manner.

Additionally, the Organization needs to develop a manual on non-automated user procedures that will be deployed by departmental business users in the event of computing systems unavailability. Since OAS is in the process of developing the new MIS program, the Board believes that it is worth the risk to wait until the new system is implemented before a disaster recovery plan is developed. However, the Board wants to stress they believe that this is an important issue and a plan should be developed immediately after the system is implemented.

PC User Guidelines - The use of personal computers (PCs) within the organization becomes more important as more functions are migrated from the Mainframe environment to the PC LAN. With the exception of some memoranda which have been distributed, there are no user guidelines for the use of PCs. We recommend that management develop, distribute, and monitor compliance with user guidelines, outlining the basic rules to be observed by the users. These guidelines could increase user awareness in relevant areas such as password security, data backup, use of private software, use of the Internet, and email. Again, the Board would like to point out that since OAS is in the process of developing the new MIS program, the Board believes that OAS should wait and develop the PC user guidelines concurrently with the development of the new MIS program.

Local Area Network (LAN) - In the past, each Department within the OAS has been able to purchase and install software on its PCs without consulting the MIS department. This practice can lead to instances where installed software does not comply with OAS strategies and policies as well as problems with license agreements. Furthermore, because MIS would not have knowledge of the end user applications, the applications might not be included in the Year 2000 readiness assessment.

At the 1996 General Assembly, the Member resolved to centralize all software purchasing responsibility under the control of DMSIT. The Board is pleased with the concern of the General Assembly and believes this will improve the situation. However, the Board is providing additional recommendations that we believe will strengthen this area even more. The Board believes that additional control will be realized with the distribution of the above mentioned PC user guidelines. In addition, the Board recommends that a centralized policy regarding use and installation of software be formulated and communicated to all users. To further increase user awareness we recommend having the user sign a declaration of compliance on an annual basis.

Control Environment

Over the past few years, several of the management area offices Ωf the General Secretariat have experienced personnel reductions and as a result, operate with minimal staff levels. During 1996, further personnel reductions were experienced, particularly within the Department of Financial Services. The Board members understand that downsizing is a necessity for the Organization. However, the Board members feel it is important to ensure that adequate staffing is maintained in the most critical functions and the most vulnerable areas of the Organization, such as in the areas of the DMSIT and the Department of We are pleased that OAS Financial Services. undertook a review of the Department of Financial Services during 1997; however, the reiterates its prior recommendation that OAS management review the staffing of additional areas within the Organization. OAS management would, of course, identify the scope of this review determine how the review would conducted. While performing the staff review, the changes envisioned by the MIS system should be taken into account.

In 1997, the Department of Financial Services faced other significant and unique challenges. In addition to planning to reengineer its accounting and reporting functions to offset human resource constraints, Financial Services implemented a new general ledger structure in order to account for the activities of CIDI. Concurrently, Financial Services personnel were heavily involved in the initial planning phase of the Information Systems Modernization Plan of the Organization.

Financial Services outsourced certain of its functions, the most significant of which was the recording of transactions of the offices away from Headquarters and the bank account reconciliation procedures for the OAS' main operating account at Headquarters. E&Y believes that the approach taken by management to address its resource constraints was prudent. In fact, E&Y noted an improvement in the timeliness of recording National Office transactions and approving bank reconciliations for these offices during 1997. The Board supports efforts to retrain employees across

functional areas since such training increases the employees' knowledge of the transactions processed through Financial Services and enhances their understanding of the impact of their functions on the Organization as a whole.

E&Y stressed that until employees and contractors become completely familiar with their new responsibilities, review functions need to be strengthened so as to ensure that transactions are being appropriately recorded. The Board believes that due diligence must continue to be given by the Department of Financial Services. Although E&Y did not identify any material internal control weaknesses; they did note the following areas which could be improved.

Bank Reconciliations - E&Y found that bank reconciliations for the main operating account at Headquarters were not consistently performed on a timely basis. This lack of timeliness appeared to have been a direct result of the competing demands placed upon Financial Services personnel. Financial Services attempted address this issue by outsourcing reconciliation of the operating bank account. Review and approval of the reconciliations and any required adjustments remained the responsibility of appropriate Financial Services personnel.

The bank reconciliations were effective identifying reconciling items; however, as E&Y observed in prior years, these reconciliations are excessively complex. This factor, coupled with the outsourcing firm's relative unfamiliarity with the OAS' accounting processes and the volume of transactions processed through this account, make it particularly important that the reviewers of these reconciliations remain at all times aware of significant reconciling items particularly when such items require adjustments to the accounting records. Adequate review and approval of the reconciliations and any required adjustments is an essential component of the controls to ensure that cash receipts disbursements of the OAS are authorized and recorded in the appropriate amounts. E&Y noted no instances in which improper adjustments had

been made to the cash accounts as a result of the reconciliation procedures; however, E&Y believes that the complexity of this control procedure can be reduced.

The Cashiers Division within the Department of Financial Services monitors the operating account activity on a daily basis. Accordingly, they are aware in a timely manner of transactions, which Recording these may require adjustments. transactions by the Accounting Division when they are identified would limit the number of reconciling items generated at month-end, reduce the volume of adjustments, and ensure that transactions are recorded in a timely manner. The Board recommends that the Accounting and Cashiers Divisions coordinate efforts with respect to the monitoring and recording of operating account the appropriate maintaining while segregation of duties, in order to enhance the of transactions timeliness of recording efficiency of the bank reconciliation process.

Adequate Review of Transactions - During E&Y's account the operating reconciliations, E&Y noted errors in checks issued to retirees of the OAS for reimbursements of In particular, computer-generated checks taxes. had been issued which were not consistent in the amounts recorded in words and the amounts recorded in dollars on the face of the checks. This occurred because of the inability of the check writing program to recognize and print amounts in excess of five digits. These checks were manually signed by authorized parties, were issued and presented for payment. OAS canceled the checks and reissued them.

Although OAS did not suffer financial loss due to this error, the underlying risk and susceptibility to loss should not be overlooked. Adequate review of these checks prior to their issuance would have revealed these errors. E&Y did not identify other instances in which checks were improperly prepared. However, the Board would like to stress the need for proper review and approval of check issuance by all individuals with check signing authority. The Board suggests that the OAS consider requiring dual signatures on checks

issued at Headquarters which are in excess of a certain defined limit.

Maintenance of Documentation - E&Y was unable to obtain the supporting documentation for certain expenditures processed during the year, as these records could not be located. Although this was not identified as a widespread problem, the Board recommends that efforts be made to ensure that expenditure documentation is appropriately maintained for a reasonable period of time.

The Board recognizes that certain of the errors noted may have occurred as a result of the significant changes experienced bv Department of Financial Services during the year. Additional demands may be placed upon its personnel during the upcoming year as the implementation of the new Information Systems Modernization Program progresses. It is important therefore, that an adequate control environment is maintained during the implementation phase of the Information Systems Modernization Program. The Department of Financial Services should evaluate whether greater efficiencies can be achieved in the processing of transactions and/or consider the need for additional outsourcing of transactional responsibility to qualified firms during implementation phase. OAS would need to consider the oversight requirements that additional outsourcing would create. Whatever strategy is developed, the Board can not stress enough that it must be executed without sacrificing the integrity of the control environment. Individuals with authority must ensure that important functions are adequately performed.

Review of Policies and Procedures

As in prior years, we determined that the Organization's overall policies and procedures governing daily operations of the General Secretariat were in need of being updated. This includes the Budgetary and Financial Rules of the OAS, the Field Financial Manual, as well as the departmental manuals which govern the day-to-day activities and operations of each Department. In conjunction with the current year audit, E&Y noted that the manuals outlining competitive bidding procedures also require revision.

The Board continues to recommend that the necessary resources be allocated to facilitate an Organization-wide review of the General Secretariat's policy and procedural guides. It is important that a consistent body of criteria which documents the existing rules and regulations of the Organization exists to ensure that employees and contractors of the OAS are aware of and comply with these procedures. OAS should consider initiating the review and revision concurrently with its implementation of updated automated systems or should ensure that this is performed as soon as the process implementation phase is completed. While the such recognize that members undertaking is not feasible considering the current staffing levels of the General Secretariat, we believe a project of this nature could accomplished by an outside contractor with limited supervision by the Subsecretariat for Management.

Fixed Assets

Headquarters' Assets - The Board is pleased with the improvements made in this area. However, we did identify a few areas of concern related to Headquarters Assets. During its review, E&Y noted that fixed assets purchased by OAS in December 1997 had not been recorded. Fixed assets are entered in the accounting system in batches of 200 items, and the minimum number of items was not received in December to be The total amount of fixed asset recorded. additions that were not recorded in the balance was \$151,759. The Board recommends that OAS procedures be changed so that the Master File is updated whenever a fixed asset is acquired which meets the capitalization threshold, regardless of the number of items.

Also, E&Y determined that OAS did not always record donated artwork immediately upon receipt, but instead waited until the Art Committee, which meets twice a year, approved its appropriateness for the Museum. OAS adjusted the balances accordingly for the financial statements. The Board recommends that OAS' procedures be changed so that a subsidiary ledger of artwork be updated when a donation of artwork is made to the Museum. Once the artwork is accepted, the

Master File should be updated. At the end of the year, the Master File should be updated, even if the Art Committee had not yet made a decision on the appropriateness of the donated artwork.

During 1995, the Office of the Inspector General conducted an audit of the Art Museum of the Americas during which it was noted that the Museum's listing of art works in its permanent collection needed to be updated. Also, it was found that although the Budgetary and Financial rules require independent appraisals, they have not been performed on a regular basis because of the cost. In 1996, OAS hired Christies Auction House to perform an appraisal of the Museum's artwork. Christies had not yet presented its report. Unfortunately, the funds obligated for appraisal have lapsed. The Board recommends that OAS reobligate the amount for the appraisal. Also, OAS should ensure that the responsible for the oversight of a contract understands their responsibilities related obligated funds.

It has also come to the Board's attention that two related areas in the OAS's policies and procedures need review and possible revision. One requires the OAS to perform a full inventory of its fixed assets every two years. The other requires the OAS to perform regular independent appraisals of the Museum's artwork. The Board believes that OAS's management should review and revise these policies to ensure that they are as costbeneficial as possible. For instance, an OAS representative indicated that it was impractical to perform a complete inventory every two years with the exception of items that are at greater risk for theft, such as laptop computers. With regards to the appraisal of the artwork, OAS officials have indicated that due to budget constraints, they will be unable to regularly appraise the artwork. Since the value of artwork does not fluctuate greatly over time, perhaps a greater length of time between appraisals would be appropriate, with an independent appraisal done for all newly donated artwork. The Board therefore recommends that the Budgetary and Financial Rules related to artwork and inventory requirements be reviewed and revised as appropriate.

National Office Assets - Beginning in 1995, the Department of Material Resources provided each National Office a list of fixed assets maintained away from Headquarters in order to perform a physical inventory and update the list. small number of National Offices had returned the fixed asset listing. At the end of 1996, another fixed asset listing was sent to each National According to OAS Office for verification. management, more than 30 National Offices responded to the request for information. We are pleased with the progress that has been made in this area: however, the Organization should continue its efforts in this area particularly with regard to those National Offices which have not yet responded in order to maintain continued communications with the National Offices. consider the should also Department establishment of policies which foster compliance with its physical inventory requests.

Project Assets - E&Y noted that the OAS had not yet established a formal capitalization policy for Inter-American Council for Integral Development (CIDI) project assets and that project assets were being capitalized depending on the office to which they belonged. For example, assets of the former area of Education, Science, and Culture were not capitalized and assets of the former area of Economic and Social Affairs were capitalized. OAS management recognizes this deficiency, but at this time is unsure if CIDI will maintain any fixed assets. The Board recommends that OAS management review the structure of CIDI to determine whether any fixed assets will be maintained. If so, we recommend that a policy for the capitalization of CIDI projects assets be established and communicated to the appropriate project administrators.

Specific Criteria for Firm Commitments

Previous reports noted instances where the Organization recorded obligations that did not appear to be supported by firm commitments as required by the Budgetary and Financial Rules. In June 1995, the General Assembly approved a modification to Article 72 (now Article 94) of the General Standards to specifically require that obligations be recorded when the General

Secretariat becomes legally required to expend funds. During 1997, the Department of Program-Budget made efforts to ensure that all the obligations maintained in the budgetary accounts represent firm commitments. The Department conducted quarterly reviews that gave particular attention to obligation balances that had remained inactive for more than 180 days. However, during its audit of the Organization's 1997 financial statements, E&Y again noted many instances where obligations were recorded that were not supported by firm commitments.

Unliquidated obligations for the Organization at December 31, 1997, totaled \$22.3 (Regular Fund: \$7.5 million; FEMCIDI: \$8.1 million; Specific Funds: \$6.3 million). During its review, E&Y identified approximately \$500,000 in unsupported obligations, which represented such a error rate that E&Y requested OAS management to perform an institutional review of obligations. OAS reviewed approximately \$12 million of unliquidated obligations (which included all obligations that did not have any activity during the year). As a result of this review, OAS identified \$1.2 million of open obligations which were not supported (this includes \$0.1 million previously identified by E&Y). The total of approximately \$1.6 million in unsupported obligations is represented as follows:

	O <u>AS</u>		<u>E&Y</u>		TOTAL	
Regular Fund	\$	426,222	\$32	20,576	\$	746,798
FEMCIDI	\$	48,685	\$	342	\$	49,027
Specific Funds	\$	618,202	\$ <u>13</u>	6,887	\$	755,089
•	<u>\$1</u>	,093,109	\$ <u>45</u>	<u>7,805</u>	<u>\$1</u>	,550,914

Prior to the adjustments, unsupported obligations represented 9.5% of the unliquidated obligation balance and 13.6% of the fund balance of the Regular Fund. Likewise, they represent 11.4% and 3.2% of the open obligation and fund balances of the Specific Funds, respectively. E&Y observed that many of the unsupported amounts were obligations for travel and fellowships. The OAS recorded adjustments of \$424,000 to deobligate unsupported balances. The remaining amount is not material to the financial statements,

and therefore, OAS will not make any additional adjustments for the 1997 financial statements. However, OAS has indicated that it plans to deobligate all unsupported obligations that were identified during 1998.

Consistent with findings in prior years, adequate maintenance and review of these balances at or near year-end to determine whether these obligations continue to meet the criteria outlined in Article 94 is not being performed by the appropriate individuals within the Organization.

As in prior years, the Board members recommend that the Organization establish detailed review procedures to be performed in order to ensure that obligations are valid. Policies should also be created which ensure compliance with these review procedures at all levels of the Secretariat. Further, we continue to stress that efforts should be made to ensure that all Offices of the Secretariat adhere to the criteria necessary for obligating funds. We understand the Department along with the Program-Budget, departments of the Secretariat, was heavily involved in all the tasks leading to the completion of the modernization plan and expects their involvement to increase in 1998. It is essential that the obligation process be more closely monitored both at the initiation phase and completion phase of the related activity. This review should be performed by the appropriate individuals within the technical areas who are responsible for the execution of the activity. During a discussion with the Director of Program Budget, he suggested that periodic training sessions be held to provide guidance on adequate review of obligations. The Board agrees with this suggestion and hopes that it is implemented in the following year. As noted in the prior year, the Field Financial Manual and Budgetary and Financial Rules do not contain a consistent set of criteria for in Offices Away from obligating funds Headquarters as required by Article 94.

Art Museum of the Americas

The Art Museum of the Americas displays works of art from numerous American artists. The Board members feel that the art collection in this Museum is of extreme educational and cultural

importance. In 1996, the Board reported that the Museum did not seem to attract the number of patrons that the Board members believed such an important collection should attract. The Board members felt it was their duty to ensure that OAS' assets were put to the best use possible, including works of art. Therefore, the Board members recommended that OAS management consider alternatives for displaying these works of art.

During 1997, the Office of the Secretary General began several initiatives to increase the exposure of the works of art held by the Museum. For instance, the Museum became part of the Museum Bus network, a local joint collaborative transportation project to connect the Mall with museums not located on the Mall during the summer months. Also, the Museum loaned works of art from its permanent collection to outside institutions to increase visibility and accessibility to these artworks. Also, partnerships with the Smithsonian Institution and the Inter-American Development Bank are under consideration.

We are pleased with the progress made by OAS in this area. However, we believe that there is still much to be done in this area in the future. We encourage the OAS to develop other innovative methods to display the works of art.

ACTION ON PRIOR ISSUES

Financial Condition of the Regular Fund The financial position of the Organization's Regular Fund had significantly improved during 1997. As of December 31, 1997, a \$5.5 million balance existed in the Regular Fund -- an increase of approximately \$2.8 million from December 31, 1996, when the Regular Fund balance totaled about \$2.7 million. Quota collections during 1997 totaled \$75 million, with 85% of the 1997 assessment and 30% of prior years' arrearages collected. Uncollected quota balances at December 31, 1997, are \$40.7 million, as compared to \$42.2 million at December 31, 1996.

Pledge collections in support of the Fund of the Inter-American Council for Integral Development (CIDI) (FET and FEMCIDI) totaled \$12.6 million with 99.7% of the current year pledges collected.

As in prior years, the majority of the outstanding pledge balances at December 31, 1997, relates to a 1977 pledge made by the United States of approximately \$8.7 million. In early 1997, the U.S. Mission to the Organization of American States informed the Board of External Auditors, in conjunction with the annual audit of the financial statements, that the U.S. does not acknowledge this outstanding \$8.7 million balance.

On May 8, 1997, the Board brought this matter to the attention of the Committee on Administrative and Budgetary Affairs for consideration and resolution. The Board has received no indication Committee that this issue from the considered and we have found that the issue In December 1997, OAS' remains unresolved. Assistant Secretary for Management requested that the Board formally recommend to the on Administrative and Committee Affairs that this amount be removed from the financial records. Although the Board agrees that this issue needs to be formally resolved, it is not within the purview of the Board of External Auditors to resolve disputes between Member States and the OAS. Since we have not been informed that any resolution was achieved by the Committee on Administrative and Budgetary previous year, we Affairs during the forwarding the letter from the U.S. Mission which describes its position to you and request that the Permanent Council finally resolve this situation in whatever manner it deems most appropriate. We have also communicated this decision directly to the Assistant Secretary for Management and the U.S. Mission to the OAS.

In early 1998, in conjunction with the annual audit of the financial statements, the U.S. Mission to the Organization of American States informed the Board that with regard to the amount shown due to the Regular Fund, the U.S. Mission's records reflect a \$1.2 million difference. OAS management has informed the Board that they are attempting to reconcile this difference. The Board recommends that OAS coordinate with the U.S. Mission to the Organization of American States to determine the cause of this difference. The Board

hopes this difference is corrected by the next Board meeting.

Fixed Assets

Mission Assets - At the end of 1994, as a result of a CIAV physical inventory, a global entry in the amount of \$1,325,353 was recorded in the fixed asset file. This entry was added as a global entry due to time constraints. E&Y had determined that the effect of this global entry would not materially misstate the fixed assets, but that it should be reversed and the assets should be individually entered into the fixed asset file. During 1997, in response to E&Y's prior management letter comments and the Board's urging, the Department of Material Resources removed the global entries previously recorded for CIAV II and Haiti mission assets and replaced the global entry with a specific listing of the assets. During its review, E&Y noted that the individual asset entries had been recorded in the Master File with 1996 and 1997 acquisition dates and with incorrect useful lives. Because of this error, the fixed assets account was overstated by approximately \$755,000. E&Y proposed an adjustment to properly reflect accumulated depreciation, and the Department of Material Resources corrected the Master File and the balances on the financial statements were appropriately adjusted.

NEW ISSUE

Year 2000 Readiness

The Year 2000 will focus the world's attention on computerized systems and applications not being able to recognize the Year 2000 in a date field. This would cause a system to be unable to process critical applications. The situation is very complex and serious and threatens virtually all areas of the Secretariat's operations to some degree and virtually all computer systems including financial and measurement systems. These operations could be significantly affected if the Organization and its vendors do not deal effectively with the Year 2000 issue.

E&Y made limited inquiries of selected personnel regarding the Organization's Year 2000 readiness plan. Based on these inquiries, management indicated that they had taken an inventory of hardware, software, and infrastructure equipment

that may be at risk for Year 2000 related failure and OAS management believes that at a minimum, the critical mission systems will be replaced with Year 2000 compliant software.

In light of the risks posed by Year 2000, the Board recommends that OAS continue to monitor its progress, as well as continuously reassess its systems and operations to identify areas of risk not previously identified. The Board also recommends that OAS ensure that these issues are considered with regard to the systems that control the physical plant. OAS should assess exposures to external agents; since OAS cannot be assured that its vendors and contractors will be prepared for the changeover, properly consider Organization should implementing additional verification procedures to ensure the accuracy of information received from the external agents that is date dependent.

CHAPTER 2

COMMENTS RELATING TO AUDITS BY THE OFFICE OF THE INSPECTOR GENERAL

In 1997, the Office of the Inspector General issued 16 audit reports. Fifty-six percent of the audit reports issued by the IG's Office were a result of audits at the General Secretariat Headquarters. The OAS IG audited the system used on flow of funds and payment procedures; the modernization plans and procedures used on the Cycle of Funds of the OAS; pensions funded through the OAS budget; the Department of Public Information; the cost of official headquarters travel; the follow-on project for the National Alphabetization Campaign for Haiti, Staff Association; the Inter-American Drug Abuse Control Commission; and the procurement of computer equipment and supplies. The OIG also reviewed the National Offices and Projects in Guyana; Suriname; Uruguay; Argentina (including the Inter-American Center on Taxation and Financial Administration and the Inter-American Center for Social Development); and Venezuela. The OIG also reviewed the Inter-American Children's Institute in Uruguay and the Inter-American Judicial Committee and the Inter-American Trade Center in Brazil.

AUDITS OF OFFICES PROJECTS OF THE GENERAL SECRETARIAT IN THE MEMBER STATES

In 1997, the Office of the Inspector General conducted audits at Offices and Projects of the General Secretariat in Guyana; Suriname; Uruguay; Argentina (including the Inter-American Center on Taxation and Financial Administration and the Inter-American Center for Social Development); and Venezuela. The OIG also reviewed the Inter-American Children's Institute in Uruguay and the Inter-American Juridical Committee and the Inter-American Trade Center in Brazil.

<u>Guyana</u>

- Director is being transferred to Headquarters, which will create a void in experienced personnel with knowledge of financial procedures. Consequently, adequate training in financial procedures must be provided to ensure continuity of operations.
- Improved communications between the National Office and Headquarters is necessary.

Suriname

- The Department of Human Resources violated Staff Rules and procedures in the payment of Special Duty Allowances and contract approval.
- Several procedures that govern activities and financial transactions were not followed.
- Improved communications between the National Office and Headquarters is necessary.

Uruguay

- Improved communications between the National Office and Headquarters is necessary
- The regulations relating to the quantity and use of official cars should be updated.
- OAS should consider the feasibility of electronic transmittal of supporting documentation for financial transactions.

Inter-American Children's Institute, Montevideo, Uruguay

- Controls over petty cash and blank checks needed improvement.
- Inventory items needed to be reported to the Department of Material Resources.
- Personal long distance phone calls needed better control.
- The Institute's library needs renovation.
- The National Office should discontinue the construction of the building within the Inter-American Institute premises until the Director studies alternatives or develops a more adequate design for the building.

Inter-American Judicial Committee and the Inter-American Trade Center, Rio de Janeiro, Brazil

- The Trade Center has stored its assets, including a damaged automobile, for almost four years. The cost of the storage, \$24,000, has been paid by contributions of the Brazilian Government. These contributions should have been used for the Center's main mission.
- The Secretary General needs to consider the offer of office space in a Brazilian Government building.
- The OAS needs to review the Inter-American Trade Center to determine if the responsibility should be transferred to Headquarters.

Argentina (including the Inter-American Center for Tax and Financial Administration, and the Inter-American Center for Social Development)

- The mission needs to ensure that Headquarters has a correct inventory.
- The mail and courier service expense should be reviewed in order to effect cost savings.
- One of the official automobiles should be sold.

Venezuela

- Control over petty cash needs improvement.
- Personal long-distance phone calls need to be controlled.
- Communications between Headquarters and the National Office need improvement.

The Board members recommend that the OIG continue to explore the root causes of issues identified at National Offices and Projects such as lack of guidance or training and inadequate communications.

AUDITS OF HEADQUARTERS OPERATIONS

As previously mentioned, the Office of the Inspector General completed several audits of headquarters operations. The following summarizes the findings of these audits.

Review of the System Used on Flow of Funds and Payment Procedures

- At least \$400,000 should have been deobligated.
- Fund advances continued to be a weak point in the accounting system because reports contained discrepancies and because some advances remained outstanding for too long.
- The operational manuals of the General Secretariat need updating.

Assessment of the Modernization Plans and Procedures used on the Cycle of Funds

- AMS captured and explained the complex interrelationship of the information needs of the General Secretariat and its functions, procedures, and problems.
 AMS recommended the migration from the present system toward modern technology. The migration plan was well formulated.
- AMS was able to capture the complex problems related to the multiple infrastructure profiles. AMS also identified a number of system duplications caused by a lack of communication and coordination between various departments and the Department of Management Systems and Information.
- Documentation and training is needed.

Pensions Funded Through the OAS Budget

- The pensions for two employees who died in 1994 were still included in the 1997 budget.
- One person who should receive a pension was not included in the 1997 or 1998 budget.
- The pension beneficiary records should be updated every 6 months, and at that time, compliance with the requirements to receive the pensions should be verified.

Department of Public Information

- The Secretary General needs to issue an executive order which defines the functions and responsibilities of the Department of Public Information and develop the lines of authority within the Department and its relationship with the Office of the Secretary General.
- OAS should consider moving the function of liaisoning with U.S. agencies to the Office of the Secretary General.

The Revised Policy and Costs of Official Headquarters Travel

- The review identified defects with the decentralization concept and a need for the Department of Financial Services to reassume the review functions.
- Administrative Memorandum Number 79 needs to be reissued so as to state policy, definition, instructions, and categorize types of travel, conditions, and travelers who are exempt from preparing Travel Expense Claims and/or Trip Reports.
- A number of obligations for travel need to be deobligated.
- Management of the Operating Funds could be improved by better estimating obligations, getting approval for deviating from established policies and procedures, not allowing the Department of Human Resources to alter Travel Expense Claims, and ensuring the consistency in the submission of Travel Expense Claims.

<u>Pilot Literacy Project of Haiti and an Assessment of the Follow-on Project for the National Alphabetization Campaign of Haiti</u>

- The pilot program provided valuable lessons towards (a) training teachers; (b) the structure of the organization; and (c) the problems which lie ahead for the development of the literacy program. These lessons should be used in the second phase of the project.
- Plans for the National Alphabetization Campaign Project are faulty, inconsistent, and unrealistic. The Resolution does not state program duration. The Financing request is outdated and needs revision. The Plan states unrealistic time-frames and goals. As a result, the program can not be implemented within the given time-frames and the project goals most likely cannot be achieved.
- The Secretariat for Literacy Programs has major systemic defects, which seriously
 affect the internal control environment. For instance, there are no project
 agreements or accounting records and project funds are commingled.

Staff Association *

- The review of the independent accountant's financial statements identified a number of deficiencies, including financial information that did not reconcile with bank statements, misleading statement presentation, and an emergency fund account that should be closed immediately.
- A number of internal control weaknesses existed, such as irregularities in the
 payments to contract employees, inadequate procedures for the Receipt of Funds,
 deficiencies in the maintenance of financial records, deficiencies in the inventory
 of fixed assets, and inadequate control over long distance phone calls.
- A number of weak administrative procedures existed including inadequate procedures for approval of official travel and representation expenses, unsupported advances, and untimely processing of insurance payments.

^{*}Not a financial entity of the General Secretariat

Inter-American Drug Abuse Control Commission (CICAD)

- CICAD continues to operate without an Executive Order in force. An Executive Order remains the basic internal document of the General Secretariat, which establishes both the mandate and the objectives of a Department, and which forms the basis on which to evaluate the performance of the Department.
- More control over personal long-distance phone calls is needed.
- Travel Expense Claims were not presented in a timely manner.

Procurement of Computer Equipment and Supplies

- There is a need for more effective supervision and improvement in the control of procurement activities including printing services, purchase of paper supplies, and monitoring the delivery of goods and services.
- In some cases, the bidding process did not adhere the OAS requirements.
- In some cases, goods were delivered prior to the issuance of purchase orders and obligations.
- Procedures for obtaining bids and/or telephone price quotations are sometimes circumvented.
- Not all purchases requiring bidding procedures were channeled through the Selection and Awards Committee.
- Funds need to be deobligated for purchase orders, which have been long outstanding.

CHAPTER 3

COMMENTS RELATING TO THE OPERATIONS OF THE OFFICE OF INSPECTOR GENERAL

In past years, the Board members expressed concern about the Office of Inspector General's (OIG) audit coverage, staffing, independence, and follow-up on audit recommendations. As discussed in chapter 2, the OIG performed 56% of their audits at Headquarters. This rate of audit coverage at Headquarters' is fairly consistent from the 1996 rate of 58%. Although the Board members agree that there are areas of high risk at the National Offices, it must again stress the need to maintain significant audit coverage of Headquarters.

The Board members would also like to note three other areas, which have been discussed in earlier reports and one new issue.

Staffing

The Board would like to reiterate its prior recommendation that the Office of Inspector General is below the appropriate level of staffing at this time and that adequate staffing is vital to ensure that adequate internal controls are maintained. The Board believes this position should be filled with an auditor with computer expertise. Reviews of the new MIS program will be vital in the upcoming years, and therefore, the OIG should have qualified personnel to examine this area.

The Board is interested in ensuring that employees chosen to fill vacant positions within the OIG can fulfill the requirements of the position and are located For instance, the Board is concerned with the OIG's decision to develop a field office in Panama. Although the Board is pleased that the OIG was allowed to increase the number of its positions, the Board is concerned that having an employee located somewhere other than Headquarters limits the flexibility of that position. The Board wants to ensure that due attention continues to be given to the coverage of Headquarters' programs. Although the IG indicated that there would be cost-savings because the employee lives in Central America, the Board needs to be fully assured of the validity of this assumption. The Board is also concerned that supervision of a staff person, especially a junior staff person, will be difficult away from Headquarters. Another concern is whether the employee will be able to maintain independence due to reliance on OAS personnel in Panama. In light of these concerns, the Board recommends that the Acting IG reevaluate the decision to maintain a field office. Another concern the Board has identified concerns the qualifications of the new employee. Although the Board did not specifically review the employee's qualifications, the Acting Inspector General estimated that it could take 1-2 years of training before the junior employee would be ready to perform an audit. The Board recommends that OAS management ensures that all employees assigned to particular duties are adequately experienced to fulfill the requirements of the job. The Board believes that due to budget and personnel constraints, each position must be utilized to its fullest potential.

Audit Follow-up

The Acting Inspector General has assured the Board members that the system established to track actions on recommendations has been successful and that most of the Inspector General's recommendations have been implemented. The Acting Inspector General indicated that his office is developing a new database to track the recommendations. The Acting Inspector General stated that there was a major improvement during the year in the timeliness with which the OAS reported to the OIG on their compliance with the recommendations directed to them. The Board members commend the General Assembly, the Secretary General, and the Acting Inspector General for maintaining this high level of compliance and hopes that this continues.

Planning

The Board members have noted that the OIG basically plans its audits using a cyclical methodology, although other work is done as needed. The Board is pleased that the OIG focused several audits on areas, which the Board felt were potentially high risk, such as the new MIS system and also the Department of Financial Services. We encourage the OIG to continue reviewing the Board's annual report and E&Y's annual report to identify high risk areas. The Board has identified several areas of concern for next year, including the MIS project, the oversight of areas outsourced, the collection of loans from the Leo S. Rowe Pan American Fund, and internal controls within the Department of Financial Services. We encourage the OIG to review these areas appropriately.

OAS Comments to OIG Reports

Currently there is no formal policy for the consideration and inclusion of auditee's comments to OIG reports. The Board feels that obtaining formal comments to OIG reports and carefully considering the inclusion of the auditee's comments in OIG reports would lead to more balanced and accurate audit reports. The Board is not suggesting that the OIG reports have to be revised based on OAS's comments, but appropriate changes to reports could be made and the formal comments could be included as an appendix to each report.

CHAPTER 4

COMMENTS RELATING TO THE LEO S. ROWE PAN AMERICAN FUND

The Rowe Pan American Fund is a trust fund established to provide loans to students from member countries, other than residents and citizens of the U.S., and make loans to OAS employees for educational and emergency purposes. During 1997, the fund assets earned \$973,851 and the total net assets increased from \$9,329,116 for the year ended December 31, 1996, to \$10,100,515 for the year ended December 31, 1997.

During testing of the Rowe Pan American Fund, E&Y noted that out of \$2.6 million of loans, approximately \$500,000 had payments that were overdue and that payments for these loans were sporadic. Collection efforts are limited because there is only one person who handles the task for approximately 1000 students. Further, the Fund cannot force payments from students that return to their countries -especially if the guarantor is also residing outside the United States. In 1997, E&Y found that OAS had begun using a collection agency to attempt to collect on some of the more delinquent loans, with limited success thus far. However, most of the collection efforts are limited to attempts to contact the students and family through letters and phone calls. The Board believes that the Rowe Fund should make a greater effort to have the loan guarantors pay off several of the oldest loans outstanding (those where payment has not been made in at least 5 years), or, if that approach proves futile, they should be written off as uncollectible. Committee continues to be reluctant to write off any loans because the members believe that collection of these loans will eventually take place. Rowe Fund management should work closely with the Department of Legal Services to adopt and implement more aggressive debt collection efforts.

E&Y also found two instances in which loans granted to employees during the year were not recorded as receivables. The appropriate loan payments were being deducted from the paychecks of the employees. Even though the loans receivable balance is not materially misstated, the Board recommends that a thorough review of all issued and outstanding loans be performed in order to ensure that the receivables of the Fund are correctly recorded. Additionally, the Department of Financial Services should institute periodic reconciliation procedures to compare new loans to the accounting records. Also, the Board recommends that the Rowe loan program be incorporated into the Systems Modernization Plan concurrent with the other financial applications utilized by the Organization.

CHAPTER 5

COMMENTS RELATING TO THE PENSION AND RETIREMENT FUND

The Retirement and Pension Fund is comprised of the Retirement and Pension Plan (Plan) and the Provident Plan. The Plan is a contributory plan maintained for the benefit of all "regular" OAS employees and other affiliated agencies. The Provident Plan is maintained for certain "non-regular" employees of the OAS and other affiliated agencies. The audit of this fund has not yet been completed because financial information was not provided within the necessary timeframes. The Board spoke with an E&Y representative and Pension Fund representatives to establish reasonable timeframes for each group. We believe that the agreement reached will lead to timely preparation of financial statements and will allow these financial statements to be included in next year's Board report. The Board members will continue to review E&Y's and OAS' efforts in this area in future years.

■ Phone: 202 327 6000

Independent Auditor's Report on Compliance

Board of External Auditors Organization of American States

We have audited the financial statements of the funds of the Organization of American States (the Organization) as of and for the biennium ended December 31, 1997, as listed in the accompanying table of contents, and have issued our report (the Audit Report) thereon dated March 13, 1998.

We conducted our audits in accordance with generally accepted auditing standards and the external auditing requirements prescribed in Chapter IX of the General Standards of the Organization of American States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

Compliance with the rules and regulations of the Organization (rules and regulations) is the responsibility of the Organization's management. As part of obtaining reasonable assurance about whether the financial statements are free of material misstatement, we performed tests of the Organization's compliance with provisions included in Chapters III, IV, VII and IX of the General Standards. However, the objective of our audit of the financial statements was not to provide an opinion on overall compliance with such provisions. Accordingly, we do not express such an opinion.

We also tested certain expenditures of senior executives concerning executive compensation, travel, official entertainment, contracting and consulting services, speaking honoraria and gifts, and executive perquisites to determine compliance with the Organization's Staff Rules and Chapters III and IX of the General Standards.

The results of our tests indicate that with respect to the items tested, the Organization complied, in all material respects, with the provisions referred to above. We noted certain immaterial instances of noncompliance with the rules and regulations in the following areas: unliquidated obligations, fixed assets, interest income related to the International Commission of Support and Verification II and competitive bidding procedures, in that international bids were not obtained in every instance. Our comments on certain of these matters have been reported to the Board of External Auditors in separate correspondence dated March 13, 1998.

This report is intended solely for the information of the Board of External Auditors, the General Secretariat, Permanent Council, and the General Assembly of the Organization. This restriction is not intended to limit the distribution of this report, which is a matter of public record.

March 13, 1998

Ernst & Young LLP



SECTION II

FINANCIAL STATEMENTS OF THE ORGANIZATION OF AMERICAN STATES

WITH

REPORT OF INDEPENDENT AUDITORS



RESPONSIBILITY FOR FINANCIAL STATEMENTS

The General Secretariat has prepared and is responsible for the integrity of the financial data included in the accompanying financial statements. The statements have been prepared in conformity with accounting practices prescribed by the Budgetary and Financial Rules of the Organization which include the financially oriented General Standards to Govern the Operations of the General Secretariat and other provisions approved by the General Assembly.

The accounting practices utilized by the General Secretariat differ in certain respects from generally accepted accounting principles customarily applied in the presentation of financial statements. A description of the significant differences from generally accepted accounting principles is set forth in Note 4 to the financial statements. The General Secretariat maintains an accounting system and related controls to provide reasonable assurance that financial records are reliable for preparing financial statements. The system includes a program of internal audit to provide assurance that proper procedures and methods of operations are used to implement plans, policies and directives of the General Secretariat.

In addition, the Board of External Auditors, which consists of three members elected by the General Assembly, is authorized to audit all accounts, funds, and operations of the Organization. The Board of External Auditors has engaged the services of the independent accounting firm of Ernst & Young LLP to audit the financial statements. Their opinion on the financial statements is based on auditing procedures which include a review of the internal control structure and selected tests of transactions and records. These auditing procedures are intended to provide a reasonable level of assurance that the financial statements are fairly stated in all material respects. The Board periodically meets with the independent auditors, officials of the General Secretariat, and internal auditors to review and evaluate accounting, auditing and financial reporting activities and responsibilities. The Board of External Auditors, the independent auditors as well as the internal auditors have unlimited access to all records maintained by the General Secretariat.

Report of Independent Auditors

Board of External Auditors Organization of American States

We have audited the combined financial statements of the funds of the Organization of American States (the Organization) as of December 31, 1997 and for the biennium then ended, listed in the accompanying table of contents on page II-9 herein. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards and the external auditing requirements prescribed in Chapter IX of the General Standards of the Organization of American States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As described in Note 4, the Organization of American States prepares its financial statements on the basis of accounting practices prescribed by the Budgetary and Financial Rules (which include the applicable financially-oriented General Standards adopted by the General Assembly of the Organization of American States) which is a comprehensive basis of accounting other than generally accepted accounting principles.

In our opinion, the financial statements listed in the accompanying table of contents present fairly, in all material respects, the combined funds' assets, liabilities and fund balances for the funds of the Organization of American States referred to above at December 31, 1997, and the changes in fund balances for the biennium then ended on the basis of accounting described in Note 4.

Our audits have been made primarily for the purpose of expressing an opinion on the basic financial statements listed in the accompanying table of contents for the funds of the Organization of American States referred to in the first paragraph of this report taken as a whole. The accompanying supplementary information in Schedules 1 through 9 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such supplementary information has been subjected to the procedures applied in the audits of the basic financial statements and, in our opinion is fairly stated in all material respects in relation to the basic financial statements mentioned above taken as a whole.



U ERNST & YOUNG LLP

We have previously audited and expressed an unqualified opinion on the financial statements of the above funds of the Organization of American States as of and for the biennium ended December 31, 1995, summarized comparative information from which is presented herein.

Ernst & Young LLP

March 13, 1998



ORGANIZATION OF AMERICAN STATES

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ORGANIZATION OF AMERICAN STATES FINANCIAL STATEMENTS

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ORGANIZATION OF AMERICAN STATES

OPERATING AND RESERVE SUBFUNDS

6 0	December 31, 1995	Combined	\$ 48 464		69	4,195	33,187	\$ 86,047		\$ 17,996	404	6,408	CCB'B	34,763		129	20,786	7,137	28,052	23,232	\$ 86,047	
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ORGANIZATION OF AMERICAN STATES

OPERATING AND RESERVE SUBFUNDS COMBINING STATEMENT OF CHANGES IN FUND BALANCES (in thousands)

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leadquarters 14,855 14,855 2,366 2,366 2,366 18,458 18,458 12,040	etariat for Integral Development	2	996,		38,442					
egal Affairs 2,366 2,366 18,458 18,458 12,040 12,04	Activities of the Offices Away from Headquarters	14	,855				14,855		14,579	
lanagement 18,458 18,458 18,458 32,536 32,536 12,040 12,04	SubSecretariat for Legal Affairs	2	996,				2,366		3,605	
nel costs 32,536 12,040	Activities of the SubSecretariat for Management	18	458				18,458		18,962	
12,040 12,040 169,313 38,442 202,741 5,402 (7,860) (2,458) 129 27,923 (b) 28,052	Common administrative and personnel costs	32	536				32,536		25,017	
5,402 (7,860) (2,458) (129 27,923 (b) 28,052	Contributions to other agencies	12	,040				12,040		10,824	
5,402 (7,860) (2,458) (129 27,923 (b) 28,052		169	313		38,442		202,741		194,254	
7,129 7,1923 (b) 28,052 6 7,103 6 7,10	rease) during period	í.	402		(7.860)		(2.458)		(13 832)	
9 NOTICE 9 COLOCE 9	beginning of period	Ī	129		27.923 (b	=	28.052		41.884	
		6	0	6	00000	6	75 50 4	€	000	

 ⁽a) The combined amount excludes \$5,014 in 1996/1997 and \$4,790 in 1994/1995 of interfund contributions to the Regular Fund.
 Such contributions are eliminated as expenditures in the respective funds.
 (b) Represents fund balances of the ex-voluntary funds (SDAF, FEMCIECC, CEC and CMP) at December 31, 1995.

EXHIBIT 3

SPECIFIC FUNDS COMBINING STATEMENT OF ASSETS, LIABILITIES, AND FUND BALANCES (in thousands)

		December 31, 1997		December 31, 1995	
ASSETS	REGULAR	FET/FEMCIDI	Combined	Combined	
Cash and equity in OAS Treasury Fund (Note 7) Advances to employees and other receivables	\$ 16,306 374	\$ 14,726 26	\$ 31,032 400	\$ 36,584 531	
	\$ 16,680	\$ 14,752	\$ 31,432	\$ 37,115	
LIABILITIES AND FUND BALANCES					
Unliquidated obligations (Note 4) Accounts nevable and other liabilities	\$ 2,472	\$ 3,378	\$ 5,850	\$ 5,722	
Fund balances	13,524	11,151	24,675	30,328	
	\$ 16,680	\$ 14,752	\$ 31,432	\$ 37,115	

SPECIFIC FUNDS COMBINING STATEMENT OF CHANGES IN FUND BALANCES (in thousands)

Increases	Bienniun REGULAR	Biennium ending December 31, 1997 JLAR FET/FEMCIDI Com	Combined	Biennium ended December 31, 1995 Combined
Contributions (Note 4 and 10) Other income, return to donors, and transfers	\$ 23,704 430	\$ 19,646 (461)	\$ 43,350 (31)	\$ 49,502 (1,059)
Decreases	נים לי	2	272	} }
Obligations and expenditures Net increase (decrease) during period	28,182 (4,048)	19,496	47,678 (4,359)	44,785 3,658
Fund balances at beginning of period Fund balances at end of period	17,572 \$ 13,524	11,462 (a) \$ 11,151	29,034	26,670

⁽a) Represents fund balances in specific funds at December 31, 1995 related to ex-voluntary funds - SDAF, FEMCIECC, CEC, CMP.

See accompanying notes



ORGANIZATION OF AMERICAN STATES

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1997 AND 1995



ORGANIZATION OF AMERICAN STATES

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1997 AND 1995

1. Organization and Financial Statements

The General Secretariat is the central and permanent organ of the Organization of American States (OAS). To ensure observance of limitations and restrictions placed on the use of resources available to the OAS, the accounts of the OAS are maintained in accordance with fund accounting principles. Separate accounts are maintained for each fund. In the accompanying financial statements, the funds administered by the General Secretariat are grouped in the following categories, according to their source of financing and purpose:

Regular Fund, financed mainly by the assessment of quotas to the member states and contributions from certain other OAS funds (see Note 4D). The purpose of this fund is to provide the General Secretariat with general support as well as technical supervision and administrative services to the programs;

The Special Multilateral Fund of the Inter-American Council for Integral Development, financed mainly by voluntary contributions of the member states to support the programs adopted by the Council and approved by the General Assembly;

Specific funds and funds from special contributions (Specific Funds), financed by grants or bequests to finance activities specified by the donor or legator, and any other contributions by national or international, public or private entities, for carrying out or strengthening specific activities or programs of the General Secretariat.

The financial position and changes in fund balances of the Regular and Special Multilateral Funds are reflected in Exhibits I and 2 on a combined basis. In addition, the financial position and changes in fund balances of the Specific Funds are included as Exhibit 3 on a combined basis.

A. Operations Subfund

Quota and voluntary pledge contributions and the corresponding costs incurred in carrying out the budgetary activities of the funds are included in the accompanying financial statements, where applicable, as operations subfunds activity.

a. Regular Fund

In addition to the activities of the General Secretariat, the following activities are financed through budgetary appropriations of the Regular Fund and are included in the financial statements of the Regular Fund:

General Assembly
Permanent Council of the OAS
Inter-American Commission of Human Rights
Inter-American Commission of Women
Inter-American Council for Integral Development
Inter-American Juridical Committee
Inter-American Children's Institute
Inter-American Court on Human Rights
Inter-American Commission for Drug Abuse Control
Inter-American Telecommunications Commission

b. Special Multilateral Fund of the Inter-American Council for Integral Development

In April 1997, the Special Multilateral Fund of the Inter-American Council for Integral Development (FEMCIDI) was established to finance the multilateral and national cooperation programs, projects and activities of the Inter-American Council for Integral Development (CIDI).

c. Temporary Special Multilateral Fund

The Temporary Special Multilateral Fund (FET) was established in January 1996 to finance the cooperation activities of the member states during the period of transition to CIDI. The Operations and reserve subfunds of the Special Development Assistance Fund, Special Multilateral Fund of the Inter-American Council for Education, Science and Culture, Special Account for Culture, and Mar del Plata Account including interest earned and miscellaneous income as of January 29, 1996 were transferred to the FET after the statutes of these funds were repealed in the Twenty-Second Special Session of the General Assembly.

FET had the objectives of financing ongoing technical cooperation projects with unobligated appropriations as of December 1995, and new projects for Partnership for Development. FET was initially under the supervision of the Joint CEPCIES/CEPCIECC Working Group in Charge of the Transition to CIDI (GTC) and in June of 1996 came under the supervision of CIDI. The unobligated and unexpended resources of FET at December 31, 1997 were transferred to FEMCIDI for the financing of CIDI's cooperation programs, projects and activities.

d. Other Entities and Specialized Organizations

The assets and liabilities at December 31, 1997 and 1995, and the related income and expenses for the biennia then ended, of the following organizations, which are subject to separate budgetary control and financial reporting, are not included within the accompanying financial statements of the OAS:

Inter-American Defense Board *
Inter-American Indian Institute
Inter-American Institute for Cooperation on Agriculture*

Inter-American Library Simon Bolivar *
Inter-American Music Council *
Leo S. Rowe Pan American Fund *
OAS Medical Benefits Trust Fund *
OAS Retirement and Pension Fund *
Pan American Development Foundation *
Pan American Health Organization
Pan American Institute of Geography and History
Rowe Memorial Benefit Fund *

2. Reserve Subfund

Subfunds have been established and are financed under the following criteria:

a. Regular Fund - Reserve Subfund is a contingency reserve to provide for the continuous functioning of the regular activities of the General Secretariat. In accordance with the General Standards to Govern the Operations of the General Secretariat (General Standards), the excess of income over obligations and expenditures of the Operations Subfund is to be added to the Reserve Subfund. To the extent that there is a Reserve Subfund balance, excess obligations and expenditures over income in the Operations Subfund is covered by a transfer from the Reserve Subfund. In addition, the General Standards permit the temporary use of the Reserve Subfund to finance Regular Fund expenditures pending the receipt of anticipated income.

As of December 31, 1997, the balance of the Subfund of \$5,531,000 is restricted to finance unobligated appropriations.

b. <u>FEMCIDI - Reserve Subfund</u> is a contingency reserve to ensure the normal and continuous financial operation of FEMCIDI until the General Secretariat receives pledged contributions. The amount of this Reserve Subfund shall be equivalent to 10% of the FEMCIDI's total budget.

Specific Funds (Exhibit 3)

These funds include contributions and grants from member states observers and other interested parties for purposes of conducting special projects and activities. These funds also include designated funds which have been segregated for specific purposes and whose use is restricted through designation by the General Assembly or the General Secretariat.

^{*} Recipients of cash and/or in kind contributions or administrative services from the Regular Fund.

In 1997, internal service funds which had been previously consolidated in the Regular Fund, are presented as part of the Specific Funds. In order to permit comparability between accounting periods, 1995 statements (Exhibits I and III) have been modified to reflect these changes.

3. <u>Biennium Financial Reporting</u>

The OAS operates on a two-year (biennium) budgetary reporting period. As a result, the aggregate funds appropriated for the biennium are divided into two reporting periods: 1) the Secretary General approved budget representing that portion of appropriations allocated to the first year of the biennium; and 2) appropriations reserved for execution during the second year of the biennium.

To the extent that the appropriations allocated to the first year are not obligated at the end of the first year, they are added to the second year's reserved balances and the aggregate becomes available for obligation in that year. The preparation of financial statements is based on this biennium cycle, with interim statements being prepared at the end of the first year, the midpoint of the biennium. The statements at the end of a biennium period include the cumulative financial information for the two-year period. For comparative purposes, interim statements at the midpoint of the biennium are compared to the most recent previous midpoint; statements at the end of a biennium are compared to the most recent previous biennium.

The General Standards provide that appropriations are available to meet the obligations incurred during the fiscal period for which they were approved. At the end of a fiscal period, unobligated appropriations expire and are not available for future use, unless otherwise approved by the General Assembly.

4. Accounting Principles

The accompanying financial statements have been prepared in accordance with the Budgetary and Financial Rules of the OAS (Rules). The Rules provide the basis for the accounting principles applied in the preparation of the financial statements. The Rules were adopted to meet budgetary and other requirements of the OAS and, as such, result in accounting principles and a financial statement display which vary in certain material respects from generally accepted accounting principles. The significant deviations from generally accepted accounting principles are as follows:

A. The General Secretariat deems it impractical to evaluate the collectibility of assessed but uncollected quotas and voluntary pledges outstanding; therefore, quotas and pledges are included in the financial statements of the various funds only to the extent collected. Contributions from member states and from other interested parties for specific purposes are similarly recorded at the time of collection.

- B. Unliquidated obligations in certain funds include amounts related to commitments resulting from offers made by the funds to member states or other institutions to disburse monies for the procurement of goods or services in future periods. Such amounts do not represent liabilities or unrelated third party commitments at the end of the respective periods. They represent amounts anticipated to be expended in the subsequent year or biennium in the completion of a particular program or activity.
- C. The OAS provides certain benefits to its employees which accrue to them during periods of employment and are payable at various times during employment or upon separation, whether voluntary or involuntary. Costs for such employee benefits are recorded upon payment rather than as such benefits accrue.

These expenditures for the biennia ended December 31, 1997 and 1995 are as follows:

	<u> 1997</u>	<u>1995</u>
Home travel	\$ 384,000	\$ 446,000
Repatriation of family and household goods upon separation	252,000	284,000
Separation Indemnity and termination pay	2,744,000	1,989,000
Medical benefits subsequent to separation	\$2,212,000	\$2,006,000
Total	<u>\$5,592,000</u>	<u>\$4,725,000</u>

Unrecorded earned annual and special leave approximated \$8,087,250 and \$17,553,000 at December 31, 1997 and 1995, respectively.

- D. The General Assembly of the OAS adopts a consolidated program-budget which includes the budgets for the Special Multilateral Fund of the Inter-American Council for Integral Development in addition to the Regular Fund. In the consolidated budget, the amounts appropriated for substantially all approved (career) personnel costs are included in the Regular Fund's budget. In addition, certain other administrative costs benefiting all funds are included in the budget of the Regular Fund. In lieu of allocating these costs to various funds on a services-rendered basis, the General Assembly has provided that the other funds pay a contribution to the Regular Fund for administrative and technical support. The amount of the contribution may not bear a direct relationship to the actual cost of the services provided to those funds during the period.
- E. The Combining Statement of Assets, Liabilities and Fund Balances of the Regular Fund and FEMCIDI include certain amounts to be charged against future appropriations. These expenditures are deferred as a means of budgetary financing and not because of or in relation to benefits which may accrue to future periods.
- F. The Statements of Assets, Liabilities and Fund Balances of the Regular and Special

Multilateral Fund do not include unexpended advances issued in the performance of certain OAS programs. (See Note 8).

- G. Contributions from member states and other interested parties in the form of use of facilities and services are received by certain of the activities of the funds administered by the General Secretariat. No amounts are recorded in the accompanying financial statements relating to the use of such facilities or services inasmuch as the General Secretariat deems their value inestimable.
- H. A Cash Flow Statement is not provided and certain other provisions pertaining to generally accepted accounting principles related to financial statement display are not applied. In addition, unrealized gains (losses) on investments are not included in income and investments are not recorded at fair market value.

5. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

6. Land, Buildings and Equipment

The General Secretariat follows the practice of charging to current fiscal period's appropriations the amount disbursed in acquiring real property, equipment, and works of art and subsequently capitalizing such acquisitions in a separate Fixed Assets Fund. This practice allows the OAS to continue to reflect those expenditures for fixed assets against the amounts appropriated for such purposes while, at the same time, presenting them as capitalized assets on the Combining Statement of Assets, Liabilities and Fund Balances. Such assets acquired by the Regular Fund with associated long-term debt are capitalized in the amount of the total cost including the long-term debt. That portion of the Regular Fund's purchases not financed by long-term debt is included in investment in land, buildings and equipment.

The associated debt is then amortized against current and future years' appropriations (\$848,000 in 1997 and \$703,000 in 1995) to provide for current mortgage payments. (See Note 12).

Land, buildings and equipment are recorded at cost and depreciated on a straight-line basis over their estimated useful lives. The composition of fixed assets at December 31, was as follows:

<u>Depreciation B</u>	1997	1995	
Land (Note 12)	- not depreciated	\$ 5,491,305	\$ 5,491,305
Buildings (Note 12)	- 50 years	30,669,776	28,001,759
Vehicles	- 5 years	2,088,310	1,696,382
Furniture and equipment	- 10 years	6,439,440	7,301,959
Technical machinery and equipment	- 10 years	7,611,210	6,350,107
Works of art	- not depreciated	<u>2,026,917</u> 54,326,958	<u>1,828,817</u> 50,670,329
Less: accumulated depreciation		(20,191,313)	(17.483.669)
Book value as of December 31		<u>\$34.135.645</u>	<u>\$33,186,660</u>

Only those assets under direct control of the General Secretariat at its headquarters, its offices in the member states and certain assets within the missions are included in the financial statements.

7. Equity in OAS Treasury Fund

All U.S. dollars available for use in carrying out the activities of the various funds of the OAS are consolidated in the OAS Treasury Fund. The Regular Fund, the Special Multilateral Fund, and the Specific Funds maintain an equity to the extent of their cash balances retained therein. The Treasury Fund is administered by the General Secretariat and amounts not immediately required for operations are invested. Subject to certain conditions, income earned by the Treasury Fund is added to the equities of the various funds in proportion to their equity balances.

The composition of the OAS Treasury Fund at the end of the corresponding periods is as follows:

December 31

	1997	1995
Demand and time deposits, net of \$1,275,000 and \$3,065,000 drafts not presented for payment at December 31, 1997 and 1995, respectively	\$ 24,307,000	\$ 8,418,000
Overnight repurchase agreements	499,000	904,000
United States Treasury Notes at amortized cost (approximate market value of \$48,182,000 and \$76,322,000 at December 31, 1997 and 1995 respectively ¹	49,477,000	74,400,000
Accrued interest receivable	1.115.000	1,386,000
	<u>\$75,398,000</u>	<u>\$85,108,000</u>
Less Equity of: Retirement and Pension Fund Trust Funds (Rowe, Health Insurance Add: Local Currency at OAS National Offices Petty Cash and Cash in Transit Equity in Exhibits I and III	\$ 289,000 697,000 222,000 	\$ 200,000 379,000 480,000 39,000
	<u> \$74,660,000</u>	<u>\$85,048,000</u>

8. <u>Unobligated Appropriations and Unliquidated Obligations</u>

At its Twenty Second Extraordinary Session in January 1996, and within the context of transition to CIDI, the General Assembly adopted resolution AG/RES.1 (XXII-E/96) which authorized the re-appropriation of \$14 million of unobligated appropriations in chapter 4 and 5 in the Regular Fund, and Voluntary Funds. The General Assembly authorized the Secretary General to incur obligations against these appropriations until March 31, 1996 and expenditures until June 30, 1996. The Permanent Council later extended the authorization to obligate to May 31, 1996 and to spend until June 30, 1996. Subsequent to this Permanent Council decision, CEPCIDI (Executive Secretariat of the Inter-American Council for Integral Development) authorized the obligation of the

Maturities of US Treasury Notes at December 31, 1997.

	Amortized Cost	Approx, Market <u>Value</u>
Current (1 year or less)	\$ 9,043,000	\$ 7,064,000
1 - 5 years 6 - 8 years	33,978,000 _ <u>6,456,000</u> <u>\$49,477,000</u>	34,506,000 <u>6,612,000</u> <u>\$48,182,000</u>

expired appropriations of AG/RES.1 until June 1997 with the requirement that these obligations be expended by December 1997.

9. Accountable Advances

In the performance of various activities, the administrators of the various funds may deem it necessary to advance funds for the conduct of a program or a specific event prior to the actual occurrence of the expenses. In the opinion of the administrators of the funds such action is necessary to assure the timely performance of such activities. Recipients of advances are required to submit an accounting or suitable supporting documentation for the resulting expenditures in a form deemed adequate by the administrators of the funds and by the Department of Financial Services. Advances of this nature are recorded as expenditures in the period in which funds are advanced. Advances for which a subsequent accounting was required at December 31, 1997 and 1995, were as follows:

	December 31		
	1997	1995	
Regular Fund	\$189,000	\$221,000	
Special Development Assistance Fund	-	87,000	
Special Multilateral Fund of the Inter- American Council for Education, Science & Culture	-	177,000	
Special Account for Culture	-	5,000	
Mar del Plata Account	-	13,000	
Special Multilateral Fund of the Inter-American Council for Integral Development	_309,000	<u> </u>	
	\$498,000	<u>\$503,000</u>	

10. Contributions to Specific Funds

Contributions to Specific Funds during the biennium ended December 31, 1997 as reflected in Exhibit 3 of the accompanying financial statements were as follows:

ACTIVITIES RELATED TO:

CONTRIBUTOR	REGULAR FUND	FET/FEMCIDI	TOTAL
Members:			
Argentina	\$ 142,574	\$ 838,465	\$ 981,039
Barbados		11,955	11,955
Belize	699	4,000	4,699
Bolivia	175,689		175,689
Brazil	1,0,000	4,473,381	4,473,381
Canada	679,827	4,000	683,827
Chile	74,953	659,860	734,813
Colombia	79,681	191,890	271,571
Costa Rica	70,232	101,000	70,232
Dominica	10,232	35,735	35,735
Dominican Republic	280	4,000	4,280
Ecuador	2.00	4,000	4,000
	12 027	100,000	112,027
El Salvador	12,027	202,981	1,041,477
Guatemala	838,496		
Honduras	250,000	290,211	540,211
Mexico		1,437,564	1,437,564
Nicaragua		3,945	3,945
Panama	319,753	2,268,383	2,588,136
Paraguay	31,500	12,000	43,500
Peru	454,200	14,000	468,200
Saint Lucia	14,388	4,000	18,388
Suriname	866,426		866,426
Trinidad & Tobago	1,479		1,479
United States	9,427,120	3,858,340	13,285,460
Uruguay	26,846	146,183	173,029
Venezuela	3,346	19,946	23,292
Observers:			
European E.C.	207,275	525,582	732,857
France	180,180	323,302	180,180
-	100,100	514,405	514,405
Germany	860,000	314,403	860,000
Japan Netherlands	519,168		519,168
	748,181		748,181
Spain			3,225,338
Sweden	3,225,338		199,983
Switzerland	199,983		
United Kingdom	220,000		220,000
Non Member and Others:			
Denmark	700,000		700,000
Norway	539,070		539,070
I-A Development Bank	236,255	119,019	355,274
C.A. Bank for Eco. Int.	•	40,000	40,000
United Nations	65,948	2,448,182	2,514,130
World Bank	,•	737,816	737,816
Others	2.533.174	675,790	3,208,964
	\$ 23,704,086	\$ 19,645,633	\$ 43,349,719
	X_X		

11. Tax Reimbursements

Tax reimbursements represent amounts assessed or to be assessed to certain member states for reimbursements made to certain employees of the General Secretariat for income taxes paid to the respective member state.

12. Long-term Debt

Long-term debt was incurred solely by the Regular Fund under the following terms and conditions:

A. <u>First Mortgage with Legg Mason Real Estate Services (secured by the General Secretariat Building - 1889 F St.)</u>

Principal amount at			
December 31, 1997	\$8,408,478		
Repayment terms	25 years, installments 2004	due in through	, , ,
Annual interest rate	9.375%		
Interest expense during			
1996/7	\$1,725,679		
Amortization of principal			
during 1996/7	\$1,619,901		
Principal balance,			
December 31, 1995	\$9,954,671		

Principal payments due for the next five years are as follows: 1998, \$930,723; 1999, \$1,021,827; 2000, \$1,121,849; 2001, \$1,231,661; 2002, \$1,352,222.

13. Leases

The General Secretariat leases certain facilities and equipment. Rental expense for such leases was approximately \$1,430,000 and \$1,798,000 for the biennia ended December 31, 1997 and 1995, respectively. Aggregate rentals subsequent to December 31, 1997 are not significant.

14. Retirement Plans

All qualified employees of the General Secretariat are participants in either the Retirement and Pension Plan or the Provident Plan. The plans are funded by the General Secretariat, other participating agencies and employee contributions at fixed percentages of salaries. Pension expense aggregated approximately \$13,923,000 in 1996/1997 and \$13,416,000 in 1994/1995.

As of December 31, 1997 accumulated plan benefits and plan net assets were as follows:

Actuarial present value of accumulated plan benefits:

Vested Nonvested	\$212,851,000 15,234,000
Total at December 31, 1997	\$228,085,000
Net plan assets available for benefits	<u>\$344.024,000</u>

The weighted average assumed rate of return used in determining the actuarial present value of accumulated plan benefits was 8.5%.

In addition to the retirement plan described above, the General Secretariat provides a lifetime annuity to former Secretaries General and Assistant Secretaries General with survival benefits for their spouses and has extended pension benefits to certain former staff members with expired fixed term pensions. The cost of these annuities, \$582,000 in 1997 and \$562,000 in 1995, is budgeted and recognized in the year paid. The approximate present value of estimated future payments of \$4.2 million, and \$4.0 million at December 31, 1997 and December 31, 1995, respectively, is reflected in the statement of Assets, Liabilities and Fund Balance of the Regular Fund.

15. Post Employment Health Care and Life Insurance Benefits

In addition to providing pension benefits as described in Note 14 above, the General Secretariat provides health care and life insurance benefits for retirees and their dependents. The cost of health care is partially borne by the retirees. The cost to the General Secretariat for its portion of the health care as well as the life insurance is recognized when paid. For the biennia ended 1997 and 1995, those costs were \$2,546,000 and \$2,301,000 respectively.

16. Foreign Currencies

Certain income and expense transactions during 1997 and 1995 were in currencies other than United States dollars. These transactions have been translated into United States dollar equivalents at rates of exchange in effect at the time of the transactions. Foreign currency assets included in the accompanying financial statements, consisting principally of cash and time deposits (\$222,000 and \$480,000 as of December 31, 1997 and 1995, respectively) have been translated into United States dollars at the then applicable rates of exchange. Certain of these currencies are restricted as to convertibility and, therefore, must be utilized in OAS activities.

17. Staff Claims

There are a number of pending and threatened actions before the Administrative Tribunal (Tribunal) in which it is alleged that the Secretary General has taken administrative measures which have adversely affected the interest of the complaining staff members.

On May 13, 1994 the Tribunal rendered Judgment No. 124 in favor of some 500 complaining staff members and former staff members related to non-application of the cost-of-living provision of the salary policy adopted in 1983. The Judgment gave the General Secretariat the option to pay the value of the indemnity in leave to current staff members. Thus, in May 1995, the Secretariat, with the approval of the Permanent Council, implemented a plan under which the indemnities were converted into annual leave with an estimated value of \$6.5 million. The leave is to be utilized or forfeited, if not used, within an established schedule. The estimated value of the annual leave associated with Judgement No. 124 at December 31, 1997, is approximately \$2.9 million. A number of staff members have filed hearing requests objecting to the schedule and the mandatory use provisions of the plan.

In the opinion of management, staff claims pending or otherwise threatened will not result in a material adverse financial effect on the financial condition of the General Secretariat.

18. Contingencies

There are several cases pending in the labor courts of Brazil brought by individuals who allege to have been employees of the General Secretariat. So far, the Brazilian Courts have handed down judgments in two cases awarding damages of approximately \$410,000 against the General Secretariat. These cases as well as similar ones are now in various stages of appeal. Additionally there are several claims asserted by others arising from the normal course of the Organization's activities. In the opinion of management, these cases and assertions will not result in a material adverse financial effect on the financial condition of the General Secretariat.

19, Impact of Year 2000 (unaudited)

The Year 2000 issue is the result of computer programs being written using two digits rather than four to define the applicable year. Any of the Organization's computer programs that have time-sensitive software may recognize a date using "00" as the year 1900 rather than the year 2000. This could result in system failure or miscalculations causing disruptions of operations, including among other things, a temporary inability to process transactions, and invoices, or engage in normal business activities.

The Organization has partially completed an assessment and a process of modifying or replacing a portion of its software and equipment so that its computer systems will function properly with respect to dates in the year 2000 and after.



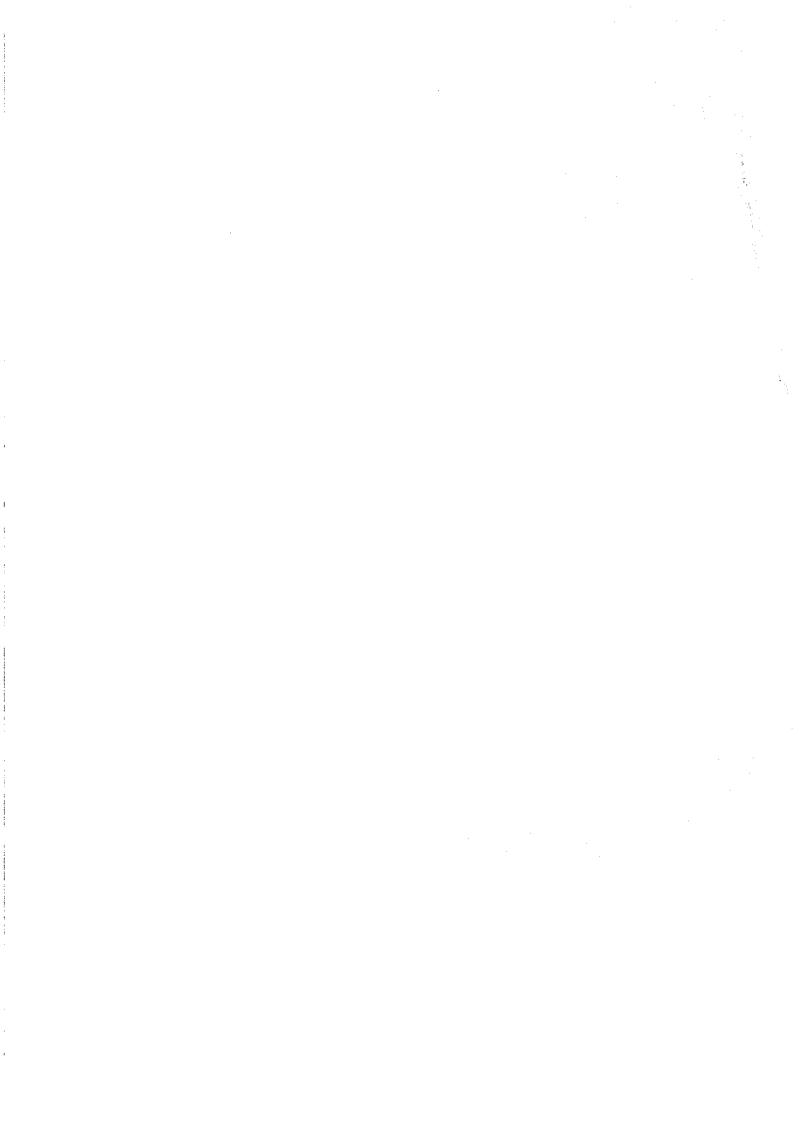
SUPPLEMENTARY INFORMATION



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STATEMENTS OF QUOTA ASSESSMENTS, PLEDGES, COLLECTIONS, AND BALANCES



REGULAR FUND STATEMENT OF QUOTA ASSESSMENTS, COLLECTIONS, AND BALANCES YEAR ENDED DECEMBER 31, 1997

	Uncollected balances	at December 31, 1997	\$ 4,458,000	435,607 9,574,200 -	2,166,322 1,738,637 194,828	- 149,093 - 317,736	40,880	15,543 313,940 -	52,300 22,322,509 194,100 \$ 42,875,365
in 1997	In advance	for 1998	\$ 100	50,000 8,100 14,000	300	1,000		1,400	366,273
Collections in 1997	For 1997 and	prior years	\$ 3,725 2,058,000 52,300 89,550 22,400	6,346,681 ° 9,042,600 395,000 687,700	120,515 14,600 134,400 190,400	51,300 7,107 540,370 14,900 50,601	78,344 276,400 4,811,122 100,000	116,157 479,200 14,900 22,000 14,900	52,300 131,700 44,395,900 388,200 4,335,251 \$ 75,038,523
Prompt	payment	credit		\$ 184,500 8,100 14,000	300	1,000		2,700	2,700
Collections	for tax	reimbursements	\$ 8,140				40,808		13,298,384 * 13,347,332
Quota assessments	for 1997	Amount	\$ 14,900 3,658,000 52,300 59,700 22,400	52,300 6,382,800 9,227,100 403,100 701,700	97,000 14,900 134,400 134,400	52,300 22,400 97,000 14,900 52,300	52,300 134,400 4,538,900 52,300 97,000	134,400 306,100 14,900 22,400 14,900	52,300 134,400 44,395,900 194,100 2,388,900 \$ 73,727,100
Quota ass	for	Percent	0.02 4.90 0.07 0.08 0.03	0.07 8.55 12.36 0.54 0.94	0.13 1.24 0.02 0.18 0.18	0.07 0.03 0.13 0.02	0.07 0.18 6.08 0.07 0.13	0.18 0.41 0.02 0.03	0.07 0.18 59.47 0.26 3.20 \$ 100.00
mber 31, 1996	Received	in advance		\$ 8,100 40				116,157	2,700
Balances at December 31, 1996		Uncollected	\$ 2,858,000	383,307 9,538,081	23,515 2,166,322 1,738,637 250,828	133,800 443,370 316,037	66,924 142,000 272,222 788,591 52,604	487,040	52,300 22,322,509 388,200 1,946,351 \$ 44,400,488
		Member State	Antigua and Barbuda Argentina Bahamas Barbados	Bolivia Brazil Canada Chile Colombia	Costa Rica Cuba Dominica Dominican Republic Ecuador	El Salvador Grenada Guatemala Guyana Haiti	Honduras Jamaica Mexico Nicaragua Panama	Paraguay Peru St. Kitts and Nevis Saint Lucia St. Vincent and the Grenadines	Suriname Trinidad and Tobago United States Uruguay Venezuela

* Paid in advance: United States \$4,831,616..

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ORGANIZATION OF AMERICAN STATES FEMCIDI

SPECIAL MULTILATERAL FUND OF THE INTERAMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT STATEMENT OF PLEDGES, COLLECTIONS, AND BALANCES YEAR ENDED DECEMBER 31, 1997

Uncollected balances at December 31, 1997	1 1 1 1 1	\$ 22,164 7,228	17,560 24,000 10,000 7,651		49,391	1,600	8,656,020 2/
Collections nd In advance s for 1998	\$ 400				40,158	4,200	\$ 53,858
Colle For 1997 and prior years	\$ 5,100 580,000 13,100 24,600 7,800	29,100 1,003,650 2,873,136 60,000 104,600	16,485 5,100 337,050 66,949	29,100 7,800 24,000 5,100 92,891	31,100 39,800 1,358,916 59,712 54,484	41,500 75,200 5,100 7,200 5,100	44,600 31,200 6,200,000 (1,300,000)3/ 137,900 482,477 \$ 12,559,850
Pledges for 1997	\$ 5,100 580,000 13,100 16,400 7,800	29,100 1,003,650 2,873,136 60,000 104,600	32,900 5,100 34,000 74,600	29,100 7,800 24,000 5,100 30,800	31,100 39,800 1,087,370 26,500 1/ 54,484	41,500 75,200 5,100 7,200 5,100	44,600 31,200 6,200,000 97,600 348,000 \$13,031,040
ember 31, 1996 Received in advance		\$ 52,271	37,300		60,163	45,700	\$ 207,218
Balances at December 31, 1996 Received ii	\$ 8,200	22,164 7,228	1,145 24,000 313,050	219,791	271,546 82,603	1,600	8,656,020 40,300 134,477 \$
Member State	Antigua and Barbuda Argentina Bahamas Barbados Belize	Bolivia Brazil Canada Chile Colombia	Costa Rica Cuba Dominica Dominican Republic Ecuador	El Salvador Grenada Guatemala Guyana Haiti	Honduras Jamaica Mexico Nicaragua Panama	Paraguay Peru St. Kitts and Nevis Saint Lucia St. Vincent and the Grenadines	Suriname Trinidad and Tobago United States United States Uruguay Venezuela

^{1/} Increased pledge of 1,500 and payment for 1996 in 1997.
2/ Uncollected balance of the United States results from a 1977 pledge for which the Government, in 1985, informed the General Secretariat that funding is unavailable " certain whether future funding will be made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made available to enable the United States to satisfy that a made a made available to the made and the made and the made a made

STATEMENTS OF SUMMARY OF APPROPRIATIONS

ORGANIZATION OF AMERICAN STATES

BIENNIUM ENDED DECEMBER 31, 1997 REGULAR FUND SUMMARY OF APPROPRIATIONS

	,	1996-97 Budget Approved by the General Assemby	Supplementary	Cost of Living	Transfers Between Chapters by Political Bodies	Discretionary Transfers by the Secretary General		1996-97 Adjusted
:		(a)	Appropiations(b)				•	Budget
General Assembly and Permanent Council	€>	27,228,900	es.	\$ 17,703	\$ (352,400)	\$ (57,684)	co	26,836,519
Executive Office of the General Secretariat		30,987,200	1,115,373	20,771	(101,400)	2,276,629		34,298,573
Activities of the Executive Secretariat for Economic and Social Affairs		7,829,900		4,319		(839,898)		6,994,321
Activities of the Executive Secretatiat for Educational, Scientific and Cultural Affairs		5,982,200		5,539		(865,950)		5,121,789
Units and Specialized Offices		19,438,300	43,845		(69,400)	(212,939)		19,199,806
Inter-American Council for Integral Development (CIDI)		2,879,700			(25,600)	23,274		2,877,374
Offices Away from Headquarters		15,302,300				(304,171)		14,998,129
Activities of the Secretariat for Legal Affairs		2,942,000		1,405	342,100	(818,460)		2,467,045
Activities of the Secretariat for Management		19,066,500	168,011	26,765	(21,700)	(563,763)		18,675,813
Common Administrative and Personnel Costs		24,921,300	7,017,653	(77,961)	232,700	1,221,952		33,315,644
Contributions to:		4 551 200						4 551 200
Seed Fund - Inter-American Defense Board		100,000						100,000
Inter-American Childdren's Institute		3,342,300			(800)	396,510		3,738,010
Inter-American Commission of Women		2,169,200		861		(258,467)		1,911,594
Inter-American Development Foundation		405,800						405,800
Inter-American Commission of Telecommunications		1,520,200		298	(3,500)	2,967		1,520,265
	8	168,667,000	\$ 8,344,882		69	- •	S	177,011,882

⁽a) AG/Res. 1317 (XXV-0/95).
(b) AG/Res. 1381 (XXVI-0/96).
(c) AG/Res. 1381(XXVI-0/96) III.A.18.
(d) CP/Res. 2847/97, CP/doc,2942/97, CP/doc, 2945/97

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ORGANIZATION OF AMERICAN STATES

REGULAR FUND SUMMARY AND DISPOSITION OF APPROPRIATIONS BIENNIUM ENDED DECEMBER 31, 1997

		1996-97		Charges				Total Expenditures		
		Adjusted Budget		for Expenditures	5 S	Unliquidated Obligations		and Obligations		Expired Appropiations
General Assembly and Permanent Council	€9	26,836,519	↔	25,663,777	8	317,574	€9	25,981,351	69	855,168
Executive Office of the General Secretariat		34,298,573		31,524,443		96,751		31,621,194		2,677,379
Activities of the Executive Secretariat for Economic and Social Affairs		6,994,321	-	6,487,785				6,487,785		506,536
Activities of the Executive Secretariat for Educational, Scientific and Cultural Affairs		5,121,789		4,266,844				4,266,844		854,945
Units and Specialized Offices		19,199,806		14,003,492	4,3	4,330,900		18,334,392		865,414
Inter-American Council for Integral Development (CIDI)		2,877,374		2,354,354		11,299		2,365,653		511,721
Offices Away from Headquarters		14,998,129		14,800,375		54,588		14,854,963		143,166
Activities of the Secretariat for Legal Affairs		2,467,045		2,347,809		18,439		2,366,248		100,797
Activities of the Secretariat for Management		18,675,813		18,389,929		67,825		18,457,754		218,059
Common Administrative and Personnel Costs		33,315,644		30,281,540	2,2	2,254,405		32,535,945		779,699
Contributions to: Inter-American Defense Board Seed Fund - Inter-American Defense Board Inter-American Children's Institute		4,551,200 100,000 3.738.010		4,551,200 100,000 3,714,453		23.5		4,551,200 100,000 3.718.688		19 373
Inter-American Commission of Women		1,911,594		1,718,419		68,679		1,787,098		124,496
Pan American Development Foundation		405,800		405,800				405,800		
Inter-American Commission of Telecommunications		1,520,265		1,463,772		13,875		1,477,647		42,618
	89	177,011,882	89	162,073,992	\$ 7,2	7,238,570	69	169,312,562	69	7,699,320
Budgeted Funding:										
Quotas	643	147,454,200								
Suplementary Appropriations		7,394,995								
Other Funding		21,212,800								
Americas subscriptions revenue	69	177,011,882								

SPECIAL TRANSITION FUND (FET) DISPOSITION OF 1995 UNOBLIGATED APPROPRIATIONS FOR THE PERIOD JANUARY I TO JUNE 30,1996

appropriations at Dec.31,1995

Unobligated

	·	as approved by extraordinary meeting of the General Assembly		Discretionary Transfers by the Secretary General		Adjusted appropriations		Charge for expenditures	"	Expired appropriatons in 1996	"	Expired appropriations in 1997	SI IS
National Projects	€9	4,456,851	69		€9	4,456,851	₩	2,493,934	69	1,574,417	6-9	388,500	0
Regional Projects		4,757,723				4,757,723		3,249,275		1,556,109		(47,661)	£.
Inter-American Centers		140,560		1,105,172		1,245,732		1,233,103				12,629	<u>ئ</u>
Special Conferences		214,744				214,744		82,566		122,789		6,389	ō.
Executive Secretary		1,265,182				1,265,182		16,401		961,215		287,566	ور
Human Resources and Direction		2,847,652				2,847,652		674,895		2,053,517		119,240	0
Support Resources		79,738		,		79,738		11,285		34,610		33,843	ιύ
Contribution for Administrative and Technical Support		1,470,976		(342,059)		1,128,917		1,164,219		(155,999)		120,697	7
Unprogrammed Funds		6,410,600		(763,113)		5,647,487				5,647,487			
	₩.	21,644,026	60	,	↔	21,644,026	₽	8,925,678	84	\$ 11,794,145	∽	924,203	2

(a) AG/RES. 1(XXII-E/96). These 1996 appropriations for FET are comprised of the 1994-95 unobligated appropriations from SDAF, FEMCIECC, CEC and Cuenta Mar del Plata.

FINANCING: Voluntary Funds Expired Appropriations

 Appropriations
 \$ 14,375,388

 Regular Fund Transfers
 858,038

 1996 Voluntary Fund
 6,410,600

21,644,026

FOR THE PERIOD JULY 1, 1996 TO DECEMBER 31, 1997 SUMMARY AND DISPOSITION OF APPROPRIATIONS SPECIAL TRANSITION FUND (FET)

	ag C	Adjusted appropriations as of Dec. 31, 1996	Adjustments by CEPCIDI (b)		Programming Transfers (c)	Adjusted appropriations	Charge for expenditures	apl	Expired appropriations
National Projects	€9	2,273,261	\$ 6,751,529	64)	809,19	\$ 9,086,398	\$ 7,766,761	69	1,319,637
Regional Projects		2,934,100	3,809,912			6,744,012	6,174,174		569,838
Inter-American Centers		114,000			·	114,000	1,800,359		(1,686,359)
Contribution for Administrative and Technical Support	•	2,741,548				2,741,548	2,361,193		380,355
Unprogrammed Funds:									
National Projects		7,823,671	(6,819,810)		(61,608)	942,253			942,253
Regional Projects		5,137,564	(3,697,938)			1,439,626			1,439,626
- II	69	21,024,144	\$ 43,693	s,	1	\$ 21,067,837	\$ 18,102,487	€9	\$ 2,965,350

(a) CP/RES.690 (1095/96), CEPCIDI/RES.6 (IX-O/96),

(b) CEPCIDI/RES. 8 (XIII-0/97), CEPCIDI/RES.19 (XVI-0/97), CEPCIDI/RES.10 (XVI-0/97), CEPCIDI/RES.11 (XVII-0/97), CEPCIDI/RES.12 (XVIII-0/97), CEPCIDI/RES.14 (XIX-0/97), CEPCIDI/RES.15 (XX-0/97), SE/SEID/189/97.

(c) SE/SEDI/249/97

115,144 84,548 7,137,000 11,794,145 1,937,000 21,067,837 €9 Operating and reserve subfund Additonal Appropriation Expired Appropriations Interest income FINANCING Deobligations

ORGANIZATION OF AMERICAN STATES

SPECIAL MULTICATERAL FUND OF THE INTER-AMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT - FEMCIDI SUMMARY DISPOSITION OF 1996 APPROPRIATIONS

YEAR ENDED DECEMBER 31, 1997

1996

	Budget approved by the General	Adjustments	Adjustments		Charge		Total expenditures	
	Assembly (a)	by CIDI (b)	by CEPCIDI (c)	Adjusted budget	for expenditures	Unliquidated obligations	and obligations	Unobligated appropriations
Integral Development Account	69	\$ 1,428,683	\$ (1,428,683)	S	s	s	ь	€9
Social Development and Creation of Productive Employment		616,338	411,352	1,027,690	56,034	101,862	157,896	869,794
Education		2,245,560	392,020	2,637,580	82,870	713,834	796,704	1,840,876
Economic Diversification and Integration, Trade Liberalization and Market Access		450,989	169,583	620,572	74,084	447,221	521,305	99,267
Scientific Development, Exchange and Transfer of Technology		1,531,949	764,076	2,296,025	243,777	874,201	1,117,978	1,178,047
Strengthening of Democratic Institutions		505,872	44,128	550,000	79,175	89,435	168,610	381,390
Sustainable Development of Tourism		790,486	113,514	904,000	25,000	115,000	140,000	764,000
Sustainable Development and Environment		1,126,364	353,376	1,479,740	597,715	520,219	1,117,934	361,806
Culture		302,406	61,794	364,200	52,421	191,065	243,486	120,714
Ex - Voluntary Funds *	14,113,900	(14,113,900)				-		
Contribution for Administrative and Technical Support	2,117,100	(529,103)	(106,026)	1,481,971	639,587		639,587	842,384
	\$ 16,231,000	\$ (5,644,356)	\$ 775,134	\$ 11,361,778	\$ 1,850,663	\$ 3,052,837	\$ 4,903,500	\$ 6,458,278
* Special Development Assistance Fund (SDAF). Special Multileteral Fund of the Inter-Ame	rat Frand of the Inter-Amer	rican Council for Educa	tion Science and Cultur	e (FEMCIECO) Suecia	ricas Cuncil for Education Science and Culture (FEMCIECS). Special Account for Culture (CEC). Mar del Plata. Account (CMP)	FC) Mandel Plata Au	count (CMP)	

^{*} Special Development Assistance Fund (SDAF), Special Multilateral Fund of the Inter-American Council for Education, Science, and Culture (FEMCIECC), Special Account for Culture (CEC), Mar del Plata Account (CMP).

(a) AGRES. 1317 (XX-0/95).

(b) CIDIRES. 15 (II-0/97). (c) CEPCIDIRES. 16 (XXII-0/97), CEPCIDIRES. 19 (XXVII-0/97)

146,646 \$ 11,361,778 \$ 11,215,132 1996 Interest Needed to Finance Appropriations

Pledge Collections

SPECIAL MULTILATERAL FUND OF THE INTER-AMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT - FEMCIDI SUMMARY DISPOSITION OF 1997 APPROPRIATIONS YEAR ENDED DECEMBER 31, 1997

	1997 Budget approved by the General	Adjusments	onts Adjustments		Charge		Total expenditures	
	Assembly (a)	by CIDI (b)	ol by CEPCIDI (c)	Adjusted	for expenditures	Unliquidated	and obligations	Unused appropriations
Integeral Development Account	€9	\$ 763,610	10 \$ (763,610)	69	₩.	S	€9	8
Social Development and Creation of Productive Employment		821,819	19 895,231	1,717,050	47,790	286,510	334,300	1,382,750
Education		2,005,910	10 701,420	2,707,330	6,000	604,980	610,980	2,096,350
Economic Diversification and Integration, Trade Liberlization and Market Acess		. 862,288	88 819,662	1,681,950		229,470	229,470	1,452,480
Scientific Development, Exchange and Transfer of Technology		1,726,768	68 1,881,192	3,607,960	487,980	2,310,980	2,798,960	809,000
Strengthening of Democratic Institutions		698,327	27 586,273	1,284,600	92,620	521,980	614,600	670,000
Sustainable Development of Toursim		960,734	34 239,266	1,200,000				1,200,000
Sustainable Development and Environment		1,096,176	76 960,574	2,056,750		866,322	866,322	1,190,428
Culture		242,477	77 169,363	411,840		206,840	206,840	205,000
Ex - Voluntary Funds *	14,114,500	(14,114,500)	(00)					
Contribution for Administrative and Technical Support	2,116,500	(280,878)	364,500	2,200,122	849,221		849,221	1,350,901
	\$ 16,231,000	\$ (5,217,269)	(69) \$ 5,853,871	\$ 16,867,602	\$ 1,483,611	\$ 5,027,082	\$ 6,510,693	\$ 10,356,909

^{*} Special Development Assirance Fund (SDAF), Special Multilateral Fund of the Inter-American Council for Education, Science, and Culture (FEMCIECC), Special Account for Culture (CEC), Mar del Plata Account (CMP).

(a) AGRES, 1317 (XX-0/95).

(b) CIDINES, 15 (II-0/97).

(c) CEPCIDINES, 16 (XXII-0/97), CEPCIDINES, 19 (XXVII-0/97)

Pledge Collections \$ 12,559,850 Less: 10% Reserve Subfund (1,259,82) FET - Expired Appropriations 1996 924,203 FET - Expired Appropriations 1997 2,965,350 Interest Needed to Finance Appropriations 1,674,184 S 16,867,602	FINANCING:	
ations s	Pledge Collections	\$ 12,559,850
ations	Less: 10% Reserve Subfund	(1,255,985)
- 45	FET - Expired Appropriations 1996	924,203
, s	FET - Expired Appropriations 1997	2,965,350
\$ 16,867,602	Interest Needed to Finance Appropriations	1,674,184
		\$ 16,867,602

SPECIFIC FUNDS - STATEMENTS OF CHANGES IN NET ASSETS AND FUND BALANCES



ORGANIZATION OF AMERICAN STATES REGULAR FUND

SPECIFIC FUNDS STATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

	Cash		From	January 1, 199	From January 1, 1996 to December 31, 1997	31, 1997		Cash		Fund Balance
Donor and Project	Balance Jan. 1, 1996	Contributions	Transfers	Interest Income	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Unliquidated Obligations	(deflicit) Dec.31 1997
Designated by Donor:										
Argentina XII CIECC Meeting 1981 Argentina XV Ordinary Session CICAD Argentina XX Ordinary Meeting CICAD	\$(66,356)	\$35,374				\$39,274	\$(3,900)	\$(66,356) 4,415 (3,900)		\$(66,356) 4,415 (3,900)
Argentina XXVI CIECC Meeting Argentina Security Meeting	48,099 2,664					406	(406)	48,099 2,258	\$318	48,039 1,940
Bahamas XXII General Assembly Belize Computer Consultancy Bolivia LA Conference Int'I aw	(43,618) (388) (41,870)	699			\$(311)		388 23	(43,618)		(43,618)
Bolivia-Americas Meeting Sustainable Developmen Brazil XVII General Assembly Belem Do Para	5,312	49,755				44,760	4,995	4,995 5,312		4,995 5,312
Chile Food Policy Seminar Chile I-A Tribune	5,000 2,560		_			000	000 007	5,000 2,560		5,000 2,560
Colombia Human Assistance Halti Colombia Security Service - SG Costa Rica XIII Meeting CICAD	1,107	79,681				182,063	(102,382)	(102,382) 1,107		(102,382) 1,107
Dominican Republic IACW - XX Assembly Ecuador OAS Building El Salvador XVIII General Assembiv	(11,335) 52,728 9,287	280		\$6,806			280 6,806	(11,055) 59,534 9,287	6,648	(11,055) 52,886 9,287
Grenada VII General Assembly Guatemala XVI General Assembly	(14,341) (1,349)	1,373			(24)		1,349	(14,341)		(14,341)
Guatemala I-A Commission of Nuclear Energy Honduras/Ei Salvador Milkary Observation Missio Jamaica Chalkmaking Industry - St. Thomas Jamaica Food & Nutrition Policy-Prog.Course Nicaragua/Costa Rica Civilian Observers	41,546 (363,508) 1,619 6,398 (24,703)							41,546 (363,508) 1,619 6,398 (24,703)		41,546 (363,508) 1,619 6,398 (24,703)
Nicaragua XXIII General Assembly Panama Canal Treaty	2,207 (24,487)	625 036				240 752		2,207 (24,487)		2,207 (24,487)
Fanama AXVI ceneral Assembly Paraguay IX Ports Conference Paraguay XX Ordinary Meeting CIECC	52,255	31,500				14,548	16,952	16,952 52,255		16,952 52,255
Peru - General Assembly XXVII St. Vincent Fellowship Program	1,374	454,200	9000		(48,054)	406,146	270	1,374		1,374 805,372
U.S. to Electoral Observation Process - Peru U.S. IAHR Court	70,607 100,000	143	(100,000)		120	70,713	(70,450) (100,000)	157	157	
U.S. NEA Grant-Latin American Paintings U.S. NEH Grant-Museum Humaniities Catalog U.S. XIV Panamerican Child Congress Uruguay Judiciary Develpoment on integration Uruguay IV I-A Special Conference Int'i Law	366 6,940 (11,218)	7,151	(366) (6,940) 11,218			7,002	(366) (6,940) 11,218 149	149 126		149 126
Uruguay XXIV Meeting CIECC Inter-American Emergency Aid Fund Inter-American Children Institute Inter-American Commission of Human Rights	1,401 9,737 910,121 824,677	86,665 66,061	(321,310)			274,392 378,184	(187,727) (633,433)	1,401 9,737 722,394 191,244	8,927 20,699	1,401 9,737 713,467 170,545

ORGANIZATION OF AMERICAN STATES REGULAR FUND

STATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

	Cash		From	January 1, 199	From January 1, 1996 to December 31, 1997	11, 1997		Cash		Fund Balance
Donor and Project	Balance Jan. 1, 1996	Contributions	Transfers	Interest	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Unilquidated Obligations	(deficit) Dec.31 1997
Inter-American Commission of Women	\$38,300	\$47,528	\$89,599			\$105,560	\$31,567	\$69,867	\$10,032	\$59,835
Inter-American Priority Assistance Halti Inter-American Program of Rio de Janeiro - CICAD Inter-American Statistical institute International Civilian Mission Halti International Commission Supp. CIAV II	345,479 2,838,258 202,160 8,741,044 2,695,046	3,840,929 19,215 20,060 1,999,279	1,154 (60,314)	\$46,718	\$16,656 (221,608) (199,876) 59,526 (3,707)	293,302 3,851,963 20,336 7,084,110 4,604,083	(276,646) (185,924) (200,997) (7,003,370) (2,668,825)	68,833 2,652,334 1,163 1,737,674 26,221	22,281 197,703 1,163 686,835 26,221	46,552 2,454,631 1,050,839
Botero Exhibition IBM/PADF/OAS Education Program IDB Seminar on Probity & Ethics IICA to OAS Guyana Italy Cooperative Tourism	7,936 (20,107) 2,340 2,300	5,000 35,069	(14,788)			5,000.	20,107	7,936 2,340 2,300		7,936 2,340 2,300
Luis O. Carneiro Exposition -Paraguay Mine Clearing Assistance-Central America Netherlands Promote Peace in Suriname Norberto Odebrecht Construction - Peru OAS / DEMOC	766 (155,022) 25,776 5,038 1,973,923	2,913	329,401 (25,776) (700,251)	73,974	(1,047) (5,038) 252	172,683	158,584 (25,776) (5,038) 3,937,283	766 3,562 5,911,206	3,562	766
Open Society Institute PALCO to Museum SDAF/FEMCIECC to OAS Fellowship Program SECAB Restauration Course Support Offices away from Headquarters	2,363 8,145 8,000 492,019	12,500	(20,220)			7,078	5,422	5,422 2,363 8,145 8,000 361,069	2,568	2,854 2,363 8,145 8,080 342,794
UN-ACNUR Refugees in Latin America UN High Commissioner Refugee Univ. of Notre Dame-IACHR Fellowship Xerox Grant Latin American Art Museum XXI Consultative Meeting of Ministers	4,866 706 4,600	8,000 10,000				6,347 2,500	1,653 7,500	4,866 1,653 7,500 706 4,600	555 7,500	4,866 1,098 706 4,600
Subtotal Designated by OAS:	18,801,309	21,391,417	(13,221)	127,498	(403,111)	27,716,065	(6,613,482)	12,187,827	2,385,885	9,801,942
Support to Specific Funds Art Permanent Collection Columbus Memorial Library GSB Cafeterla Operation	10,926 137,332 230,444 14,432	5,025 58,089 42,352	(49,277) 1,515 (10,000)	750,055		9,364 166,599 8,859 44,688	700,778 (4,339) (106,995) (18,859) (2,336)	700,778 6,587 30,337 211,585 12,096	26 2,614 1,350	700,778 6,561 27,723 211,585 10,746
IICA Legal Services Microfische Sales Model OAS Interamerican Studies Found Model OAS - Public Information Museum of Art of the Americas	22,994 21,473 472	20,212 70,834 16,438	(1,515) 5,000 (5,000)		(55)	19,073 79,606 3,568	20,212 (20,588) 5,000 (13,827) 12,870	20,212 2,406 5,000 7,646 13,342	228	20,212 2,406 5,000 7,418
OAS Vehicie Replacement Fund Publication Sales Work Related insurance Policy Rental GSB 6th Floor Rental Hall of the Americas	5,407 154,998 531,498 439,261	75,497 38,453 100,000 3,250 189,938	10,600			51,920 99,543 151,746 1,650 115,650	23,577 (61,090) (51,746) 11,500 74,288	28,984 93,908 479,752 11,600 513,549	2,480 8,444 10,826 59,964	26,504 85,464 468,926 11,600 453,585
Sales Audio Visual Materials	11,174	2,196				11,654	(b 458)	1748	320	1,396

ORGANIZATION OF AMERICAN STATES REGULAR FUND

SPECIFIC FUNDS STATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

		Cash		From	January 1, 19	From January 1, 1996 to December 31, 1997	31, 1997		Cash		Fund Balance
Donor and Project		Balance Jan. 1, 1996	Balance Jan. 1, 1996 Contributions	Transfers	Interest income	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Unliquidated Obligations	(deflcit) Dec.31 1997
Staff Development Activities Sales Video Tapes The Poisoned Land		\$24,845	\$9,399 40			\$9,254	\$32,118	\$(13,465)	\$11,380 40		\$11,380
Scientific Monographs Sales XXII Ordinary Perlod MeetIng/CICAD			31,953	\$8,446			31,741	8,446 212	8,446 212		8,446 212
Document Management Services Communication Services			664,360 984,636				•	664,360 984,636	664,360 984,636		664,360 984,636
	Subtotal	1,605,256	2,312,672	(40,831)	750,055	9,199	827,779	2,203,316	3,808,572	86,252	3,722,320
		\$20,406,565	\$20,406,565 \$23,704,089	\$(54,052)	\$877,553	\$(393,912)	\$28,543,844	(4,410,166)	\$15,996,399	\$2,472,137	\$13,524,262

SPECIAL MULTILATERAL FUND FOR THE INTER-AMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT SPECIFIC FUNDS STATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

	Cash		From	From January 1. 1896 to December 31. 1997	to December	31. 1997		Cash		Find Balance
<u>Donor and Project</u>	Balance Jan. 1, 1996 Contributions	Contributions	Transfers	Interest Income	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Unliquidated Obligations	(deflcit) Dec.31 1997
Argentina Center Textile Research Argentina - CIDES Argentina - CITAF Argentina CNEA Degradation Materials Argentina Education Projects	\$437 18,847 581,990 125,130 182,891	\$20,000 766,300 30,390	\$26,000		\$264 132	\$28,260 823,497 109,139 105,823	\$(8,260) (56,933) (109,007) (49,433)	\$437 10,587 525,057 16,123 133,458	\$6,379 131,536 1,205 115,167	\$437 4208 393,521 14,918 18,291
Argentina Horizontal Cooperation Argentina Science Projects Argentina Unprogrammed funds Argentina X Conf. Labor Ministers Brazil CICOM	2,002,738 157,448 36,584 6,458 13,811	13,790	(26,000)	\$162,601	5,809 945	1,773,652 149,659 19,699	(1,605,242) (148,714) (12,210) (13,391)	397,496 8,734 24,374 6,458 420	205,559 3,873 860	191,937 4,861 24,374 6,458 (440)
Brazil CODEVASF to PLANVASF Brazil - Cultural Projects (FEMCIDI) Brazil Horizontal Cooperation Brazil MMA Operation Brazil PRONI - CODEVASF	1,170 300,000 317,382	55,000	(1,170)	55,778		230,137 361,920 1,216,390	(1,170) 55,000 (230,137) 455,999 (163,116)	55,000 69,863 455,999 154,266	9,560 84,387 24,967	55,000 60,303 371,612 129,299
Brazii SUDAM Brazii Strengthening Water Res. SRH/OAS Brazii Turism-South Region Brazii Unprogrammed Funds (ex CMP) Brazii Unprogrammed Funds (ex CEC)	400,863 3,895 44,420	1,903,275 1,181,657 30,303	(817,919)	102,210		854,422 430,066 28,037	333,144 751,591 2,266	734,007 751,591 2,266 3,895 44,420	155,870 170,340	578,137 581,251 2,266 3,895 44,420
Brazil Unprogrammed Funds-Education Canada CIDA Technical Cooperation Canada CITEL Canada Education Projects Canada Science Projects	70,382 130 910	287,769	(270,000) (39,214) (130)	3,624		10,634 86	17,769 (46,224) (130) (86)	17,769 24,158 / 824		17,769 24,158 - 824
Chile - III Curso Alimentacion & Nutricion Chile III Curso Gestion Fondos Pension. Chile-Latin American/Caribean in new word Chile CITEL.	(12,730) 2,001		54,003 35,250 35,005			54,003 35,250 35,005		(12,730) 2,001		(12,730) 2,001
Chile Unprogrammed Funds CIENES CIDA Unprogrammed Funds CITEL Total Colombia Andres Bello XV Cuzco Course	2,791 328,382 85,266	244,900 410,975 320,861	(124,258)		(2,781)	107,250 447,001 51,372	10,601 (36,026) 269,489	13,392 292,356 354,755	83,760	13,392 208,596 354,755
Colombia Cultural Projects Colombia Education Projects Colombia Fitoquimica Colombia Secretariat Projects Colombia Unprogrammed funds	1,346 2,464 128,038	52,271 139,619	49,021 54,471 20,000 (228,091)			49,320 36,294 20,000	(299) 18,177 52,271 (88,472)	1,047 18,177 2,454 52,271 39,568	397 17,755	650 422 2,464 52,271 39,566
Costa Rica Science Projects Dominica-Coastal Hazard Assesment Storm R. Dominican Republic Education Projects Dominican Republic VII I-A Ports Conference El Salvador Environmental Program	1,547 25,919 6,444 58,996	33,750	(6,444)			36,840	(3,090) (6,444) (58,805)	1,547 (3,090) 25,919 191	20,855	1,547 (23,945) 25,919
Emergency Ports Projects - Various Guatemala Aldea Maraxcó	125,503 1,484	109,749	18,444 (1,484)			80,427	47,766 (1,4	173,269	3,373	169,896

SPECIAL MULTILATERAL FUND FOR THE INTER-AMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT
SPECIFIC FUNDS
TATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

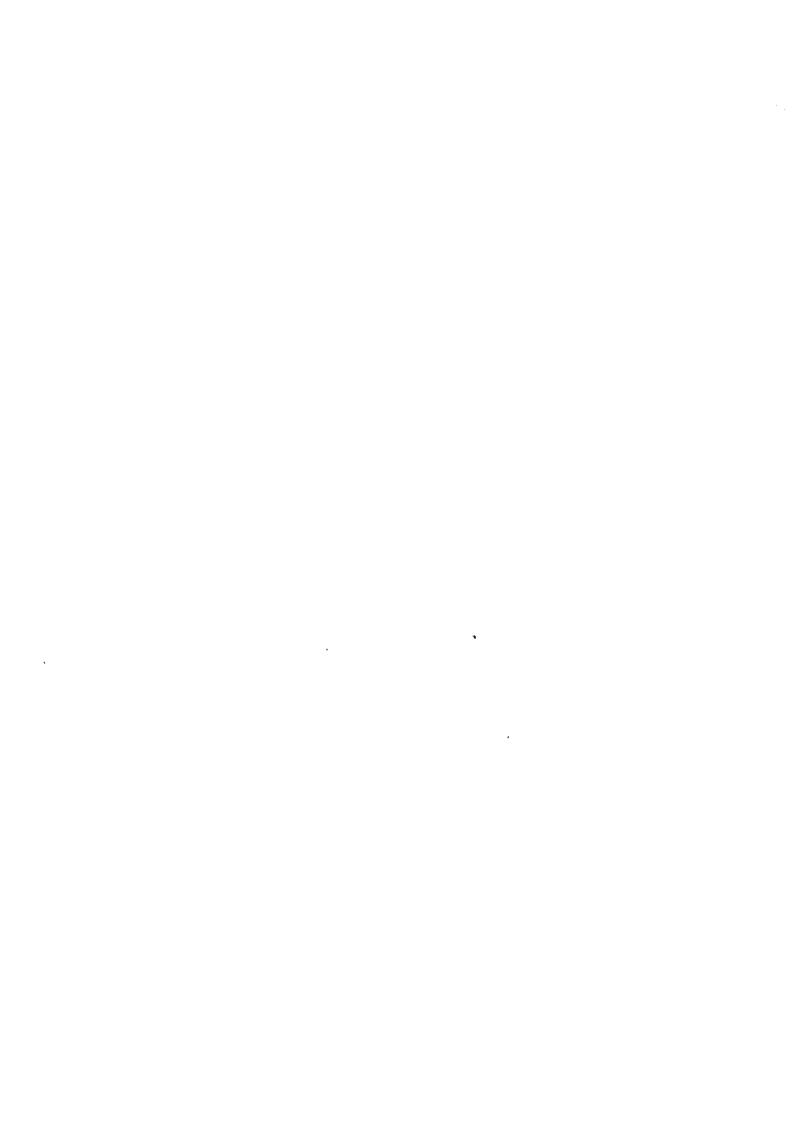
	Cash		From	January 1, 19	From January 1, 1996 to December 31, 1997	31, 1997		Cash		Fund Balance
Donor and Project	Balance Jan. 1, 1996 Contributions	Contributions	Transfers	Interest Income	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Uniiquidated Obiigations	(deficit) Dec.31 1997
Guatemala Gulf Honduras Guatemala-Honduras-Salvador- IICA Trifinio II Honduras Gulf of Honduras	\$58,439 197,109 3,920	\$104,045 298,409 138,876	\$12,226 (12,226)			\$79,699 325,808 104,027	\$36,572 (27,399) 22,623	\$95,011 169,710 26,543	\$17,983 63,295 22,835	\$77,028 106,415 3,708
Honduras Proyecto Telebasica Honduras Strengthening Techological Capacity Mexico Cultural Projects Mexico Education Projects Mexico Fortalecimiento Coop. tec. Am.	65 621,600	21,778 26,103 9,130 683,546	256,500 271,905		\$(10,252)	12,536 256,500 432,315	21,778 3,315 (151,280) 683,546	21,778 3,315 65 470,320 683,546	68,994 20,000	21,778 3,315 65 401,326 663,546
Mexico Horizontal Cooperation Mexico Indigenous Organizations Mexico Regional Enterprises Mexico Science Projects (ex FEMCIECC) Mexico Science Projects (ex CMP)	71,564 112,232 434,312 21,003	206,155 19,810 90,240	561,041 (28,997) (21,003)			337,250 46,353 43,135 210,892	429,946 (46,353) (23,325) (149,649) (21,003)	429,946 25,211 88,907 284,663	74,303 7,740 2,604 5,802	355,643 17,471 86,303 278,861
Mexico Technical Cooperation Mexico Unprogrammed Funds (ex Eco/Soc) Mexico Unprogrammed funds Education Mexico 2nd Meeting of Drug Traffic Nicaragua Telecommunications Regulation	491,640 427,786 638,178 8,676	407,477	(243,466) (407,476) (528,405) 18,335			611,194 58,990 18,335	(447,183) (407,476) (570,188)	44,457 20,310 67,990 8,676	12,429	32,028 20,310 48,788 8,676
Panama Investigaciones Farmacognosticas Panama Plan for Science & Technology Panama Strengthening of Privatization Panama Tourism Development Panama University Environment	17,809 285,995 181,888 25,179	25,515 265,000 1,941,672 36,196		\$10,342		12,415 231,093 1,473,139 182,170 54,184	13,100 33,907 468,533 (171,828) (17,988)	13,100 51,716 754,528 10,060 7,191	11,390 12,828 416,249 1,572 6,930	1,710 38,888 338,279 8,488 261
Paraguay Education Projects Peru - OCIPTEL Uruguay HGAP Forestry investment Uruguay Public Transportation Montevideo Uruguay Transportation MERCOSUR	27,007 9,077 52,745 8,719 74,086	22,830	(1,483)			22,460 9,077 67,788 6,762 184,226	(22,460) (9,077) (44,958) (8,245) (64,873)	4,547 7,787 474 9,213	18,246	4,547 7,787 474 (9,033)
U.S. AID Amazon Environmental Program U.S. AID Caribbean Disaster Mitigation U.S. AID I-A Strategy ParticipBo. U.S. AID Public Particip. Seminar-Uruguay U.S. Ait. Resources/Priv. Enterprise	425,747 (36,367)	1,600,000 50,000 250,000	(200'000)			222,342 1,509,938 6,401 54,810	(422,342) 90,062 (6,401) (4,810) 250,000	3,405 53,695 (6,401) (4,810) 250,000	268,646 7,200	3,405 (214,951) (13,601) (4,810) 250,000
U.S. ASETA Satellite Services U.S. BiCIP U.S. AID Caribbean Basin Scholarship Fund U.S. CiDi's Institutional Capacity U.S. DOE Disaster Mitigation	13,850 3,361 491,026 18,407	3,340 × 200,000 100,000	(871) (1) (200,000)	63,699	(6,089)	6,890 3,360 103,066	(13,850) (3,361) 67,039 (3,066)	558,065	2 8,759	558,063 6,582
U.S. Education Projects U.S. Exchange Water Resource Information Americas U.S. Information/Tech. Cooperation U.S. Research/Tech. Cooperation U.S. Science Projects	9,344	250,000 500,000	(1) 180,000		486	1,903 160,810 137,542	(1,904) 19,676 250,000 500,000 (136,398)	7,440 19,676 250,000 500,000 194,074	1,017 3,734 25,000 444	6,423 15,942 225,000 500,000 193,630
U.S. Telecom. Develop. Fellow. Program U.S. Temporary Committe CITEL U.S. to Telecommunications U.S. Training/Resource Development	73,500 25,000 100,000	000'006	(100,000)			67,608 19,299	(67,608) (19,299) (100,000) 900,000	5,892 5,701 900,000	2,500	3,392 5,701 891,200

SPECIAL MULTILATERAL FUND FOR THE INTER-AMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT SPECIFIC FUNDS STATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

	Cash		From	January 1, 19	From January 1, 1996 to December 31, 1997	31, 1997		Cash		Fund Balance
Donor and Project	Balance Jan. 1, 1996 C	Contributions	Transfers	Interest	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Unilquidated Obligations	(deficit) Dec.31 1997
U.S. TVA Support to Dialogue II Meeting		\$5,000	\$(12)			\$4,988				
U.S. Unprogrammed funds to FEMCIECC Venezuela Cultural Projects Venezuela Peace Seminar in Latin America Venezuela Preventive Education Venezuela Science Projects	\$223,006 22,729 5,750 1,947	84,000	8,144 23,500 (1,947)		\$(84,000)	423 23,500 5,695	\$1 7,721 (5,750) (1,947)	\$223,007 30,450		\$223,007 30,450
Venezuela Unprogrammed Funds Venezuela Unprogrammed Funds-Cultura Venezuela Unprogrammed Funds (ex CMP) Venezuela Unprogrammed funds (ex FEMCIECC) Dutch contribution to CINDER/CIDIAT	59,244 132,329 374,649 405	8,053 (84,000)	(8,144) 2,002 (125,842)		(51,100)	188	8,053 (59,244) (81,998) (340,930)	8,053 50,331 33,719 405		8,053 50,331 33,719 405
EEC Develop Flood Hazard EEC/ECHO Flood Mapping Honduras II EEC Develop Flood Hazard Mapping EEC Improving EQ Readiness EEC Pilot Disast. Vulnerab. Profiles/ECHO	(11,456) 158,376 (13,606) 115,636	9,263 97,392 149,787 11,538 95,569				108,382 291,136 189,443	9,263 (10,990) (141,349) 11,538 (93,874)	(2,193) (10,990) 17,027 (2,068) 21,762	\$2,554 384 1,000	(2,193) (13,544) 16,643 (2,068) 20,762
EEC Reduc. of Hurricane Impact on school build. EEC Road Natural Disaster EEC Trifinio Finlandia Trifinio II Germany Science Projects	117,708 3,679 288,410 450,980	59,419 102,613 514,405		\$14,941 9,982		39,864 210,873 3,500 252,962 741,007	19,555 (108,260) (3,500) (238,021) (216,620)	19,555 9,448 179 50,389 234,360	7,529 465 84 74,209	12,026 8,983 179 50,305
Support to Specific Funds Italy Ecuador Fiber Optics Teleport Italy Telecommunications Study CONSULTEL Netherlands Food Technology - Brazil Spain Belize Museum	96,145 23,456 6,982 17,000		(134,479)	758,014		37,072 74,159 10,333 17,000	586,463 (74,159) (8,380) (17,000)	586,463 21,986 15,075 6,982	11,000	586,463 10,986 15,075 6,982
Amalia Fortabat Music Friends Feliowships Accounting Support BCIE Frontier Development Honduras/Guatemala Development Project Staff Reimbursement IDB Environmental Study Uruguay	876 3,555 30,000 45 2,179	32,932 40,000	(2) (2,179)			27,286 67,162 43	5,646 (27,162) (45) (2,179)	876 9,201 2,838	6,809 12,385	876 2,392 (9,547)
IDB Meeting PISDIC IDB National Customs Costa Rica IDB Technical Support to External Projects ILDES Information Service Foreign Trade - SICE	2,669 116,278 (5,626) 2,236 1,237,211	119,019	(2,222) (200,000)		680'9	1,890 222,229 1,737 14 574,990	(1,890) (103,210) 4,352 (2,236) (557,899)	779 13,068 (1,274) 679,312	466	779 12,602 (1,274) 582,830
Miscellaneous Record Sales PAHO Parlamentarial Health Meeting Perkins School for the Blind Peru Horizontal Cooperation Contribution Regional Development Support	1,617 3,507 2,500 66,987	3,049 10,000 63,930	6,315			394	2,655 10,000 11,162	4,272 3,507 2,500 10,000 78,149		4,272 3,507 2,500 10,000 78,149
Scientific Monographs Senal-Brazil - PAT-SENAL-OEA Social Affairs Department Administrative Support Tinker Found - Tech. Coop. Seminar HQ. UN Diagnostic Study San Juan River	9,206 10,98D 396 8,520 176,768	9,240 ^J	(8,446)			10,000 3,979 396 176,006	(9,206) (406) (396) (175,421)	10,574 8,520 1,347		10,574 8,520 1,347

SPECIAL MULTILATERAL FUND FOR THE INTER-AMERICAN COUNCIL FOR INTEGRAL DEVELOPMENT SPECIFIC FUNDS STATEMENT OF CHANGES IN NET ASSETS AND FUND BALANCES

	Cash		From	January 1, 199	From January 1, 1996 to December 31, 1997	31, 1997		Cash		Fund Balance
Donor and Project	Balance Jan. 1, 1996	Balance Jan. 1, 1996 Contributions Transfers	Transfers	Interest income	Returns and Refunds	Expenditures	Net Change	Balance Dec.31 1997	Unilquidated Obligations	(deflcit) Dec.31 1997
UN Plan Titlcaca Basin	\$145,644	\$47,600	\$(585)			\$191,342	\$(144,327)	\$1,317		\$1,317
UNDP Natural Hazards Mittoation	33,484	•				33,430	(33 430)	54		54
UNEP/GEF I-A Strategy for Participation		22,877				23,779	(305)	(902)		(305)
UNEP/GEF Sao Francisco River Basin - Brasil		279,750				75,462	204 288	204,288	\$105,865	98,423
UNEP/GEF Upper Paraguay River Basin		229,750				52,183	177,567	177,567	123,887	53,680
UNEP Approach to Managing the Environment		395,000					395,000	395,000		395,000
UNEP La Amistad Costa Rica	22,408	•			\$264	4,040	(3,776)	18,632		18,632
UNEP Basin of the Bermelo River		1,198,225				293,710	904,515	904,515	684,535	219,980
UNEP Rio Bermelo Basin		231,000			-	221,679	9,321	9,321		9,321
UNEP Source Book	19,300					18,766	(18,766)	534		534
UNEP Water Resources	9.216					1,028	(1,028)	8,188		8,188
UNEP Watershed Colombia-Venezuela	11,448					9,378	(9,378)	2,070		2,070
UNICEF PROPOSAL/CEPAL	•	43,980	2,222			12,589	33,613	33,613	28,501	5,112
World Bank GEF	118,585	745,483				677,040	68,443	187,028	76,696	110,332
World Bank-Symposium Early Child Development		000'6				8,761	239	239		239
	\$14,349,663	\$19,645,633	(1,289,663)	\$1,183,144	\$(353,999)	19,006,226	\$178,889	\$14,528,552	\$3,377,389	\$11,151,163



SECTION III

FINANCIAL STATEMENTS

OF THE ROWE MEMORIAL BENEFIT FUND AND

THE LEO S. ROWE PAN AMERICAN FUND

WITH

REPORTS OF INDEPENDENT AUDITORS



ROWE MEMORIAL BENEFIT FUND AND

LEO S. ROWE PAN AMERICAN FUND

The Rowe Funds are trust funds established from monies made available by Dr. Leo S. Rowe, former Director General of the Pan American Union, the predecessor of the General Secretariat, and are administered within the General Secretariat by special committees.

Ernst & Young LLP has audited the accompanying financial statements of these trust funds and their opinion on the statements of each fund is included in this report.

Rowe Memorial Benefit Fund

The Fund is administered by the Rowe Memorial Benefit Fund Committee. The Committee is composed of five <u>ex-officio</u> members who are officers of the General Secretariat.

Beginning in 1931, the assets of the Fund have been accumulated principally by contributions received from Dr. Rowe during his lifetime and are held in trust to provide certain benefits to staff members of the General Secretariat.

Leo S. Rowe Pan American Fund

The Fund is administered by the Committee of the Leo S. Rowe Pan American Fund. The Committee is composed of representatives from four OAS member states, elected by representatives to the Permanent Council for a four year term and with the Secretary General of the OAS as a permanent member.

The Fund was established in 1948 as a trust in accordance with the will of Dr. Rowe. Its purpose is to provide loans to students from member states other than residents and citizens of the United States and to make loans to OAS staff members for educational purposes or in emergency situations.



ROWE MEMORIAL BENEFIT FUND
FINANCIAL STATEMENTS
YEARS ENDED DECEMBER 31, 1997 AND 1996
WITH
REPORT OF INDEPENDENT AUDITORS

II ERNST & YOUNG LLP

Report of Independent Auditors

Board of External Auditors Organization of American States

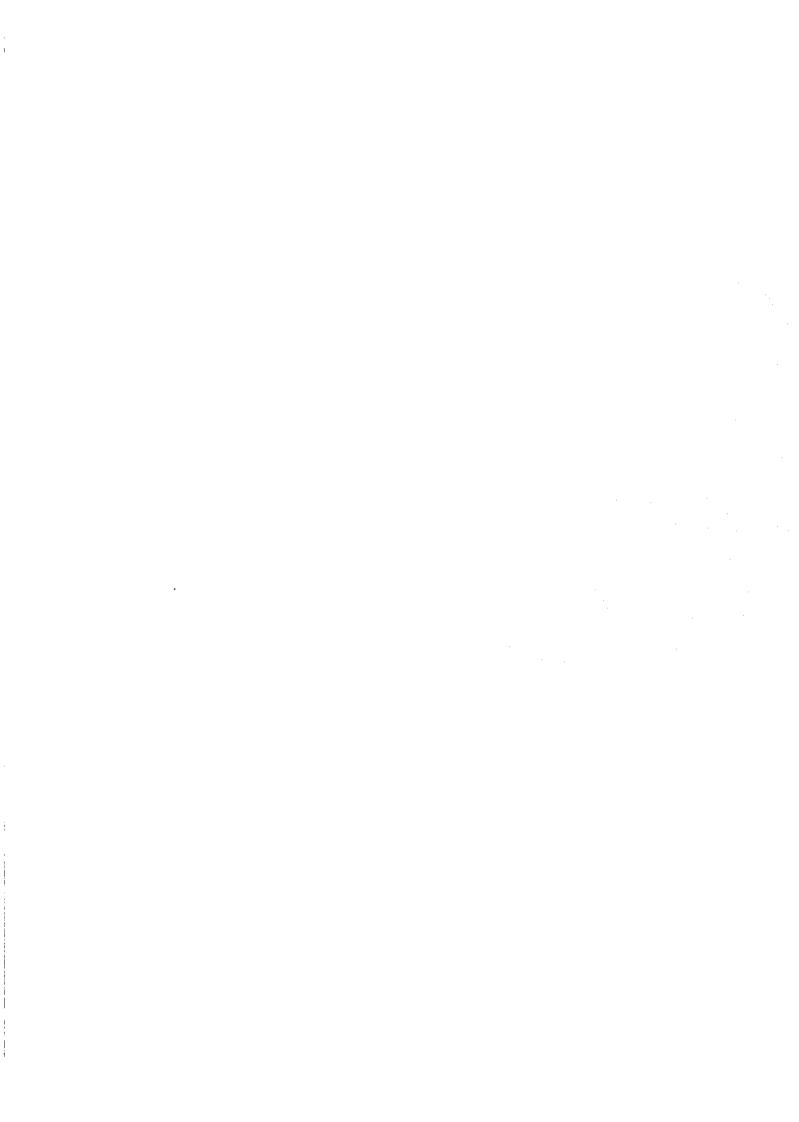
We have audited the accompanying statements of financial position of the Rowe Memorial Benefit Fund (the Fund) as of December 31, 1997 and 1996, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Fund's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Rowe Memorial Benefit Fund at December 31, 1997 and 1996, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

Ernet + Young LLP

March 13, 1998



ROWE MEMORIAL BENEFIT FUND STATEMENTS OF FINANCIAL POSITION

		Decer	nbei	· 31,
Assets		1997	-	1996
Assets				
Equity in OAS Treasury Fund (Note 3)	\$	15,791	\$	20,681
Investments at market value (Note 4)		272,289		226,992
Total unrestricted net assets	\$_	288,080	\$_	247,673

STATEMENTS OF ACTIVITIES

	γ	ear ended	Dec	ember 31
	****	1997		1996
Income				
Dividends and Interest \$	\$	7,414	\$	7,357
Capital gains distributions from mutual funds		26,158		11,963
Realized gains on investments		-		1,242
Income from OAS Treasury Fund (Note 3)		1,071		1,200
Change in unrealized gains/losses on investments (Note 4)		11,724		2,267
		46,367		24,029
Awards and other benefits (Note 1)	egine)	(5,960)		(600)
Change in net assets		40,407		23,429
Unrestricted net assets, beginning of year	*****	247,673		224,244
Unrestricted net assets, end of year	\$_	288,080	\$	247,673

ROWE MEMORIAL BENEFIT FUND STATEMENTS OF CASH FLOWS

	Year ended Dec	ember 31
	1997	1996
Operating activities		
Change in net assets	\$ 40,407 \$	23,429
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Unrealized gains on investments	(11,724)	(2,267)
Gain on sale of securities	wassessessessessessessessessessessessesse	(1,242)
Net cash provided by operating activities	28,683	19,920
Investing activities		
Proceeds from sale of securities	ça	3,235
Purchase of securities	(33,573)	(22,554)
Net cash used in investing activities	(33,573)	(19,319)
Net increase in cash and cash equivalents	(4,890)	601
Equity in OAS Treasury Fund, beginning of year	20,681	20,080
Equity in OAS Treasury Fund, end of year	\$ 15,791_\$ <u></u>	20,681

ROWE MEMORIAL BENEFIT FUND NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 1997 AND 1996

1. Organization and Financing

The assets of the Rowe Memorial Benefit Fund (Fund) have been accumulated principally from contributions received from Dr. Leo S. Rowe, a former Director General of Pan American Union. These assets are held in trust to provide certain welfare benefits for employees of the OAS. Administrative functions of the Fund are provided without charge by the General Secretariat of the OAS. No amounts are recorded in the accompanying financial statements relating to the use of services and facilities provided to the Fund as no objective basis is available to measure the value of such contributions.

2. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

3. Equity in OAS Treasury Fund

All U.S. dollars available for use in carrying out the activities of the various funds of the OAS are consolidated in the Treasury Fund. Each fund administered by the General Secretariat maintains an equity to the extent of its cash balance retained therein. The Treasury Fund is administered by the General Secretariat and amounts not immediately required for operations are invested. Income earned by the Treasury Fund is added to the equity of each fund in proportion to its balance.

4. <u>Investments</u>

In 1996, the Fund adopted Financial Accounting Standard No. 124 (FAS 124), "Accounting for Certain Investments Held by Not-For-Profit Organizations". FAS 124 requires the Fund to report investments in equity securities with readily determinable market values and all investments in debt securities at market value with gains and losses included in the statement of activity.

Investments are presented in the financial statements at market value as determined by the latest available published or brokers' prices.

(In Thousands) December 31, 1997

	Cost	Gross Unrealized <u>Gains</u>	Gross Unrealized <u>Losses</u>	Net Unrealized <u>Gains</u>	Approximate Market Value
Mutual funds invested in Equity and Fixed income securities	\$238	35	(1)	34	\$ 272
(In Thousands) December 31, 1996					
	Cost	Gross Unrealized <u>Gains</u>	Gross Unrealized Losses	Net Unrealized <u>Gains</u>	Approximate Market <u>Value</u>
Mutual funds invested in Equity and Fixed income securities	\$205	23	(1)	22	\$ 227

LEO S. ROWE PAN AMERICAN FUND
FINANCIAL STATEMENTS
YEARS ENDED DECEMBER 31, 1997 AND 1996
WITH
REPORT OF INDEPENDENT AUDITORS



ERNST & YOUNG LLP

Report of Independent Auditors

Board of External Auditors Organization of American States

We have audited the accompanying statements of financial position of the Leo S. Rowe Pan American Fund (the Fund) as of December 31, 1997 and 1996, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Fund's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Leo S. Rowe Pan American Fund at December 31, 1997 and 1996, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

Ernot & Young LLP

March 13, 1998



LEO S. ROWE PAN AMERICAN FUND STATEMENTS OF FINANCIAL POSITION

		Decer	mber :	31,
<u>Assets</u>		1997		1996
Equity in OAS Treasury Fund (Note 4)	\$	216,863	\$	13,211
Investments at market value (Note 7) Mutual funds invested in equity investments Mutual funds invested in fixed income securities Loans receivable (Note 5) Students Installments not yet due Installments past due Allowance for uncollectible loans		2,445,038 4,700,208 7,145,246 2,141,657 527,978 (423,938)	-	1,956,831 4,778,098 6,734,929 1,998,907 439,256 (292,458)
Employees of the Organization of American States Total Assets	\$	2,245,697 581,219 2,826,916 10,189,025	- •	2,145,705 637,797 2,783,502 9,531,642
Liabilities and Net Assets	Ψ	10,169,023	Ψ.	_9,031,042
Miscellaneous payables		88,510		202,526
Unrestricted Net Assets Committee designated (Note 1) Available for loans Total Net Assets Total Liabilities and Net Assets	\$	1,000,000 9,100,515 10,100,515 10,189,025	\$]	1,000,000 8,329,116 9,329,116 9,531,642

LEO S. ROWE PAN AMERICAN FUND STATEMENTS OF ACTIVITIES

	Year ended D	ecen	ıber 31,
Income	1997		1996
Dividend and interest income (Note 3) Capital gain distributions from mutual funds Realized gains on investments Miscellaneous income (Note 3) Unrealized losses on investments (Note 7)	\$ 336,938 638,164 34,277 3,967 (39,495) 973,851	\$	333,255 306,945 66,576 7,385 (201,736) 512,425
Expenses			
Increase in allowance for uncollectible loans (Note 5) Investment management and custodian fees Administrative expenses (Note 6) Other expenses	131,481 15,000 20,000 35,971 202,452		94,684 15,000 20,000 27,075 156,759
Change in net assets	771,399	****	355,666
Net assets, beginning of year Net assets, end of year	\$ 9,329,116 10,100,515	\$ 	8,973,450 9,329,116

LEO S. ROWE PAN AMERICAN FUND STATEMENT OF CASH FLOWS

	Year ended D	ecember 31,
Operating Activities	1997	1996
Change in net assets	\$ 771,399 \$	355,666
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Unrealized loss on investments	39,495	201,736
Gain on sale of investments	(34,277)	(66,576)
Increase in provision for uncollectible loans	131,480	94,684
Changes in operating assets and liabilities:		
(Increase) in loans to students Decrease (increase) in loans to employees (Decrease) increase in miscellaneous payables Net cash provided by operating activities	(231,472) 56,578 (114,016) 619,187	(344,926) (83,163) 134,452 291,873
Investing activities		
Proceeds from the sale of investments Purchase of investments Net cash used in investing activities	500,000 (915,535) (415,535)	215,500 (811,014) (595,514)
Net increase (decrease) in cash and cash equivalents	203,652	(303,641)
Equity in OAS Treasury Fund, beginning of year Equity in OAS Treasury Fund, end of year	13,211 \$ 216,863 \$	316,852 13,211

LEO S. ROWE PAN AMERICAN FUND NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 1997 AND 1996

1. Organization and Financing

The Leo S. Rowe Pan American Fund (Fund), a charitable trust, was established in 1948 by the Governing Board of the General Secretariat of the Pan American Union (PAU) in accordance with the will of Dr. Leo S. Rowe, a former Director General of the Pan American Union. The purpose of the Fund is to provide loans to students from member states, who desire to study at colleges in the United States and to provide education and emergency loans to employees of the OAS. The Committee designated net assets of \$1,000,000 as being comprised of investments not considered to be available for the purpose of granting loans.

2. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

3. Reclassifications

Certain prior year amounts have been reclassified to conform to current year financial statement presentation.

4. Equity in OAS Treasury Fund

All U.S. dollars available for use in carrying out the activities of the various funds of the OAS are consolidated in the Treasury Fund. Each fund administered by the General Secretariat maintains an equity to the extent of its cash balance retained therein. The Treasury Fund is administered by the General Secretariat and amounts not immediately required for operations are invested. Income earned by the Treasury Fund is added to the equity of each fund in proportion to its balance.

5. Loan Status

Non-interest bearing loans are granted to students, payable on various terms not to exceed five years from the termination of the studies for which the loans are granted. The Committee of the Leo S. Rowe Pan American Fund (Committee) has extended the repayment dates for certain loans.

The activity in the allowance for uncollectible loans was as follows:

•	1997	1996
Balance, beginning of year	\$ 292,458	\$ 197,774
Provision for uncollectible loans	131,480	<u>94,684</u>
Balance, end of year	<u>\$ 423.938</u>	<u>\$ 292,458</u>

In the opinion of the Committee, the allowance of \$423,938 at December 31, 1997 is sufficient to provide for losses that may be incurred upon the ultimate realization of these loans.

During 1997 and 1996 the Fund disbursed new student loans aggregating approximately \$687,000 and \$680,000, respectively. The Fund received loan repayments of approximately \$456,000 and \$333,000 in 1997 and 1996, respectively.

New loans to employees for educational purposes or in emergency situations aggregated \$165,000 and \$184,000 in 1997 and 1996 respectively. The Fund received loan repayments of approximately \$263,000 and \$144,000 in 1997 and 1996 respectively. The interest rate on new employee loans granted in 1997 remained at 7.5%. Interest rates on outstanding loans granted in 1996 varied from 8% to 7.5%.

6. Administrative Expenses

The Committee authorized payments of \$20,000 in both 1997 and 1996 to the General Secretariat of the OAS as a reimbursement for a portion of costs incurred in the administration of the Fund. The accompanying financial statements include approximately \$35,000 and \$28,000 in other expenses related to the services of a contract employee in 1997 and 1996, respectively. No additional amounts are recorded in the accompanying financial statements relating to the use of services and facilities provided to the Fund by the General Secretariat as no objective basis is currently available to measure the value of such contribution.

7. <u>Investments</u>

In 1996, the Fund adopted Financial Accounting Standard No. 124 (FAS 124), "Accounting for Certain Investments Held by Not-For-Profit Organizations". FAS 124 requires the Fund to report investments in equity securities with readily determinable market values and all investments in debt securities at market value with gains and losses included in the statement of activity.

Investments are presented in the financial statements at market value as determined by the latest available published or brokers' prices.

(In Thousands) December 31, 1997

	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Net Unrealized <u>Gains</u>	Approximate Market Value
Mutual funds invested in Fixed income securities	\$4,670	70	(40)	30	\$4,700
Mutual funds invested in Equity investments	2.390	55	-	55	2.445
	\$ <u>7.060</u>	<u> 125</u>	(40)	<u>85</u>	\$ <u>7.145</u>
(In Thousands) December 31, 1996					
	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Net Unrealized <u>Gains</u>	Approximate Market Value
Mutual funds invested in Fixed income securities	\$4,768	51	(41)	10	\$4,778
Mutual funds invested in Equity investments	<u>1.843</u>	<u>114</u>		114	1.957
	\$ <u>6.611</u>	<u>165</u>	<u>(41)</u>	<u>124</u>	\$ <u>6,735</u>

SECTION IV

FINANCIAL STATEMENTS

OF THE INTER-AMERICAN DEFENSE BOARD

WITH

REPORT OF INDEPENDENT AUDITORS



Report of Independent Auditors

Board of External Auditors Organization of American States

We have audited the accompanying statements of financial position of the Inter-American Defense Board (the Board) as of December 31, 1997 and 1996, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Board's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Inter-American Defense Board at December 31, 1997 and 1996, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

Ernst & Young LLP

February 20, 1998



INTER-AMERICAN DEFENSE BOARD STATEMENTS OF FINANCIAL POSITION

	Decem	ber 31
	1997	1996
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 237,812	\$ 180,071
Prepaid expenses and other assets	54,092 291,904	74,619 254,690
Property and equipment, at cost:		
Furniture and equipment	984,167	706,759
Less accumulated depreciation	610,513	543,170
Total assets	373,654 665,558	163,589 418,279
LIABILITIES AND NET ASSETS		
Current liabilities: Accounts payable	\$ 206,552	\$ 13,867
Accrued leave (Note 2)	162,475	192,379
	369,027	206,246
Unrestricted net assets	296,531	212,033
Total liabilities and net assets	\$ 665,558	\$ 418,279

See accompanying notes

INTER-AMERICAN DEFENSE BOARD STATEMENTS OF ACTIVITIES

	Year ended [Year ended December 31		
	1997	1996		
Revenue:				
Funding received from the Organization of American States (Note 5)	\$ 2,500,000	\$ 2,151,200		
Interest and other income	32,760	29,371		
Total revenue	2,532,760	2,180,571		
Expenses:				
Personnel	1,756,769	1,527,508		
Building and maintenance	109,509	81,657		
Equipment and supplies	161,797	173,918		
Other general and administrative	146,148	124,438		
Travel	68,722	60,604		
Depreciation	67,343	34,442		
Documents	54,297	30,421		
Contracts	83,677	89,730		
Total expenses	2,448,262	2,122,718		
Change in net assets	84,498	57,853		
Unrestricted net assets, beginning of year	212,033	154,180		
Unrestricted net assets, end of year	\$ 296,531	\$ 212,033		

INTER-AMERICAN DEFENSE BOARD STATEMENTS OF CASH FLOWS

	Year ended I	December 31
	1997	1996
Operating activities		
Change in net assets	\$ 84,498	\$ 57,853
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation	67,343	34,442
Changes in operating assets and liabilities:		
Decrease in prepaid expenses and other assets	20,527	27,463
Increase in accounts payable	192,685	7,491
Decrease in accrued leave .	(29,904)	(2,739)
Net cash provided by operating activities	335,149	124,510
Investing activities		
Purchase of property and equipment	(277,408)	(81,577)
Net cash used in investing activities	(277,408)	(81,577)
Net increase in cash and cash equivalents	57,741	42,933
Cash and cash equivalents at beginning of year	180,071	137,138
Cash and cash equivalents at end of year	\$ 237,812	\$ 180,071

See accompanying notes

INTER-AMERICAN DEFENSE BOARD NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 1997 AND 1996

1. Organization

The Inter-American Defense Board (the Board) was established on March 30, 1942 and was designated, by executive order, as a public international organization on March 26, 1951. The Board is comprised of military officers representing the highest echelons of their nations' defense establishments. Its mission is to maintain the collective self-defense of the Western Hemisphere with peace and security as primary objectives.

The Inter-American Defense College was established in 1962 as a suborganization of the Board. Its primary goal is the preparation of future military and civilian leaders for their role in hemispheric security.

2. Summary of Significant Accounting Policies

<u>Basis of presentation</u> - The accompanying financial statements are prepared on the accrual basis of accounting.

<u>Cash and Cash Equivalents</u> - The Board considers highly liquid investments with original maturities of three months or less to be cash equivalents.

<u>Depreciation</u> - Depreciation expense is recognized using the straight-line method over the estimated useful life of the assets. The useful life of furniture and printing equipment is estimated at ten years, and the estimated life of other equipment is five years.

In-Kind Contributions - Significant contributions are received by the Board from the Organization of American States (OAS) and member countries in the form of use of facilities, services of military personnel and air transportation. No amounts are recorded in the accompanying financial statements relating to the use of such facilities or services since the Board deems it impractical to measure the value of such contributions.

Employee benefits - The Board provides certain benefits to its employees, which accrue to them during periods of employment and are payable upon separation. All employees are entitled to accrued vacation; certain other employees receive terminal pay, merit awards and special leave. The payments made during 1997 and 1996 for these benefits amounted to approximately \$177,000 and \$4,200 respectively.

<u>Income taxes</u> - The Board is a public international organization, and as such is exempt from paying income tax.

3. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

4. Pension Plan

Substantially all of the employees of the Board participate in a contributory multi-employer pension plan administered by the Retirement and Pension Committee of the Organization of American States (OAS). Contributions to the Plan by the Board and employees are based on fixed percentages of annual pensionable salaries. Pension expense approximated \$202,000 and \$213,000 in both 1997 and 1996, respectively.

5. Funding

The Board is an affiliated agency of the OAS, and as such receives a substantial portion of its funding through OAS appropriations; however, the two organizations maintain separate management structures.

Funding received from the OAS in the form of direct cash contributions decreased from \$2,151,200 in 1996 to \$2,500,000 in 1997. The OAS has currently appropriated \$2,192,500 for 1998. The Board relies upon the OAS for funding substantially all of its operating activities and is dependent upon the continued financial support of the OAS.

The headquarters of the Board is housed in a building owned by the General Secretariat of the OAS; therefore, expenditures incurred for building renovation and improvements are not capitalized by the Board.

6. Program Expenses

The Board incurred approximately \$1,210,430 and \$1,086,000 in 1997 and 1996, respectively, related to the Inter-American Defense College. All other expenses incurred were classified as General and Administrative Expenses.

7. Impact of Year 2000 (unaudited)

The Year 2000 issue is the result of computer programs being written using two digits rather than four to define the applicable year. Any of the Board's computer programs that have time-sensitive software may recognize

a date using "00" as the year 1900 rather than the year 2000. This could result in system failure or miscalculations causing disruptions of operations, including among other things, a temporary inability to process transactions, and invoices, or engage in normal business activities.

The Board has substantially completed an assessment and a process of modifiying or replacing portions of its software and equipment so that its computer systems will function properly with respect to dates in the year 2000 and after.

SECTION V

FINANCIAL STATEMENTS

FUND FOR THE INTERNATIONAL COMMISSION OF SUPPORT AND VERIFICATION II

WITH

REPORT OF INDEPENDENT AUDITORS



■ Phone: 202 327 6000

Report of Independent Auditors

Board of External Auditors Organization of American States

We have audited the accompanying statements of assets, liabilities and fund balance of the Fund for the International Commission of Support and Verification II of the Organization of American States (the Fund), pursuant to the agreement between the Organization of American States (the OAS) and the United States Department of State (the Agreement), as of December 31, 1997 and the related statement of activity and changes in fund balance from July 1, 1993 (inception) to December 31, 1997. These financial statements are the responsibility of the Fund's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 2, the financial statements of the Fund have been prepared on the basis of accounting practices prescribed by the Budgetary and Financial Rules of the Organization of American States (which include the applicable financially-oriented General Standards adopted by the General Assembly of the OAS) which is a comprehensive basis of accounting other than generally accepted accounting principles.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Fund at December 31, 1997, and its activity and its changes in fund balance from July 1, 1993 (inception) to December 31, 1997 on the basis of accounting described in Note 2.

Our audit has been made primarily for the purpose of expressing an opinion on the basic financial statements mentioned above for the Fund taken as a whole. The accompanying supplementary information in Schedule 1 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Schedule 1 has been subjected to the procedures applied in the audit of the basic financial statements and in our opinion is fairly stated in all material respects in relation to the basic financial statements mentioned above taken as a whole.

Ernst & Young LLP

March 13, 1998



ORGANIZATION OF AMERICAN STATES INTERNATIONAL COMMISSION OF SUPPORT AND VERIFICATION II

STATEMENTS OF ASSETS, LIABILITIES AND FUND BALANCE

AS OF DECEMBER 31, 1997

	De	ecember 31
<u>ASSETS</u>	September 1	1997
Equity in OAS Treasury Fund (Note 4) Other assets	\$	44,920
	42-A100100000	44,920
LIABILITIES AND FUND BALANCE		
Unliquidated Obligations		26,221
Accounts payable		18,699
Fund balance	\$	44,920

ORGANIZATION OF AMERICAN STATES INTERNATIONAL COMMISION OF SUPPORT AND VERFICATION II

STATEMENTS OF ACTIVITY AND CHANGES IN FUND BALANCE

	Biennium ended	Biennium ended	July 1, 1993 (Inception)		
	Dec. 31, 1997	Dec. 31, 1995	to Dec. 31, 1993		TOTAL
Increases					
Contributions (Note 4)					
United States - State Department	\$ 1,787,100	\$ 6,350,000	\$ 5,000,000	↭	13,137,100
European Economic Community (EEC)	207,275	989,504	,		1,196,779
Canada - Cooperation Office in Nicaragua	4,904	1	1		4,904
Other financing sources	11,494	•	ı		11,494
Other income	3,497	1	ı		3,497
	2,014,270	7,339,504	5,000,000		14,353,774
Decreases					
Obligations and Expenditures					
Operational Costs	853,280	1,719,591	691,163		3,264,034
Programming, Following and Verification	1,350,130	3,349,085	1,661,469		6,360,684
Tri-partisan Commission	4,247	227,858	87,498		319,603
Institutional Support	1,027,775	1,685,477	391,890		3,105,142
Final audit - Project closing costs	105,339	i	1		105,339
European Community - Nueva Segovia	207,409	857,363			1,064,772
England - Purified water project	1	1,178	1		1,178
Germany Microprojects	1	11,596	•		11,596
Canada - Rehabilitation of armed groups	4,904	•	1		4,904
	3,553,084	7,852,148	2,832,020		14,237,252
Transfers					
Transfer from (to) CIAV I - U.S.	ı	•	63,412		63,412
Transfer from (to) CIAV I - Others		,	(100,433)		(100,433)
Transfer to OAS Democ Unprogrammed funds	(60,764)	ī	1		(60,764)
Return to Donor - European Economic Community	(18,699)	J	•		(18,699)
Return to Donor - Germany	1	(38)	,		(38)
	(79,463)	(38)	(37,021)		(116,522)
Fund balance at beginning of period	1,618,277	2,130,959	1		ŀ
Net change during period	(1,618,276)				F
Fund balance at end of period	o-	1,618,277	\$ 2,130,959	s I	£

See accompanying notes

INTERNATIONAL COMMISSION OF SUPPORT AND VERIFICATION II NOTES TO FINANCIAL STATEMENTS December 31,1997

1. <u>Organization</u>

On August 7, 1989, the five Central American Presidents met in Tela, Honduras, and entered into what is commonly known as the Tela Agreement (Agreement).

The Agreement provided for the demobilization and voluntary repatriation or relocation into Nicaragua and third countries of members of the former Nicaraguan Resistance and their families. The agreement also provided for the assistance to persons involved in combat operation in the countries of the region at their voluntary request. On September 6, 1989, the Tela agreement further established the International Commission of Support and Verification (CIAV) to execute and fulfill the objectives of the agreement. This commission is composed of the Secretaries General of the United Nations (CIAV/UN) and of the Organization of American States (CIAV/OAS).

In general, CIAV/UN is responsible for the activities conducted outside of Nicaragua, whereas CIAV/OAS is responsible for activities within Nicaragua.

The Secretary General of the OAS established an OAS International Commission of Support and Verification (CIAV I) to account for the proceeds and disbursements pursuant to CIAV's activities. On December 31, 1993, CIAV I was closed. The Secretary General of the OAS established an OAS International Commission of Support and Verification II (The Fund) to account for the on-going proceeds and disbursements pursuant to CIAV's activities. All unexpended balances of CIAV I were transferred to the Fund.

On December 31, 1997, CIAV II was closed. Certain amounts were refunded to the European Economic Community in accordance with donor specifications. The remaining fund balance was transferred to the Unit for Promotion of Democracy.

2. Basis of Accounting

The accompanying financial statements have been prepared in accordance with the Budgetary and Financial Rules of the OAS (Rules). The Rules provide the basis for the accounting principles applied in the preparation of the financial statements. The Rules were adopted to meet budgetary and other requirements of the OAS and, as such, result in accounting principles and a financial statement display which vary in certain material respects from generally accepted accounting principles. The significant deviation from generally accepted accounting principles is as follows:

Unliquidated obligations include amounts related to commitments resulting from offers made by the Fund to vendors to disburse monies for the procurement of goods or services in future periods. This amount represents liabilities to unrelated third party at December 31,1997 and activities related to the completion of the project.

3. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

4. Equity in OAS Treasury Fund

All U.S. dollars available for use in carrying out the activities of the various funds of the OAS are consolidated in the OAS Treasury Fund. Each fund administered by the General Secretariat maintains an equity to the extent of its cash balance retained therein. The OAS Treasury Fund is administered by the General Secretariat, and amounts not immediately required for operations are invested. Subject to certain conditions, income earned by the OAS Treasury Fund is added to the equity of each fund in proportion to its balance.

5. Funding

The Government of the United States has contributed to CIAV/OAS a total of \$13,137,100 from its inception to December 31, 1997. In addition CIAV/OAS received \$1,196,779 from the European Community Commission.

6. Status of the Commission

CIAV/OAS was headquartered in Managua, Nicaragua and its activities included a number of stages: demobilization, repatriation and monitoring of guaranteed human and civil rights, programs for development areas, and assistance to members of the Resistance and their families. CIAV/OAS ended its activities on December 31, 1997.

7. Administrative Support

The General Secretariat of the OAS has provided non-reimbursable administrative support in the form of personnel, communication and office space to CIAV/OAS.

SECTION VI

FINANCIAL STATEMENTS

FUNDS FOR THE UNIT FOR THE PROMOTION OF DEMOCRACY

WITH

REPORT OF INDEPENDENT AUDITORS



Phone: 202 327 6000

Report of Independent Auditors

Board of External Auditors Organization of American States

We have audited the accompanying combined statement of assets, liabilities and fund balance of the activities of the Unit for the Promotion of Democracy of the Organization of American States (the Unit) as of December 31, 1997, and the related combined statement of activity and changes in fund balance for the biennium then ended. These financial statements are the responsibility of the Unit's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 2, the financial statements of the activities of the Unit have been prepared on the basis of accounting practices prescribed by the Budgetary and Financial Rules of the Organization of American States (which include the applicable financially-oriented General Standards adopted by the General Assembly of the OAS) which is a comprehensive basis of accounting other than generally accepted accounting principles.

In our opinion, the financial statements referred to above present fairly, in all material respects, the Unit's assets, liabilities and fund balance at December 31, 1997, and the activity and changes in fund balance for the biennium then ended on the basis of accounting described in Note 2.

Our audit has been made primarily for the purpose of expressing an opinion on the basic financial statements mentioned above for the Unit taken as a whole. The accompanying supplementary information in Schedule 1 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Schedule 1 has been subjected to the procedures applied in the audit of the basic financial statements and in our opinion is fairly stated in all material respects in relation to the basic financial statements mentioned above taken as a whole.

As explained in Note 1, the financial statements being presented are only for the funds referred to above, which was established by the Organization of American States to account for the assets, liabilities and fund balance and the support, revenues and expenses of activities of the Unit for the Promotion of Democracy.

Ernet & Young LLP

March 13, 1998



ORGANIZATION OF AMERICAN STATES OAS / DEMOC

COMBINING STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE December 31, 1997

COMBINED		7,492,704	7,842,188		2,062,996	5,584,415
MINE CLEARING CENTRAL AMERICA		\$ 1,669,491 \$	\$ 1,669,491 \$		\$ 536,668 \$	\$ 1,669,491 \$
OTHER DEMOCRATIC INITIATIVES		2,904,683	2,983,979		652,366	2,321,285
PROGRAM FOR PEACE GUATEMALA		400,438	400,438		96,737	303,701 400,438
_ #		49	• ' _⊷		.	مليا
ELECTORAL OBSERVATION / TECH, ASSISTANCE GUATEMALA		229,524	229,524		60,534	168,990 229,524
		€9	 		⇔	
ELECTORAL OBSERVATION NICARAGUA		341,374	341,374		15,944	325,430
l		69	₩		49	
ELECTORAL OBSERVATION TECHASSISTANCE PERU		92,896	968'56		158	968,896
		₩	₩		€9	وع
INTERNAT. CIVILIAN PRESENCE HAITI		1,555,152	\$ 1,825,340		686,835	1,050,841
		₩	1 11		€9	
PROMOTION DEMOCRACY AND PEACE SURINAME		296,146	296,146		13,754	282,392 296,146
ı		49	 + 9	ίτΙ	↔	↔
	ASSETS	Equity in OAS Treasury Fund	Office assets	LIABILITIES AND FUND BALANCE	Unliquidated obligations	Accounts payable Fund balance
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ORGANIZATION OF AMERICAN STATES OAS / DEMOC

COMBINING STATEMENT OF ACTIVITY AND CHANGES IN FUND BALANCE FOR THE BIENNUM ENDED DECEMBER 31, 1997

сонвиер	125,911 432,632 700,000 180,180 837,123 229,000 150,186 424,186 539,000	926,426 3,225,339 199,833 120,000 4,323,308 5,000 68,780 64,622	1,047 1,344,119 2,131,829 377,536 11,033,160 2,525,590 17,433,301	9,257,269 (3,672,854) 5,584,415
1	♦ >		1.1	
MINE CLEARNO CENTRAL AMERICA	\$ 291,450 180,180 250,000 150,000	1,486,281 100,000 535,401 75	1,047 302,624 554,873 39,729 861,283 531,228	(288,468)
OTHER DEMOCRATIC INITATIVES	\$ 125,911 71,022 150,186	928,983 120,000 2,045,489 10,380 (1,000)	451,850 454,633 111,903 1,363,384 318,354 2,700,124	1,570,438 750,847 \$ 2,321,285
PROGRAM FOR PEACE QUATEMALA	\$ 700,000 113,084 539,070	583,325	63,094 255,593 67,507 1,119,498 185,482 1,691,174	59,396 244,305 \$ 303,701
ELECTORAL OSSERVATION / TRO.L ASSISTANCE OUNTEINLA	\$ 724,039	497,095 5,000 (5,254)	147,470 168,417 38,285 686,681 152,314 1,193,167	141,277 27,713
ELECTORAL GESERVATION MCARAGUA	\$ 70,220 240,000 200,000	226,750 199,983 1,200,000 120 2,137,073	181,186 284,542 74,232 11,145,338 128,145 1,811,643	325,430 \$ 325,430
ELECTORAL OBSERVATION TECHASSISTANCE PERU		\$ 263	44,148	43,885
HTTERNATTONAL CIVILIAN PRESENCE HATT		\$ 20,060 60,681 80,741	80,420 (54,155) (443) 5,331,151 1,127,565 6,684,538	7,654,638 (6,603,797)
PROMOTION DEMOCRACY AND PEACE SURHYAME	\$ 224,186	926,426 25,000 58,400 1,234,012	117,475 467,926 46,343 347,625 48,334 1,027,723	76,103
	Increases Contributions Bolivia Censele Censele Denmerk France Gundernula Honduras IADB Jayen Netherlands Norway Spanin	Suriname Swoden Swoden Switzefland United Kingdom United States United States One Treasury Fund Income Other Income/transfers	Decrences Refunds Orligations and Expenditures Travel Equipment Equipment Maintenance and Supplies Contracts Other	Fund balance beginning of period Net change during period Fund balance end of period

UNIT FOR THE PROMOTION OF DEMOCRACY NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 1997

1. Organization

In Resolution AG/RES.1063/90, the General Assembly requested the Secretary General to establish within the General Secretariat a Unit for the Promotion of Democracy. On October 15, 1990, the Secretary General by Executive Order 90-3 created the Unit for the Promotion of Democracy, assigning the following functions:

Develop standards and procedures for organizing electoral observation missions

Plan and coordinate electoral observer missions

Develop inventories and data banks of individuals and institutions specializing in political studies on democratic systems and institutions as well as human and material resources for carrying out missions, training, and other activities

Coordinate with other multilateral organizations, and governments and private institutions activities, and missions concerned with democratic development

Plan, and coordinate courses, seminars, and training programs to facilitate exchange of information and expertise in order to strengthen political institutions and democratic procedures in member states

The Secretary General established various OAS funds (the Funds) to account for the proceeds and disbursements pursuant to the activities coordinated by the Unit for the Promotion of Democracy.

2. Basis of Accounting

The accompanying financial statements have been prepared in accordance with the Budgetary and Financial Rules of the OAS (Rules). The Rules provide the basis for the accounting principles applied in the preparation of the financial statements. The Rules were adopted to meet budgetary and other requirements of the OAS and, as such, result in accounting principles and a financial statement display which vary in certain material respects from generally accepted accounting principles. The significant deviation from generally accepted accounting principles is as follows:

Unliquidated obligations include amounts related to commitments resulting from offers made by the Funds to vendors to disburse monies for the procurement of goods or services in future periods. This amount does not represent liabilities to unrelated third party commitments at December 31, 1997. It represents amounts anticipated to be expended in the subsequent year in the completion of these projects.

3. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

4. Equity in OAS Treasury Fund

All U.S. dollars available for use in carrying out the activities of the various funds of the OAS are consolidated in the OAS Treasury Fund. Each fund administered by the General Secretariat maintains an equity to the extent of its cash balance retained therein. The OAS Treasury Fund is administered by the General Secretariat, and amounts not immediately required for operations are invested. Subject to certain conditions, income earned by the OAS Treasury Fund is added to the equity of each fund in proportion to its balance.

5. Status of Missions

HAITI

At the Ad Hoc meeting of Ministers of Foreign Affairs held on October 2, 1991, it was resolved to establish an OAS civilian mission entrusted to facilitate reestablishment and strengthening of the democratic institutions in Haiti. To this end, financing from Member States and Permanent Observers totaling \$31,124,127 was received from inception until December 31, 1997. In addition there were in-kind contributions by other countries such as an aircraft by Argentina, Canada, Colombia, Chile and Venezuela.

PERU

On May 18, 1992, the President of Peru made a commitment to the OAS XXII General Assembly in Bahamas to hold elections for the Constituent Assembly. In subsequent meetings held by the Ministers of Foreign Affairs, the General Secretariat was requested to observe the electoral process leading to the elections which took place on November 22, 1992. Subsequently the OAS participated in the observation of municipal constituent elections, observation of a Constitutional Referendum and continued to provide long term technical assistance for electoral systems improvement. Total contributions to the mission since inception are \$5,644,880, out of which the United States contributed \$4,510,263; Japan \$1,000,000; E.E.C. \$100,207 and Argentina \$20,000.

SURINAME

On July 21, 1992 an agreement signed between the Secretary General of the Organization of American States and the Government of the Republic of Suriname

established the "Special Mission to Suriname". The purpose of the Mission is to assist the Government of the Republic of Suriname in formalizing and safeguarding durable peace, and in strengthening of the national institutions and the democratic order. Initially the Mission was established for a period of two years (1992-1994) but its mandate has been renewed for two additional two-year periods. The current mandate of the Mission will expire on July 21, 2000.

DEMOCRATIC INITIATIVES

The Unit of Democracy undertook a number of additional activities with the contributions of member states and observer states, including the electoral observation in Honduras, Venezuela, Dominican Republic and Panama. Among the largest contributors was the United States Government who contributed a total of \$3,861,366 since the inception of the Unit to December 31, 1997. Certain of these contributions are restricted as to their use.

MINE CLEARING ASSISTANCE PROGRAM IN CENTRAL AMERICA

At its XXII Regular Session, the General Assembly asked the Secretary General "to establish a Special Fund to accept contributions and pledges from those countries that wish to cooperate in mine-clearing operations in Central America"[AG/RES. 1191(XXII-O/92].

At the meeting of the Commission on Central American Security held in San Salvador, June 15-16, 1992, the Secretary General was asked to expand the mine removal program from Nicaragua to include the other Central American nations, Costa Rica, El Salvador, Guatemala and Honduras. The Secretary General, in turn, sought the assistance of the Inter-American Defense Board (IADB) in extending the mine removal program. Such a program would be implemented by each nation's army and, in the case of Costa Rica, specialized personnel.

The Secretary General made appeals for funding to member countries, observer countries, and members of the Partnership for Democracy and received affirmative responses from the Governments of Argentina, Brazil, Chile, Colombia, Peru and Uruguay. Grant funds were additionally received from the Governments of Germany, Italy, France, Spain, Sweden, and the United States.

ELECTORAL OBSERVATION AND TECHNICAL ASSISTANCE GUATEMALA

In a letter to the Secretary General of the OAS dated July 25, 1995, the Guatemalan Government invited the Organization of American States "to observe the general election process" in Guatemala. The objectives of the Mission were to observe the conduct of participants in the electoral process with the aim of verifying its conformity to prevailing election norms, observing the organization and management of the electoral process, the degree of freedom of expression, and the electioneering process. The general elections filled the offices of president and vice-president, congressional deputies, deputies to the Central American Parliament, mayors, council

members, and alternates from the country's municipalities. There were two rounds of elections, on November 12, 1995 and the second on January 7, 1996. From inception to December 31, 1997, financing in the amount of \$1,889,003 was received from Member States and Observer Countries.

In late 1994, the Guatemalan Government, through its National Fund for Peace (FONAPAZ), requested an OAS mission to develop a program designed to strengthen the capacity of Guatemalans to prevent and peacefully resolve conflicts affecting the population. After a series of meetings with Guatemalan authorities, the OAS proposal for a "Program for the Prevention and Resolution of Community Conflicts in Guatemala" was accepted. The program was subsequently renamed "Culture of Dialogue in Guatemala: Program for the Development of Resources for Peacebuilding" (PROPAZ). FONAPAZ and the Presidential Secretariat for Peace, Development and National Reconciliation (SEPAZ) were designated as the government counterparts for the Program.

The first pilot phase of the program is financed by a special contribution from the Guatemalan government, which agreed to contribute forty percent of the budget, and the remainder with DEMOC funds and special contributions by the Canadian and U.S. governments. In September 1996, a letter of understanding was signed by the OAS and the governments of Guatemala, Sweden, Norway and Denmark, which enhanced the Program to provide technical support and training to State institutions and civil society institutions at a national level. From inception to December 31, 1997, financing in the amount of \$1,994,875 was received from Member States and Observer Countries.

ELECTORAL OBSERVATION PROCESS IN NICARAGUA

In an effort to address the concerns of its people, the Nicaraguan Government formally requested that the OAS field an observation mission that could monitor the entire process leading up to the national elections, scheduled for October 1996, including registration, the campaign and the preparations for the national elections. The Government extended this information at the OAS General Assembly Meeting in June 1995 in Montrouis, Haiti. From inception to December 31, 1996, financing in the amount of \$2,137,072 was received from Member States and Observer Countries. In addition CIAV provided the mission on a temporary basis, the use of its vehicles and communication equipment to the extent possible without impeding on the work of the Commission.

6. Staffing and Administrative Support

Appropriations for the approved personnel posts budgeted on a recurring basis for the Unit for Promotion of Democracy, are financed by the Regular Fund of the Organization. Financing for experts or observers in specific missions of the Unit are, for the most part, financed by special contributions either for that mission or for missions of the Unit in general.

SUPPLEMENTARY INFORMATION



See accompanying notes

ORGANIZATION OF AMERICAN STATES OAS / DEMOC

COMBINING STATEMENT OF ACTIVITY AND CHANGES IN FUND BALANCE FROM INCEPTION TO DECEMBER 31, 1997

COMBINED	\$ 20,000 3,579	25,000 25,007 25,000 25,000 700,000	1,000 552,344 364,332 896,519 250,000 185,186	1,590,000 1,590,000 1,150,826 546,570	45,400 1,500 757,641	3,000 926,426 3,374,071 199,983	220,000 41,308,308 5,000	88,469 166,040 179,567 59,622 56,071,289	1,047	9,191,664 5,902,157 521,683 27,116,529 7,753,794 50,486,874	5,584,415	\$ 5,584,415
MINE CLEARING CENTRAL AMERICA (Jun. 15, 1992)	\$ 3,579	291,450	198,362 62,000 250,000	78,046	757.641	1,585,028	100,000.00 1,635,401	4,063 75 5,235,645	1,047	1,133,224 1,120,835 43,323 1,043,888 761,552 4,103,869	1,131,776	\$ 1,131,776
OTHER DEMOCRATIC INITATIVES	125 011	_	172,332	201601		978,968	120,000 3,861,366	65,833 45,992 4,000 6,185,695		1,123,224 540,428 148,315 1,616,018 436,425 3,864,410	2,321,285	\$ 2,321,285
PROGRAM FOR PEACE GUATEMALA (Aug. 8, 1995)		700.000	172,480	539.070		583,325		1,994,875		63,094 255,593 67,507 1,119,498 185,482 1,691,174	303,701	\$ 303,701
ELECTORAL OBSERVATION / TECH. ASSISTANCE GUATEMALA (Sep. 14, 1995)			\$ 724,039	100,000	1,500		1,056,218	(5,254)		220,363 250,263 48,382 1,024,944 1750,013	168,990	\$ 168,990
ELECTORAL OBSERVATION NICARAGUA (Jan 1, 1998)		70,220		240,000 200,000		226,750 199,983	1,200,000	120 2,137,073		181,186 284,542 74,232 1,143,538 128,145 1,811,643	325,430	\$ 325,430
ELECTORAL OBSERVATION TECH. ASSISTANCE PERU (May 19, 1992)	\$ 20,000	₩.		1,000,000			4,510,263	100,207 14,410 5,644,880		3,002,583 558,445 51,440 657,366 1,375,046 5,644,880	**	•
INTERNATIONAL CIVILIAN PRESENCE HAITI (Oct. 2, 1991)		\$ 5,000 50,000 1,072,297 20,000 25,000	1,000 353,982 130,000	91,875	45,400	3,000	29,020,060	83,469 56,702 60,681 31,124,127		3,130,446 2,326,690 32,528 19,992,868 4,590,754 30,073,286	1,050,841	\$ 1,050,841
PROMOTION DEMOCRACY AND PEACE SURINAME (Jul. 20, 1982)				\$ 845,165		926,426	25,000	5,000 58,400 1,859,991		337,544 565,361 55,956 518,409 100,329 1,577,599	282,392	\$ 282,392
	Inoreases Contributions Argentina Australia	Bolivia Brazil Canada Chile Colombia	Donnines Donnines France Germany Guatennala Honduras	IADB Italy Iapan Netherlands	Norway Panaun Russia	Spain Saint Kitts and Nevis Surjaame Sweden	Switzernan United Kingdom United States Uniterative	Orberdy Venezuela European Econ. Community OAS Treasury Fund income Other Income/Transfers	Decreases Refund to United States	Obligations and Expenditures Travel Equipment Maintenance and Supplies Contracts Other	Net change during period	Fund balance end of period

