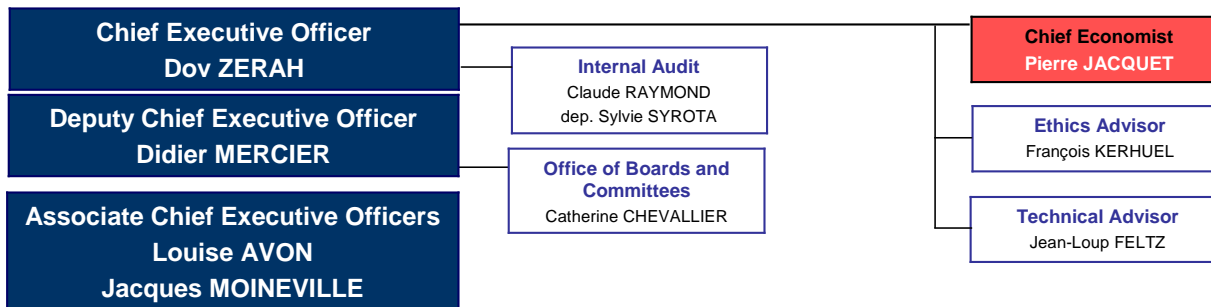


Agence Française de Développement

AFD Group Organization Chart as at 1st december 2011

PROPARCO	
Chairman : Dov ZERAH – Vice-chairman : Didier MERCIER	
Chief Executive Officer : Etienne VIARD	
Deputy Chief Executive Officers : Colette GROSSET et Marie-Hélène LOISON	
Operations Marie-Hélène LOISON dep. Jérôme BERTRAND-HARDY	Administration Colette GROSSET Credit & Portfolio Finance & Administration Marie SENNEQUIER Legal Marianne SIVIGNON-LECOURT
Banks and Capital Markets Amélie JULY Corporate Stéphanie LANFRANCHI	Infrastructure and Mining Jean-Pierre BARRAL Private Equity Laurent KLEIN



OPERATIONS Jean-Yves GROSCLAUDE dep. Odile LAPIERRE				STRATEGY Rémi GENEVEY		EXTERNAL RELATIONS AND PARTNERSHIPS Louis-Jacques VAILLANT	ADMINISTRATION Stéphane FOUCAULT			RISKS Claude PERIOU dep. Valérie ALEXIS
Sub-Saharan Africa (AFR) Yves BOUDOT adj. Corinne BRUNON-MEUNIER adj. Gérald COLLANGE adj. Emmanuel DEBROISE	Human Development (DDH) Christian BARRIER Education and professional training (EDU) Jean-Christophe MAURIN Health and welfare (SAN) Michèle OOMS	Sustainable Development (DDD) Maurice BERNARD Water and sanitation (EAA) Cassilde BRENIERE Sustainable transports and energy (TED) Alain RIES Agriculture, rural development and biodiversity (ARB) Jean-Luc FRANÇOIS	Private Sector, Banks and Local Authorities (EBC) Martha STEIN-SOCHAS Local authorities and urban development (CLD) François TIROT Financial institutions and private sector (IFP) Marie-Laure GARNIER Financial engineering (FIN) Laurence ROUGET-LE CLECH Garanties (GAR)	Research (RCH) Robert PECCOUD Social and economic research (REC) Véronique SAUVAT Knowledge management (AGC) Philippe CABIN Evaluation and capitalization (EVA) Laurent FONTAINE Macroeconomic and country risk analysis (AMR) François-Xavier BELLOCOQ	CEFEB Gilles GENRE-GRANDPIERRE dep. Anne-Françoise DAYON Administration and communication (ADC) Jean-Louis PIQUEMAL Training (FOR) Dominique ROJAT	External relations (REL) Philippe CHEDANNE Communication (CMN) Benjamin NEUMANN NGO Partnerships (DPO) Catherine BONNAUD Brussels office Jean-Marc BELLOT	Finance and Accounting (DFC) Gilles BERGIN dep. Hélène TEMPLIER Financial and strategic planning (PSF) Tanguy DENIEUL Accounting (DTC) Sylvie BOYER Back office (DBO) Delphine PONS-PETIT Treasury, funding and financial market operations (DFM) Benoît LEHANNEUR	IT, Buildings and Logistics Management (DMI) Jean-François ARNAL dep. Lysiane RICHARD et Françoise TISSEYRE Support function (SUP) Jérôme TAURAND IT Project support (AMO) Valérie ROQUES Application life-cycle management (PMI) Olivier MOREAU Cross-function (PAT) Dominique DREXLER Building and logistics management (GIL) Sylvain PILLOUD Entreprise architecture and IT infrastructure (UAT) Pierre GUISERIX Security unit (SEC) Renaud FALUOMI	Human Ressources Philippe BASSERY dep. Laurence LAJOINIE-GNANSIA Careers planning and employment (GCR) Bertrand FOUCAULT Training and skills development (FCD) Eric BUREAU Administration and remuneration (ADM) Nicolas MORA Human resources cost control (PGS) Minh BUI Unions and employees relations (RSO) Sophie LE MOUELLIC	Credit review (FSO) Yves PICARD Operational Risk Monitoring and Compliance (CPC) Eric BAULARD dep. Nicolas LE TARNEC Disbursements verification (DCV) Vincent BERTOMEU Financial Risk Management (DRG) Jean-Philippe AUBERTEL Financial risk monitoring (DSR) Eric BEUGNOT Credit risk evaluation (DRC) Sébastien FLEURY Legal (JUR) Valérie ALEXIS dep. Françoise JACQUEMAIN
North Africa and the Middle East (MED) Marie-Pierre NICOLLET adj. Yves des RIEUX	French Overseas Provinces (OMR) Pascal PACAUT adj. Bertrand WILLOCQUET	Asia (ASI) Grégory CLEMENTE adj. Yves GUICQUERO	Latin America and the Caribbean (ALC) adj. Philippe ORLIANGE	Strategic Steering and Forward-looking (PSP) Odile des DESERTS Strategic steering (PST) Bernard ESMOUF Forward-looking (APR) Stéphane MADAULE Crisis and conflicts unit (CCC) Jean-Bernard VÉRON	Office of the French Global Environment Facility (FFEM) François-Xavier DUPORGE	Cost Control and Budgeting (DBG) Bertrand LOISEAU dep. Marc BENSEMHOUN Business efficiency unit (CEM) Christine SABATIER Purchasing unit (ACH)	Cost Control and Budgeting (DBG) Bertrand LOISEAU dep. Marc BENSEMHOUN	Building and logistics management (GIL) Sylvain PILLOUD Entreprise architecture and IT infrastructure (UAT) Pierre GUISERIX	Human resources cost control (PGS) Minh BUI Unions and employees relations (RSO) Sophie LE MOUELLIC	Operational Risk Monitoring and Compliance (CPC) Eric BAULARD dep. Nicolas LE TARNEC Disbursements verification (DCV) Vincent BERTOMEU Financial Risk Management (DRG) Jean-Philippe AUBERTEL Financial risk monitoring (DSR) Eric BEUGNOT Credit risk evaluation (DRC) Sébastien FLEURY Legal (JUR) Valérie ALEXIS dep. Françoise JACQUEMAIN
Cross-Operations Issues and Operational Support (DAT) Catherine GARRETA Climate change (CLI) Pierre FORESTIER Environmental and social risk management (AES) Jean-Noël ROULLEAU Capacity development (ARC)				Procurement aspects support (APM)	Crisis and conflicts unit (CCC) Jean-Bernard VÉRON	Business efficiency unit (CEM) Christine SABATIER Purchasing unit (ACH)	Security unit (SEC) Renaud FALUOMI	Human resources cost control (PGS) Minh BUI Unions and employees relations (RSO) Sophie LE MOUELLIC	Operational Risk Monitoring and Compliance (CPC) Eric BAULARD dep. Nicolas LE TARNEC Disbursements verification (DCV) Vincent BERTOMEU Financial Risk Management (DRG) Jean-Philippe AUBERTEL Financial risk monitoring (DSR) Eric BEUGNOT Credit risk evaluation (DRC) Sébastien FLEURY Legal (JUR) Valérie ALEXIS dep. Françoise JACQUEMAIN	