

In the Name of Allah the Merciful the Compassionate

Praise be to Allah and peace and blessings be upon our Prophet Muhammad and upon his family and companions.

Hereafter ...

To the respected brother hajji Uthman: May Allah keep him safe.

I hope my letter reaches you, while you, your family, and all the brothers are doing well and are in good health; in godliness and closeness to Allah the almighty.

Henceforth ...

I begin my letter by emphasizing the importance of clarifying our principal goal in our war with America.

What do we want?

We desire that

(What was summarized in the section after the eleventh)

America brings to an end its evil acts against us, such as supporting the Jews, and to leave the Muslims alone so as to enable us to establish the Islamic state, where everything is done for the sake of Allah the almighty.

It's no secret that for Muslims, fighting has many objectives. The greatest objective is to ensure that the only true religion is for the sake of Allah the almighty as He says [And fight them on until there is no more tumult or oppression, and there prevail justice and faith in Allah; but if they cease, - then indeed, Allah is seeing of what they do.]

One of our aspirations is that the infidels end their assault on Islam and Muslims as in His almighty's words

[Then fight the leaders of disbelief, -for indeed they have no regard for their oaths - that they may desist.]

We want a fight that forces the enemy to end its assault and aggression against us. This can be achieved with power and speed, with the permission of Allah, focusing on the leaders of the infidels, and the leaders of the infidels today are the Americans. It is well known that sovereignty and the highest power in America is with the people. They are the final decision makers and are

represented by Congress and the White House. Therefore, we have to focus on the killing and fighting against the American people.

Fighting the Americans and their allies in Afghanistan is a duty and a religious obligation in order to throw them out defeated, Allah willing, which requires us to put in a lot of effort and will take a long time.

It is in our interest to stop this war from its main source, and the capable power to stop it as soon as possible is, as I mentioned, the American people.

Thus, we should put the command centers of the enemy in our war, the White House Administration and Congress, under direct pressure, using the balance of fear equation between us and them. This can only be achieved by influencing all of the American people directly with operations inside America, and by affecting their economy through targeting the oil sources overseas, especially in the countries that export it to America. Thereby, the income of the American citizen will be affected through the rise in his fuel bill.

Along with that, we have to undertake a large intensive media campaign, part of it through American media sources if possible, and linking these operations with the loss of security in our countries, especially in Palestine, Iraq, Afghanistan, Pakistan, and Somalia. And this is what was stated in the pledge after the operations of the eleventh that America will not dream of security until we live it as a reality in Palestine ...

As you are well aware, one of the most important issues when there is a conflict between two sides is that each side must be knowledgeable about its adversary's culture, history, ways of thinking, and its strengths and weaknesses. This is what helps in making the soundest decisions, after the support from Allah the almighty.

It has become clear, through the evolution of the conflict between us, monitoring the statements of American politicians and looking at the reality of the hostilities between us and them - other than their previous wars - that striking America in its heartland has the most significance and is an essential path to reaching our objectives. The effect of striking the Americans inside America cannot be compared with attacking them outside of it, as well as striking their allies and agents.

Through observing American history, we find that despite conducting nearly 60 wars in its history, the common factor for most of these wars is that it wasn't decided through military action from the outside but it ended when public outrage and internal opposition to the war increased. For example, in Vietnam 57,000 American soldiers were killed, but in spite of this huge number of soldiers, the war did not end. They were forced to pull out after their president, Nixon, made the mistake of ordering the draft so as to continue the war. This made it a personal

matter that touched every single American. Only then the people rose up against the war through mass demonstrations, which led to the withdrawal.

Their current policy to solve the problem of soldiers' shortage, as you might be aware, is to offer huge monetary incentives to avoid repeating Nixon's mistake.

The bottom line is this: - Our war with America cannot be decided through fighting its allies, or even fighting the Americans themselves outside America, which might or might not end it since it is dependent on their financial capacity to bear the costs of the war.

As you know, the American population is 300 million.

Around 1000 soldiers were killed in Afghanistan and around 4000 soldiers in Iraq. This means the harmful effect only affected a small portion, not a sufficient amount to enrage them enough to act in order to force the politicians to end the war.

The statistics show that the percentage of criminals and thieves in American prisons is seven per thousand. This is one of the highest ratios in the world, but despite that, the people there learned to live with these high crime rates that put pressure on its security nerves.

It is no secret that the death numbers from normal civilian activities in America is very high. For instance, every year 400,000 (four hundred thousand) people die from smoking, which is a huge number compared to the number killed in the wars in Iraq and Afghanistan, but they still have not come out in mass protests to close down tobacco companies.

Through simple calculations, if we divide the number of Americans killed in Afghanistan, about a thousand, by three hundred million, even if we say hypothetically that each soldier has two living parents plus a brother or sister, that means the rate of Americans killed in Afghanistan is three point three out of a million. The ratio of the number killed in Vietnam [sic], which means we need more than a hundred times that number to reach the number of Americans killed in Vietnam. Even though, that huge number didn't end the war there, although the U.S. population back then was one hundred and fifty million.

Thereby, it is clear that when a calamity befalls upon a nation, small percentages that are not even worth mentioning do not usually have an impact enough to move populations into anger and revolt. The population can live with it and tolerate it. This shows that the road ahead is very long to achieve victory in Afghanistan, if the issue depended on the number of enemy soldiers killed.

The unemployment rate in America after the eleventh and the two wars in Iraq and Afghanistan rose to a rate of ten percent of the labor force there. This is a very large number compared to the number of their soldiers killed in Afghanistan where the percentage would be one out of ten thousand.

Those unemployed are aware that part of the hurt they had to endure is because of the massive spending on the wars in Afghanistan and Iraq, and the other reason is the greed as well as financial and administrative corruption in New York and Washington.

This large number of people was not enough to be the deciding factor in halting the sources of this damage but contributed with other factors in bringing down the Republican administration, which caused those problems. They voted for the Democrats to Congress and the Presidency but still the situation did not change much.

Therefore, if ten million unemployed workers could not settle things to eliminate the root cause of their hardship, then it makes it even less of a possibility that a war could be decided or ended by three thousand Americans, which would be the fathers, mothers and siblings of the thousand soldiers killed in Afghanistan.

That emphasizes the importance of the external operations, and especially inside America, to pressure three hundred million Americans to take action as a whole in order to stop the oppressive wars that put immense pressure on Muslim nations, especially in Palestine, Iraq, Afghanistan and Pakistan.

What confirms this notion is the terror effect that struck them after the operation by 'Umar al-Faruq, may Allah ease his captivity, even though the plane did not explode. They have incurred direct and indirect costs nearing forty billion dollars, and that is twice the amount spent by the Administration on the war per year for the past eight years.

If nations can tolerate a casualty rate of three out of a thousand then what can we expect talking about a rate of three point three out of a million? It is most likely that the population will tolerate that for many long decades.

Except that there is another strong factor that comes into question regarding their war in Iraq and Afghanistan. The reason that made it take on a bigger dimension for the people is their abysmal economic conditions. If not for that, it would have been possible to continue the war for several decades without the American people noticing all these bloody wars going on far away from their homeland.

I had previously mentioned the ten million unemployed workers due to the bad economy, except that their attempts were not enough to bring the situation to an end.

If we know our enemy's weakness, we would realize that as long as we want to achieve our main goal, then our operations must be conducted inside America. Dealing with this adversary requires impinging on its own security and economy.

One large operation inside America affects the security and nerves of 300 million Americans, whereas killing one thousand soldiers during eight years or more has a weak effect on their mental strain as a whole.

Hence, our main war must be directed at pressuring the American people inside America through targeting the oil coming from outside the U.S., and to do that we must mobilize the best efforts and capabilities for this great feat.

If we have enough manpower and funding to carry out the previous plan and there is still some surplus, then it is not a bad idea to target Americans abroad.

It is no secret that the Organization will have a big number of Mujahedeen to work against America on the open fronts due to the precise qualifications required in those who will be in the external operations section. As for those whose security situation does not allow them to travel through airports, even though they have the required qualifications to work in the external operations section, then those could be used to plan and train the brothers who will be in this section.

**From what was mentioned before, it appears to me that operations inside America are some of the most important works of the Organization, as long as they are possible, because they affect the security and economy of the American people as a whole.**

The case of the Islamic world's struggle with America is similar to a big dam, and in front of it on both sides of the river there are many mud villages. Some tyrants went in and opened its gates that shouldn't have been opened. The roaring water flooded the villages that were in its path; the people were harmed and put on the alert. Then, courageous men jumped out to rescue the elderly, the women and children, and worked persistently day and night risking their lives to save and secure these people's lives.

However, they only needed an essential and fundamental plan that would have required less effort than what they were expanding to end the great suffering of these people and at the same time save their energy.

This plan entails that some of their knights would go to the ones who opened the gates of the dam that caused much suffering to the people, punish those responsible and push them away, and close the gates. This could have ended the great suffering.

That is our situation! Hence, our biggest interest and first priority is to execute the work that affects the largest number possible of the American people. Enraging the people against the decision makers in America, the White House, Congress, and the Pentagon is what will close the gates of the dam, with Allah's permission.

Thereby, we would have reduced for the Islamic Nation the effort and time needed to achieve the goal of ending America's support for Israel and pulling out its armies from Muslim countries and letting them deal with their enemies.

\* Appropriate measures should be taken to ensure the safety of the brother responsible for the external operations, and this should take place on two levels.

Firstly, a suitable and safe location must be chosen for him in Pakistan. He must conduct a preparation training course for the leaders and trainers of the external operations. I think the number of trainees should not exceed ten brothers in the first course.

Secondly, the selection of the brothers to attend this training course must be very selective to ensure that they will become qualified as leaders in the external operations and trainers for the rest of the elements. Their main qualities

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\* Second to strong faith and fear of Allah, they must possess patience and endurance. If we notice anyone during training that is bored, does not complete the tasks he is asked to do, or becomes angry or frustrated too quickly, he must be disqualified from the external operations, which requires precision and patience. In Kenya, the brothers stayed 9 months inside the house. Such unnatural environments show what people are made of, and disagreements between members of a team sent for a mission in enemy's land leads to unwanted results; so, one of the brothers might lose his composure and disobey the Emir. This is based on experience and not on assumptions.

\* Competency and skillfulness should flow in their blood, keeping the Hadeeth - the saying of the messenger of Allah - clear in front of their eyes [God is fond of those who, when they do a job, do it with complete proficiency].

There have been numerous sad events and stories caused mainly by carelessness and incompetency.

\*They must have strong conviction in regards to the importance of external operations, and that it is the main front to weaken America until it abandons Israel, ends its wars against Muslims and leave them alone, with the permission of Allah.

\* Cleverness, good natural instincts, fast reactions, good mindset for jurisprudence, and knowledge seeker.

\*The ability to commit to the course for the duration agreed upon, which will take place in the house that would be arranged. They will enter the house and will not leave until they complete the course to guarantee everyone's safety. To ensure this, they will have to pledge an oath before entering the house and registering in the course.

I think that Sheikh Mahmud should be with them in this course to enrich the lectures with discussions and beneficial dialogue. After completing the external operations training course, Sheikh Mahmud should give the qualified brothers a leadership preparation course. I also think that Sheikh Yunis has a highly distinct capacity and hence should be involved and given the opportunity to participate with Sheikh Mahmud in the leadership preparation course.

Suggestions.

After the completion of these two courses, I think that Sheikh Yunis should travel with some of the brothers to outside of Afghanistan and Pakistan to start the work from there, and that Sheikh Mahmud should be in-charge of running the external operations for you.

Important note: Obviously you know how important it is to keep the work secret. Due to my carefulness in regards to this matter, I avoided going over the plans of the external operations. But when the issue was delayed and some problems occurred in managing the external operations, I found myself forced to take part in this matter. We must continue to keep the matter a secret, the information is on a need-to-know basis from the external operations section. The chain of command will be from me to Sheikh Mahmud then to Sheikh Yunis, who in-charge of the external operations in Africa, except the Islamic Maghreb states, starting from Libya to Mauritania, which is under the control of brother Abu Musa'b 'Abd-al-Wadud, and the African horn, which is under the control of the Emir of Al-Shabab Mujahedeen Movement.

\* We should have a section for development and planning

Even though the common thought in our countries is that development occurs throughout lifetime, so, as mistakes happen we learn from them and continue to develop. This approach can take many long years, whereas establishing a center for development cuts down decades of time.

Initially, someone might think that he doesn't have any skills or abilities that can be developed, but the work will develop with time in the form mentioned earlier.

Whereas, if you allow some people to free themselves of all work and think about one specific field, they will excel in it, with the permission of Allah. This is better than following the traditional way, which costs us a lot of expenses. Allowing some people to focus on development is a very important issue, and it is the first step in this field. Researchers in this development section will produce, Allah willing, research and studies that contain extremely useful ideas that will save us much effort, time, resources and money. This section must continue to grow using all that is available, especially through a lot of reading and exploration in general, and in the fields that we need in particular.

I believe that the head of this section should be one of the brothers who has a strong conviction and desire for this kind of work, and the ability to do it, especially the passion for a lot of reading and the ability to extract the benefits from it.

Attention should be paid to our Western brothers to work in this section and the external operations section. Our brother Abu Talha al-Almani should be part of this section as a teacher and trainer. He can be useful by giving an idea about how work is done inside America. You can also benefit from our brother 'Azzam al-Amriki, who can follow up on the research posted on the Internet by Western centers, especially the American ones. He could also translate whatever is useful to the brothers in this field, and write his opinions about the work inside America. It would also be beneficial for him to give an English language course for the members of the section.

Sheikh Mahmud will be the authoritative source for the heads of this section, while noting that all members of this section should be in a safe place far from the battlefield.

\* It will be advantageous to us if we specify the specialties that we need in this field, then determine the priorities for those specialties. Subsequently, we must dedicate some of the young men to develop their capabilities in those specific sciences and specialties such as electronic engineering and chemistry, a part of which is the manufacturing of explosives, which is one of our core needs.

We will send some of the brothers who have a good way of thinking and are not known to be part of the Mujahedeen to study in universities. We can give them the research that is in a field we want to develop. In terms of security, the brothers will be safe, able to search the internet as they please, and can purchase books and the supplies they need without raising any suspicions.



One of the specialties that we need to include and cannot ignore is Management Science. This field is extremely important and is an independent science by itself. A great deal of human knowledge and experience has accumulated over the years in this field. Also, we need one or two brothers to specialize in the area of Strategic Policies and Planning. This field is available at low cost, and we will benefit a great deal from it in several disciplines. This person might give us lucid ideas during the events that the nation will go through since this is his field of study and focal point.

In your hands you hold a real life experience that produced results. During the days of Sheikh ‘Abdallah ‘Azzam, may Allah have mercy on his soul, the brothers felt that the Mujahedeen needed scholars and seekers of knowledge to be with them. We tried several times to get sheikhs and seekers of knowledge to be with us on the battlefields, in order to influence the young men and teach them, but no one came along on a permanent basis ..... Sending some young men to study Islamic knowledge then come back to us.

We must prepare ourselves that after we send the brothers, only forty percent of them would return back. That could be due to several factors, including family pressure and the resulting psychological factors.

We cannot also forget the geographical farness and time factors. These are two dangerous factors for individuals that we don't see and don't communicate with, so it may affect an individual and erode his mind regarding some of the things that we agreed upon, leading to half-heartedness and a gradual change in the path that he was set on.

That is why we must put in place very high and precise qualifications for the brothers that will be chosen and sent, whether to go study or for the external operations. These high level requirements will lower the rate of leakage or the loss of interest. We must also have a larger number than what we actually need.

\*Attached is the letter of Bassir and Abu Hurirah that we previously requested from you.

\*Attached is a letter for Sheikh Abu Muhammad, please send it to him whenever you are able to. If you haven't sent him the previous letter then don't; send him this one instead.

\* It would be nice if you can inform us about our son Khalid's letter to Khamanei. Was it published or not? And send us the reactions to it if it was published.

What confirms that is the presence of NATO troops led by America to fight al-Qaeda in Afghanistan, totaling more than one hundred thousand. Obama has decided to increase the

number by thirty thousand. Meanwhile, the Americans, after spying on al-Qaeda in Pakistan and Afghanistan, said that the number of permanent al-Qaeda operatives is about one hundred elements. That's why many people are wondering about sending one hundred thousand soldiers to fight one hundred people. The underlying truth is that the one hundred people that America is fighting are insisting on striking her right inside its homeland, and confirm that with words and spearhead. This is the essence and the lurking danger for them. Bush had stated during his presidency that we are striking them outside so they won't be able to strike us and threaten our security inside America.

We should pay attention to that.

The U.S. Secretary of State stated a few days ago that the biggest danger to America isn't Iran or Korea, but the bigger danger that faces America is al-Qaeda. The secret behind that does not lie in that al-Qaeda threatens American interests outside of America like Iran, for example, which is expanding in the region especially in Iraq and Lebanon, and competing with American supremacy, but that Al Qaeda insists on striking America in its heartland.