



"...and if you spend yourselves [on] behalf of the hungry and satisfy the needs of the oppressed, then your light will rise in the darkness, and your night will become like the noonday. The Lord will guide you always; he will satisfy your needs in a sunscorched land and will strengthen your frame. You will be like a well-watered garden, like a spring whose waters never fail."

Isaiah 58:10-11, NIV

THE PRESIDENT'S MESSAGE



Quantifying change is more art than science. Sure, there are measurables attached to key performance indicators, which are guided by outcomes as directed by overarching strategies. But when you're dealing with people's lives, this seems a little clinical.

On closer examination of ADRA's work, it becomes clear that statistics cannot capture the whole picture. It is only in the intertwining narratives of our staff, the strategic development of the agency, and the changed lives of our beneficiaries that the real picture becomes evident.

It's a view held strongly by each member of our Board of Directors, but it is incredibly satisfying to hear similar sentiments from visitors to our office. More often than not, they express confidence in our projects and financial management. But the most common insight is that there is something 'difficult to pin down' about the agency. Perhaps what they sense is the air of purpose, the confidence of faith, and the blessings of time, talent, and tenacity that permeate our agency?

This year has been busy but God has continued to bless our work. Our development program has continued to grow from strength to strength, assisting more than 18 million people in 139 countries around the globe. While the majority of these projects were delivered in partnership with government agencies and civil society organizations, a number of them have been delivered in partnership with corporations, social enterprises, and

churches—a growing industry trend, but also an indication of a deepening sense of social responsibility in the wider community.

Disaster response remains a core part of ADRA's work. Checking the news, you may feel that there's a new disaster somewhere in the world every day, be it an earthquake in Nepal, a cyclone in Vanuatu, or humanitarian crises caused by civil unrest, such as in Syria, Yemen, and Ukraine. In 2015, ADRA initiated 155 emergency responses, helping 2,772,049 people affected by disaster. We're also working with communities vulnerable to natural disasters to better prepare for them so as to limit the damage and save lives when disaster strikes.

We lent a helping hand to 18 million people in 2015. But our job is far from done. There are still 836 million people living in extreme poverty, and new disasters impacting millions more. As we continue our work, we know that the greatest guide is our faith. Luke 4:18-19 comes to mind. "Reading from the scroll of Isaiah, Jesus said, 'The Spirit of the Lord is on me, because he has anointed me to proclaim good news to the poor. He has sent me to proclaim freedom for the prisoners and recovery of sight for the blind, to set the oppressed free, to proclaim the year of the Lord's favor" (NIV).

We know that with His blessing, we can continue to serve Him and do His work for many years to come.

Gratefully yours

ADRA International



Mission works with people in poverty and distress to create just and positive change through empowering partnerships and responsible action.

THE SUSTAINABLE **DEVELOPMENT GOALS**

2015 was a big year for the humanitarian world. The Millennium Development Goals (MDGs), which were set in 2000 as ambitious targets for eradicating extreme poverty and were adopted by world leaders and humanitarians alike, reached their deadline with much success.

Despite the progress made during those 15 years, there are still 836 million people living in extreme poverty, gender inequality persists, and conflicts remain the biggest threat to human development. The UN has now set 17 Sustainable Development Goals (SDGs) as new targets to reach by 2030, and ADRA is already working toward the targets.

The SDGs build upon the MDGs, which primarily dealt with poverty, education, and health in the poorest countries. The SDGs better reflect the current times and focus on inequality, environmental issues, and access to technology, while still having an overarching aim of eradicating poverty. The 17 goals also provide for a broader approach to addressing the root causes as well as the effects of poverty at all levels.

The new goals also differ from the MDGs in that they call for action by all countries—rich, poor, and middle income—to promote prosperity while protecting the planet. They call for the mobilization of governments, the private sector, and civil society to work toward the achievement of these common goals.

ADRA is committed to continuing our contribution to the global development agenda, and will continue to work closely with our partners and local communities to eradicate poverty and inequality.



FOOD SECURITY

NETWORK INVESTMENT IN

FOOD PROGRAMS: \$23,310,246 BENEFICIARIES AFFECTED: 2,032,448

BERNADETTE

Bernadette is a mother, grandmother, and teacher in Madagascar. She never expected to be a leader in her community, but she has found herself in that position as she's become involved with the local Farmer Field School (FFS), part of ADRA's ASOTRY program.

The first peeks of green have started to show, evidence that Bernadette and other member farmers are learning their lessons well.

"We have learned to plant in rows and keep our gardens in order," said a man who had been farming for 30 years before joining the FFS. "Something so simple! Now we use half as many seeds and harvest twice as much produce."

The village's remote location also adds an unusual threat: roaming cattle bandits. The villagers limit their livestock to be less of a target, but this affects their fertilizer supply. ADRA's agriculture agent, Ernest, taught them how to make an alternative fertilizer from vegetable compost.

Ernest's pride is evident as he walks through the fields with the FFS members, pointing out the techniques that are transforming their food supply. The success in these fields will go beyond providing food security for the farmers and their families. Bernadette eagerly shares that the proceeds from selling the group's produce will be put into savings and community improvements, such as metal roofs for everyone's homes and a pump for clean water in the village.

ASOTRY | At a Glance

- 32 communes were selected for ASOTRY
- 4,500 farmers received productivity or food security training
- ▶ 2,645 farmers were trained in marketing methods

In Madagascar, 83% of households are either food insecure or vulnerable to food insecurity; more than 90% of the population lives on less than \$2 per day; and more than 50% of children experience stunted growth due to malnutrition.

ASOTRY (meaning "harvest" in Malagasy) is a five-year innovative and integrated food security program, which aims to reduce vulnerability among food insecure households and communities in Madagascar.

ASOTRY aims to reach 264,380 people, effecting substantial and tangible improvements in malnutrition, agricultural productivity, and household and community resilience by addressing the major underlying causes of food security.

Increased production is central to food availability. ASOTRY is increasing farmers' knowledge, improving technologies and techniques, and promoting crop diversification through an innovative farmer training model. ADRA has also secured private sector partnerships to help farmers gain market access to sell their products, increasing the availability of food on the market.





NETWORK INVESTMENT IN

HEALTH PROGRAMS: \$23,984,582 BENEFICIARIES AFFECTED: 2,463,394

ZAWADI

Zawadi is one of 12 leader mothers in Mukolwe.

ADRA trains leader mothers to educate mothers of children under 5 on family planning, breastfeeding, and infant health and nutrition.

A leader mother is a teacher and a counselor. She is easy to find because she lives nearby or within the community. She is easy to relate to because she has been there—she knows the struggle of being a mother and wife, of maintaining a household, preparing meals, and working in the fields. Most importantly, she has valuable, lifesaving information.

One thing Zawadi has shared with her care group is a recipe for enriched porridge, which can complement breast milk to help babies who are above six months of age grow healthy and strong.

"Before this recipe they would just prepare cereal and feed the baby, without mixing in the other nutrient-rich foods," Zawadi said. "The baby would not be as strong."

"Since we have been shown how to make this kind of porridge, our children are in very good health," said Apendeki, one of the mothers in Zawadi's group. "The health of my children has improved because of this porridge."

"When I meet a new mother, I observe her children, and if they are not in good health I begin to teach her," Chekanabo, another care group beneficiary, said. "I feel bad when I see a woman who doesn't know how to care for her children, and I am compelled to teach her."

JENGA Jamaa II | At a Glance

- ▶ 31 health centers were provided with vitamins
- 222 care groups were provided with training in infant and young child feeding (IYCF)
- ▶ 24,334 mothers with children under 5 were trained in IYCF

In the Democratic Republic of Congo (DRC), the mortality rate for children under 5 was estimated to be almost 98 per 1000 live births in 2015.* The health and nutritional status of children under 5 has been one of the main focuses of ADRA DRC's JENGA Jamaa II project.

As part of ADRA's improved nutrition effort, we included the distribution of vitamins and minerals for children, pregnant and breast-feeding women, and encouraged behavior changes through care group trainings.

Mothers of young children attended care groups that focused on infant and young child feeding practices and prevention of childhood illnesses and malnutrition. These sessions covered topics from breast-feeding to providing diverse and nutritious diets for growing children, and included cooking demonstrations. The trainings improved the health of entire households by expanding women's knowledge and increasing their capacity to make informed decisions about nutrition.

^{*} World Bank



EDUCATION

NETWORK INVESTMENT IN

EDUCATION PROGRAMS: \$29,382,867 BENEFICIARIES AFFECTED: 816,824

SHAMSO

Shamso is a grade 7 student at Agabar Primary School in rural Somaliland. Her sister and three brothers also attend school.

Shamso is one of more than 1,000 female students who received a solar lamp from ADRA Somalia's Powering Education Services in Rural Somaliland project. Her solar lamp may seem like a simple household object, but it is enhancing the way Shamso is able to study, and even improving the health of her household.

"I am now able to complete my school assignments comfortably, as well as have extra hours of study," she said. "Previously we were using kerosene lamps, which really used to make us cough at night, while our eyes would also constantly itch owing to the black smoke.

"This solar lamp has really helped us—our health is now much better, and our classroom performance is steadily improving. My dream to become the first lawyer in Gabiley District has begun. Thank you, ADRA!"

Powering Education Services in Rural Somaliland | At a Glance

- 4 schools had solar energy systems installed
- 1,100 solar lamps were distributed to female students
- 6,400 students benefited from the solar energy systems installed in their schools

Most rural schools in Somaliland (an independent state) are not connected to any form of power. ADRA also estimates that 95% of households in this area have no electricity. Families rely on light sources such as kerosene lamps, candles, and fireplaces to provide limited light, which pose safety risks and health hazards. Further, the limited light provides an obstacle for children needing to study and complete homework.

Through providing safe, alternative energy options, ADRA Somalia was able to improve the education services and experiences of children both at school and at home. Students and teachers benefited from the installation of solar power in the selected schools. This allowed teachers more time to prepare lessons and mark schoolwork. The students who received solar lamps were able to study and complete schoolwork at home in the evenings.



WATER, SANITATION, & HYGIENE

NETWORK INVESTMENT IN

WASH PROGRAMS: \$13,248,824 BENEFICIARIES AFFECTED: 1,216,791

AHMED

Ahmed is in third grade in Yemen. Being the ninth of 10 children, he had the job of collecting water for his family every day, a task that took about an hour each morning, and too often made him late for school.

In addition to missing some of the lesson, Ahmed would be punished by the teacher for his tardiness. Other children in the community were having the same problem.

Then ADRA installed a water tank in his community. Now Ahmed and other children are able to collect water close to home without missing school. His father said that now that Ahmed is no longer missing classes, his performance has improved, and he is more enthusiastic about attending school.

"I am happy for this tank that ADRA brought," Ahmed said. "It is close, and I can get water quickly from it and go to school. Sometimes I go get water from the tank after school, along with my friends."

Ahmed's father is a soldier, whose salary has been suspended because of the war. He hopes that his children will one day live in a better situation than their current circumstances.

"We are concerned about their education," he said. "Despite the pressure life puts on us and our lack of money, we must face these issues so that they can live a better life and get convenient jobs."

Yemen, Abyan, and Lahj Livelihood Assistance (Yalla) | At a Glance

- ▶ 80 water distribution points were established
- ➤ 28,165 people benefited from WASH interventions
- ➤ 39,736,000 liters of water were delivered by water trucks

Armed conflict in Yemen displaced around 2.5 million people in 2015. Many of these internally displaced persons (IDPs) are in need of humanitarian assistance. In addition to needing access to safe drinking water, proper sanitation and hygiene practices are important to prevent the spread of disease in situations like this, where many people are living close together.

ADRA primarily targeted IDPs housed in public and unfinished buildings, including schools and hospitals, where there is no functional piped water supply. More than 3,000 households received safe drinking water by daily water truck delivery. These households also received jerry cans to store water, and hygiene kits. Eighty water distribution points were established, and water committees were formed and trained to treat the water, oversee its distribution, and maintain water tanks. Over 2,000 households also received hand-washing education and training.



ECONOMIC OPPORTUNITY

NETWORK INVESTMENT IN

ECONOMIC OPPORTUNITY PROGRAMS: \$16,088,837

BENEFICIARIES AFFECTED: 506,070

LURBIN

Lurbin is married with three sons. Her family lives in a high-risk neighborhood outside of the capital city of Honduras, Tegucigalpa, where Lurbin supported her family by selling doughnuts.

When Lurbin heard about ADRA's microfinance program, she decided to pursue a microloan with the idea of opening a small clothing store. Even while she was making plans, she never imagined she would prosper so much.

When she received the loan, she used the money to buy the clothes she would sell in her new shop.

"Currently in my little shop, I sell shirts, jeans, dresses, summer clothing, shoes, sandals, and more," she said. "The whole family has been involved in the business, and all of them have been able to adjust to the difficulties they have encountered and have succeeded to have a more comfortable and dignified life.

"All of this is thanks to the support received from ADRA. I thank God because of the economic support I have received from this organization, which is how my business has grown."

Honduras Microfinance Program | At a Glance

- ▶ 2,505 people (90% women) were provided with microloans
- \$2,000,000 was disbursed in loans
- ▶ 90% of current beneficiaries made improvements to their house, increased their income, and expanded their business
- ▶ 120+ community credit and savings banks were established

ADRA Honduras has been successfully implementing a microfinance program for more than 16 years. In 2015, more than 2,500 people received a loan (of an average amount of \$500) and were supported through training and technical assistance. Around 90% of beneficiaries are women, the majority of whom live in poverty in a dangerous environment where drugs, trafficking, organized crime, and youth gangs are common.

In addition to providing the microloans, ADRA Honduras also helps to establish community banks or solidarity groups. These are groups of 7-30 hardworking entrepreneurs who lack financial support from the traditional banking system, and who are empowered to begin a credit-savings dynamic to strengthen and expand their microbusiness and contribute to their development.



EMERGENCY RESPONSE

NETWORK INVESTMENT IN

EMERGENCY RESPONSE: \$30,469,052 BENEFICIARIES AFFECTED: 2,773,049

WARDA

Warda is a 64-year-old grandmother. Her husband and two sons were killed during the conflict in Syria, and two other sons are missing. Warda is left with her four daughters-in-law and 18 grandchildren.

When the crisis reached their farm, Warda and what was left of her family left everything and fled. They moved into a school, which was functioning as a shelter, with 35 people living in one classroom. People took turns sleeping, and most parents stayed up all night to allow space for their children to lie down and sleep. Due to the overcrowding, some stayed outside in tents, where they faced freezing conditions in winter.

Warda and her family lived like this for two and a half years.

Then ADRA Syria arrived with the shelter intervention. Now all 183 families (approximately 915 people) that were living in the school have a separate safe, clean room, improved toilet facilities, and hot water.

Syrian Internally Displaced Persons (IDPs) Response | At a Glance

- ▶ 470 households benefited from private shelter upgrades
- ➤ 560 households benefited from improved water storage and/or connections
- ▶ 92 garbage bins were provided
- ▶ 36 buildings were connected to the main sewage line

The Syrian conflict, which began in 2011, continued throughout 2015, creating a greater need for humanitarian assistance. At the end of 2015, 6.5 million people were displaced within Syria, many in need of safe shelter.

ADRA Syria provided shelter to internally displaced persons (IDPs) by identifying existing unfinished buildings and making them suitable for habitation. This is preferred over emergency shelter solutions, as they more closely resemble normal living conditions. Some houses that were damaged during the conflict were also restored, allowing a small number of IDPs to return home. ADRA also installed water tanks and provided garbage disposal units.



EMERGENCY RESPONSE

NETWORK INVESTMENT IN

EMERGENCY RESPONSE: \$30,469,052 BENEFICIARIES AFFECTED: 2,773,049

GYANU

Like thousands of others, Gyanu's house was completely destroyed by the 2015 earthquake. With no other shelter options, her family was forced to remain in the ruins of what used to be their home.

"It started to rain, and I could see the water pouring from my roof," she said. "We were waiting for some miracle to happen."

ADRA was able to provide Gyanu with a shelter toolkit, which included corrugated iron sheets, bamboo, and cement to construct a shelter for her family. She said it was only after they received this assistance that her family could sleep peacefully.

"I thought it would be like other reliefs, but it was more than I expected," Gyanu said. "Everyone was so happy to get the relief ADRA provided, and everyone was praising ADRA. I could see everyone in joy, carrying the load of materials alongside me. I still remember seeing the look on the faces of my husband and children when they saw me with the materials. My children asked me if I bought it, or how many organizations were there to distribute; when I said just one, they were shocked. The entire village, including me, thanks ADRA."

Nepal Earthquake Response | At a Glance

- ▶ 8,080 households received emergency shelter assistance
- ► 26,424 hygiene/dignity kits were distributed to households
- ▶ 100,019 people received attention at mobile medical camps
- 23 temporary learning centers were erected at 18 schools damaged in the earthquake

On April 25, 2015, a devastating 7.8 magnitude earthquake struck Nepal, followed by many large aftershocks. Around 9,000 people were killed and more than 22,000 injured. More than 800,000 homes were damaged or completely destroyed, leaving around 2.8 million people displaced.

ADRA Nepal worked closely with partner organizations to provide support to earthquake survivors and communities across 9 of the 14 districts affected by the earthquake.



DISASTER RISK REDUCTION

NETWORK INVESTMENT IN

DISASTER RISK REDUCTION: \$3,724,993 BENEFICIARIES AFFECTED: 738,666

LOLO

Lolo, an 85-year-old retired Seventh-day Adventist pastor, witnessed the devastating 2011 typhoon that killed more than 1,200 people, destroyed 50,000 homes, and displaced around 430,000 people. When he heard that ADRA would be training volunteers, he saw this as an opportunity to share his experiences and serve his community through raising awareness of DRR practices.

During the application process to participate in the training, Lolo was asked why he wanted to attend the training, given his age. He answered, "Maybe God has a reason to extend my life because He wants me to do something great to help my people. I want my remaining years of life to be productive and meaningful."

During the training, staff said Lolo showed the most enthusiasm.

"It is of great and joyful wonder that he is the most attentive in discussions, the most punctual, and the most active in workshops—probably even the sharpest among the participants, despite his age," ADRA Philippines staff reported.

"Lolo was never late during the course of the 10-day training. He also never fails to flash an assuring smile every now and then. He is a very willing church leader and a fully committed proprietor of change. He wants to give what he has to people and never stops in seeking ways to help others. Indeed, Lolo is still living a meaningful life."

Negotiating Ordinances and Reducing Incidences through Systems and Knowledge (NO RISK) | At a Glance

- ➤ 242 volunteers were trained in disaster risk reduction (DRR)
- ➤ 202 volunteers were trained in emergency response
- ▶ 185 volunteers were trained in psychosocial support

As the third most disaster-prone country in the world, the Philippines averages around 20 typhoons every year, and at least 50% cause major destruction. The country's entire population, more than 98 million people, face constant risk.

ADRA Philippines began implementing a twoyear disaster risk reduction (DRR) project in 2015, called NO RISK. It seeks to strengthen community resilience in disaster preparedness and response, as well as offer psychosocial counseling to people affected by disaster. ADRA partnered with Seventh-day Adventist churches and Adventist Community Services (ACS) on the project.

Using the "training of trainers" approach, NO RISK aims to empower more than 300 ACS leaders and associates to become community DRR leaders and mentors, who will then work with local government officials. While natural disasters cannot be prevented, the trained volunteers will help communities mitigate risk, reducing the casualties and damage.



DAR SABOR ÀVIDA

MUDANDO O MUNDO. UMA VIDA DE CADA VEZ.



ASSOCIAÇÃO ADVENTI PARA O DESENVOLVIME RECURSOS E ASSISTÊ

CHURCH PARTNERSHIPS | PORTUGAL

MW.ADKA.C



CHURCH PARTNERSHIPS

PATRÍCIA AND ISABEL

While the primary purpose of ADRA's national program is to provide for the physical needs of the beneficiaries, the companionship between the volunteers and beneficiaries can have positive effects on both sides.

A social worker told Patrícia Silvestre, an ADRA volunteer, about a man who could use ADRA's services. He was living alone, struggling with financial difficulties, and battling depression and suicidal thoughts.

"Now he's our brother," Patrícia said. "God used us to save that life. We keep in contact. Now he's working, and has a wife and two children. And sometimes, when we need him, he helps us with the social work."

Isabel Ruivo has been volunteering with ADRA for six years, and she feels blessed by it. "One day I felt I needed to do something different," she said. "Everything in my life was so quiet, so I decided to help other people. My life is quiet no longer!

"It's not difficult at all. I don't feel troubled doing it. If we're tired during the week, we come here and forget our problems; they all seem so small. Giving is better than receiving."

Portugal's National Social Work Program | At a Glance

- ▶ 700 Adventist volunteers
- 70 national projects were run by volunteers
- 7,160 beneficiaries were reached in 2015
- ➤ 300 tons of food were distributed in 2015

Partnering with churches or church members can be an effective way for ADRA to extend the reach of its impact. ADRA Portugal has managed to mobilize almost 10% of church members in its country to reach thousands of beneficiaries.

One area where these church members help is through ADRA Portugal's national social work program, which provides food to low-or no-income families. ADRA has formed a partnership with a major supermarket chain to donate both perishable and nonperishable food items, which ADRA volunteers then distribute to beneficiaries. The 70 overall projects vary in the services they offer—some additional activities include distributing secondhand clothing, offering life skills classes, providing assistance finding work, and fundraising.



UNITED NATIONS

UN PARTNERSHIPS IN UKRAINE

ADRA Ukraine partnered with UNHCR, UNICEF, and WFP to provide assistance to internally displaced persons (IDPs). ADRA Ukraine partnered with UNICEF on a water, sanitation, and hygiene (WASH) project in Eastern Ukraine. So far, 200,000 people have benefited from this intervention. The project included repair and reconstruction of existing water systems; distribution of drinking water; hygiene skills education; and hygiene kits.

ADRA Ukraine implemented four projects with support from the WFP to provide food assistance to 136,500 IDPs and others affected by the conflict, distributing cash vouchers or food parcels.

Natalia, a single mother, was forced to live with her four children in her cow's shed after her home was bombed in 2014. "This was the most horrible moment of my life—it was simply unbearable," she said. Her grief was compounded when her handicapped infant daughter passed away.

With no money to provide for her family, Natalia had to sell her cow. When that money ran out, she and her 14-year-old son gathered scrap metal to sell. Then she was given a cash voucher.

"I can now provide decent food for my children," she said. "Before, we did not eat well. If it wasn't for the youcher, I would not know what to do."

Natalia also benefited from ADRA Ukraine's shelter project, which was implemented in cooperation with UNHCR. Her modest house was one of 1,600 households to benefit from assistance to repair their damaged homes.

ADRA-UN Partnerships | At a Glance

- ▶ 125 million people depend on lifesaving assistance from the international community
- ▶ 13 ADRA Project Partnership Agreements (PPAs) were signed with UNHCR in 2015
- ▶ 39 Field Level Agreements (FLAs) were signed with WFP in 2015

The ADRA network has partnerships with United Nations (UN) agencies, including the United Nations Children's Fund (UNICEF) and the UN Office for the Coordination of Humanitarian Affairs (OCHA), and has global agreements with the World Food Programme (WFP) and UN High Commissioner for Refugees (UNHCR). ADRA partners with UN agencies in rapid onset emergencies as well as in protracted emergencies, such as in Ukraine. ADRA supports various UN campaigns such as the Zero Hunger Challenge and UN special international days, including World Water Day, World Refugee Day, and World AIDS Day. ADRA mainstreams the MDGs in all our programs.

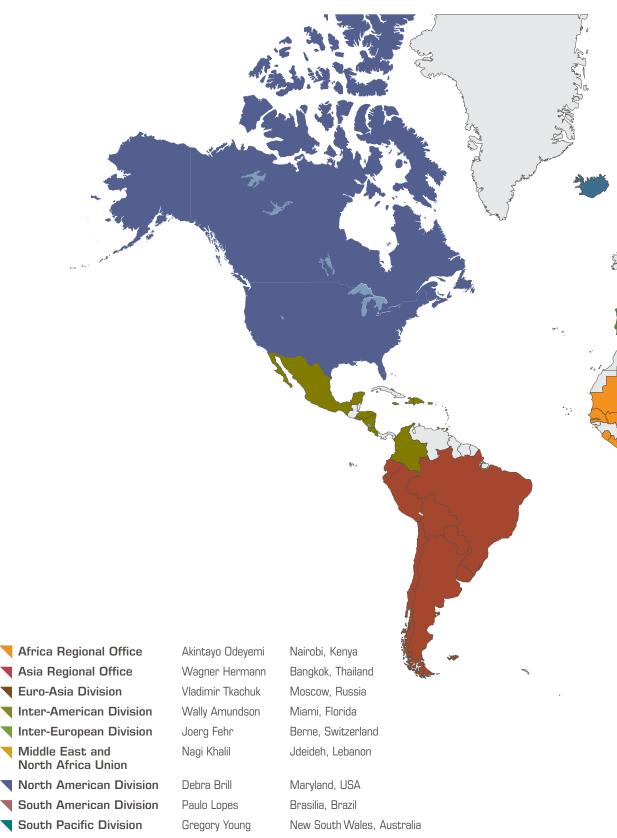
Worldwide displacement has hit an all-time high, with around 60 million people displaced by war, conflict, or persecution. One in every 122 persons is now a refugee, internally displaced, or seeking asylum. In Ukraine, around 1.4 million people* have been displaced by the ongoing conflict, and most face serious challenges.

*Internal Displacement Monitoring Center, Aug 2005

REGIONAL ADRA DIRECTORS

Trans-European Division

Stephen Cooper



St. Albans, United Kingdom



ADRA NETWORK

AFRICA (AFRO)

Angola

Burkina Faso

Burundi

Cameroon

Chad

Côte d'Ivoire

Democratic Republic of

Congo (North Congo &

West Congo)

Ethiopia Gambia

Carribia

Ghana

Kenya Lesotho

Liberia

Madagascar

Malawi

Mali

Mauritania

Mozambique

Namibia

Niger

Nigeria

Rwanda

São Tomé & Príncipe

Senegal

Sierra Leone

Somalia

South Africa

South Sudan

Swaziland

Tanzania

Togo Uganda

Zambia

Zimbabwe

ASIA (ARO)

Bangladesh

Cambodia

China

India

Indonesia

Japan

Laos

Mongolia

Myanmar

Nepal

Pakistan

Philippines

South Korea

Sri Lanka

Thailand

Timor-Leste

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Vietnam

EURO-ASIA (ESD)

Afghanistan

Armenia

Azerbaijan

Belarus

Georgia

Kazakhstan

Kyrgyzstan

Moldova

Russia

Tajikistan Ukraine

Uzbekistan

INTER-EUROPEAN (EUD)

Austria

Belgium

Bulgaria

Czech Republic

France

Germany

Italy

Luxembourg

Portugal

Romania

Slovakia

Spain

Switzerland

INTER-AMERICA (IAD)

Colombia

Costa Rica

Dominican Republic

El Salvador

Haiti

Honduras

Jamaica

Mexico

Nicaragua

Trinidad

MIDDLE EAST AND NORTH **AFRICA UNION** (MENA)

Iraq (Kurdistan)

Jordan (through local part-

ners)

Lebanon

Sudan

Syria

Tunisia

Yemen

NORTH AMERICA (NAD)

Canada

ADRA International

SOUTH AMERICA (SAD)

Argentina

Bolivia

Brazil

Chile

Ecuador

Paraguay

Peru

Uruguay

SOUTH PACIFIC (SPD)

Australia

Fiji

New Zealand

Papua New Guinea

Samoa

Solomon Islands

Vanuatu

TRANS-EUROPE (TED)

Albania

Bosnia & Herzegovina

Croatia

Denmark

Finland

Hungary

Latvia

Macedonia

Montenegro

Netherlands

Norway

Poland

Serbia

Slovenia

Sweden

United Kingdom

ADRA NETWORK STATISTICS

| A | IDRA NETWORK STA | TISTICS | |
|--|------------------|---------------|---------------|
| | PROJECTS | IN U.S. \$ | BENEFICIARIES |
| Advocacy | 14 | \$1,567,579 | 105,136 |
| Agriculture, Livelihood, and Food Security | 113 | \$23,310,246 | 2,032,448 |
| Capacity Building | 35 | \$694,826 | 27,444 |
| Development Education | 39 | \$1,166,988 | 72,199 |
| Disaster Relief/Emergency Activities | 155 | \$30,469,052 | 2,773,049 |
| DRR/Climate Change/Environment | 31 | \$3,724,993 | 738,666 |
| Economic Development and Environment | 97 | \$16,088,837 | 506,070 |
| Education | 171 | \$29,382,867 | 816,824 |
| Gifts In Kind | 112 | \$25,032,815 | 690,926 |
| Health | 170 | \$23,984,582 | 2,463,394 |
| Nutrition | 24 | \$6,631,084 | 282,977 |
| Water, Hygiene, and Sanitation | 77 | \$13,248,824 | 1,216,791 |
| Other | 268 | \$14,369,802 | 6,777,532 |
| Total | 1306 | \$189,672,495 | 17,686,632 |

| AFRICA REGIONAL | OFFICE |
|-----------------|---------------|
| Total Budget | \$ 99,055,814 |
| Supporting | 0 |
| Implementing | 99,055,814 |
| Gen. Admin. | 7,268,464 |
| Fundraising | 70,718 |
| Gifts in Kind | 18,277,394 |
| Staff | 3,007 |
| Volunteers | 452 |

| EURO-ASIA DIVIS | SION OFFICE |
|-----------------|---------------|
| Total Budget | \$ 11,237,251 |
| Supporting | 25,500 |
| Implementing | 11,211,751 |
| Gen. Admin. | 333,327 |
| Fundraising | 33,327 |
| Gifts in Kind | 3,452,946 |
| Staff | 291 |
| Volunteers | 574 |

| ASIA REGIONAL | OFFICE |
|---------------|---------------|
| Total Budget | \$ 34,079,236 |
| Supporting | 9,444,114 |
| Implementing | 24,635,122 |
| Gen. Admin. | 2,344,936 |
| Fundraising | 32,207 |
| Gifts in Kind | 75,797 |
| Staff | 939 |
| Volunteers | 2,007 |

| INTER-AMERICAN DIVISI | ON OFFICE |
|-----------------------|--------------|
| Total Budget | \$ 5,309,905 |
| Supporting | 0 |
| Implementing | 5,309,905 |
| Gen. Admin. | 555,316 |
| Fundraising | 76,813 |
| Gifts in Kind | 265,823 |
| Staff | 117 |
| Volunteers | 987 |

| INTER-EUROPEAN DIVISION | | |
|-------------------------|---------------|--|
| Total Budget | \$ 26,807,432 | |
| Supporting | 22,104,479 | |
| Implementing | 4,702,953 | |
| Gen. Admin. | 4,272,966 | |
| Fundraising | 461,597 | |
| Gifts in Kind | 1,160,018 | |
| Staff | 174.5 | |
| Volunteers | 4,506 | |

| SOUTH AMERICAN DIVISION | | |
|-------------------------|---------------|--|
| Total Budget | \$ 29,429,774 | |
| Supporting | 0 | |
| Implementing | 29,429,774 | |
| Gen. Admin. | 2,109,632 | |
| Fundraising | 154,930 | |
| Gifts in Kind | 0 | |
| Staff | 1,410 | |
| Volunteers | 791 | |
| | | |

| MIDDLE EAST AND NO | ORTH AFRICA UNION |
|--------------------|-------------------|
| Total Budget | \$ 17,760,915 |
| Supporting | 0 |
| Implementing | 17,760,915 |
| Gen. Admin. | 1,065,374 |
| Fundraising | 0 |
| Gifts in Kind | 0 |
| Staff | 259 |
| Volunteers | 70 |

| SOUTH PACIFIC DIVISION | | |
|------------------------|---------------|--|
| Total Budget | \$ 21,059,152 | |
| Supporting | 11,245,411 | |
| Implementing | 9,813,741 | |
| Gen. Admin. | 2,079,944 | |
| Fundraising | 651,914 | |
| Gifts in Kind | 2,133,257 | |
| Staff | 163 | |
| Volunteers | 5,739 | |

| NORTH AMERICAN | DIVISION |
|----------------|---------------|
| Total Budget | \$ 50,896,600 |
| Supporting | 50,896,600 |
| Implementing | 0 |
| Gen. Admin. | 7,879,657 |
| Fundraising | 1,717,425 |
| Gifts in Kind | 6,639,583 |
| Staff | 109 |
| Volunteers | 50 |

| TRANS-EUROPEAN I | DIVISION |
|------------------|--------------|
| Total Budget | \$26,912,752 |
| Supporting | 22,755,730 |
| Implementing | 4,157,022 |
| Gen. Admin. | 2,224,126 |
| Fundraising | 502,074 |
| Gifts in Kind | 938,739 |
| Staff | 152 |
| Volunteers | 631 |

ADRA GLOBAL PARTNERS

#

25000spins

2nd Primary School Daskal Dimitri

ЗМ

8 x 1000 - Tavola Valdese

A

Abdulvehab Ilhamija

Abogados Diaz y CIA

Abt JTA PTY LTD

ACTED

ActionAid

Action Intercooperation Madagascar (AIM)

Aduna

Adventist Community Services (ACS)

Agence de l'Eau Seine Normandie

Agrojet

Ajinomoto Co., Inc.

Ajinomoto S.A.

Aktion Deutschland Hilft (ADH)

Alatur

Albania National Orphans Association

Alimentos Granix

Alliance for a Green Revolution in Africa (AGRA)

Alzarte Industrias HT S.A.

Amaro Drom

America Tower

AmeriCares

ANGAU Provincial Hospital

ANII

Arche noVa

Asian Aid Australia

Asian Aid USA

Asia-Pacific Regional Network for Early Childhood (ARNEC)

Asociación Casa Editora Sudamericana

Asociatia Anais

Asociația Ateliere Fără Frontiere

Asociația Sansa Ta

Asociația Solwodi

Asociatia Tinerii 3D Romania

Ass. Canarini in Corsia

Ass. Libera Onlus

Ass. Universo Integrato Onlus

Associação Banespiana de Assistência Social (ABAS)

Associação Universo Integrato Onlus

Association for Psychological Evaluation, Assistance and Counselling (Domino) Association Intercooperation Madagascar (AIM)

Association of NGOs in Norway

Association pour la Promotion des Actions Humanitaires au Cameroun (APAHC)

Associazione Italiana Zingari Oggi

AusAid

Australian Department of Foreign Affairs and Trade (DFAT)

Austrian Development Agency

Avondale College

B

B.a.B.e.

Baldushk Commune

Banco Alimentar contra a Fome (Food Bank Against Hunger)

Banco de Alimentos de Honduras (BAH)

Banco Internacional de São Tomé e Príncipe

Barcia Industrias SRL

Bekasi Berkebun

Belgrade Centre for Human Rights

ВНА

Bimbo Aquilone Onlus

Blind Ltda

Bomberos

Bread for Life

Bulgarian Food Bank

Bulgarian Ministry of Health

Bulgarian Platform for International Development (BPID)

C

Caiovit.

Cambodia Adventist Mission

Cambodia Movement for Health

Cambodian Community Foundation Network (CCFiN)

Cambodian Ministry of Agriculture, Forestry and Fisheries

Cambodian Ministry of Health

Cambodian Ministry of Rural Development

Canadian Foodgrains Bank (CFGB)

Carabineros de Chile

CARE

CARE International

CARE Malawi

CARE Vietnam

Cargill Salt Company

Caritas Chile

Caritas Czech Republic

Caritas Georgia

Caritas Germany

Empresa Minera Los Foundation Quenuales S.A. CECOED DFID Colson Foundation Ente OSA Center for Educational DGASMB Initiatives (CEI) Companhia de Ônibus **ERASMUM+** DGASPC IIfov Araraguara Center for Professional Escola Fortes DGASPC Sector 4 Qualifications (Center Compañía Minera Esso Exploration Antamina S.A. PRO) DGASPC Sector 6 (Angola) Consorzio Roma Centre for Peace Digni EU Humanitarian Aid Studies (CPS) Cooperation Committee and Civil Protection DIMAGI Centro Studi e for Cambodia (CCC) Department (ECHO) Formazione Villa Directia Generală de Cooperation Española European Commission Montesca Poliție a Municipiului Bucuresti CORE Group European Roma Centrul de Resurse Information Office pentru Educatie si Disaster Management Cornelius and Yoke (Brussels) Formare Profesionala and Mitigation Unit of Roelandse (CREFOP) Zambia European Union (EU) CROSOL **CFGB** Disaster Management Evangelical Lutheran Cruz Roja Chilena Authority (Lesotho) Church (Georgia) Chaine du Bonheur Cruz Roja Ecuatoriana Distribuidora del Plata Expert Group SIA Chengdu SRI Environmentally Sound Czech Development Export Development Technology Transfer Agency (CzDA) District Community and Agricultural Center Development Offices Investment Fund Christian Council of n Drylands Coordination Ghana Group (DCG) DanChurchAid Christian Council of Dzintarkrasta serviss Faculdade Adventista Norway Danish International Biedrība da Bahia Development Agency Christian Renew (DANIDA) Faisal Shabana E Foundation in Tamil Christians Working Danish Refugee Council Nadu Together to End Sexual Editora Alvorada Abuse and Trafficking Danmarks Indsamling FAO (Chab Dai) (Danish National Educação Adventista Television Shows) Fast Retailing Co., Ltd. Church Agencies Education Coalition Network Department of Federação das Ejército de Chile Immigration and Border Entidades Assistenciais City of Banja Luka Protection (DIBP) de Campinas (FEAC) Electriciens Sans (Australia) City of Vienna Frontieres France Federation of Laymen (ESF) Department of Social of Adventist Church City Zoo (Belarus) Development (South (FE Brazil) Embajada de Japon Africa) Civil Society Forum Fédération Protestante Embajada de Suiza en Dettol Company (Tamil de France Clínica Adventista Paraguay Belgrano

Embassy of Japan

Development Action

Network

CMI Dr. Rosca

Năstăsescu Carmen

DFAT

Colin Glassco

CBA

FEWS/SAP (Mali)

ADRA GLOBAL PARTNERS continued

Filantropica y Educativa del Mayab A.C.

Filantropica y Educativa del Noreste A.C.

Filantropica y Educativa del Noroeste A.C.

Filantropica y Educativa de Occidente A.C.

Fire Department (Bulgaria)

Fistula Foundation

Fondation du Protestantisme (France)

Fondo Nacional de Capacitación Laboral y Promoción del Empleo (FONDOEMPLEO)

FONGZA (Association of NGOs in Zambezia)

Foro de Mujeres Salteñas

For Youth

Fraterna

Fundação Telefônica

Fundación Andreani

Fundación Banco de Alimentos

Fundación Danone

Fundación Moises Bertoni

Fundación Wall Ecuador

Fundashon Lesa ta Dushi

Fund for European Aid to the Most Deprived (FEAD)



Gerdau Aços Longos

German Federal Ministry for Economic Cooperation and Development (BMZ)

GESS

Ghana AIDS Commission

Ghana Health Service

Ghana Refugee Board

Gilmar e Sergio Guimarães

Global Affairs Canada (GAC)

Global Fund

GlobalMedic

Globaltech, Lda.

Gobierno de la Parroquia de Mulalo

Gobierno de las Islas Baleares

Gobierno del Canton Guano

Gobierno del Canton Puiili

Gobierno del Canton Rumiñahui

Gobierno del Canton Santo Domingo

Gobiernos Regionales y Gobiernos Locales Altoandinos

Gospel Outreach

Government of Australia Government of Concepción (Paraguay)

Government of Finland

Government of France

Government of Itapúa (Paraguay)

Government of Korea

Government of Montenegro

Government Social Services (Belarus)

Governo do Estado da Bahia

Governo Federal do Brasil

Governos Estaduais



Habitat for Humanity International

Habitat NZ (NZ MFAT)

Habitat for Humanity

HBA

HELP (Germany)

HELP International

Henkel do Brasil

Hincks-Dellcrest

Hiroshima Saniku Gakuin Adventist High School

Hong Kong Adventist Hospital

Hope'87

Hope Channel (Norway)

HSUST

Human Resource Development Centre (HRDC)



IACB (Italian Adventist University)

ICCO Cooperation

iDE UK

IHA

IIAM (Mozambique Institute of Agricultural Research)

IIED (International Institute for Environment and Development)

IITA/Purdue University

Il Faro Onlus Foundation

Ilustre Municipalidad de Guayaquil-Departamento Acción Social y Educación (DASE)

Ilustre Municipio de Latacunga

Imbita Women's Finance Trust

INDEL, SIA

Independent College

Inspectoratul de Poliție al Judetului Ilfov

Institut National d'Etudes et Recherches Agronomiques (National Institute for Agronomic Studies and Research) Instituto del Niño v Adolescente del Uruguay (INAU) Instituto HSBC Solidariedade (IHS) Instituto Interamericano de Cooperación para la Agricultura (IICA) Instituto Nacional de Alimentación (INDA) Instituto Provincial de Pueblos Indígenas de Salta

Institutul Teologic Adventist.

Integra

Integrale Wijkaanpak

International Children's Care

International Fertilizer Development Center

International Service Learning

Interpro

Invalid and the Environment

IOM

Irish Aid

Isac Possato

Islamic Relief

Islas Baleares-España

Itaipu Binacional

Italian Public Institutions

Ivan Vazov

Japan International Cooperation Agency

Japan NGO Center for International Cooperation

Japan Philanthropic Association

Japan Platform (JPF)

Je m'engage

Jesuit Refugee Service

Jhpiego

Johanniter

Johns Hopkins University, Bloomberg School of Public Heath

John Snow, Inc.

Johnson & Johnson K.K.

Jordan Youth Innovation Forum

JRS

K

Kachin Baptist Convention (KBC)

Kadoorie Charitable Foundation

Kalise

Kasam Health Centre

KatPat Consultants

KDHW

KinderCare Learning Centers

Klikaktiv

Knowledge Syndicate

Korea International Cooperation Agency

KPA (AIDS Prevention Committee)

Kruja Education Department

Kruja Municipality

KTWG

Kunshan American School

Kyustendil

Laboratorio PYAM S.A.

Läkarmissionen

Land Oberösterreich

Land O'Lakes, Inc.

Land O'Lakes International Development

Last Hope Katastrophenhilfe

Latter-day Saints Charities (LDSC)

Latter-day Saints Church in Tamil Nadu

Learn to Live

Liceul Tehnologic Bustuchin

Lifestyle Medicine Institute (LMI)

Livelihood and Food Security Trust Fund (LIFT)

Local Government (Armenia)

Local Government Bonaire, Bonaire public body

LOJA SANTOMESE

Lupo S/A

Lutheran Church (Tiflis)

Lutheran World Federation

Lutheran World Relief (Canada)

Lutheran World Services

LVV

M

Macau Sam Yuk School

Mafre

MAGNA

Malteser International

Maluti Adventist Hospital

Manila Adventist Medical Center

Manitoba Council for International Cooperation

Maranatha

Masariang and Kanchanaburi Province

MCC

M'day Reakreay Kone Reakreay (MRKR) **MEDICAM**

Mekong Economics

Mennonite Central Committee (MCC)

Micah Australia

Midea

MIHOSO International Organization

ADRA GLOBAL PARTNERS continued

| MIMOZA TV |
|-----------|
| GORONTALO |

Ministère de l'Action Sociale, de la Promotion de la Femme et de l'Alphabétisation (MASPFA)

Ministerio de Derechos Humanos de Salta

Ministerio de Desarrollo e Inclusión Social (MIDIS)

Ministerio de Desarrollo Humano de Salta

Ministerio de Desarrollo Social (MIDES)

Ministerio de Educación, Ciencia y Tecnología de Salta

Ministerio de Energia y Minas

Ministerio de Inclusión Económica y Social (MIES)

Ministerio de la Mujer y Desarrollo Social (MIMDES)

Ministerio de la Primera Infancia de Salta

Ministerio de Relaciones Exteriores de Japón

Ministerio de Salud Pública (MSP)

Ministerio de Seguridad de la Nación

Ministerio de Trabajo Empleo y Seguridad Ministerio de Vivienda y Construcción (PROCOES)

Ministerul Muncii prin Agenția pentru Plăți și Inspecție Socială a Municipiului București

Ministry of Agriculture (DRC)

Ministry of Agriculture (Fiji)

Ministry of Agriculture (Mozambique)

Ministry of Culture (Poland)

Ministry of Education (Albania)

Ministry of Education (Fiji)

Ministry of Education (Montenegro)

Ministry of Education (Mozambique)

Ministry of Environment (DRC)

Ministry of Food and Agriculture (Ghana)

Ministry of Foreign Affairs and Trade (MFAT) (New Zealand)

Ministry of Foreign Affairs (Japan)

Ministry of Foreign Affairs (Norway)

Ministry of Gender (DRC)

Ministry of Gender Equality and Family (South Korea) Ministry of Government Administration and Home Affairs (South Korea)

Ministry of Health (Albania)

Ministry of Health (Cambodia)

Ministry of Health (DRC)

Ministry of Health (Montenegro)

Ministry of Health (Mozambique)

Ministry of Health (Uzbekistan)

Ministry of Interior (Belarus)

Ministry of Labour (Fiji)

Ministry of Social Affairs (Netherlands)

Ministry of Social Welfare and Youth (Albania)

Minsk State Linguistic University

Mir cheloveka (Human's world)

Modelo Continente Hipermercados, S.A. (Hypermarket)

MOE

Mosaic of Friendship

Mott MacDonald Inc.

Mouvement pour la Solidarité et la Démocratie

Municipality of Bolnisi

Municipality of Concepción (Paraguay)

Municipality of Encarnación (Paraguay)

Municipality of Koprivnica (Croatia)

Municipality of Kyustendil (Bulgaria)

Municipality of Paracin

Municipality of Savski Venac (Belgrade)

Municipality of Vogosca (Sarajevo Canton)

Municipio de Canela

Municipio de Chañaral

Municipio de Copiapó

Municipio de Diego de Almagro

Municipio de Rivadavia Banda Sur y Banda Norte de Salta

Municipio de San José de Maipo, Gobierno Regional de Atacama

Municipio de Santa Victoria Este de Salta

Municipio de Tierra Amarilla

Mutzing Health Clinic



Naitasiri Provincial Council

National AIDS Control Programme

National AIDS Council (Morobe Province)

National Education Partnership (NEP)

National Emergency Secretariat (Paraguay)

National Employment Centre (Fiji)

National Network for Risk Management and Development of the Republic of Paraguay

National Youth Council of Fiii

Navosa Provincial Council

Nazarene Compassionate Ministries

NCN

NGO Platform Bonaire

Nikola Vaptzarov' Sanitary Kindergarten

Norwegian Agency for Development Cooperation (NORAD)

Norwegian Control Committee for Fundraising in Norway

Norwegian Development Network

Norwegian Embassy

Norwegian ForUM for Development and Environment

Norwegian Fundraising Association

Nova Figueiradis - Sociedade de Distribuição S.A. (Hypermarket)

Novi Sad

NPO Support Center



Oasen

Office for the Coordination of Humanitarian Affairs (OCHA)

Office of Disaster Preparedness & Management (ODPM)

Oficina de Cooperación de Defensa de la Embajada de los EEUU de America

Oficina Nacional de Emergencia (ONEMI)

Open Society Institute

Operation Smile Philippines

Organización Panamericana de la Salud (OPS)

Orphanage

Osthilfe (Germany)

Oxfam



PACAM - USAID

Pacific Adventist University

PAH

Papatoetoe Seventhday Adventist Community Church

Perini Marketing

Perubar S.A.

Petróleos del Perú (PETROPERU S.A.)

Pingo Doce, Distribuição Alimentar S.A. (Hypermarket)

Plan International

Polish Humanitarian Action (PAH)

Population Services International (PSI)

Prefeitura Municipal de Apiaí/SP

Prefeitura Municipal de Aracoiaba/SP

Prefeitura Municipal de Araraguara/SP

Prefeitura Municipal de Campinas/SP

Prefeitura Municipal de Cariacica/ES

Prefeitura Municipal de Cruzeiro/SP

Prefeitura Municipal de Cubatão/SP

Prefeitura Municipal de Franca/SP

Prefeitura Municipal de Hortolândia/SP

Prefeitura Municipal de Itaberá/SP

Prefeitura Municipal de Itanhaém/SP

Prefeitura Municipal de Planaltina de Goiás

Prefeitura Municipal de Presidente Prudente/ SP

Prefeitura Municipal de Rio Claro/SP

Prefeitura Municipal de São José do Rio Preto/ SP

Prefeitura Municipal de São Paulo/SP

Prefeitura Municipal de Sinop

Prefeitura Municipal de Várzea Grande

Prefeitura Municipal de Viana/ES

Prefeitura Municipal de Vila Velha/ES

Prefeitura Municipal de Vitória/ES

Presbyterian World Service & Development

Primăria Bucovăț, județul Dolj

Primăria Carbunesti. județul Prahova

Primăria Com. Parava, județul Bacău

Primăria Comunei Brănesti, județul Gorj

Primăria Comunei Bustuchin, județul Gorj

Primăria Comunei Logresti, județul Gori

Primăria Ghindeni, județul Dolj

Primăria Goiesti. judetul Dolj

Primăria Întorsura, județul Dolj

Primăria Margineni, judetul Bacău

Primăria Melinesti, județul Dolj

Primăria Perisor. județul Dolj

Primăria Singureni, județul Giurgiu

Primăria Tîmboești, județul Vrancea

Primăria Voinesti. județul lași

ADRA GLOBAL PARTNERS continued

Scoala Gimnazială Secretaria Estadual de Prime Italia Onlus REMAR "Nicolae Gh. Popescu," Desenvolvimento Social Render Effective Aid to Projet de iudețul Dolj do Estado de São Paulo Développement Children (RFACH) (SEDS) Communautaire (PDC) Scoala Gimnazială nr. Right To Play Secretaria Nacional 1, judetul Giurgiu Pro-Link Organization de la Niñez y la Robert Patton Școala Gimnazială nr. Adolescencia Prosegur Consultants 1 sat Albesti, județul Sentro pa Hubentut i Vaslui Protestantse Kerk in RODA Famia Nederland Scoala Gimnazială nr. 1 Roma Community Tătărani, judetul Vaslui Servicio Nacional de Provincial Disaster Centre Menores (SENAME) Management Office Scoala Gimnazială Rotary Club de Apiaí Târgu Logresti, județul Serviço Social do Provecto Esfera Gori Comércio (SESC) RRI Sorong Școala Gimnazială Seventh-day Adventist S Tîmboiesti, județul Children and Youth Vrancea Association (SABU) R4 Consultanta si Samaritan's Purse Formare Profesionala Scoala Gimnazială Seventh-day Adventist SRI ..Wilhelm Moldovan." Church Sanatorio Adventista județul Constanța del Plata **RAHMO SFERA** Scoala ..Lt. Al. Saniku Gakuin College RCN Sichuan Xihua Macedonski," județul University Health Sanitarium Health and Red Cross Doli Department Wellbeing Company Red Cross and ISSCE SDA Latvijas draudžu SIDA SANRU Savienība Red Cross (Bulgaria) Sistema de Educación Save the Children Secretaria de Adventista en Red Cross (Croatia) Agricultura y Ganadería Școala Gimnazială Argentina de Honduras (SAG) Capu-Dealului, județul Red Cross Montenegro Sistema Nacional de Gori Secretaría de Ambiente Red de Ayuda Emergencias (SINAE) de Salta. Subsecretaría Humanitaria Chilena Școala Gimnazială Com. de Pueblos Originarios Skogli Health and (RAHCh) Cărbunesti, județul **Rehabilitation Center** Prahova Secretaria de Gestión Red de Energía del de Riesgos **SMART** Perú S.A. Scoala Gimnazială Dor Telecommunications Marunt nr. 1, județul Secretaría de Nutrición Red de Călărasi Saludable de Salta SMC Microfinancieras de Honduras Școala Gimnazială Secretaría de Social de la Nación (REDMICROH) Ghindeni, județul Dolj Protección Civil y Abordaje Territorial Social Security Red Humanitaria Scoala Gimnazială de Emergencias y (Portugal) Internacional (NN.UU) "Henri Coanda" Perisor, Catástrofes județul Dolj Sociedade Bíblica do Region Île-de-France Secretaria de Saúde da

Scoala Gimnazială "Ion

Creangă" Huși, județul

Vaslui

Relief International

Bahia

Brasil

SOIR-IM

Sonoma Adventist College

Southeast Asia Tobacco Control Alliance (SEATCA)

Spanish Agency for International Development Cooperation (AECID)

SPX SIA

State Clinics and Hospitals

Stop Hunger Now

Strømme Foundation (Strømmestiftelsen)

Studio W

Subsecretaría de Defensa Civil de Salta

Suco Tro

SUN Platform

Superbom

SUPERMERCADO CKDO

Sustainability for Agriculture, Health, Education, and Environment (SAHEE)

Swedish Mission Council

Swiss Solidarity

Syrian Arab Red Crescent (SARC)

T

TAI

Tbilisi City Hall

Thunderbird School USA

Tillers International

Tirana Municipality

Tokyo Adventist Hospital

TOMS

Train Them to Fish (TT2F)

Transporte Gasparini

TSA

Tsuya Health Centre

U

UN Children's Fund (UNICEF)

UN Development Programme (UNDP)

UN Food and Agriculture Organization (FAO)

UN High Commissioner for Refugees (UNHCR)

UN Humanitarian Air Service (UNHAS)

United Church of Canada

United Nations (UN)

Universidad Adventista del Plata

Universidad Tecnológica Empresarial de Guayaquil (UTEG)

Universitas Negeri Gorontalo

University of Namibia (UNAM)

University of Reading

UN Population Fund (UNFPA)

USAID

USAID APC

USAID FFP

USAID OFDA

UTEG

UzOnline

V

Vissot

Viveta Catering Company

Vocational Training College

Volunteers Centre Slavonski Brod & Osijek

W

Wabani Health Clinic

Warm Hand Association

Wasser für die Welt

Water Authority of Fiji

Water for All

Water for All (Sweden)

Wchan Organization

Westpac Banking Corporation

Winrock

World Diabetes Foundation

World Food Programme (WFP)

World Health Organization (WHO)

World Renew

World Vision, Inc.

World Vision International

World Vision Vietnam

WVI

X

Xislat Konsalting (educational center)

Xstrata Perú S.A.



Yayasan Sorong Sehati

Yayasan Sosial Agustinus

Youth Breath

Youth Unity for Community Progress

Yuksel Farm



Zambezia University

Zeljezno Polje

ZOA

Zrenjanin

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General Vice
President
Adventist Church
World Headquarters
USA

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Jonathan Duffy
Secretary
President
ADRA International
Australia

ADMINISTRATION







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Vice President
for Programs
ADRA International
Jordan



Michael Kruger Vice President for Finance ADRA International South Africa



Mario Ochoa
Vice President
for Human Resources
and Leadership
Development
ADRA International
Chile

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Trans-European Division,
Adventist Church
(Retired October)

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Columbia Union Conference,
North American Division,
Adventist Church

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Euro-Asia Division,
Adventist Church
(Retired October)

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Mario Brito

President (Incoming)
Inter-European Division,
Adventist Church
(Appointed October)

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Professor
Johns Hopkins University

Zenaida Delica-Willison

Development Professional United Nations

Ann Gibson

Professor Andrews University

Sylvana Gittens

Educator

Alberto Gulfan, Jr.

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Southern Asia-Pacific
Division, Adventist Church
(Deceased)

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President Loma Linda University Health

Daniel Jackson

President
North American Division,
Adventist Church

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Trans-European Division,
Adventist Church
(Appointed October)

Raafat Kamal

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Euro-Asia Division,
Adventist Church
(Appointed October)

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South American Division,
Adventist Church

Marguerite Koutouan

Lay Representative
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Adventist Church
(Appointed October)

Sung Kwon

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Ezras Lakra

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Adventist Church
(Appointed October)

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Board of ADRA Ghana (Retired October)

Jairyong Lee

President
Northern Asia-Pacific
Division, Adventist Church
(Retired October)

Israel Leito

President
Inter-American Division,
Adventist Church

Geir Olav Lisle

Deputy Secretary General Norwegian Refugee Council

Samuel Lumwe

Director of Adventist Muslim Relations East-Central Africa Division, Adventist Church (Appointed October)

German Lust

Treasurer Northern Asia-Pacific Division, Adventist Church (Appointed October)

Fred Manchur

President
Kettering Health Network
(Appointed October)

Solomon Maphosa

President (Incoming)
Southern Africa-Indian
Ocean Division, Adventist
Church
(Appointed October)

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MEMBERS continued

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Goodwell Nthani

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Barry Oliver

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South Pacific Division,
Adventist Church
(Retired October)

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Southern Asia Division,
Adventist Church
(Retired October)

Paul Ratsara

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Ocean Division,
Adventist Church
(Retired October)

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Professor
Friedensau Adventist
University
(Retired October)

Blasious Ruguri

President
East-Central Africa Division,
Adventist Church

Sarah Serem

Chair, Salaries and Remuneration Commission Government of Kenya

Lionel Smith

Secretary
South Pacific Division,
Adventist Church
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David Taylor

Development Professional (Appointed October)

John Thomas

Dean of Zapara School of Business La Sierra University (Appointed October)

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(Appointed October)

Ted Wilson

President
Adventist Church World
Headquarters

Gerald Winslow

Vice President for Mission and Culture Loma Linda University Health (Appointed October)

Norbert Zens

Treasurer Inter-European Division, Adventist Church

We thank our retiring board members for their service and contribution to ADRA.

We also extend our heartfelt condolences to the family of Alberto Gulfan, Jr., who passed away in 2015.

ADRA INTERNATIONAL FINANCIAL STATEMENTS

BALANCE SHEET | as of december 31, 2015, AND 2014

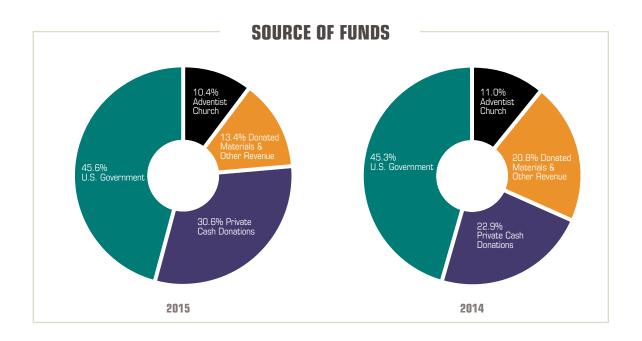
| | 2015 | 2014 |
|--|--------------|--------------|
| ASSETS | | |
| Cash and cash equivalents | \$9,445,938 | \$6,292,095 |
| Investments | 38,309,453 | 39,034,126 |
| Amount due from affiliates | 684,654 | 947,854 |
| Amount due from government agency | 1,224,656 | 1,830,136 |
| Other receivables, net | 121,745 | 181,450 |
| Contributions receivable, net | 237,092 | 360,272 |
| Inventories | 712,126 | 136,961 |
| Prepaid expenses | 199,989 | 108,902 |
| Furniture and equipment, net of accumulated depreciation | 199,903 | 206,312 |
| Contributions receivable—long-term, net | 1,068,424 | 1,582,363 |
| | - | - |
| TOTAL ASSETS | \$52,203,980 | \$50,680,471 |
| LIABILITIES | | |
| Accounts payable | \$1,036,428 | \$417,848 |
| Accrued expenses | 1,991,576 | 1,399,512 |
| Amount due to affiliates | 1,523,357 | 557,850 |
| Amount due to government agency | 559,399 | 1,260,333 |
| Amount due to other | 122,227 | 148,257 |
| TOTAL LIABILITIES | \$5,232,987 | \$3,783,800 |
| NET ASSETS | | |
| Unrestricted | 31,642,241 | \$33,520,490 |
| Temporarily restricted | 15,328,752 | 13,376,181 |
| TOTAL NET ASSETS | \$46,970,993 | \$46,896,671 |
| | | |
| TOTAL LIABILITIES AND NET ASSETS | \$52,203,980 | \$50,680,471 |

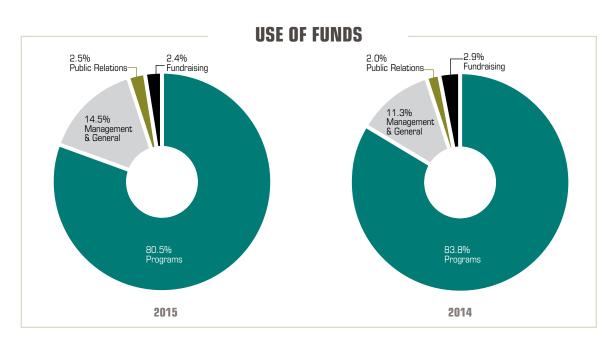
| | 2015 | | | |
|--|--------------|------------------|--------------|--------------------------|
| | UNRESTRICTED | TEMP. RESTRICTED | TOTAL | TOTA |
| Support and Revenue | | | | |
| U.S. government support: | | | | |
| Commodities—distributed | \$1,632,490 | - | 1,632,490 | \$914,87 |
| Ocean and inland freight | 697,198 | - | 697,198 | 849,08 |
| Grants—direct | 17,341,385 | - | 17,341,385 | 17,229,32 |
| Grants—subrecipient | 4,369,314 | - | 4,369,314 | 6,065,84 |
| Public support: | | | | |
| Seventh-day Adventist Church | 5,296,528 | 189,246 | 5,485,774 | 6,092,41 |
| Contributions | 10,236,481 | 5,168,659 | 15,405,140 | 12,402,29 |
| Donated materials | 195,092 | 6,399,792 | 6,594,884 | 10,762,64 |
| Grants—other | 745,630 | - | 745,630 | 282,36 |
| Freight/handling fees reimbursement | 7,162 | - | 7,162 | 4,06 |
| Investment and other revenue | 818,598 | (362,108) | 456,490 | 783,61 |
| Net assets released from restrictions: | | | | |
| Satisfaction of program restrictions | 9,443,018 | (9,443,018) | - | |
| TOTAL SUPPORT AND REVENUE | \$50,782,896 | \$1,952,571 | \$52,735,467 | \$55,386,52 |
| Expenses: | | | | |
| Programs | 41,262,753 | | 41,262,753 | \$47,023,81 |
| Fundraising | 1,243,405 | - | 1,243,405 | 1,601,12 |
| Public relations | 1,290,669 | | 1,290,669 | 1,145,81 |
| Management and general | 7,455,782 | - | 7,455,782 | 6,370,51 |
| Total expenses | \$51,252,609 | | \$51,252,609 | \$56,141,27 |
| Net increase (decrease) from operations | (469,713) | 1,952,571 | 1,482,858 | (754,751 |
| Non-operating activity: | | | | |
| Unrealized gain (loss) on investment and other | (1,408,536) | - | (1,408,536) | 7,02 |
| Change in net assets | (1,878,249) | 1,952,571 | 74,322 | (747,730 |
| Net assets, at beginning of year | 33,520,490 | 13,376,181 | 46,896,671 | 47,644,40 |
| NET ASSETS, AT END OF YEAR | \$31,642,241 | \$15,328,752 | \$46,970,993 | \$46,896,67 ⁴ |

STATEMENT OF FUNCTIONAL EXPENSES | FOR YEARS ENDED DECEMBER 31, 2015, AND 2014

| | 2015 | | | | 2014 | |
|---|--------------|-------------|---------------------|---------------------------|--------------|--------------|
| | PROGRAMS | FUNDRAISING | PUBLIC RELATIONS | MANAGEMENT AND GENERAL | TOTAL | TOTAL |
| Overseas program costs: | | | | | | |
| U.S. federal government grants: | | | | | | |
| Commodities—distributed | \$1,192,313 | - | | - | \$1,192,313 | \$914,871 |
| Ocean and inland freight | 697,198 | - | - | - | 697,198 | 849,083 |
| Grants—direct | 17,341,385 | - | - | - | 17,341,385 | 17,229,329 |
| Grants—subrecipient | 4,369,314 | - | - | - | 4,369,314 | 6,065,841 |
| ADRA funding | 947,915 | - | | - | 947,915 | 765,293 |
| Donated materials | 6,639,583 | - | - | - | 6,639,583 | 10,979,013 |
| Development and relief projects and disaster assistance | 9,226,247 | | - | - | 9,226,247 | 9,943,640 |
| Grants—other | 753,330 | - | - | - | 753,330 | 202,589 |
| Freight and handling fees | 7,162 | - | - | - | 7,162 | 4,060 |
| eneral and administrative costs: | | | | | | |
| Personnel and related costs | 1,481,424 | 372,787 | 552,521 | 7,531,980 | 9,938,712 | 8,435,136 |
| Travel | 170,751 | 49,176 | 81,903 | 562,760 | 864,590 | 749,645 |
| Rent | 88,130 | 43,746 | 62,239 | 648,811 | 842,926 | 741,845 |
| Depreciation | 176 | 2,792 | 4,528 | 74,888 | 82,384 | 82,099 |
| Other | | 774,904 | 589,478 | 2,673,169 | 4,037,551 | 4,345,076 |
| Salary and travel allocation | (1,652,175) | - | - | - | (1,652,175) | (1,257,018) |
| Overhead allocated to grants | | - | - | (4,035,826) | (4,035,826) | (3,909,229) |
| TOTAL EXPENSES | \$41,262,753 | \$1,243,405 | \$1,290,669 | \$7,455,782 | \$51,252,609 | \$56,141,273 |

SOURCE OF FUNDS & USE OF FUNDS | FOR YEARS ENDED DECEMBER 31, 2015, AND 2014





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ADRA Philippines

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ADRA Somalia

ADRA Syria

ADRA Ukraine

ADRA Yemen

ENVIRONMENT



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